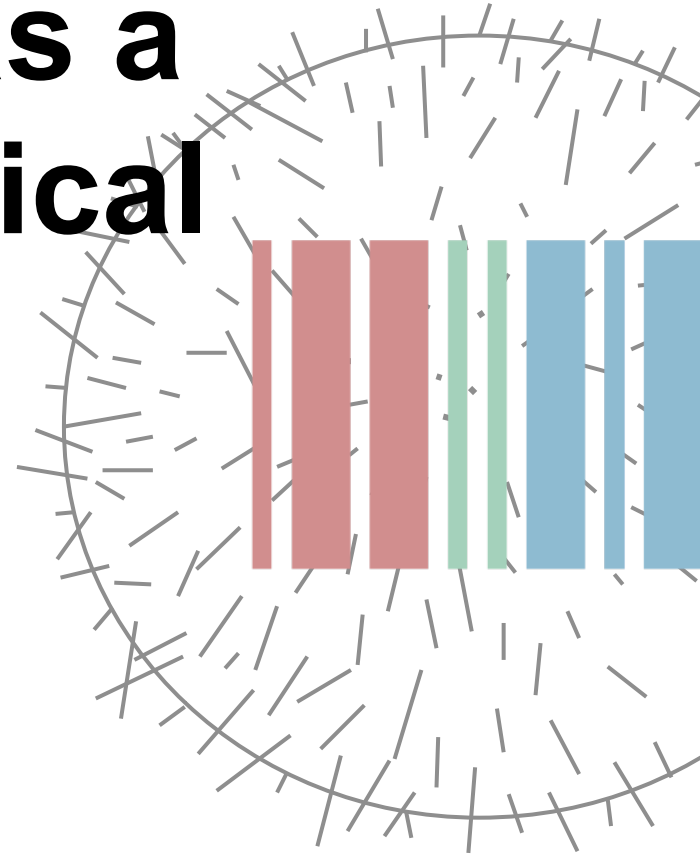
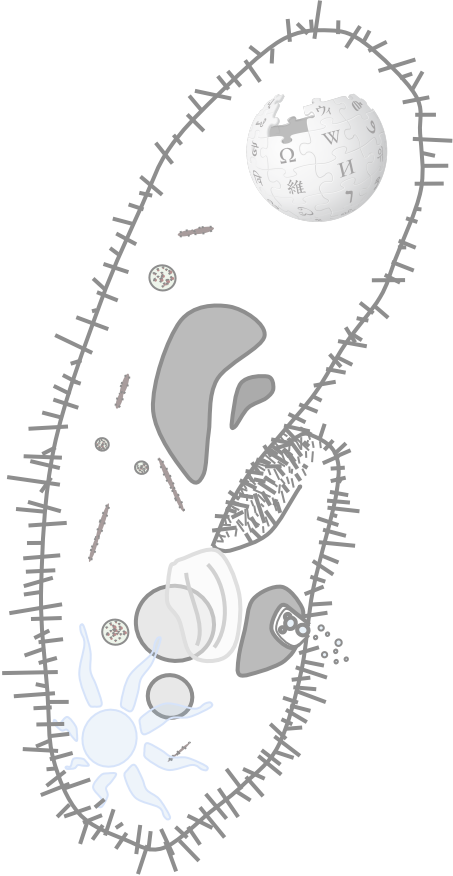


# Wikipedia as a socio-technical system

by Aaron Halfaker



# /who

---

## Aaron Halfaker

Research Scientist, Wikimedia Foundation

*Think big. Measure what you can.*



### About me

Hi. I'm Aaron Halfaker. I'm a computer scientist. I've been a Wikipedian since 2008. See [my publications](#). In 2011, I started working with the Wikimedia Foundation as a researcher. See my volunteer account, [User:EpochFail](#), for my non-staff work.

### My work

I use the scientific method to explore the structure and function of Wikipedia. My goal is to identify problems/opportunities and to use this knowledge to improve/extend the software. See [The Rise and Decline](#) for an example of my research and [Snuggle](#) for an example of a tool for Wikipedians that I'm actively developing.

### Contact me

- E-mail: [ahalfaker@wikimedia.org](mailto:ahalfaker@wikimedia.org)
- Website: <http://halfaker.info> [↗](#)
- Twitter: <http://twitter.com/halfak> [↗](#)
- On IRC, I go by "halfak".

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Usually...

# /who

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Research Scientist, Wikimedia Foundation



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Today

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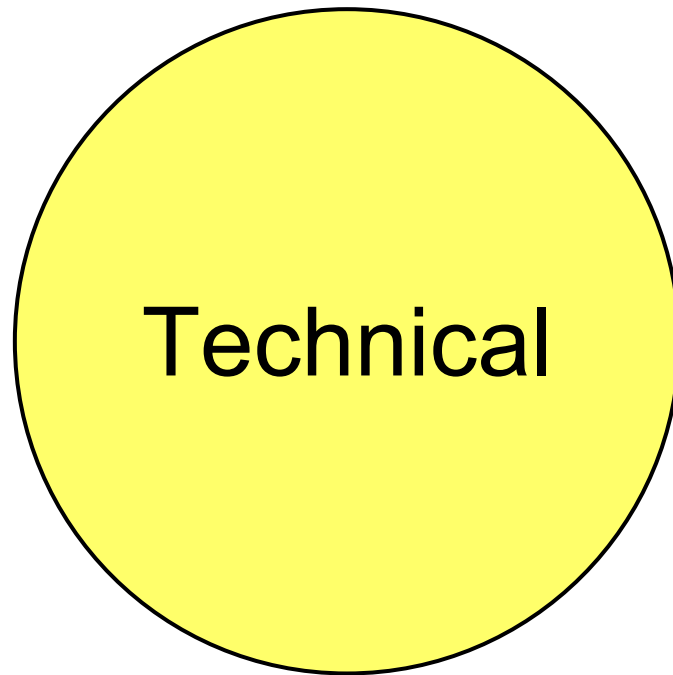
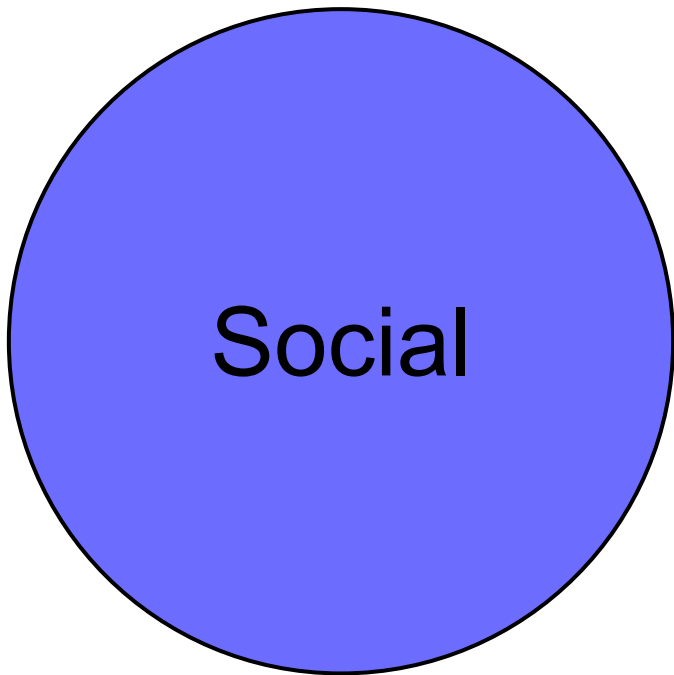
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- Twitter: <http://twitter.com/halfak> 
- On IRC, I go by "halfak".

# DISCLAIMER

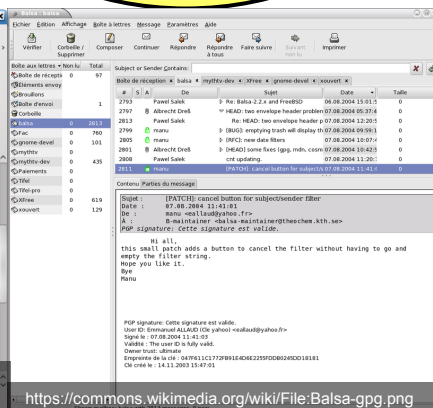
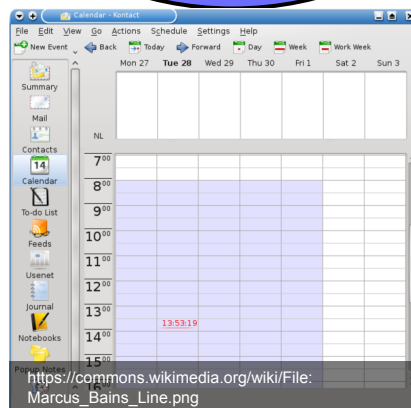
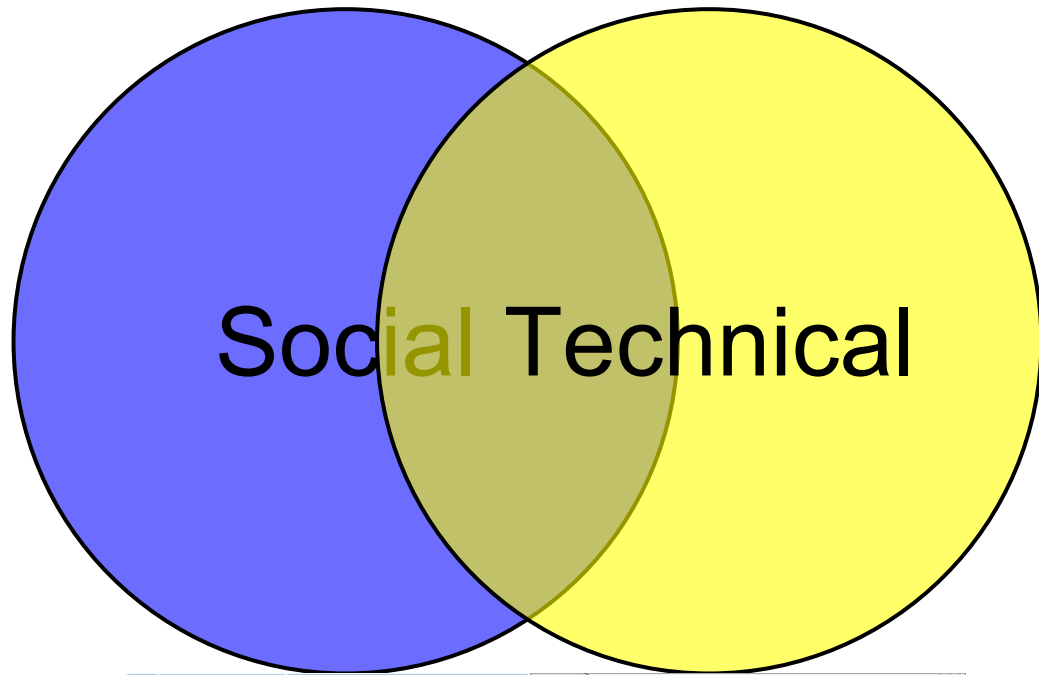
- These are my opinions.
- While they are *well informed*, they do not necessarily reflect that of the Wikimedia Foundation or anyone else.
- I am not a lawyer, a prophet or Jimbo.
- No one asked me to put this disclaimer here.

