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ANNUAL REPORT
OF THE
HOSPITAL DEPARTMENT
FOR THE
YEAR ENDING DECEMBER 31, 1964.

REPORT OF THE TRUSTEES

BOSTON, January 2, 1965.

HON. JOHN F. COLLINS,
Mayor of the City of Boston.

SIR:

1. **The Centennial.**

The year 1964 marked the Centennial of the Boston City Hospital. Varied events were scheduled in observance of the "Century of Service." Those privileged to participate contributed effort or attended the many functions with enthusiasm and satisfaction. The General Committee, with his Honor Mayor John F. Collins as honorary chairman, consisted of prominent leaders in our community. Co-chairmen were Mr. Harold D. Hodgkinson, President of Filene's, and Mr. Thomas M. Hennessey, Vice President, New England Telephone & Telegraph Company.

Highlights of the Centennial Program, prepared by Mr. Samuel G. Atkinson, Coordinator, follow:

1. Ample press, TV, and radio coverage. Two half-hour TV programs appeared on Dateline Boston with the well-known Jim Britt as commentator. One was "A Day at BCH," the other "Current Research at BCH."
2. Centennial Tea for Nursing Alumnae and guests — May 6.
3. Volunteers Recognition Night — May 14.
4. National Hospital Finance Officers Meeting sponsored by the National Institute of Health — May 15.
5. Friends of the Boston City Hospital Meeting, Dr. Maxwell Finland, guest speaker — May 20.
6. Social Service Department, Fiftieth Anniversary, Dr. Henry J. Bakst, guest speaker — May 26.
7. Employees' Reunion, dinner dance at Statler Hilton Hotel — May 27.
8. Centennial Service, Jewish Chapel, message by Rabbi Meyer Strassfeld — May 29.
9. Centennial Service, Old South Church, Copley Square, sermon by Rev. Frederick M. Meek, D.D. — May 31.
10. Centennial Mass, Church of the Immaculate Conception, sermon by Most Reverend Richard Cardinal Cushing — May 31.
11. Centennial Convocation Ceremonies, New England Life Hall, guest speaker, Surgeon-General Dr. Luther Terry — May 31.
12. Clinical and scientific programs presented by members of the Medical and Nursing Staffs — June 1, 2, 3, 4, and 5.
13. Centennial Dinner, Graduate Nurses of BCH, Parker House, guest speaker, Miss Helen Keliher, R.N., A.B., M. Ed. — June 2.
14. 75th Annual Banquet, BCH House Officers' Alumni Association, Sheraton Plaza Hotel — June 3.
15. Tableaux, "Growth of Nursing Services," by the BCH School of Nursing Alumni — June 3.
16. Centennial General Session, "The Hospital in Medical Care," New England Life Hall, guest speakers, Dr. David D. Rutstein, Professor of Preventive Medicine at Harvard Medical School; Mr. Walter J. Mc Nerney, President, Blue Cross Association; and Dr. Ray E. Trussell, Commissioner of Hospitals for New York City — June 4.

17. Centennial Night, Music Hall, guest speaker, Mr. Sargent Shriver, Director of the Peace Corps and the Poverty Program — June 4.
18. International Symposium on Pyelonephritis — June 5, 6.
19. Centennial Homecoming Day for Nursing Alumnae — September 19.
20. Centennial Ball, Sheraton Plaza Hotel — November 5.

It is worthy of note to mention that BCH alumni returned from all areas of the world to participate in the Centennial festivities — truly a demonstration of loyalty and appreciation.

2. Today.

Progress continued in many phases of alterations and renovations to existent structures. The completed re-furbishing and additions to the Thorndike Memorial Laboratory stand out in importance. Appropriate dedicatory exercises were held in December. Care for patients treated in the new clinical research ward is paid entirely by government funds.

Of significant value was the opening of the modernized offices for the Radiology Department. Major construction and alterations are shown in Table 1.

