# Grantmaking Quarterly Review

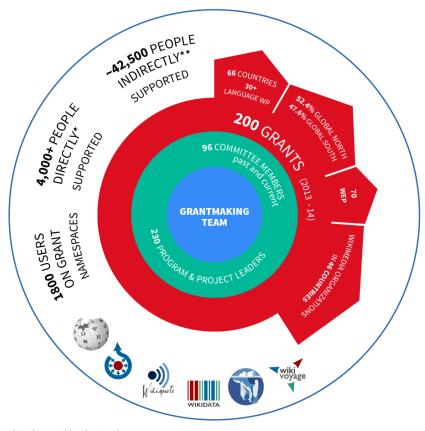
September 29, 2014

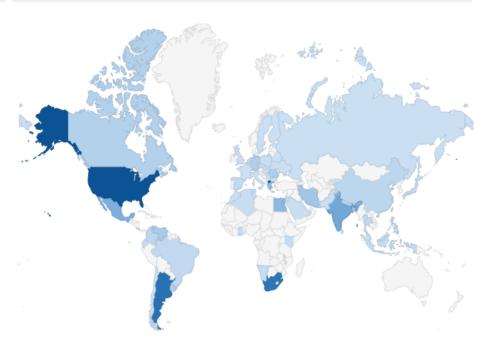
<ul> <li>Overview</li> </ul>	15 min
<ul> <li>Highlights: Q1 progress, Q2 goals</li> </ul>	20 min
Key needs	10 min

## Our team currently reaches over 40,000 people across 66 countries

42,500 people, 30+ language projects across direct & indirect engagements

## Total grants awarded in FY14 span 66 countries





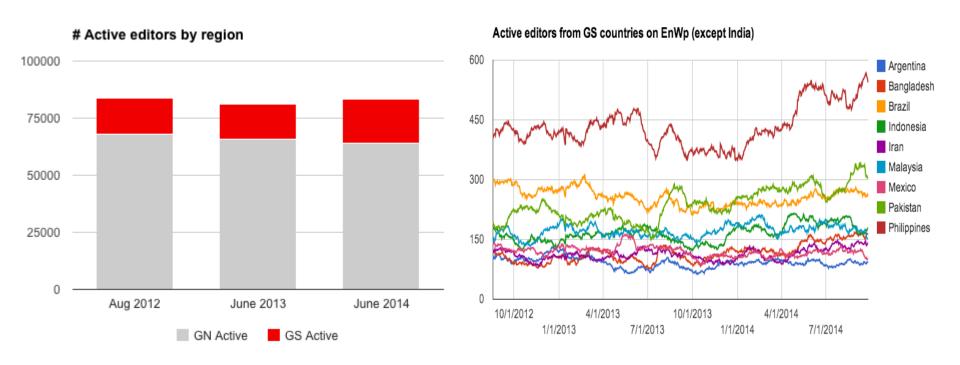
Heat map: darker blue is higher \$ spend

<sup>\*</sup> Directly supported through grants and programs

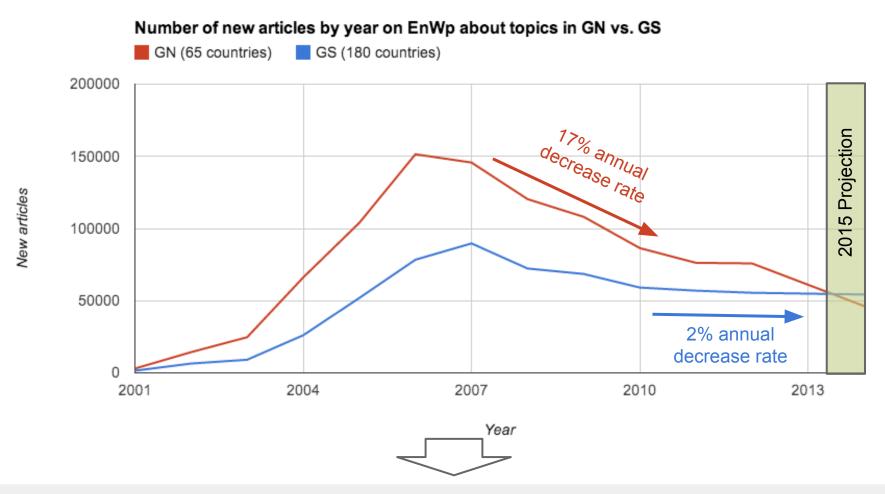
<sup>\*\*</sup> Indirectly supported through events by grantee Wikimedia organizations