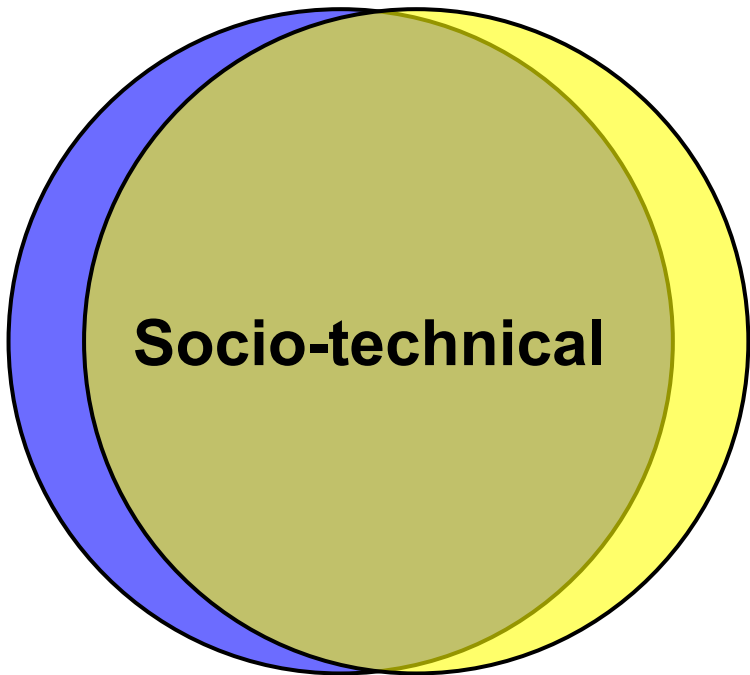
# Outline

1. The “-” in socio-technical
2. Open problems in open collaboration  
(for collaboration)
3. What's next?

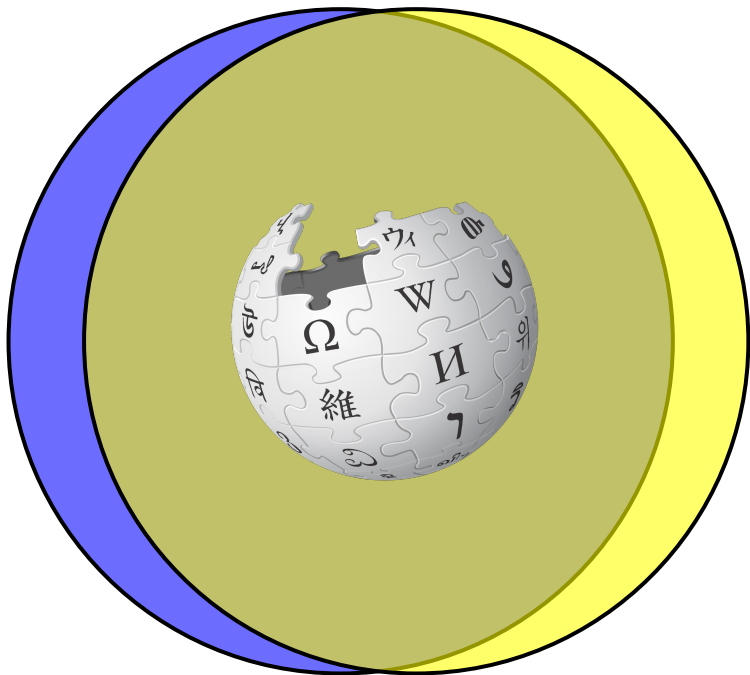


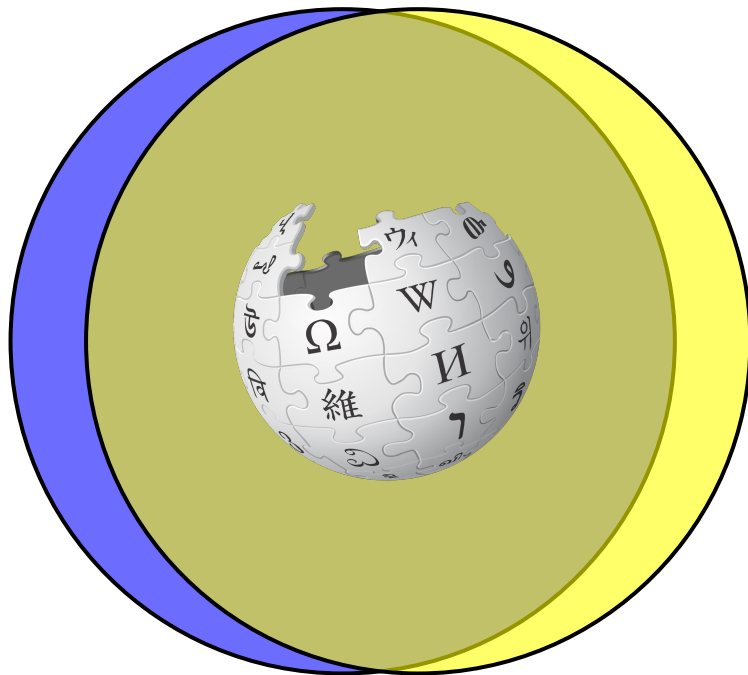






**Socio-technical**





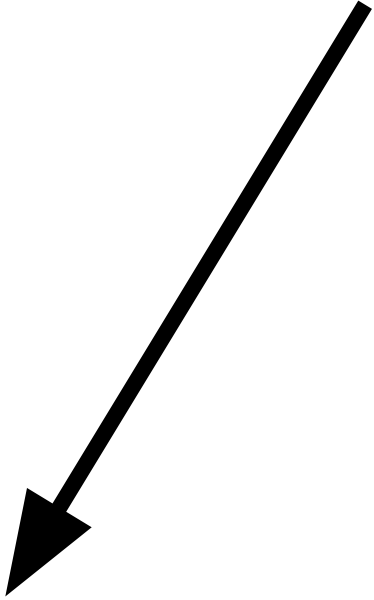
**ZOONIVERSE**

**GitHub**

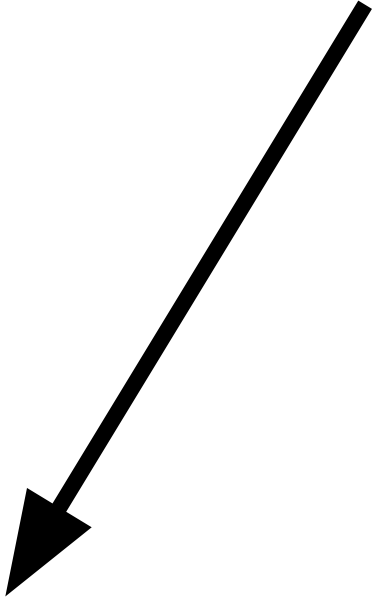


*Open* **IDEO**

# Technologist

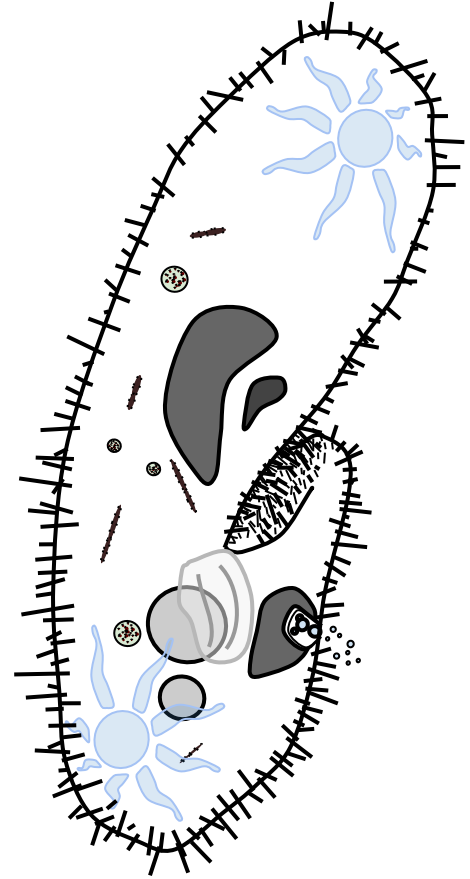


# Techno-biologist?

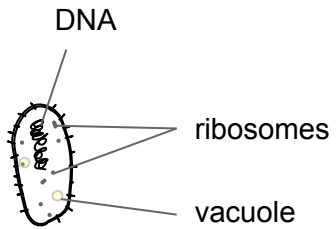




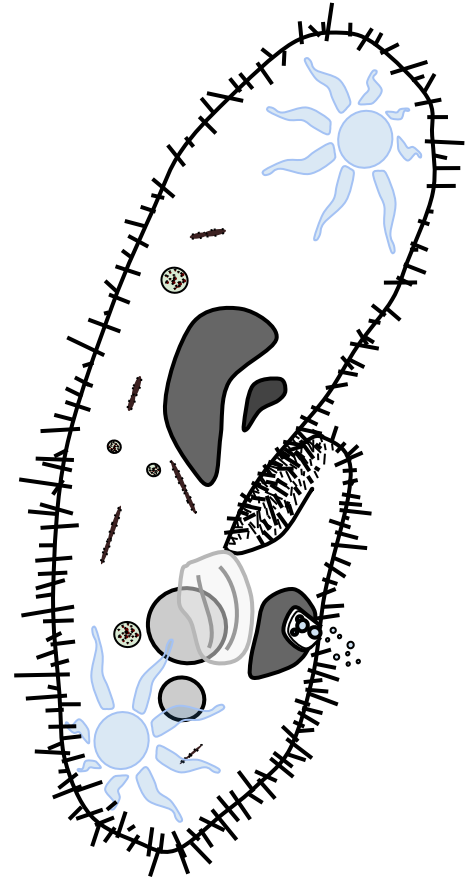
**Bacterium**



**Paramecium**

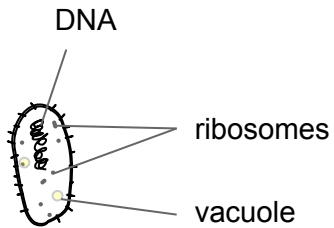


**Bacterium**

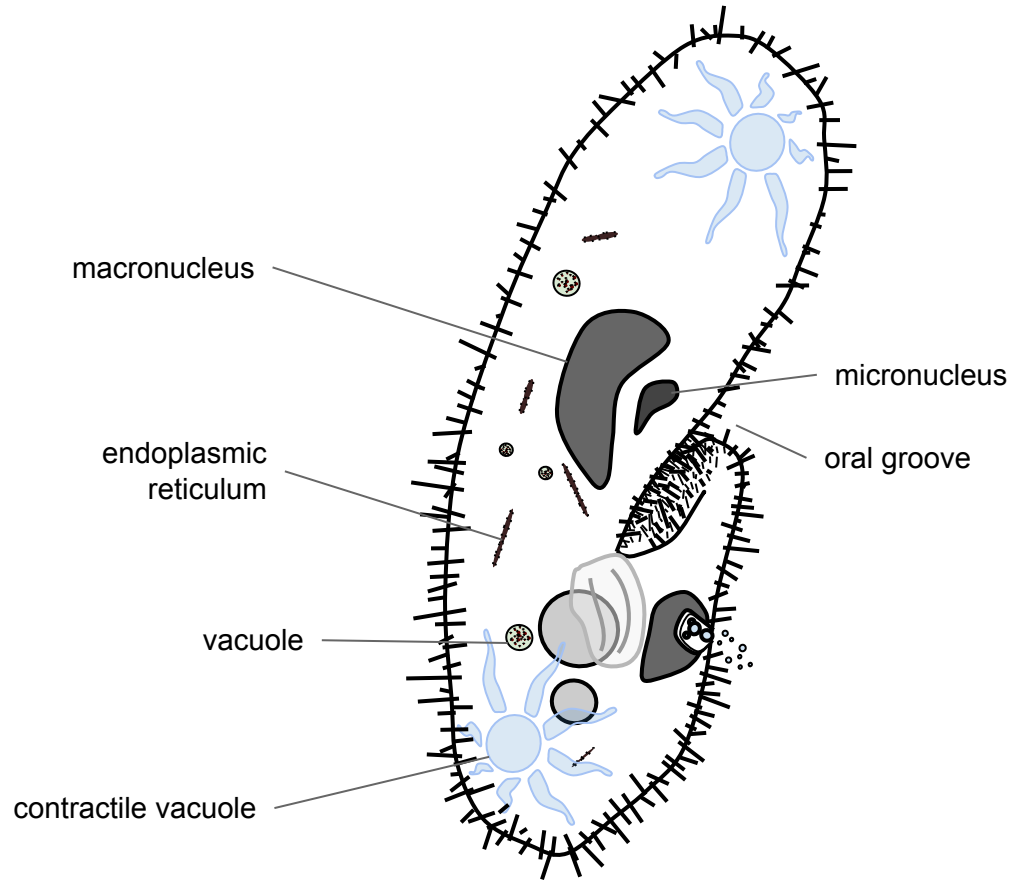


**Paramecium**





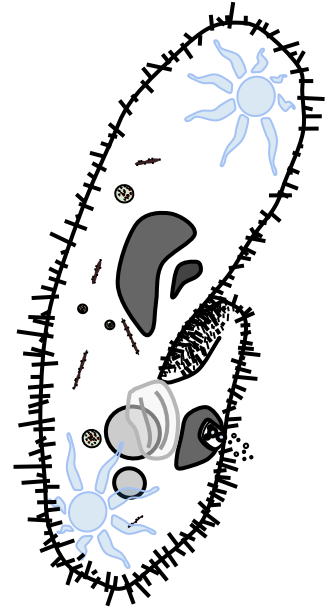
**Bacterium**



**Paramecium**



**Bacterium**



**Paramecium**





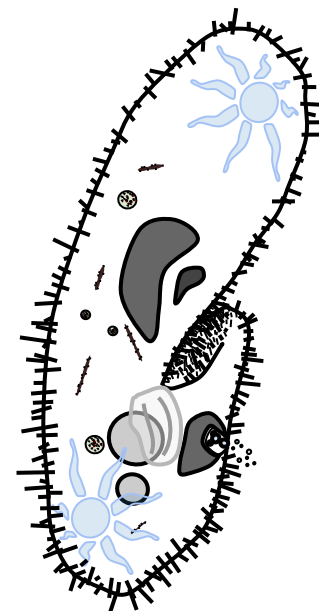
**Bacterium**



**Spare parts**



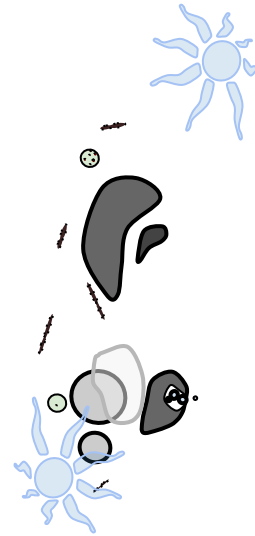
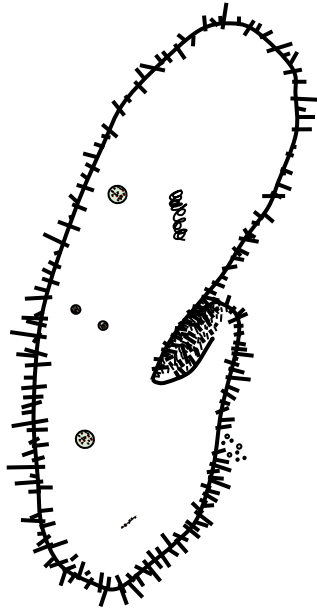
**Bare-amecium**