TABLE I

1. Major projects completed during the year:

BUILDING	NATURE	AMOUNT	SIGNED	COMPLETED
Thorndike	Addition	\$624,173 82	9/24/62	12/2/64
Maternity and Children's	Waterproofing	132,031 24	5/20/63	6/5/64
Medical	Laboratory	76,598 39	8/12/63	3/30/64
Peabody	Heart Center	85,757 99	8/12/63	3/12/64
Total		\$918,561 44		

2. Construction contracts started prior to 1964 not completed and still in progress at the end of the year:

All Buildings, Electrical, \$974,532.66 — Signed 7/8/61.

3. Construction projects initiated during 1964 and in progress at the end of the year:

BUILDING	NATURE	AMOUNT	SIGNED
Surgical	Radiology Office	\$35,282 64	4/6/64
Various Buildings	Painting	58,820 00	7/1/64
Surgical	Porches	24,527 04	7/15/64
Children's	Penthouse	74,234 56	7/22/64
Various Buildings	Walkways	282,726 06	8/19/64
Dowling	Ambulance Doors	6,725 00	8/19/64
H-H	Floors	3,465 00	11/4/64
Sears	Cheever Amphitheater	156,387 33	11/25/64

The Department of Neurosurgery was bolstered by the creation of three full-time positions: one Director and two Assistant Directors. The first Director of the revitalized unit is Dr. Vernon Mark, a member of the faculty at Harvard Medical School. Dr. Walter Wegner remained Surgeon-in-Chief for Neurosurgery. Dr. Edward Spaatz resigned his position in October.

Dr. Benjamin Tenney, for many years Director of Obstetrics and Gynecology retired on July 1 and was succeeded by Dr. Brian Little, Assistant Professor, Harvard Medical School.

Dr. Alexander Aitkin, Surgeon-in-Chief for Orthopedic Surgery, was granted extended leave of absence, without salary, due to serious illness. He was succeeded by Dr. Robert Ulin as Acting Surgeon-in-Chief.

Following recommendation of the Cresap Report, Dr. Leon Taubenhau, formerly Commissioner of Public Health for Brookline, was appointed Deputy for Ambulatory Services in May.

TABLE II

The Medical Staff is made up as follows:

Title

1	Consultant, Thorndike Memorial Laboratory
25	Directors of Clinical Services
14	Associate Directors of Clinical Services
4	Assistant Directors of Clinical Services
53	Salaried Staff Physicians
2	Clinical Psychologists
1	Radiation Physician
13	Fellows
269	Residents
81	Interns
	Total salaries paid doctors: 1964 — \$1,999,073;
	1963 — \$1,544,076

Nonpaid Active Members of the Staff — 232

Consultant Members of the Staff — 89

Number of Foreign House Officers — 78

31 Countries represented:

Iran	Greece	Australia
South Korea	Peru	Poland
India	Canada	Belgium
Spain	Haiti	Ireland
Ceylon	United Kingdom	Philippines
Iraq	Germany	China
Chile	South Africa	New Zealand
Argentina	Korea	Columbia
Japan	Netherlands	Ethiopia
England	Egypt	Israel
		Italy

TABLE III

Hospitals with which our Resident Training Programs are affiliated:

New England Center
 Mount Auburn
 Cambridge City
 Massachusetts General
 University Hospital
 Framingham Union
 Boston Veterans' Administration
 Lemuel Shattuck
 Newton-Wellesley
 Boston Dispensary
 Boston Floating

Overholt Clinic:

Somerville Hospital
 Westmore State Hospital
 Barnstable County Hospital
 Cambridge Sanatorium
 Essex Sanatorium
 Norfolk County Sanatorium
 Plymouth County Sanatorium
 Bristol County Sanatorium
 Sassaquin Sanatorium

Chelsea Soldiers' Home

Faulkner Hospital

Lahey Clinic:

Brooks Hospital
 Hahnemann Hospital
 New England Baptist
 Parker Hill Medical Center
 Robert Breck Brigham Hospital

Pondville

Long Island Hospital
 Children's Medical Center
 New England Deaconess
 Jewish Memorial Hospital
 Salem Hospital
 Boston State Hospital
 Veterans' Administration Hospital, David Park, Providence
 Free Hospital for Women

