

RECD. SCOTT

JUL 21 1920 ✓

ANNUAL MEETING OF THE BOARD OF DIRECTORS
OF HANGHOW COLLEGE,

March 22, 8:30 p.m.

The Board of Directors of Hangchow Christian College met in the reception room of the College at 8:30 p.m., March 22, 1920.

The following members were present:— L. L. Little, R. F. Fitch, E. L. Mattox, W. H. Stuart, Lowry Davis, Yu Kuo-chen, Dzen Dah-san, Li Be-en, Dzen Peh-yun and F. R. Millican. Rev. Yu Kuo-chen led in prayer.

The following officers were elected:

President:— R. F. Fitch.

Vice-President:— Yu Kuo-chen

Chinese Secretary:— Dzen Dah-san.

English Secretary:— Lowry Davis.

President Stuart read the annual report (see page 8)

Resolutions Committee.— Little, Stuart, Barnett, Dzen Peh-yun, and Li Be-en.

Finance Committee.— Dzen Dah-san, Li Be-en, Lowry Davis.

Special resolutions of the faculty, dated March 18, being certain vital questions with reference to the college, were presented to the Board for action.

Rev. Yu Kuo-chen read a letter from the Shanghai alumni, urging action by the Board along certain definite lines vitally concerning the college.

The Board adjourned to meet at 9 A. M. Tuesday.

Tuesday, 9 A. M.

The meeting opened with prayer by Rev. L. Davis.

The minutes of previous meeting were read and approved.

President Stuart presented in detail the problem of the Senior College and the vital necessity therefor at Hangchow Christian College.

Voted:—1. That the interests of the Christian movement in this part of China demand the maintenance and development of a full grade Senior College at Hangchow.

2. That the Board urge the President to visit America at once and use every possible effort to secure men and money needed to place the college on firm foundation.

The Board adjourned to meet at 3:30 P.M.

8 P.M.

The meeting was opened with prayer by Rev. F. R. Millican. Report of Committee on Resolutions was received.

Voted:—That a committee consisting of Messrs. Dzen Peh-yun, March, and Fitch be instructed to confer with Hangchow

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Station and secure reservation for the use of Tah-r-yang property by the college.

Voted:—With reference to Prof. Scott, of the College faculty.

1. That every possible means be employed to persuade him to continue as a member of the college faculty.
2. That he be allowed a year of special training in America.
3. That on his return to China he be allowed a year's study of Chinese.

Voted:—That the English Secretary of the Board write Mr. Scott's parents a letter urging them to consent to their son's returning to China and to Hangchow Christian College.

Voted to adopt the resolutions of the faculty (March 18) with reference to the future policy and progress of the college, with certain amendments and omissions. (See page 3—resolutions as amended.)

Voted:—To receive and approve the suggestions of the college alumni as per letter addressed to the Board. The Chinese secretary was instructed to write a suitable reply

Voted:—To approve the College Treasurer's report, after audit by the finance committee. (Page 12).

Voted:—To approve the budget as follows:—

Budget			
April 1st, 1920 to March 31st, 1921			
Mission	\$ 8,000	Administration	\$ 4,000
Students	13,000	Boarding Department	6,000
Sundries	500	Departmental	2,000
		Salaries Ch. Teachers	7,000
		Maintenance	2,500
	\$21,500		\$21,500

Voted:—To print the president's report in abbreviated form in the minutes instead of in separate pamphlet.

The following Executive Committee was appointed:—

Rev. R. F. Fitch, Dzen Peh-yun, Dzen Dah-san, and Lowry Davis.
Building Committee:—E. L. Mattox, Treasurer, Tin K'ai-fong, Wilson.

Scholarship Committee:—E. L. Mattox, Tin K'ai-fong, Li Sen-dang.

Voted:—Rising vote of thanks to the hosts and hostesses on the hill.

Voted:—To print 300 copies of the minutes in English and 200 copies in Chinese.

The Board adjourned with prayer by Mr. Dzen Peh-yun.

LOWRY DAVIS,
English Secretary.

RESOLUTIONS OF THE FACULTY, MARCH 18.

Whereas the question has been raised as to the advisability of continuing the Senior College, and whereas the support from the missions has been inadequate to maintain and develop an institution equal to the demands of our constituency.

We the faculty of Hangchow Christian College do hereby request the Board of Directors to consider very carefully the following questions together with the appended resolutions of the faculty, and give us your best judgment at this meeting.

1. Do the interests of the Christian movement in this part of China demand the maintenance and development of a full-grade Senior College at Hangchow, or shall we discontinue our Senior College work and confine our efforts to a Middle School and Junior College?