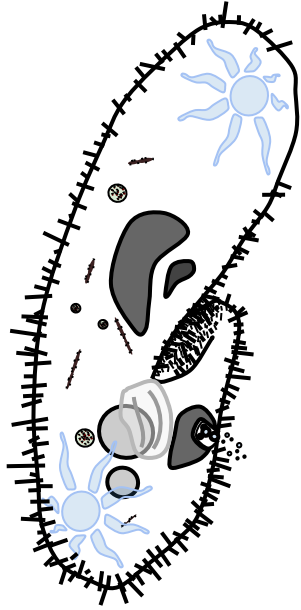


**Paramecium**

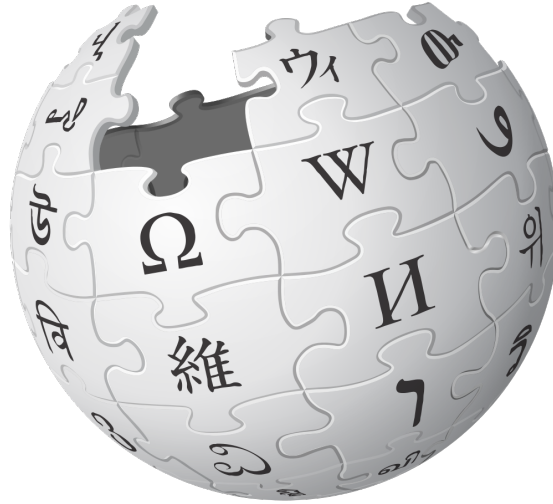


# socio - technical





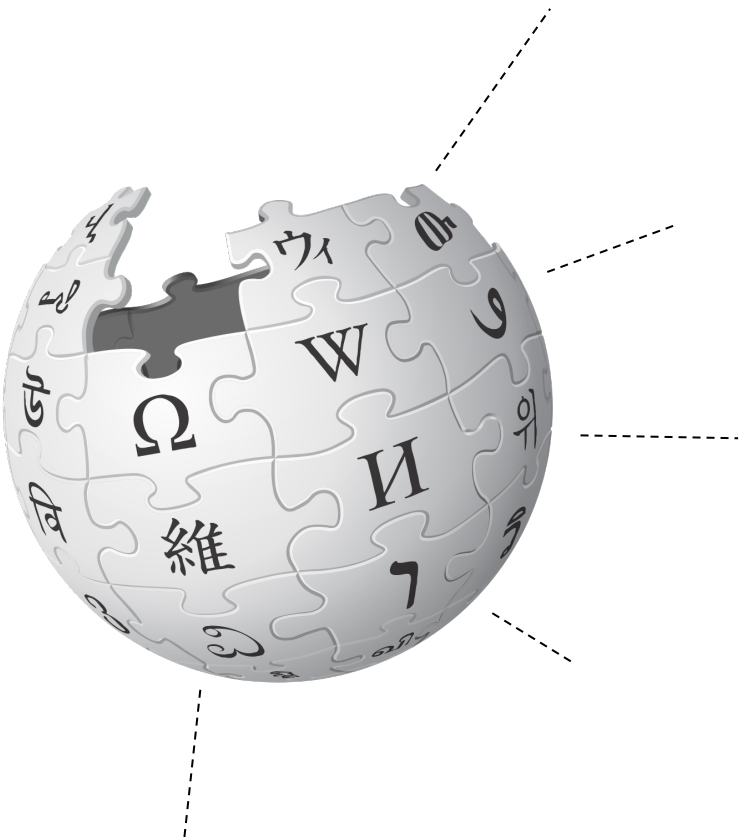
System with specialized  
**sub-systems**



System with specialized  
**sub-systems**

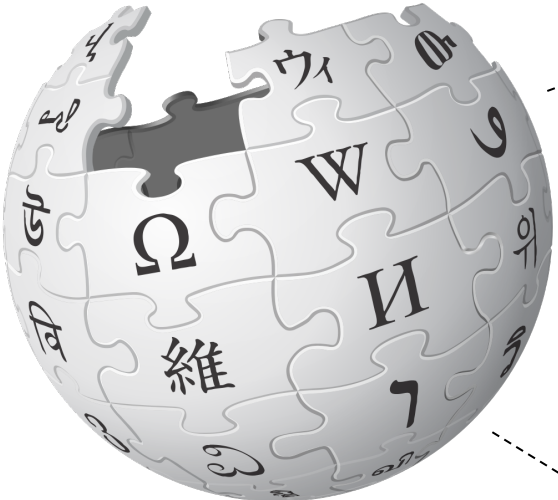
# Part 2

Wikipedia's specialized sub-systems



# Work allocation

- Identify, prioritize and assign tasks





# Work allocation

- Largely for free due to Linus' Law

# Linus's Law?



# Linus's Law?



Eric  
Raymond

# Linus's Law?

*“given enough eyeballs, all bugs are shallow”*

# Linus's Law?

*“given enough eyeballs, all bugs are shallow”*

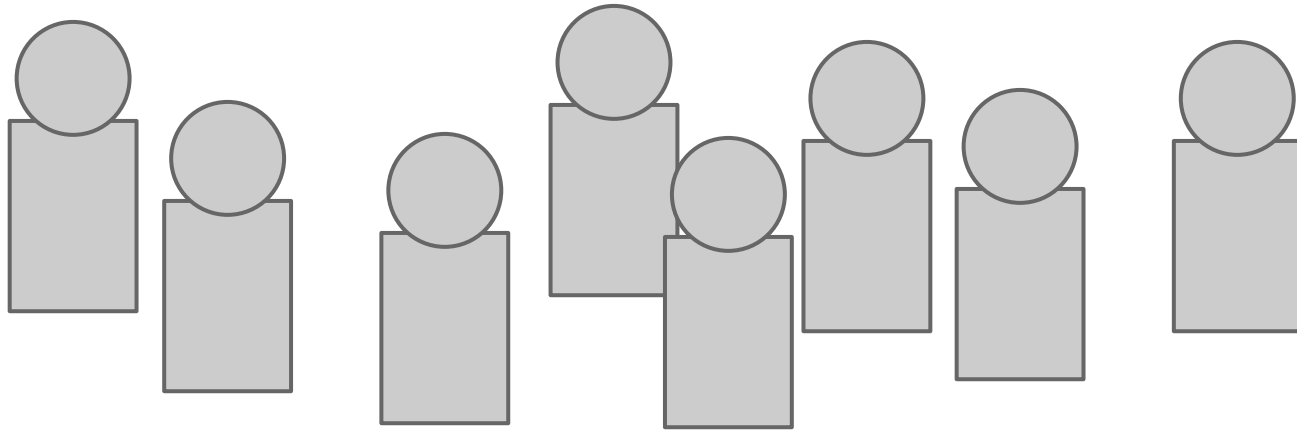


yessss...

bugssss....

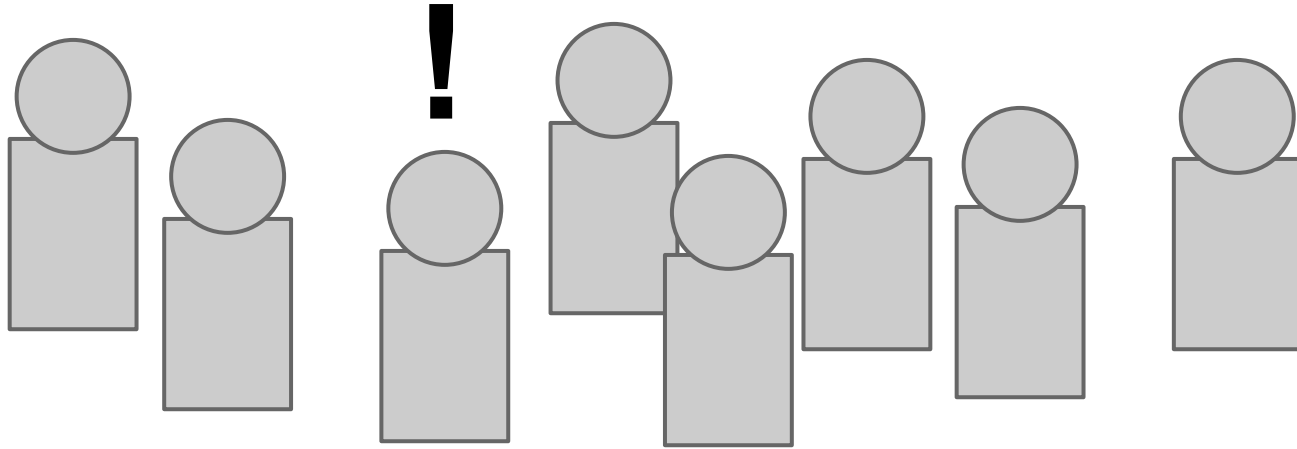
# Linus's Law?

*“given enough eyeballs, all bugs are shallow”*



# Linus's Law?

*“given enough eyeballs, all bugs are shallow”*



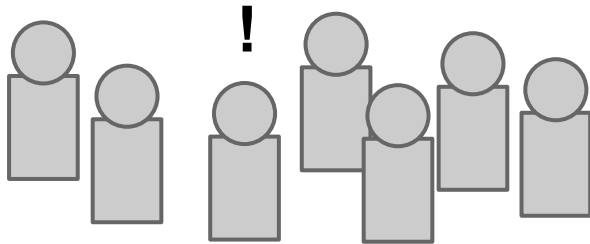
# Linus's Law?

visibility is critical to **open** collaboration



# A corollary

Given that enough people see an incomplete article, all potential contributions to that article will be easy for someone.



**Works in theory** -- Stvilia, B., et al. (2008). Information quality work organization in Wikipedia. *JASIST*, 59(6), 983-1001.

**Part of becoming a Wikipedian** -- Bryant, S. L., Forte, A., & Bruckman, A. (2005, November). Becoming Wikipedian. *GROUP* (pp. 1-10). ACM.

**Supported with technology** -- Cosley, D., et al. (2007, January). SuggestBot: using intelligent task routing to help people find work in wikipedia. *IUI* (pp. 32-41). ACM.

**Bad things happen when we take it away** -- Schneider, J., et al. (2014, August). Accept, decline, postpone. *OpenSym*(p. 26). ACM.



# User:SuggestBot

From Wikipedia, the free encyclopedia



**This user account is a bot operated by [Nettrom \(talk\)](#).** It is a [legitimate alternative account](#), used to make repetitive automated or semi-automated edits that would be extremely tedious to do manually. The bot is approved and currently active – the relevant [request for approval](#) can be seen [here](#).


**SuggestBot** is a program that attempts to help Wikipedia users find pages to edit based on their past contributions. If you want to try it out and get some personalized recommendations we have [documentation explaining how to do that](#). You can also [sign up to receive suggestions regularly](#). If you're wondering what the bot's recommendations looks like, you can [find examples here](#).

SuggestBot uses a variety of algorithms, including standard [information retrieval](#) and [collaborative filtering](#) techniques, to make suggestions. Most of it runs at the [GroupLens Research Lab](#), some parts also run on [Wikimedia Tool Labs](#) and the [Wikimedia Toolserver](#). The recommendations are usually done based on downloading a list of a user's contributions (to avoid recommending articles they've recently edited). The bot was originally developed by [ForteTuba](#).

If SuggestBot made personalized recommendations for you, please leave feedback on whether they were useful and how to make them better. Comments on recommendations, as well as general comments, suggestions, or complaints, are best left on [our talk page](#). Comments are welcome and valuable, as they will help us make SuggestBot do a better job of helping Wikipedia.