TABLE IV

The Nursing Staff consists of the following:

Administrative Staff	9
School of Nursing Instructors	32
Nursing Service Supervisors	33
Head Nurses	82
Staff Nurses	290
Part-time Staff Nurses	80
Licensed Practical Nurses	30

1964 1963

Total Salaries Paid Nursing Staff . . . \$2,984,231 29 \$2,903,377 29
 (These Salaries Include \$200,905 Paid for
 Private Duty Nurses)

Boston City Hospital School of Nursing Student Personnel:

Class of 1964	1
Class of 1965	46
Class of 1966	70
Class of 1967	95

Hospitals sending students in nursing to affiliate in special services at Boston City Hospital:

Boston College, Boston, Mass.	133
Cooley-Dickinson, Northampton, Mass.	31
Faulkner Hospital, Jamaica Plain, Mass.	25
Framingham Union Hospital, Framingham, Mass.	39
Meriden Hospital, Meriden, Conn.	10
Middlesex Hospital, Middletown, Conn.	25
Notre Dame de Lourdes, Manchester, N. H.	14
Providence Hospital, Holyoke, Mass.	29
Somerville Hospital, Somerville, Mass.	9
St. Luke's Memorial Hospital, Utica, N. Y.	20

The hospital continued to provide prompt efficient service to the community. Though the total number of admissions indicate a slight decrease over 1963, there is marked rise in number of patients seen on the Accident Floor and treated in the Out-Patient Department. The lower death rate is gratifying. This, however, is regrettably overshadowed by three maternal deaths. A proud ten-year record was broken. Statistics for the Hospital Department are shown on Tables 5, 6, etc.

TABLE V
Statistics

BOSTON CITY HOSPITAL		1964	1963
Admitted		32,819	33,039
Deaths		1,932	2,061
Deaths in 48 hours		670	778
Postoperative deaths in 48 hours		119	94
Maternal deaths		3	1
Births		3,914	3,687
Premature births		541	484
Stillbirths		85	72
Maximum numbers of patients		1,000	1,050
Minimum numbers of patients		772	779
Patient days		325,587	327,989
Daily patients		325,587	327,989
Average daily stay		9.92	9.92
Operations		11,579	11,820
Number patients seen on accident floor		135,642	122,288
Daily average on accident floor		370.60	335.03

	1964	1963
Daily average admitted	89.66	90.51
Daily average patients on ward	889.58	898.60
Number new O.P.D. patients	19,642	19,435
Daily average O.P.D. patients	1,194.78	1,120.19
Total number visits to O.P.D.	302,280	280,049
Autopsies	902	916
Stillbirth autopsies	23	11
Number of ambulance trips	9,467	9,620

SANATORIUM

	1964	1963
Admitted	679	634
Discharged	692	651
Deaths	59	66
Autopsies	14	9

LONG ISLAND HOSPITAL

	1964	1963
Admitted	924	913
Discharged	1,041	1,051
Deaths	124	99
Autopsies	58	48

EAST BOSTON RELIEF STATION

	1964	1963
New Patients	17,794	16,327
Total Visits of Patients	22,173	20,507
Ambulance Trips to B.C.H.	675	778
Total Ambulance Trips	716	841
Births	5	6
Deaths	27	24
Accidents, Private Cars	719	854
Accidents, Police Ambulance	849	881
Total Accidents	1,568	1,735

Problems concerning budget were of a perennial nature. Every effort was made to live within our appropriation. Budget statistics for Main Hospital alone as compared with those for 1963 are represented in Table 6.