2. Are the Directors willing to give their whole-hearted support to securing from all the constituent bodies which they represent such support as will make a worthy and influential Senior College possible?

With regard to the above questions, we, the faculty, wish to present the following resolutions and recommendations:—

First. We wish the Board of Directors to examine carefully, and heartily approve and support the requests of the college to the Inter-church Movement already passed by the Executive Committee of the Board and the Missions.

Second. It is the firm conviction of the faculty that there is a need of a Christian institution of full college grade in this region and that Hangchow Christian College is logically the institution to fill that need. It is the only institution of College grade in Chekiang province southern Kiangsi, and southern Anhwei.

Third. We believe that the college should maintain and develop Senior as well as Junior College work. The experience of other schools of Junior College rank has been that they usually become Middle Schools.

Fourth. We believe that the work of the college should be linked up more closely with the life of the city and the province as an integral part of the Christian movement. As a step in this direction, we recommend that the Board of Directors should

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consider taking steps immediately to secure the use of a part of the old college property or some other suitable site in the city or in the suburbs at Zahkou or Nanshingyao. It is the opinion of the faculty that in addition to whatever work may be possible in the suburbs, it is even more vital and essential for the college to secure a foothold in the heart of the city so that we may link up our work with all the other institutions in the city and make the college take its rightful place as the higher educational center for all our Christian forces. To this end we believe it is essential to secure the use of a part at least of the old college property in the city (or some other central location) for the development of special courses in religious and social work and teacher training. We would also ask the Board to consider very carefully the advisability of developing such work in the future with a special department or school with definite location in the city, but linked up with the college, and a part of the college organization. Another suggestion has been made, to transfer all the Senior College work into the city. At present at least the faculty does not think this would be wise, but it does believe very strongly in the development of special courses in religious and social work and teacher training in the city, and the later development of these courses into special departments or a special school if the demand is sufficient. This would not mean a large building program at the start, as we could use some of the buildings on the old college property and gradually build any newer buildings which are necessary. But it would demand the securing a competent staff of foreign and Chinese teachers to conduct such courses successfully, besides utilizing the services of any of the other foreign or Chinese workers in the city who have the time or special training for such work. We recommend the securing of the following department heads for such courses—as a part of the Inter-Church program of expansion. Most of these teachers could also help in the other work of the college.

1. Dean or Director—foreigner—with Chinese assistant.
2. Sociology.
3. Economics.
4. Education.
5. Religious education.
6. Physical Education Director.

Fifth. We ask the Board to consider the advisability of granting degrees at the end of the Senior College course—with

or without charter. (It was decided to wait till Mr. Stuart could secure charter.)

Sixth. We ask the Board to consider the advisability of a separate organization and administration as soon as possible for

1. Middle School with Principal (voted to refer to Ex. Com.)
2. Junior College with Dean.
3. Senior College with Dean (voted one Dean for both)

the president of the college thus to be freed for the wider problems of the whole school and the raising of men and money in the homeland and China, and also advertising for college students and constituency interest.

Seventh. We ask the Board to consider the development of the Junior College work along the following lines:—

- I. Pre-Arts.
- II. Pre-Science.
- III. Pre-Medical.

Eighth. We ask the Board to consider the development of the Senior College work along at least two lines, starting with

- I. School of Arts—with the following groups of elective courses open to each individual student:
 1. Religious and Social work.
 2. Teaching.
 3. Language and Literature.

Later these may develop into special schools if desired.

II. School of Science—with the following elective course open to each student:

- I. General Science—with special emphasis on teachers of science in the Middle School (after science hall is built).