# User:SuggestBot

From Wikipedia, the free encyclopedia



**This user account is an alternative account**, used to make edits that would be expected from the main account and currently active – [view details](#)

**SuggestBot** is a program that attempts to help Wikipedia by suggesting articles you want to try it out and get some personalized recommendations. You can also [sign up to receive suggestions regularly](#). You can also [find examples here](#).

SuggestBot uses a variety of algorithms, including machine learning, to make suggestions. Most of it runs at the [GroupLens](#) [Wikimedia Toolserver](#). The recommendations are usually based on articles you avoid recommending articles they've recently edited.

If SuggestBot made personalized recommendations, you can help us know how to make them better. Comments on recommendations are best left on [our talk page](#). Comments are welcome on the job of helping Wikipedia.

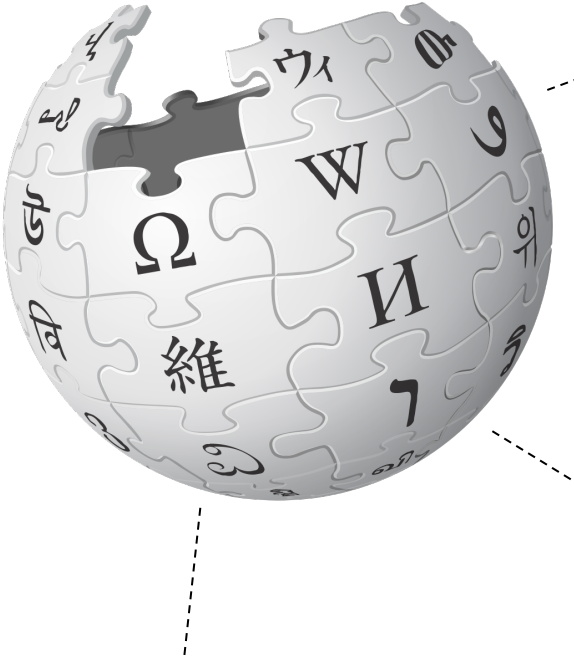
Views/Day ↕	Quality ↕	Title ↕	Content ↕	Headings ↕	Images ↕	Links ↕	Sources ↕	Tagged with... ↕
46	★★★	<a href="#">Yamaha electric guitar models</a> <small>(talk)</small>	×			×	×	Add sources
23	★★★	<a href="#">Fender Prodigy</a> <small>(talk)</small>	×	×	×	×	×	Add sources
18	★★★	<a href="#">Guitarist (magazine)</a> <small>(talk)</small>	×	×	×	×	×	Add sources
165	★★★	<a href="#">Fender Precision Bass</a> <small>(talk)</small>	×	×			×	Add sources
10	★★★	<a href="#">Elite Stratocaster</a> <small>(talk)</small>	×	×	×	×	×	Add sources
21	★★★	<a href="#">Yngwie Malmsteen Stratocaster</a> <small>(talk)</small>	×	×	×		×	Add sources
172	★★★	<a href="#">Tim Commerford</a> <small>(talk)</small>	×				×	Cleanup
204	★★★	<a href="#">Echinopsis pachanoi</a> <small>(talk)</small>	×				×	Cleanup
23	★★★	<a href="#">National String Instrument Corporation</a> <small>(talk)</small>	×			×	×	Cleanup
3,039	★★★★	<a href="#">Puerto Rico</a> <small>(talk)</small>						Expand
19	★★★	<a href="#">Compression (physics)</a> <small>(talk)</small>	×		×	×	×	Expand
38	★★★	<a href="#">The Experiment</a> <small>(talk)</small>	×		×	×	×	Expand
113	★★★	<a href="#">Shred guitar</a> <small>(talk)</small>	×		×		×	Unencyclopaedic
189	★★★	<a href="#">Rickenbacker</a> <small>(talk)</small>					×	Unencyclopaedic

## Work allocation

- Identify, prioritize and assign tasks

## Regulation of behavior

- Norm formation, propagation and enforcement



# Regulation of behavior

A **norm** is a group-held belief about how members should behave in a given context. *[citation needed]*

wikipedia governance



About 37,400 results (0.07 sec)

### [Decentralization in Wikipedia governance](#)

[A Forte](#), [V Larco](#), [A Bruckman](#) - Journal of Management Information ..., 2009 - ME Sharpe

How does "self-governance" happen in **Wikipedia**? Through in-depth interviews with 20 individuals who have held a variety of responsibilities in the English-language **Wikipedia**, we obtained rich descriptions of how various forces produce and regulate social structures ...

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### [CITATION] Unpacking **Wikipedia governance**: The emergence of a bureaucracy of peers?

[A Aaltonen](#), [GF Lanzara](#) - LAEMOS. Buenos Aires. <http://www.egosnet.org/jart/> ..., 2010

Cited by 11 [Related articles](#) [Cite](#) [Save](#)

### [CITATION] Is something fundamentally wrong with **Wikipedia governance** processes?

[M Bauwens](#) - ... -fundamentally-wrong-with-wikipedia-governance- ..., 2008

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### [Governance, organization, and democracy on the Internet: The iron law and the evolution of Wikipedia](#)

[P Konieczny](#) - Sociological Forum, 2009 - Wiley Online Library

This study examines whether the Iron Law of Oligarchy exists in **Wikipedia** by analyzing how a key policy of the website regarding verifiability evolved into its current form. The study describes the decision-making processes of **Wikipedia** and shows that there are many ...

[Coordination and beyond: social functions of groups in open content production](#)

[PDF] from andreaforte.net

[A Forte](#), [N Kittur](#), [V Larco](#), [H Zhu](#), [A Bruckman](#)... - Proceedings of the ..., 2012 - dl.acm.org

... In our first round of interviews, we sought to understand **governance** in **Wikipedia** as a site-wide phenomenon. As such, we interviewed eleven individuals who had been involved in the site for many years, in many different capacities ...

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[L Schoeman](#), [DJ Fourie](#) - Journal of Public Administration: ..., 2008 - reference.sabinet.co.za

... **Wikipedia**. 2008. **Governance**. Encyclopaedia **Wikipedia**. Available online: <http://en.wikipedia.org/wiki/governance> [Accessed 25 February 2008]. **Wikipedia**. 2008. Treaty. Encyclopaedia **Wikipedia**. Available online: <http://en.wikipedia.org/wiki/treaty> [Accessed 25 February 2008]. ...

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[Changing governance of local economies: Responses of European local production systems](#)

[C Crouch](#), [P Le Galès](#), [C Trigilia](#), [H Voelzkow](#) - OUP Catalogue, 2004 - ideas.repec.org

... specialized manufacturing among small and medium-sized enterprises (SMEs) in France, Germany, Italy, and the United Kingdom, the authors find patterns of economic **governance** far more ... This item is not listed on **Wikipedia**, on a reading list or among the top items on IDEAS. ...

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[PDF] from cluteonline.com

[H Katzan](#) - Journal of Service Science (JSS), 2011 - journals.cluteonline.com

... The development of a service context involves the asking of tough questions to examine the strategic goal and objectives of a service organization in order 9 Adapted from the **Wikipedia** articles on strategy and corporate **governance**. Page 9. ...

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[Building semantic kernels for text classification using wikipedia](#)

[PDF] from edudocs.ru

[P Wang](#), [C Domeniconi](#) - Proceedings of the 14th ACM SIGKDD ..., 2008 - dl.acm.org

... Chief executive officer Shareholder Fiduciary Corporate **governance** Corporation Boards of directors Build Thesaurus from **Wikipedia** Ambiguous Concepts: Puma Puma (Car) "Felidae" Category "Puma" "Cougar" "Mountain Lion" "Ford Vehicles" Category "Puma (Car)" ...

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**Prescriptive**

Idea for a Norm

**Descriptive**

Observation of  
consistent behavior

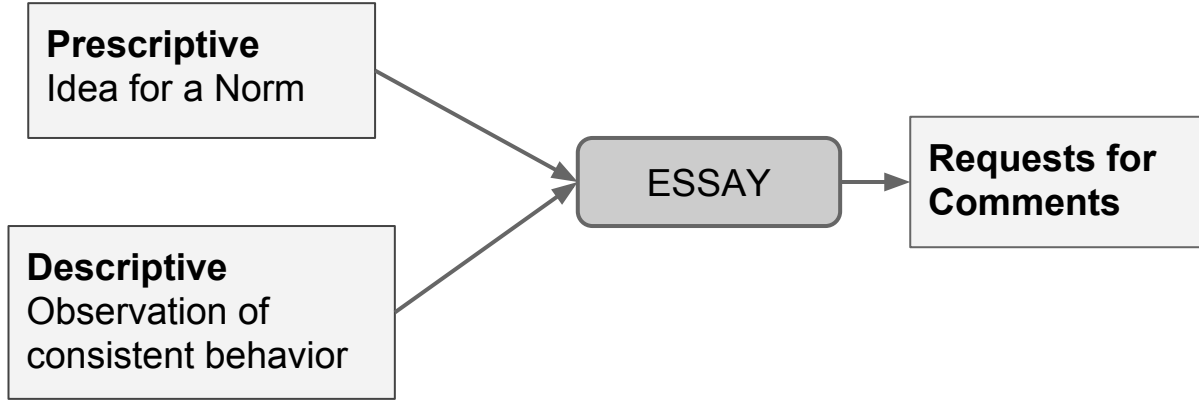


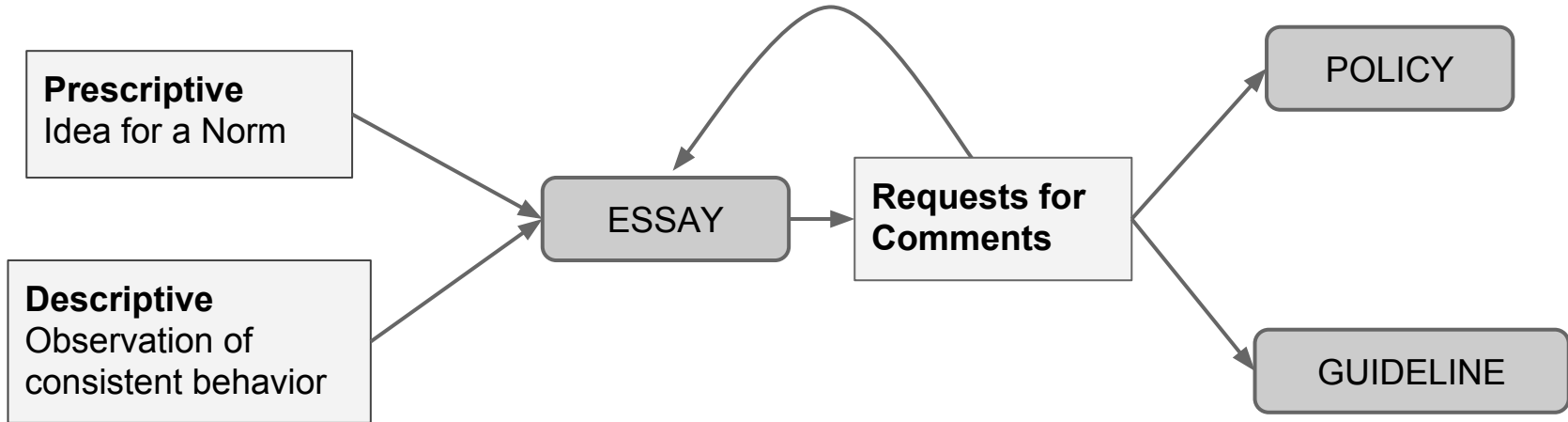
**Prescriptive**  
Idea for a Norm

**Descriptive**  
Observation of  
consistent behavior

ESSAY

```
graph LR; A[Prescriptive  
Idea for a Norm] --> C(ESSAY); B[Descriptive  
Observation of  
consistent behavior] --> C;
```





## Informal

ESSAY

## Formalized

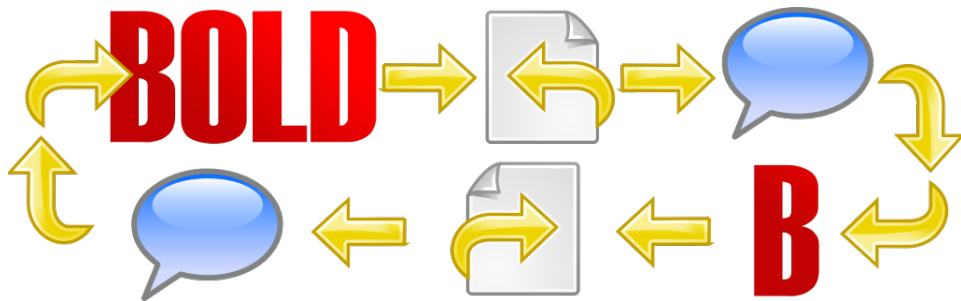
POLICY

GUIDELINE

## Informal

### Wikipedia:No climbing the Reichstag dressed as Spider-Man

From Wikipedia, the free encyclopedia



### Wikipedia:Don't stuff beans up your nose

From Wikipedia, the free encyclopedia



This [essay](#) contains the advice or opinions of one or more Wikipedia contributors on Wikipedia:Behavioral policy. Essays are *not* [Wikipedia policies](#) or [guidelines](#). Some essays represent widespread norms; others only represent minority viewpoints.