TABLE VI
Budget Statistics
BOSTON CITY HOSPITAL

	1964	1963
1. PERSONAL SERVICES		
Permanent Employee	\$12,645,604	\$11,949,800
Temporary Employees	242,032	152,045
Overtime	349,644	275,822
Total Personal Services	\$13,237,280	\$12,377,667
2. CONTRACTUAL:		
Communications	\$132,585	\$122,214
Light, Heat, and Power	131,720	108,123
Removal, Garbage and Waste	10,378	11,375
Repairs and Maintenance Buildings, etc.	273,222	177,638
Repairs and Servicing Equipment	107,265	98,422
Transportation of Persons	2,969	2,571
Miscellaneous Contractual Services	123,347	105,349
Total Contractual Services	\$781,486	\$625,692
3. SUPPLIES AND MATERIALS:		
Automotive Supplies, etc.	\$2,442	\$2,500
Food Supplies	821,967	819,220
Heating Supplies, etc.	218,080	203,472
Household Supplies, etc.	229,473	219,137
Medical, Dental, and Surgical Supplies, etc.	1,625,283	1,539,099
Office Supplies and Materials	94,142	99,465
Miscellaneous Supplies and Materials	168,802	151,575
Total Supplies, etc.	\$3,160,189	\$3,034,468
4. CURRENT CHARGES, ETC.:		
Current Charges and Obligations	\$38,690	\$43,854
Total Charges and Obligations	\$38,690	\$43,854
5. EQUIPMENT:		
Automotive	—	—
Office Furniture, etc.	\$2,635	\$2,182
Miscellaneous Equipment	36,434	22,956
Total Equipment	\$38,069	\$25,138
6. STRUCTURES AND IMPROVEMENTS:		
Buildings and Improvements	\$17,491	\$55,807
Total	\$17,491	\$55,807
Grand Total	\$17,241,207	\$16,162,627

An appreciable increase in totals of billings and collections was realized.

	1964	1963
Total Billings	\$11,769,616 74	\$11,396,649 26
Total Collections	\$5,276,048 09	\$4,776,784 41

It is gratifying to note that on September 28, 1964, a preliminary Emergency Disaster Plan for the hospital was finally put on paper through the persistent efforts of the Deputy for General Services, James G. Walsh. This not only permits effective cooperation with the Department of Civil Defense but meets an essential requirement of the Joint Commission on Accreditation for Hospitals. Work towards finalizing a comprehensive Disaster Plan will proceed as quickly as possible until completed.

Due to the many factors involved in obtaining statistical data relative to research grants, research projects, and clinical performance of the hospital's professional personnel, no mention is made of them at this time. Hopefully, that information will be presented in the 1965 report. Accumulation of data for the 1965 report has been in progress for the past several months.

Boston City Hospital has been on one-year probationary approval by the Joint Commission on Accreditation of Hospitals. A critical inspection was made by Dr. Russell Blood, Field Representative for the Commission, in September. Results were not yet received at the close of the year.

The resignation of Dr. John F. Conlin as Director of Hospitals and Superintendent of Boston City Hospital was announced in August, to become effective at the close of December 31, 1964. As a result, his Honor the Mayor presented a plan for merger of the Boston City Hospital and the City of Boston Health Department. Dr. Robert Hamlin of the Harvard School of Public Health was engaged to make a study of the proposed merger and to submit recommendations. He proceeded with his arduous task immediately.

On December 18, 1964, the Board of Trustees voted Dr. James V. Sacchetti to be Acting Director as of January 1, 1965.

The sudden death of Mr. C. J. D'Amato, Deputy Superintendent for Physical Facilities, on December 30, 1964, came as a great and unbelievable shock. He served the hospital with tireless, conscientious, and dedicated effort.

Entering a new century, the Boston City Hospital meets a challenge unmatched in its noble pre-eminent service to the people of Boston during the past one hundred years. Our fondest dream and hope shall remain that the exemplary loyalty and dedication to patient care and to community welfare which imbued doctors, nurses, and all other personnel of the past, will germinate within those of the present and future.

Only in this manner, independent and adamant, shall Boston City Hospital survive and prosper towards another century of even greater progress, better service to the community, and contributory achievement for the physical betterment of all mankind.

Respectfully submitted,

JAMES V. SACCHETTI, M.D.,
*Acting Director of Hospitals
and Acting Superintendent.*