**SUMMARY OF ASKINGS IN RESPONSE TO
INTERCHURCH QUESTIONAIRE**

	1920	1921	1922	1923	1924	Total
Additional Foreign Missionaries						
Educational (Men)	4	5	3	3	1	16
Secretary (Woman)	1					1
Additional Native Workers	4	4	4	4	4	20
Salaries and Expenses of Additional Foreign Missionaries. Basis \$900 per year per individual. 9 married, 8 single,	3500	13500	17100	23400	22500	80100
	900	900	900	900	900	4500
Salaries and Expenses of Additional Native workers. Basis \$100 per month average.	4800	9600	14400	19200	24000	72000
Additional Land, Buildings and Equipment						
Land on Campus	5000.	5000.				10000.
Dormitories—Campus		40000.		40000.		80000.
Science Bldg. Appar.	60000.	5000.	5000.	5000.	5000.	80000.
Library & Museum	2000.	30000.	4000.	2000.	2000.	40000.
Roads on & near Campus		2000.	1000.	1000.		4000.
Social Settlement	10000.			500.	500.	11000
Chinese Residences	7000	7000.	7000.	3500.	3500.	28000.
Add'l Water Supply			4000.			4000.
Y. M. C. A. Building	10000.					10000.
Motor Car	2000.					2000.
Athletic Field			8000.			8000.
Mission. Residences	14000.	14000.	14000.	14000.	14000.	70000.
College Hospital				10000.		10000
Cage & Ath. Equip.			5000.			5000.
Motor Launch				3000.		3000.
Entrance Lodge & Gar.			2000.			2000.
Workshop & Emp. Homes			2000.			2000.
Campus Improvements	2000.	1000.	1000.	500.	500.	5000.
Electric Light	2000.					2000.

	1920	1921	1922	1923	1924	Total
Upkeep & General Expen.						
Repairs & insurance on present buildings	1500.	1500.	1500.	1500.	1500.	7500.
Repairs & insurance on new buildings		1000.	2000.	2500.	3500.	9000.
General—board, light, servants, offices, laboratories, etc.	4000.	8000.	12000.	16000.	21500.	61500.
Grant Totals	5500.	10500.	15500.	20000.	26500.	78000.
Special Funds						
Alumni Fund for Chair Chinese Language			5000.		5000.	10000.
Fellowship for graduate study in U. S., one each year, G. \$1000 @ 1.50 Mex., limit 3 years.	1500	3000.	4500.	4500.	4500.	18000.
Fellowship for Chinese professor in China.	500.	500.	500.	500.	500.	2500.
Totals	2000.	3500.	10000.	5000.	10000.	30500.
Indigenous Resources						
For land, buildings, etc.					5000.	5000.
For Upkeep, etc.	4000.	9000.	13500.	18500.	24000.	68500.
For Special Funds			5000.		5000.	10000.

The basis on which we are working is the goal in 1925 of a strong Christian College of 400 students, drawn from all classes of government and Christian High Schools in the province; an institution powerfully moulding the education of this entire area and furnishing fifty graduates a year to enter the ministry, medicine, teaching, other professions, and business, for LEADERSHIP IN SERVICE. Nothing can be more worth while.

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PRESIDENT'S REPORT

To the Board of Directors:

Gentlemen:

We present herewith our Report for the year 1919-1920. The health of both teachers and students has been quite good on the whole, with no serious cases of illness. Otherwise it has been a year of many vicissitudes, which have interfered with steady progress.

Personnel

At the end of the spring term, the Wilsons went home on furlough, and Mr. Daniel Blain went back to pursue his studies at Washington and Lee. Mr. and Mrs. Wheeler also found it necessary to return and have since severed their connection with Hangchow and joined Peking University in hope of finding a more suitable climate in China.

To offset these losses we were joined in the fall by Rev. and Mrs. C. B. Day, Rev. C. P. Barkman, and Miss Aileen V. Polhamus, each one of whom has been a most welcome and valuable addition to our circle and our teaching staff. Miss Polhamus is sent out by Occidental College and comes as their first representative on our staff. Mrs. Mattox has also resumed her place here after being much missed for two years. Several changes have occurred in the Chinese language department and we are glad to report the entrance on work in our Middle School of Mr. P. T. Wang and Mr. H. D. Tsiang, both men of acceptable attainments and experience. Mr. Wang has had many years experience teaching in Hangchow and was on our staff once. Mr. Tsiang is a recent graduate of Nanking Higher Normal School.

Finance

The following is a synopsis of the Current Account for the past twelve months, ending with March 22, (when the books were closed for the fiscal year):

RECEIPTS		EXPENDITURES	
Balance	\$1592.65	Board.....	\$5051.03
Tuition	10542.46	Salaries	6847.00
Missions.....	8544.48	Miscellaneous	6832.65
Sundries	2380.21	Balance	4329.12
Total	\$23059.80	Total.....	\$23,059.80

There has been a donation to the Library Fund of \$100.

Funds for a gymnasium are now being collected in the South. Special mention should be made of a gift of \$1500 for sundry equipment secured in the Southern Church through Mr. McMullen.

Equipment

The physical plant has remained much the same, save for some minor improvements. In accordance with the Board's instructions, we varnished or oiled most of the woodwork in the three main buildings, and the remainder will be done this summer. The reservoir has been repaired and enlarged, additional piping laid, and a coolie house built. The front approach to Severance Hall has been completed, and the road macadamized in front of East Bluff. Two new tennis courts and one new basketball court have been laid out. On the whole the campus and buildings present a better appearance than ever before.