## Formalized

### Wikipedia:Verifiability

From Wikipedia, the free encyclopedia

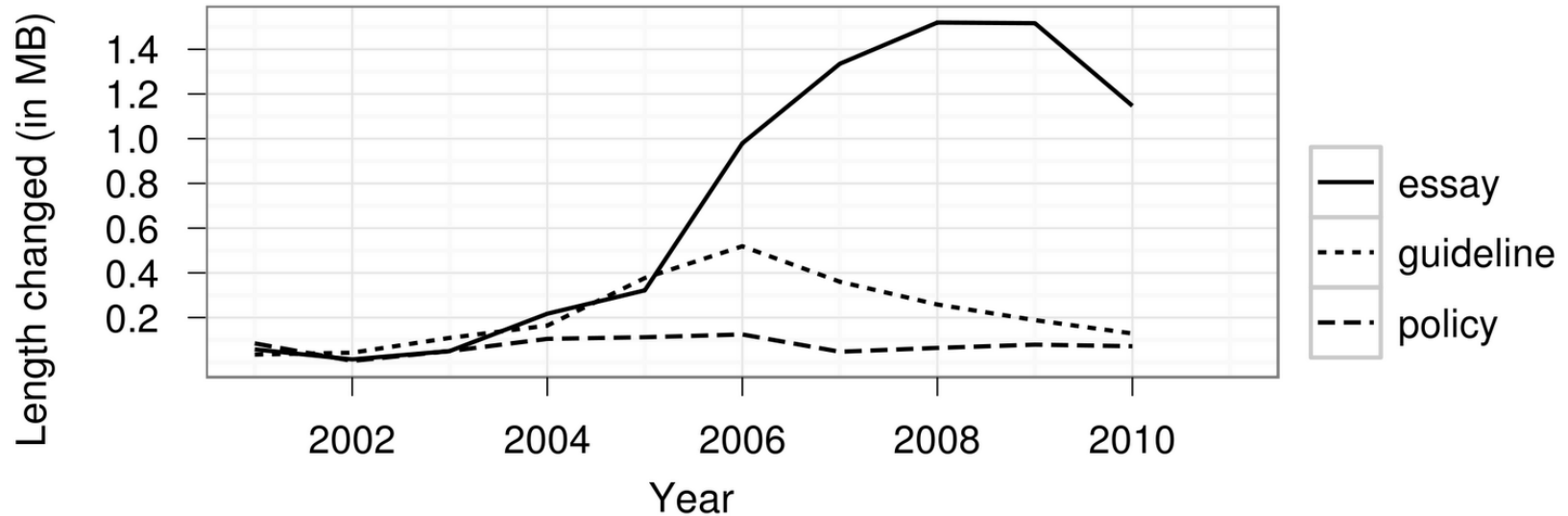
To discuss particular sources, see the [reliable sources](#) / see [WP:VAND](#). For the default Wikipedia skin, see [WP:](#)



This page documents an English Wikipedia [policy](#), a widely accepted standard that all editors should [normally](#) follow. Changes made to it should reflect [consensus](#).



# Growth of regulations



# Citation distribution

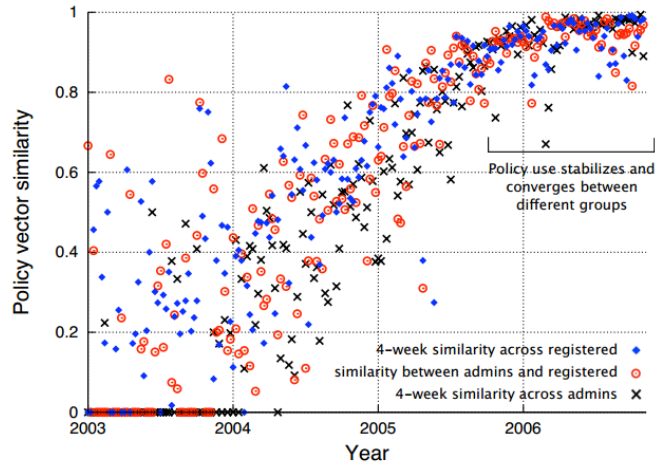


Figure 8: Policy vector similarities for admin and registered users are converging to 1, indicating that the two user groups are becoming similar in their policy citations. The convergence of similarities of policy vectors 4 weeks apart within each population indicates stability within user classes.

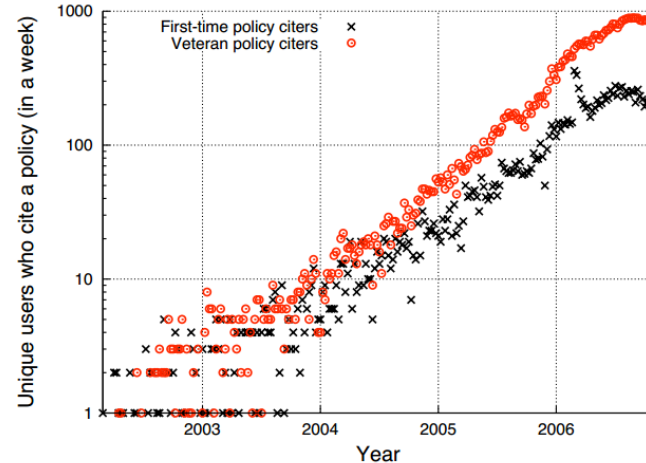


Figure 9: On average, unique users who cite policy for the first time account for over 10% of all unique users who cite a policy in a week. The high percentage indicates that participation in Wikipedia's governance structure is inclusionary.

## Work allocation

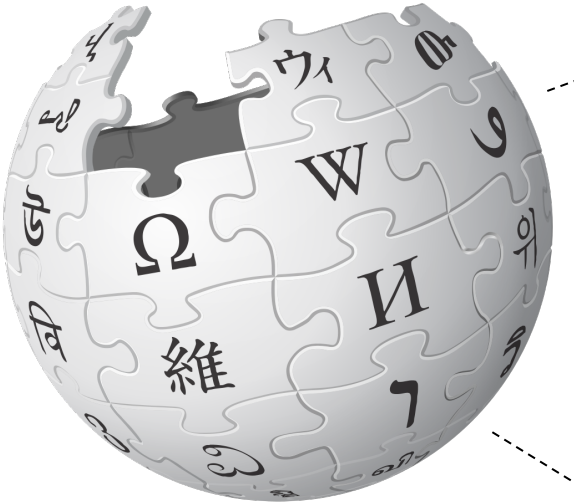
- Identify, prioritize and assign tasks

## Regulation of behavior

- Norm formation, propagation and enforcement

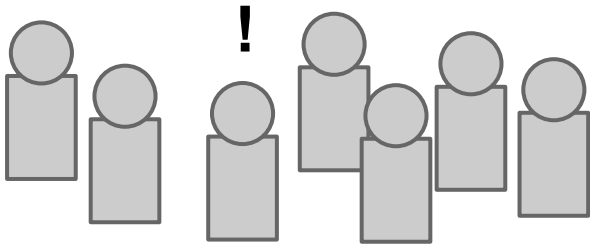
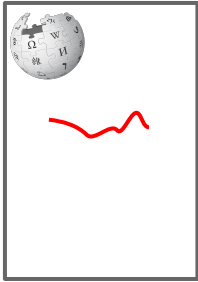
## Quality control

- Identify and remove damage

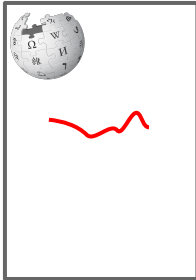




# Quality control



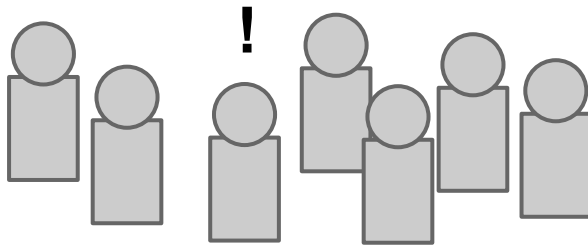
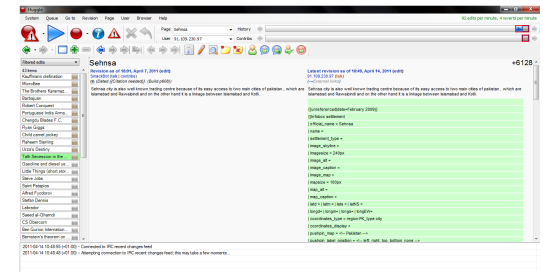
# Quality control



## Fully automated



## Semi automated



## Machine learning

- Fast (~ 5 seconds)[1]
- No human effort
- *Only obvious vandalism*


## Human computation

- Still pretty fast (~ 30 seconds)[1]
- Minimizes human effort
- Humans catch most vandalism at a glance

1. R. Stuart Geiger & Aaron Halfaker. **When the Levee Breaks** (2013). *WikiSym*.

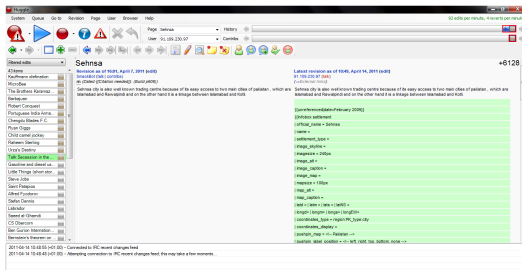
# Quality control

## Fully automated



The screenshot shows the Wikipedia user page for ClueBot NG. The page title is "User:ClueBot NG". A notice at the top states: "This user account is a bot operated by Code (talk), Crispy1099 (talk) and maddoxcolours (talk). It is a high-speed intervention account, used to detect repetitive vandalism or other unhelpful edits that would be extremely tedious to do manually." Below this, there are sections for "Documentation", "Administrator emergency shutoff", "Exclusion compliant", "Summary", and "Team". A small image of a night cityscape is also visible.

## Semi automated



The screenshot shows the Wikipedia user page for Sehnsa. The page title is "User:Sehnsa". A notice at the top states: "This user account is a bot operated by Sehnsa (talk). It is a high-speed intervention account, used to detect repetitive vandalism or other unhelpful edits that would be extremely tedious to do manually." Below this, there are sections for "Documentation", "Administrator emergency shutoff", "Exclusion compliant", "Summary", and "Team". A small image of a night cityscape is also visible.

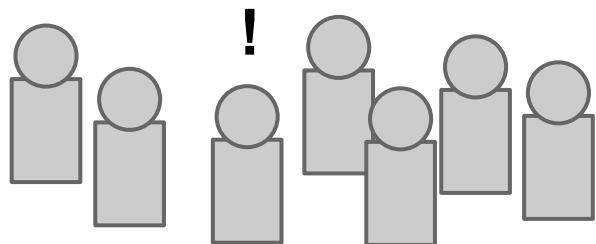
## Banning (Admins)

### Wikipedia:Administrator intervention against vandalism

From Wikipedia, the free encyclopedia [Administrator instructions](#)  
(Redirected from Wikipedia:AV)

*"WP:RVAN" redirects here. For information on how to respond to vandalism, see Wikipedia:Vandalism § How to respond to vandalism.*

<b>Noticeboards, etc.</b> <span style="float: right;">[hide]</span>
Wikipedia's centralized discussion, request, and help venues. See the dashboard for an expanded listing.
<b>General</b> <span style="float: right;">[hide]</span>
Administrators' noticeboard (main · incidents) · Bot owners · Closure · Education (main · incidents) · Importing pages · Main Page errors · Open proxies · OTRS · Oversight · Page protection

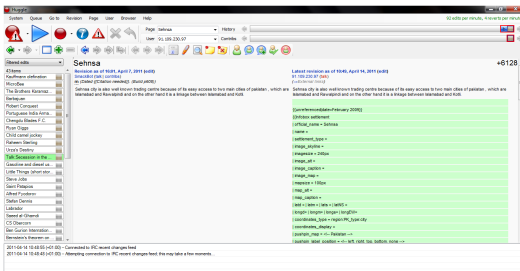


# Quality control

## Fully automated



## Semi automated



## Banning (Admins)

### Wikipedia:Administrator intervention against vandalism

From Wikipedia, the free encyclopedia [Administrator instructions](#)  
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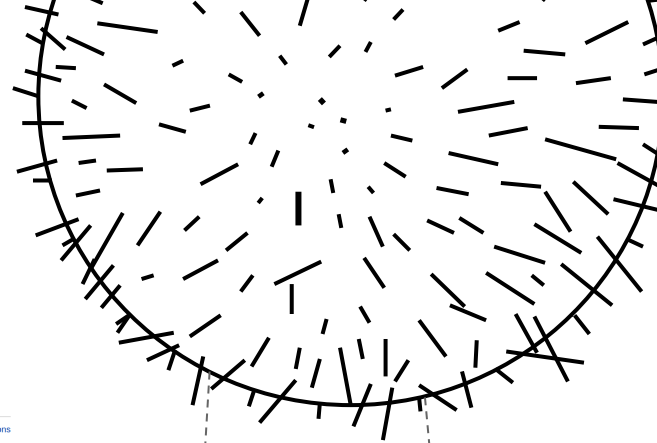
*"WP:RVAN" redirects here. For information on how to respond to vandalism, see [Wikipedia:Vandalism § How to respond to vandalism](#).*

**Noticeboards, etc.** [hide]

Wikipedia's centralized discussion, request, and help venues. See the dashboard for an expanded listing.