## Global South editors present a growth opportunity

#### **GS** participation is increasing across our projects



## GS content gap : $\frac{2}{3}$ of the world is covered by only $\frac{1}{3}$ of the content ...



We have an opportunity to engage Global South contributors to address content gaps across projects

### Gender gap impacts both contributors & content



#### lower retention

♀ 8-16% of active editors, 22-30% of newcomers

Editor Survey 2008, 2011; Gender Micro-survey 2013; Hill & Shaw 2013; Morgan, Bouterse et al. 2013

#### less coverage

Articles on topics of interest to women are absent or abbreviated

Lam et al. 2011

#### lower quality

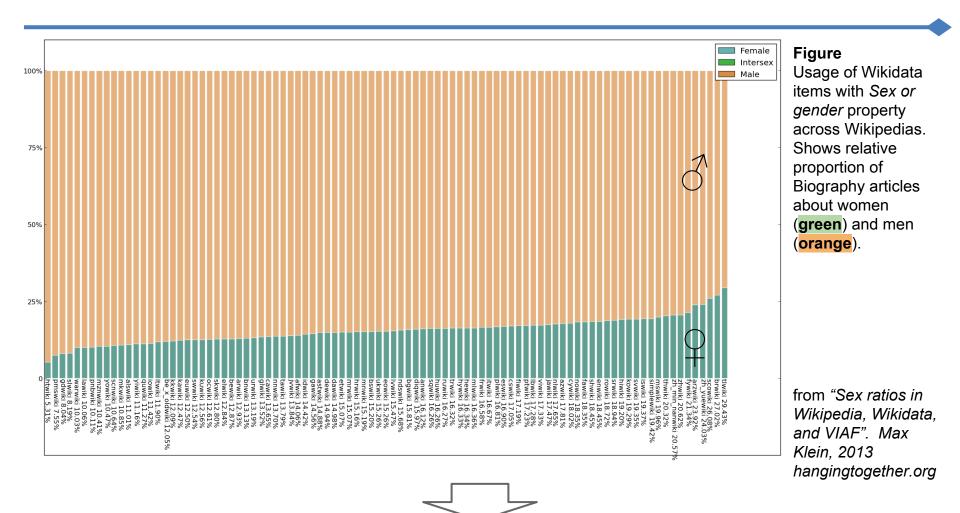
Articles about notable women are absent or not linked to

Reagle & Rhue 2011, Aragon et al. 2012

#### little progress

Despite media attention, community dialogue, small scale initiatives, WMF commitments

## Gender content gap is widespread & persistent



We need fresh ideas for projects to recruit and retain more female editors and create more diverse content

## Our FY14-15 goals are aligned around three key areas: Focus, Evaluate, and Integrate

**→** 

Identify diversity & content gaps globally, and create targeted strategies and programs to address

#### **Focus**

#### Goals:

- Expand resources to **Global South** (20% of direct grants, 60% total grants)
- Expand resources for challenging gender gap (1.5% of direct grants, Inspire campaign)
- Expand resources for **individual contributors** (7% of direct grants, 70% of number of grants, supporting 1500 5000 contributors)

#### **Evaluate**

Create new metrics to support self-evaluation, grow impactful programs/projects

#### Goals:

- Reduce non-impactful spending (particularly in APG)
- Increase use of aggregate metrics and self-assessment tools

#### Integrate

Re-organize structure to streamline community interfaces and increase non-monetary guidance & support