Library

Owing to lack of funds there have not been added many new books to the Library this year. A few have been added by the different departments as needed for special reference. In addition to the above Dr. Mattox has placed his private library at the disposal of the school under care of the librarian, and other members of the Faculty have contributed the use of some of their own books. The periodical section of the Library has been growing popular. We have a long list of subscriptions from America and the East in Chinese and English. Many of the Faculty enjoy these periodicals also.

The work of cataloging has progressed considerably since last year. The author catalog is nearly complete and the librarians are now working on the title catalog. In this work we miss the expert knowledge of a trained librarian. More space is also urgently needed for stacks and reading room. We are looking forward with great hope to Mr. Stuart's trip to the United States and the funds he will raise for this building.

Enrollment

160 students were enrolled in the fall term, 62 in the college, 98 in the Middle School. For this spring the figures are 36 and 94 respectively. The Self-help Department numbers 46. Of the present student body, 47 are members of the Church 83 are not professing Christians as yet. 100 are from Chekiang, 30 from other provinces.

Graduation

There was no formal commencement last June owing to the student strike, but diplomas were issued later to one graduate from the old four year course and 3 for the old three year course, 8 from Junior College, and 17 from Middle School. The last Winter Commencement under the old system was held on January 31 when three fine young men were graduated from the four year course, all of whom are now teaching in mission schools. The other member of the class is to graduate this spring.

Attention should be called to the increasing number of our students who pursue further study in America. We know of 10 who have been or are already there, and there are 7 more who plan to go this summer.

Student Activities

Our Students have been active in various forms of patriotic work and have shown much leadership and zeal in organizing the students in and around Hangchow. They took part in the strike last May and June which resulted in the closing down of our work about a month before the scheduled time. Last fall they participated in several patriotic demonstrations. When at last a strike was ordered by the Students' Union on obscure issues, the faculty took the stand that such a strike was not wise and forbade it, requiring proper amends from those who disobeyed and absented themselves from class notwithstanding. Some seventy or more felt they could not subscribe to our conditions and left school in consequence, about half of these returning later. Such a difference of conviction resulted in a severe blow to the institution from which it will not easily recover.

Religious Life

There have been 14 additions to the College Church since you met last April, of whom 13 were students. It seems to me there is a growing religious interest among our young men, though it is not such as we could wish. The Y. M. C. A. is in a stronger condition. Seven delegates attended the mid-winter conference in Soochow, and two students and one faculty delegate will go to the Tientsin convention. The four young men of the graduating class are all earnest Christians, and will perhaps all of them enter the ministry.

Debate

The Annual English Debate was held in Nanking on December 11, the question being, "Resolved that the Vulgate Chinese is the only appropriate medium for Chinese literature" Our team did splendidly and missed victory by a narrow margin.

Visitors

A good many visitors have come to the campus the past year among whom the following may be mentioned: Mr. R. S. Greene and Dr. G. E. Vincent of the China Medical Board; Mr. and Mrs. H. T. Andersen of Pittsburg; Mr. and Mrs. Fred Van Buskirk of Chicago; Mr. and Mrs. W. P. Schell and Rev. G. T. Scott of New York; Dr. F. B. Wei of the Chinese Legation in Washington; Mr. and Mrs. Leslie Cheek of Nashville; Dr. Gertrude Walker and Dr. Marion Manter of Philadelphia; Mr. Sidney Gamble of Pasadena. In addition we have welcomed several groups of visitors, one composed of teachers in Tsinghua College, another from Iowa with Dr. Parsons, and another from Los Angeles with Dr. Worley.

I cannot close without a word of grateful appreciation of the help of Miss Polhamus who has acted as Secretary to the President. She has been a true and valuable friend to the College, and made possible much that could not otherwise have been done. On behalf of the Faculty,

Respectfully submitted,

WARREN H. STUART, *President.*

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TREASURER'S REPORT

April 1, 1919—March 31, 1920.