**General** [hide]

Administrators' noticeboard (main - incidents) · Bot owners · Closure · Education (main - incidents) · Importing pages · Main Page errors · Open proxies · OTRS · Oversight · Page protection

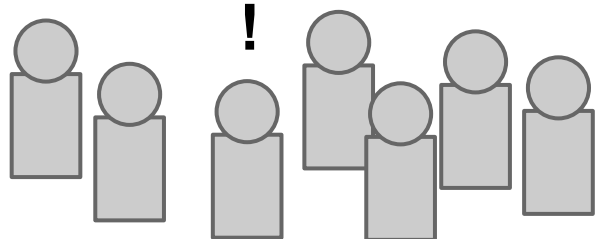


## Innate

- Fast
- General
- Pervasive

## Adaptive

- Slow
- Specific
- Pervasive



Halfaker, A. & Riedl, J. (2012) Bots and Cyborgs, *IEEE Computing* 45(3) (p. 79-82)

Geiger, R. S., & Ribes, D. (2010, February). The work of sustaining order in wikipedia: the banning of a vandal. *CSCW* (pp. 117-126). ACM.

## Work allocation

- Identify, prioritize and assign tasks

## Regulation of behavior

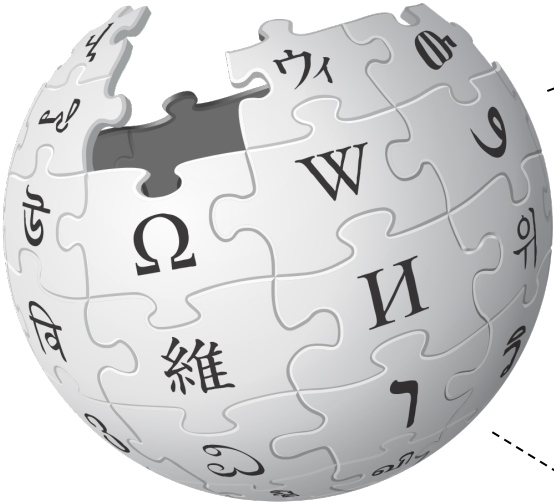
- Norm formation, propagation and enforcement

## Quality control

- Identify and remove damage

## Community management

- Newcomer socialization, dispute mediation & training



# Newcomer socialization

## Research: The Rise and Decline

**Contents** [\[show\]](#)

### Key Personnel [\[edit\]](#)

Contact + Co-investigators and:

- Maryana Pinchuk
- Steven Walling
- Oliver Keyes

### Project Overview [\[edit\]](#)

Open collaboration systems like Wikipedia need to maintain a pool of volunteer contributors in order to remain relevant. Despite historically garnering massive amounts of contributions, recent research has shown that the number of active contributors in Wikipedia has entered a steady decline and suggests that declining retention of newcomers is the cause. Through a data-driven approach, this paper presents evidence that several changes that the Wikipedia community made to manage quality and consistency in the face of a massive growth in participation have led to a more restrictive environment for newcomers. Specifically, the restrictiveness of the encyclopedia's primary quality control mechanism and the algorithmic tools used to reject contributions is implicated as a cause of decreased newcomer retention. Also, the community's formal mechanisms for norm articulation are shown to have calcified against changes – especially for newcomers. Recommendations are offered for Wikipedia's community organizers and the Wikimedia Foundation.

#### Research project

**The Rise and Decline of an Open Collaboration Community: How Wikipedia's reaction to sudden popularity is causing its decline**

Main contact **Aaron Halfaker**  
*University of Minnesota*

Co-investigators **R Stuart Geiger**  
*University of California, Berkeley*

**Jonathan Morgan**  
*University of Washington*

**John T. Riedl**  
*University of Minnesota*

WMF contact **EpochFail (Aaron Halfaker)**

Start 2011-05

End 2011-12

Halfaker, A., Geiger, R. S., Morgan, J. T., & Riedl, J. (2012). The rise and decline of an open collaboration system: How Wikipedia's reaction to popularity is causing its decline. *American Behavioral Scientist*, 0002764212469365.

[https://meta.wikimedia.org/wiki/Research:The\\_Rise\\_and\\_Decline](https://meta.wikimedia.org/wiki/Research:The_Rise_and_Decline)

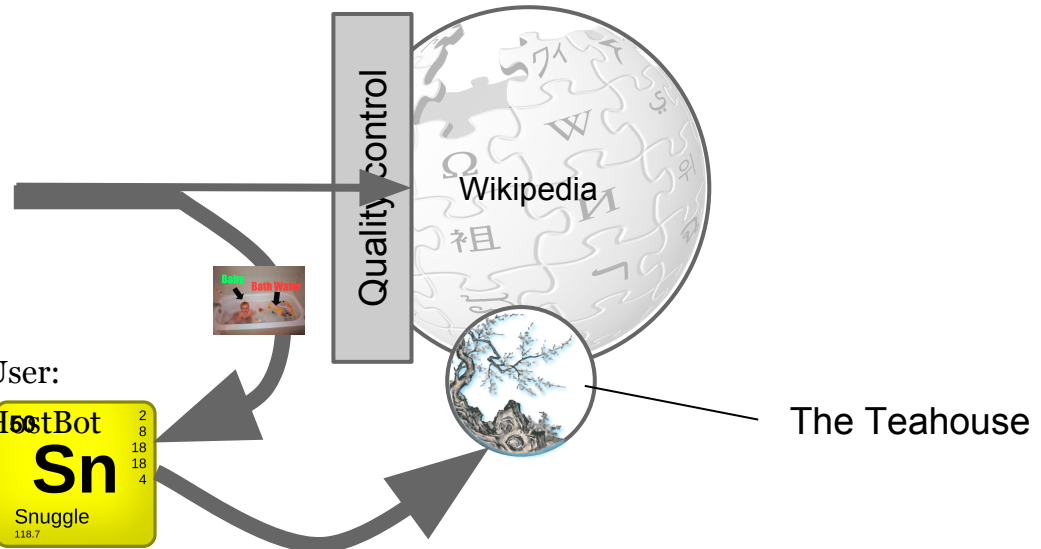
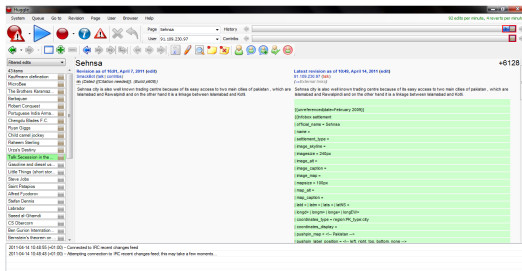


# TL;DR:

## Fully automated



## Semi automated





## Work allocation

- Identify, prioritize and assign tasks

## Regulation of behavior

- Form, propagate and enforce norms

## Quality control

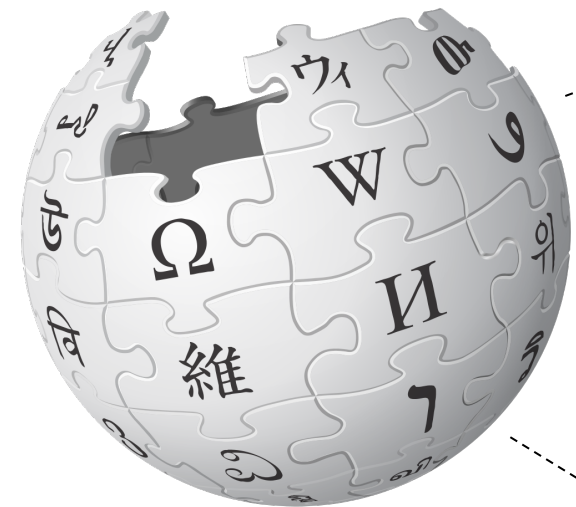
- Identify and remove damage

## Community management

- Socialize & train newcomers; mediate disputes

## Reflection (Adaptation)

- Where are we going? Where do we want to go? How do we want to get there?

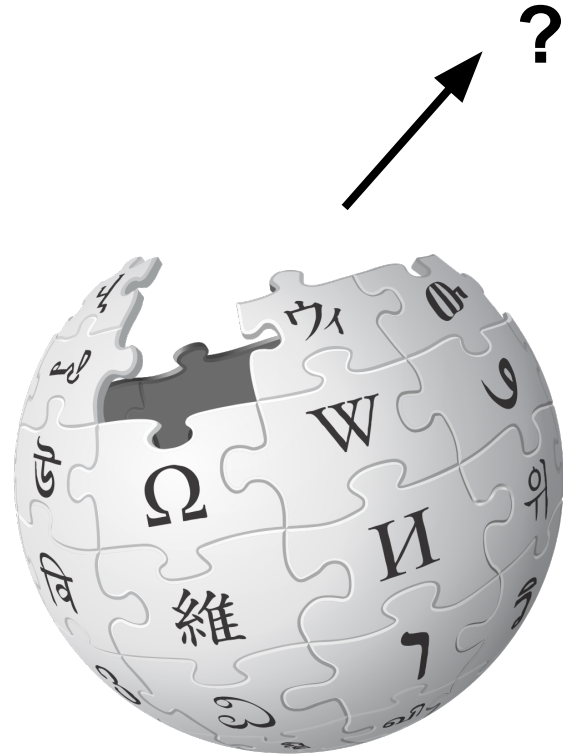


# Reflection (Adaptation)

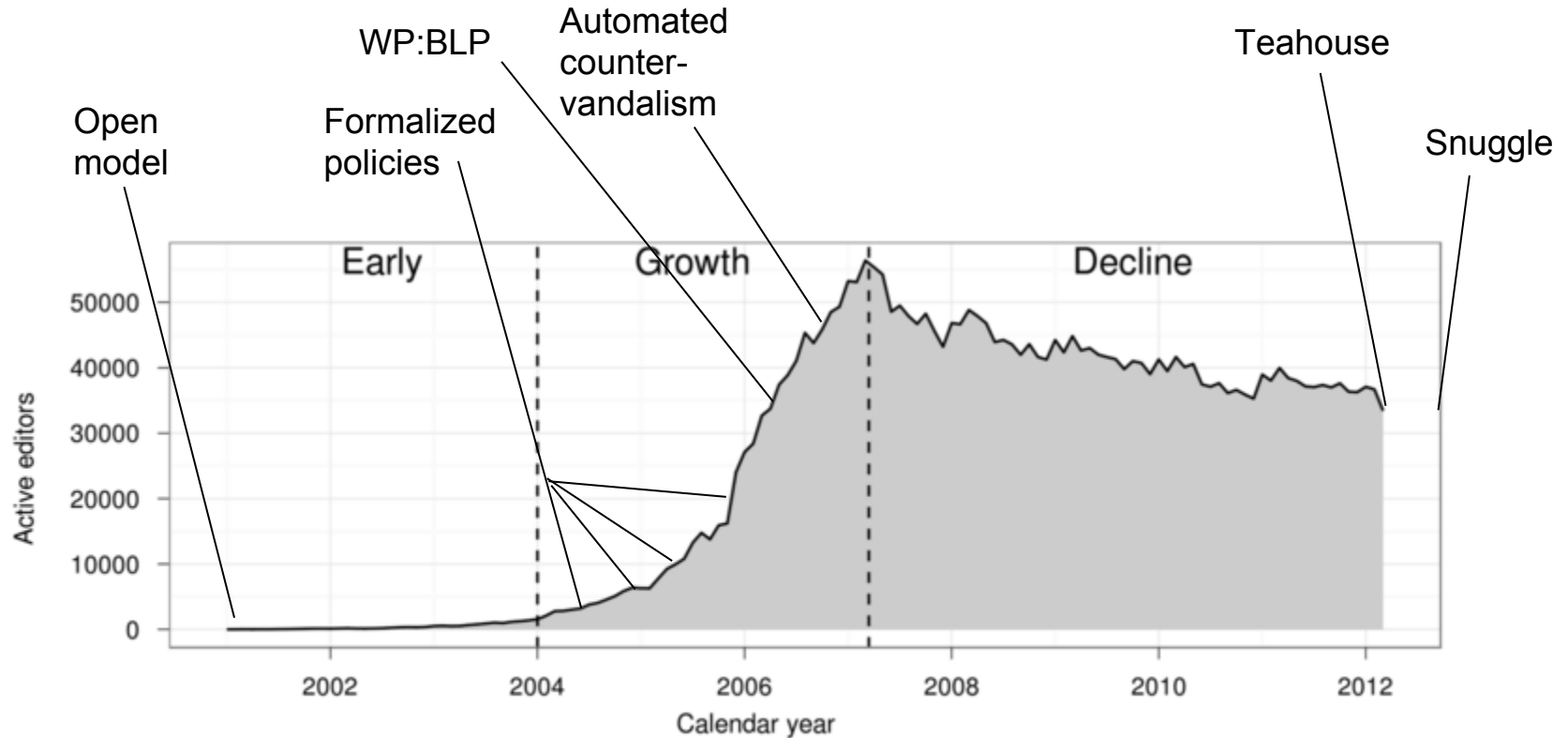
Where *are* we going?