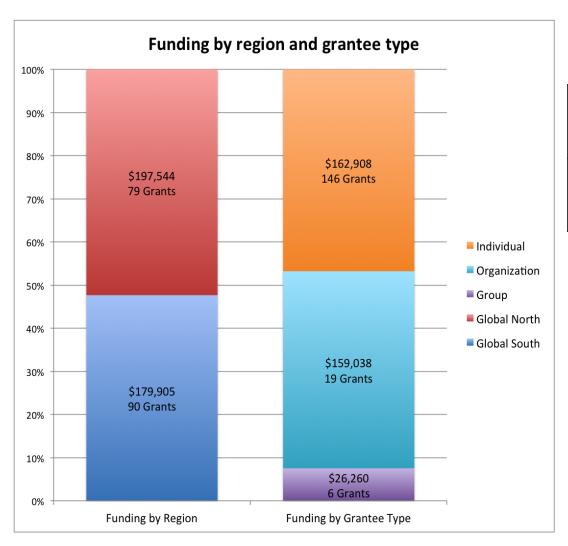
#### Goals:

 Increase non-monetary support to our communities for higher impact through team structure, guidelines and tools

## Our FY14-15 goals are aligned around three key areas: Focus, Evaluate, and Integrate

	Q1 ACTIVITIES	Q1 STATUS	PROJECTED Q2 GOALS
FOCUS	Develop and track diversity-focused strategy	GS, Gender strategies in progress	Complete GS research, data-driven action plans  Plan Inspire & support initiatives
	Create and clarify effective growth strategy in Brazil and India	AE partnership; Brazil and India consultations	Confirm action plans with communities, supported with grants and program guidance
EVALUATE	Create and integrate ~5 mandatory global metrics across all grants programs (proposal and reporting forms)	Launched	Begin collection of preliminary data, evaluating & iterating as needed
	Update and implement FDC guidelines and strategy for Board, for FDC and applicants	Launched, action plan in progress	Roll out consultation plan with FDC, grantees and larger community (shift focus from money to impact)
INTEGRATE	Build pipeline between IdeaLab & grants programs	3 new tools deployed	Finish idea expansion pipeline Needs assessment for Inspire
	Redesign program strategy & team structure	In progress	Confirm and roll out

## Q1 grants: 154 grants, \$377,532



	Funding Approved	Total # of Grants	% of Funding
Global South	\$181,566	80	48%
Individual Grantees	\$162,908	138	43%

Overview
 15 min

Highlights: Q1 progress, Q2 goals
 20 min

- Diversity strategy
- Global Metrics
- Annual Plan Grants
- IdeaLab

• Key needs 10 min

## **Global South**

#### **Q1**

- Create and clarify effective growth strategy in Brazil and India
- Wind down of partnership with Ação Educativa and major community consultation on future of work in Brazil.
- Preparation work for major community consultation in India; support for WMIN around leadership transition.
- Visit and support for WM Ukraine on CoI and leadership transition.
- Visit and support for Wikimedia Serbia around executive transition.

#### Q2/3

- Research on GS communities (user survey, norms, SWOTs)
- Secure buy-in for new vision and strategy in India (Oct)
- Create "baseline off-wiki activity plan" and proactively encourage GS groups to explicitly adopt it as a goal
- Portfolio of possible partnership models in preparation for proactively pursuing partners around content and reach in Q3-Q4.

## **Gender Gap**

#### Q1

- Held gender gap strategy meeting at Wikimania (40+ people)
- Prioritized 7 strategic initiatives (m:Gender\_gap\_strategy)
- Developing teams around initiatives (~12 signups in 3 days)

#### **Q2/3**

- Support initiative teams to develop work plans
- Plan and launch gender gap Inspire Campaign (500 participants)
- Help grow initiatives into Inspire grants aimed at high impact







Overview
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- Diversity strategy
- Global Metrics
- Annual Plan Grants
- ❖ IdeaLab
- Key needs10 min

## Global metrics for aggregate impact

#### Q1

- Define set of standard global metrics
- Develop resources for applying global metrics (learning patterns, webinars, office hours)
- Pilot metrics with current grantees (IEG, PEG, APG)

#### Q2

- Evaluate and iterate: coverage, applicability of metrics
- Develop additional resources (tools, tutorials) as needed
- Build metrics tracking infrastructure

#### 6 metrics

Number of... active editors involved \* new registered users \* individuals involved \* new images/media added to pages \* articles added or improved \* bytes added to and/or deleted ...in Wikimedia projects

#### ... +1 learning question

Did your work increase the <u>motivation</u> of contributors, and how do you know?