RECEIPTS

To Donations:		\$ 876.37
To Mission Grant:		
C. C. M.....	\$ 3256.13	
M. C. M.	5288.35	8544.48
To Loan from Building Fund:		1335.64
To Students' Fees:		
Entrance Examinations ..	\$ 145.00	
Fines	53.00	
Rooms	313.38	
Uniforms	244.20	
Tuition and Board	11171.40	
Loans Refunded	10.00	11936.98
To Miscellaneous:		
Students Work, etc,	\$ 139.68	
Athletics	151.36	
Orchard.....	74.74	
Refund55	
		<u>366.33</u>
		<u>\$23059.80</u>

PAYMENTS

I. By Administration:		
Advertising.....	\$ 255.30	
Blanks and Forms.....	46.30	
Board of Directors	112.43	
Cables and Telegrams ..	87.57	
Catalog	276.65	
Diplomas.....	67.80	
Entertainment	68.87	
Examination Papers....	62.38	
Office Expenses.....	50.99	
Postage and Stationery..	295.31	
Post Cards.....	35.46	
Printed Reports,	75.40	
Profit and Loss	99.36	
Supplies	2.24	
Telephone	121.00	
Travel	225.84	
Miscellaneous.....	29.24	\$1912.14
Carried forward		\$1912.14

Brought forward..... \$1912.14

II. By Boarding Department:

Cook	\$4558.06	
Heat and Light	327.23	
Medical	165.74	5051.03
		<u>\$ 6963.17</u>

III. By Departmental Expenses:

Book Room		\$ 667.26
Laboratories:		
Biology	\$ 16.16	
Chemistry	388.13	
Observatory	4.00	
Physics	168.53	576.82
Religious Work	183.95	
The Tide.....	239.85	1667.88

IV. By Salaries, Teachers, and Proctors

6847.00

V. By Maintenance of Plant:

Insurance and Taxes	\$1262.86
Materials	355.66
Orchard:	
Garden	\$186.80
Coolies	109.32
Scavenger.....	99.00
	<u>395.12</u>

Repair and Upkeep:

General	\$240.04
Janitor	\$ 36.00
Police.....	176.85
Gateman	66.00
	<u>278.85</u>
Carpenter	\$120.23
Mechanic	113.65
	<u>233.88</u>
Buyer.....	\$ 95.00
Postman	100.00
	<u>195.00</u>
	<u>947.77</u>
	<u>2961.41</u>

Carried forward..... \$18,439.46

Brought forward	\$18,439.46
VI. By Plant Extension	
Architect and Surveyor.....	\$ 3.00
Furniture.....	7.24
Library	280.98
	<u>291.22</u>
By Balance.....	4329.12
	<u>\$23,059.80</u>

Summary

RECEIPTS		PAYMENTS	
Balance	\$ 1592.65	Board.....	\$ 5051.03
Tuition	10542.46	Salaries	6847.00
Missions	8544.48	Miscellaneous ..	6832.65
Sundries	2380.21	Balance	4329.12
	<u>\$23,059.80</u>		<u>\$23,059.80</u>

E. L. MATTOX, *Treasurer.*

COLLEGE BUILDING FUND

April 1, 1919—March 20, 1920.

	Receipts	Disburse- ments.	Cr. Balance	Dr. Balance
Tooker Memorial Chapel:				
Balance 4/1/19..	\$864.11			
Refund for Paint.	34.91	\$899.02		
Expenditures		\$632.74	\$266.28	
Athletic Equipment:				
Balance 4/1/19	118.62			
Expenditures		129.76		\$11.14
Wheeler Residence:				
Balance 4/1/19	100.63			
Expenditures		105.90		5.27
Reservoir:				
Balance 4/1/19	1075.21			
Expenditures		291.73	783.48	
Electric Lights:				
Donation, Mrs. McCormick G.	\$1,000.10	89.80		
Donation, W. R. Wheeler G.	\$900.73	8.77	1828.57	
Expenditures		185.50	1643.07	
Y. M. C. A. Fund:				
Balance 4/1/19	668.45			
Transferred to Roads & Houses Fund		668.45		
Repairs:				
Expenditures		1279.03		1279.03
Roads & Houses:				
Transferred from Y. M. C. A. Fund	668.45			
Expenditures		891.52		223.07
Carried forward.....	\$5358.95	\$4184.63	\$2692.83	\$1518.51

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	Receipts	Disburse- ments	Cr. Balance	Dr. Balance
Brought forward ..	\$5358.95	\$4184.63	\$2692.83	\$1518.51
Sundries:				
Balance 4/1/19..	178.18			
H. C. C. Refund	54.44			
Interest 6/30/19	8.81			
H. C. C. Loan Returned	250.00			
H. C. C. Loan Returned	1541.33			
Interest 12/31/19	1.75			
H. C. C. Loan Returned	323.03	2357.54		1146.90
Expenditures		3504.44		
Balance in Bank		27.42		27.42
	<u>\$7716.49</u>	<u>\$7716.49</u>	<u>\$2692.83</u>	<u>\$2692.83</u>

E. L. MATTOX, *Treasurer.*

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