Where *do* we want to go?

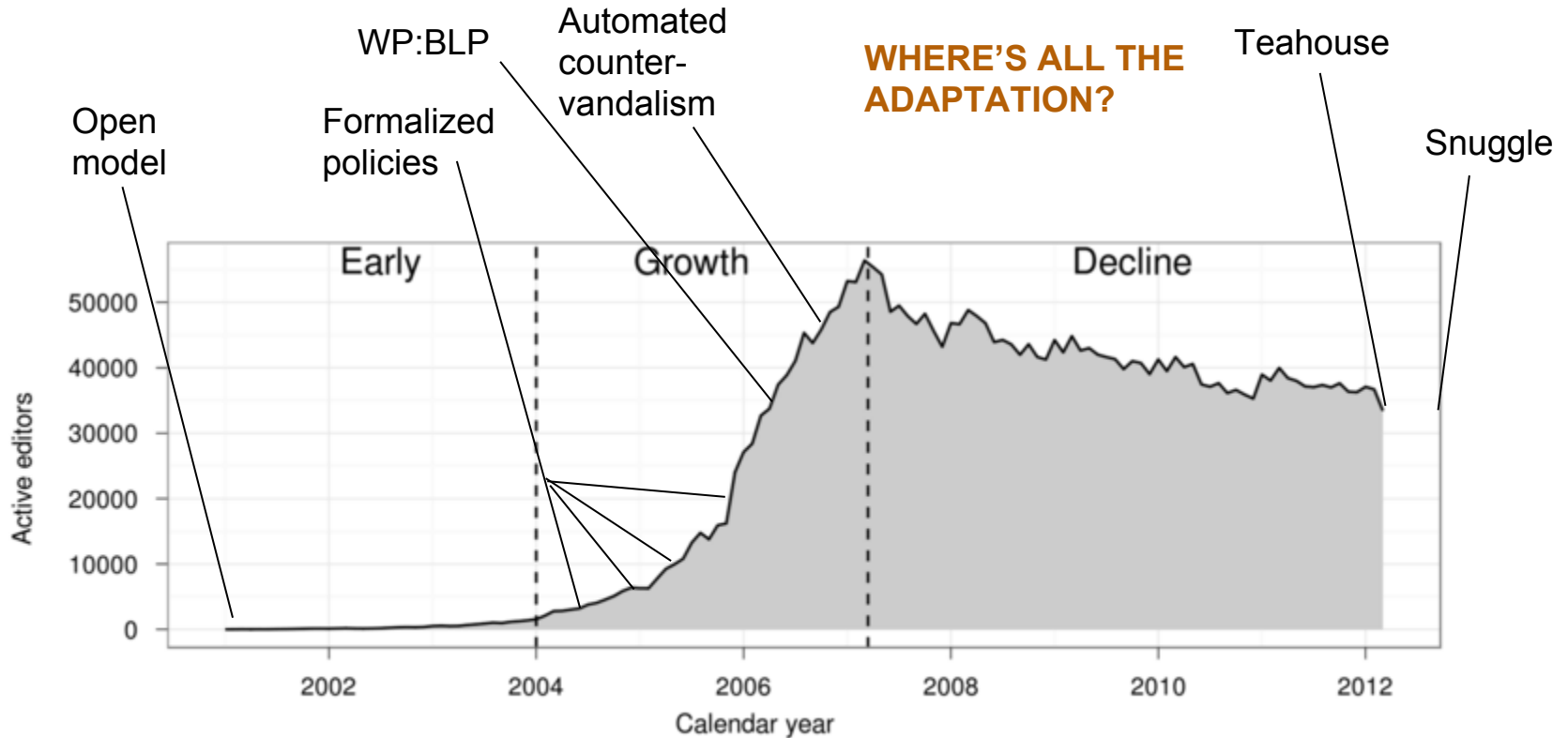
*How* do we get there?

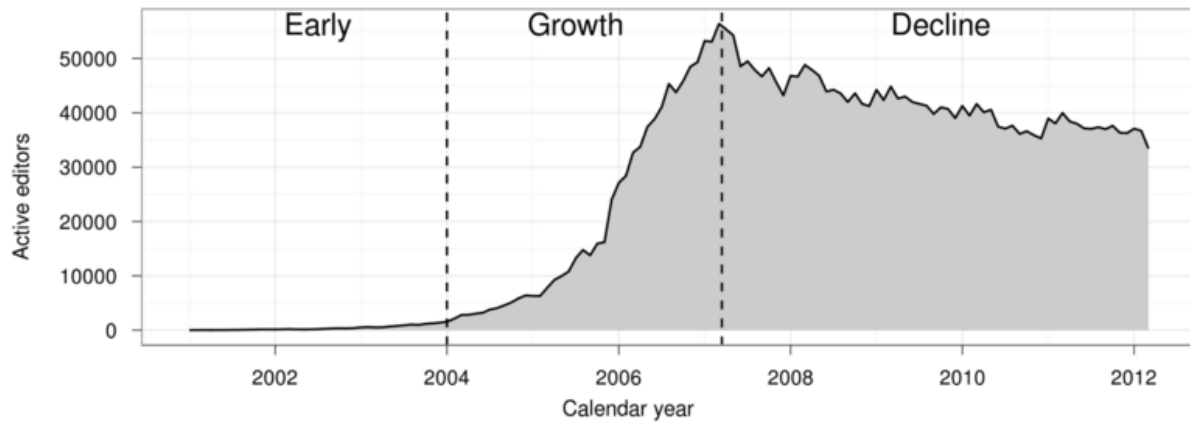
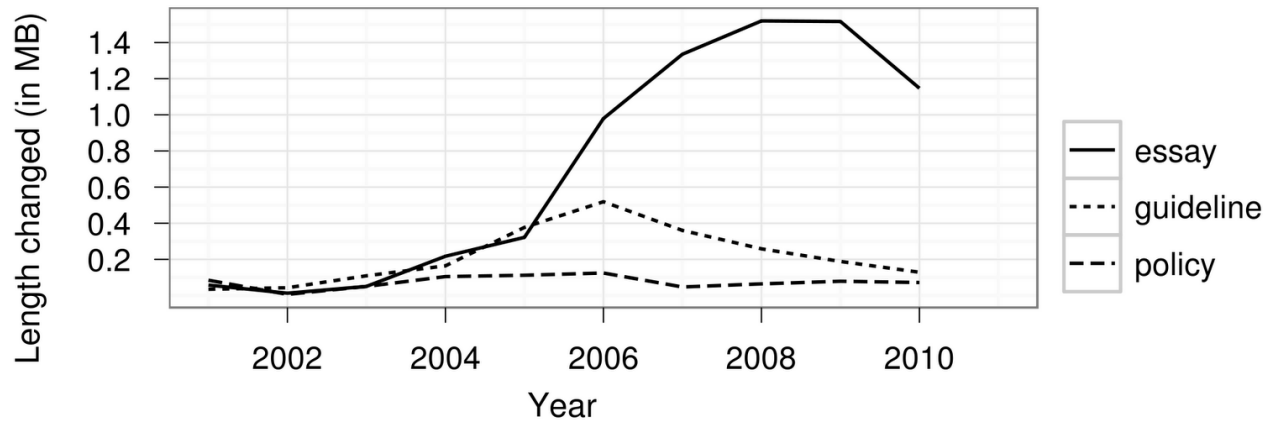


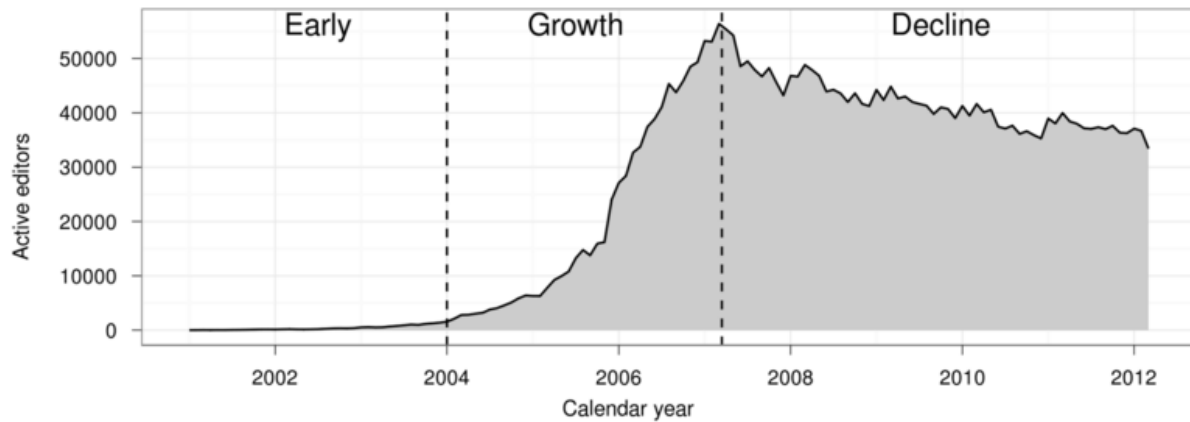
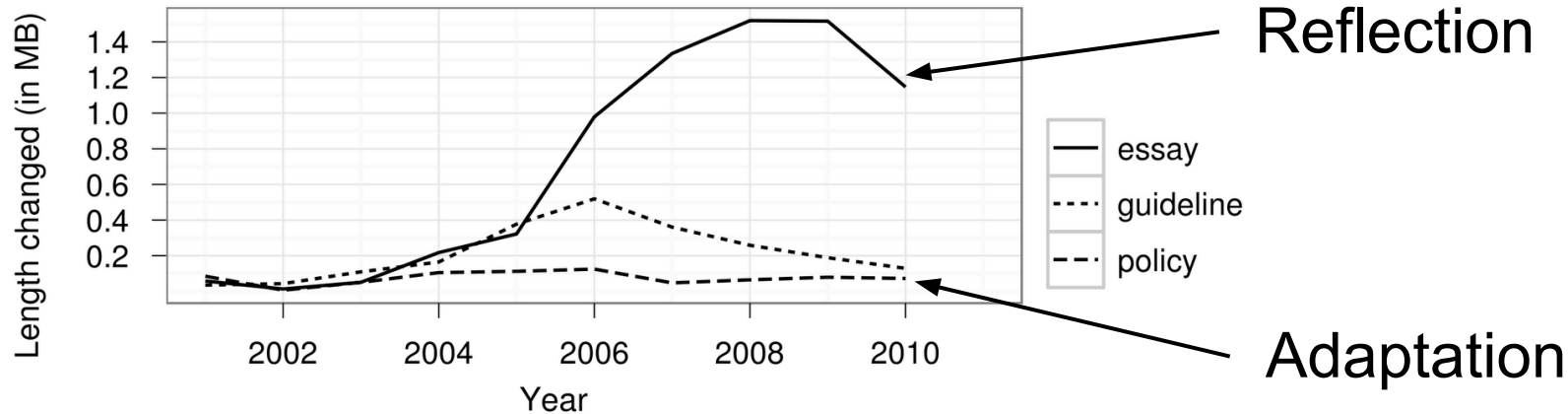
# Reflection (Adaptation)