Overview
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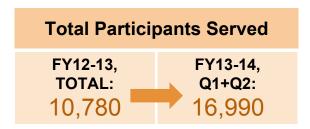
- Diversity strategy
- Global Metrics
- Annual Plan Grants (FDC)
- ❖ IdeaLab
- Key needs
   10 min

### **Changes to Annual Plan Grants program**

#### Q1

- Streamlined proposal, reporting requirements from 4 to 2
- ½ of grantees receiving significant guidance.
- Most grantees now reporting outputs & outcomes, impact is up!

Q2:



#### **WM Amical**

+54% catwiki pageviews year over year (-11% in eswp) 2,037 participants (tripled since last year)

#### **WMRS**

1,200 articles (quadrupled since last year)

#### **WM SE**

**1,818 media files** (523 quarterly avg last year) **26,434,542 media views** (8M views on quarterly avg last year)

#### Q2/Q3 goals:

- ALL grantees to report outputs + outcomes (more #s, more stories!), work to impact, focus, clear articulation of value add
- R1 Nov deliberations, focus on impact
- Facilitate conversations on program learning/knowledge sharing

Overview
 15 min

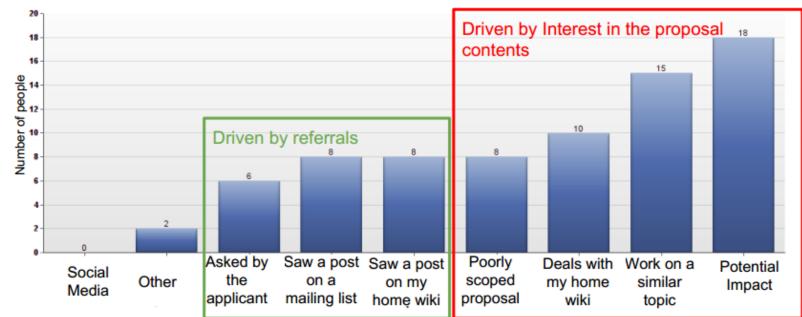
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- Global South strategy
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- ❖ IdeaLab
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## Ideas engage our communities to make better projects/programs/grants



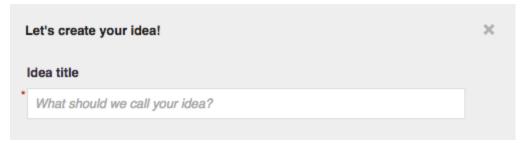
Community motivation to participate in IEGrants



## IdeaLab Tools: integrate a pipeline of ideas & community advisors across grants

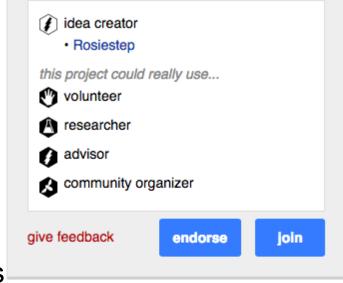
#### Q<sub>1</sub>

- Form Wizard: IdeaLab, IEG, PEG (~45 proposals)
- Probox & AddMe gadget: IdeaLab, TPS, IEG, PEG



#### **Q2/3**

- Structured expand workflow for Ideas to IEG/PEG
- IdeaLab upgrades for Inspire campaigns
- Impact assessment (increase in participants, increase in impactful grantfunded projects)



created on 13:58, 3 September 2014 (UTC)

Toolkit: expand your idea

<ul><li>Overview</li></ul>	15 min
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### Key needs

Sign-off on team strategy and mandate

Staffing (second-tier leadership + key implementation challenges)

- Two grants officers (to support IEG, Inspire and GS)
- Directors of L&E and Program Development
- Content + Communications + Evaluation support

#### Technical and data resource gaps

- IdeaLab, Wikimetrics, Editor Campaigns and grants process tools
- Dashboards for geo-located data (timely deployment)
- Integration of resource prompts into user interfaces (e.g. TWL)
- Support for team to do more applied research

## FIN