# Reflection (Adaptation)

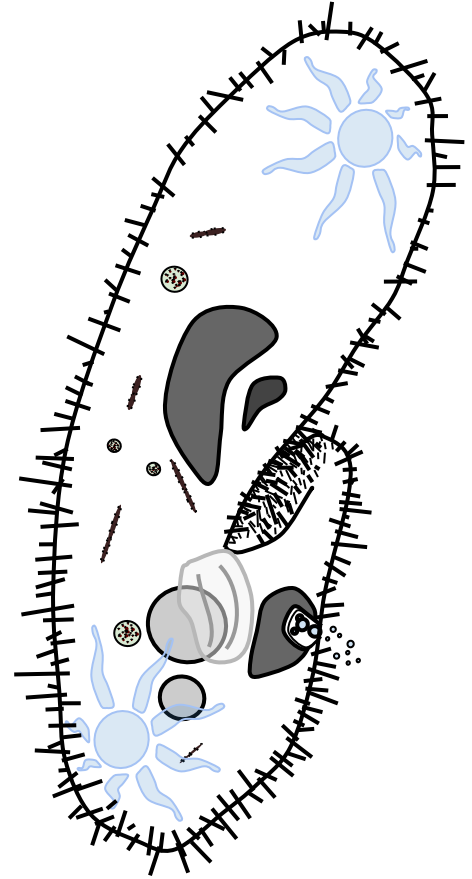
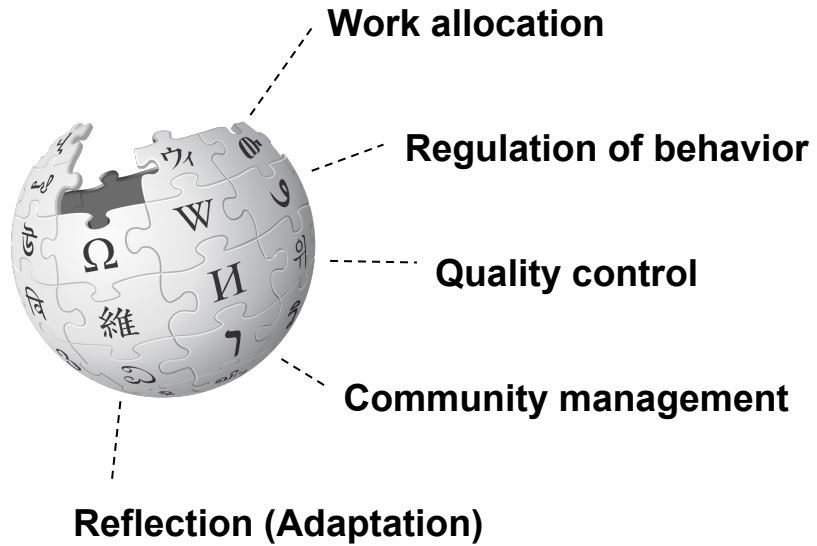






# Reflection (Adaptation)

- What enables massive distributed communities the ability to adapt?
- Does the ability to adapt *necessarily* decrease over time? Can it be jump-started?





OH YEAH!

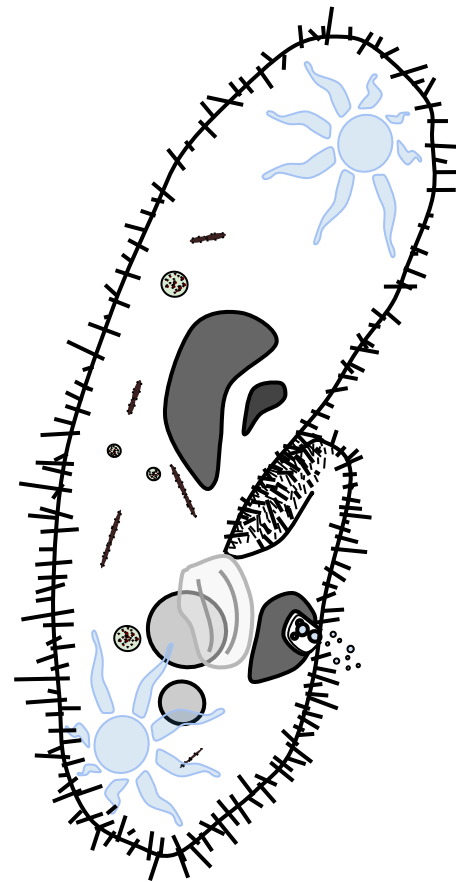
**Work allocation**

**Regulation of behavior**

**Quality control**

**Community management**

**Reflection (Adaptation)**



# Part 3

What's next?

# Work allocation

WikiGrok



<https://www.mediawiki.org/wiki/Extension:MobileFrontend/WikiGrok>

# Work allocation

WikiGrok



<https://www.mediawiki.org/wiki/Extension:MobileFrontend/WikiGrok>

1:10000



Monthly  
Wikipedia  
Readers  
(500 million)



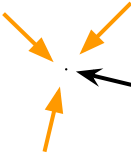
Monthly Wikipedia Editors  
(113,304)

# Work allocation

WikiGrok



1:10000



Monthly Wikipedia Editors (113,304)

# Work allocation

WikiGrok



<https://www.mediawiki.org/wiki/Extension:MobileFrontend/WikiGrok>

*Efficiency (overall)*



[https://meta.wikimedia.org/wiki/Research:HHVM\\_newcomer\\_engagement\\_experiment](https://meta.wikimedia.org/wiki/Research:HHVM_newcomer_engagement_experiment)

# Work allocation

WikiGrok

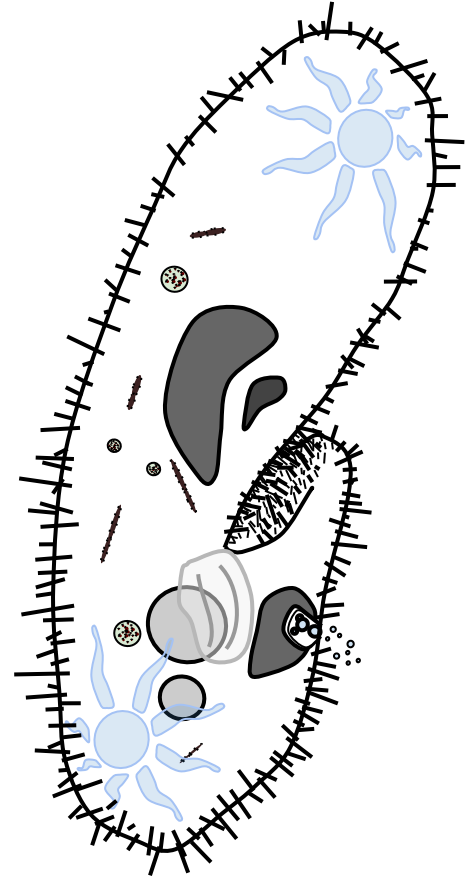


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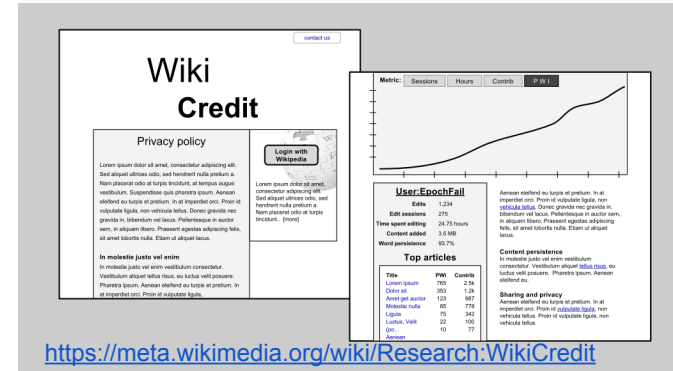
# Work allocation

## WikiGrok



<https://www.mediawiki.org/wiki/Extension:MobileFrontend/WikiGrok>

# Reflection



<https://meta.wikimedia.org/wiki/Research:WikiCredit>

# Efficiency (overall)





# Work allocation

## WikiGrok



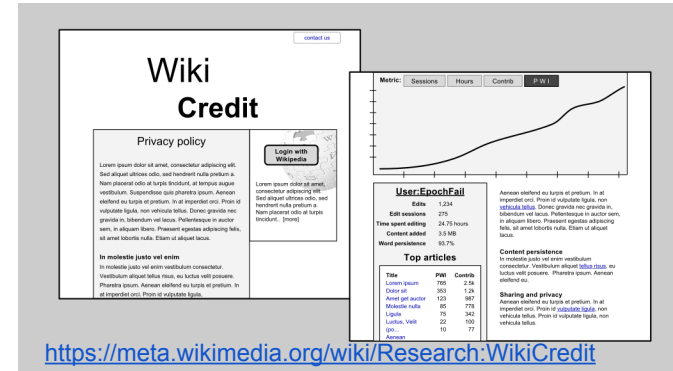
<https://www.mediawiki.org/wiki/Extension:MobileFrontend/WikiGrok>

## Efficiency (overall)



[https://meta.wikimedia.org/wiki/Research:HHVM\\_newcomer\\_engagement\\_experiment](https://meta.wikimedia.org/wiki/Research:HHVM_newcomer_engagement_experiment)

# Reflection



<https://meta.wikimedia.org/wiki/Research:WikiCredit>

## Revisions

## PWR

1: Apples are red.	6
2: Apples are blue.	0
3: Apples are red.	0
4: Apples are tasty and red.	1
5: Apples are tasty and blue.	0

# Work allocation

## WikiGrok



<https://www.mediawiki.org/wiki/Extension:MobileFrontend/WikiGrok>

# Efficiency (overall)



[https://meta.wikimedia.org/wiki/Research:HHVM\\_newcomer\\_engagement\\_experiment](https://meta.wikimedia.org/wiki/Research:HHVM_newcomer_engagement_experiment)

# Reflection

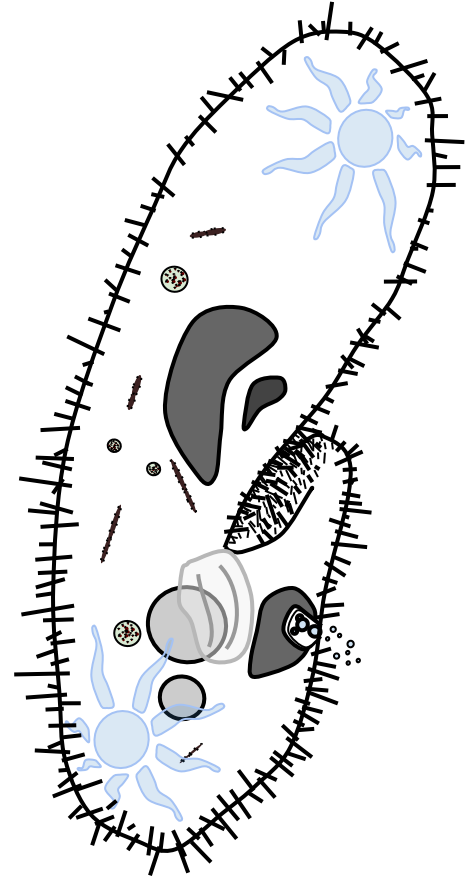
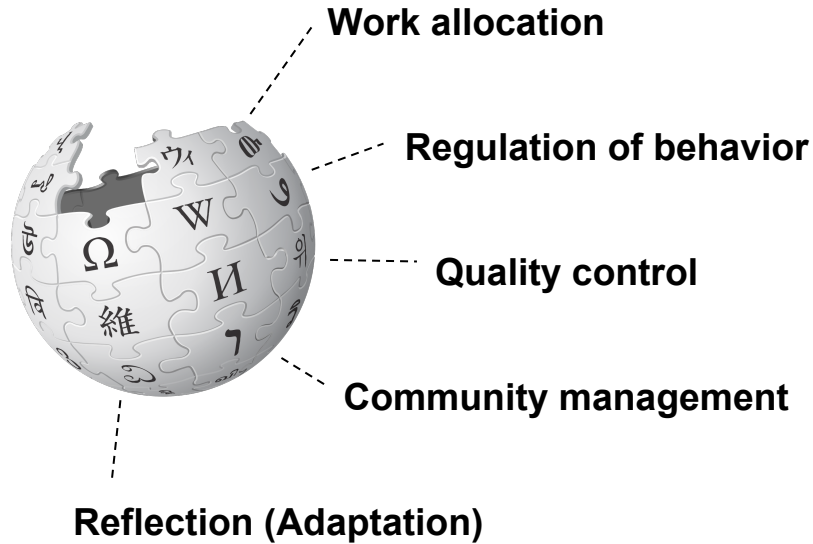
<https://meta.wikimedia.org/wiki/Research:WikiCredit>

Quarry beta  
Run SQL queries against Wikipedia & other databases from your browser!

New Query

Demo! <http://quarry.wmflabs.org/>

# Thanks!



Aaron Halfaker ([ahalfaker@wikimedia.org](mailto:ahalfaker@wikimedia.org))

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