FORTY-SECOND ANNUAL REPORT

OF THE BOARD OF DIRECTORS

OF

THE LAKE SHORE AND MICHIGAN SOUTHERN RAILWAY COMPANY

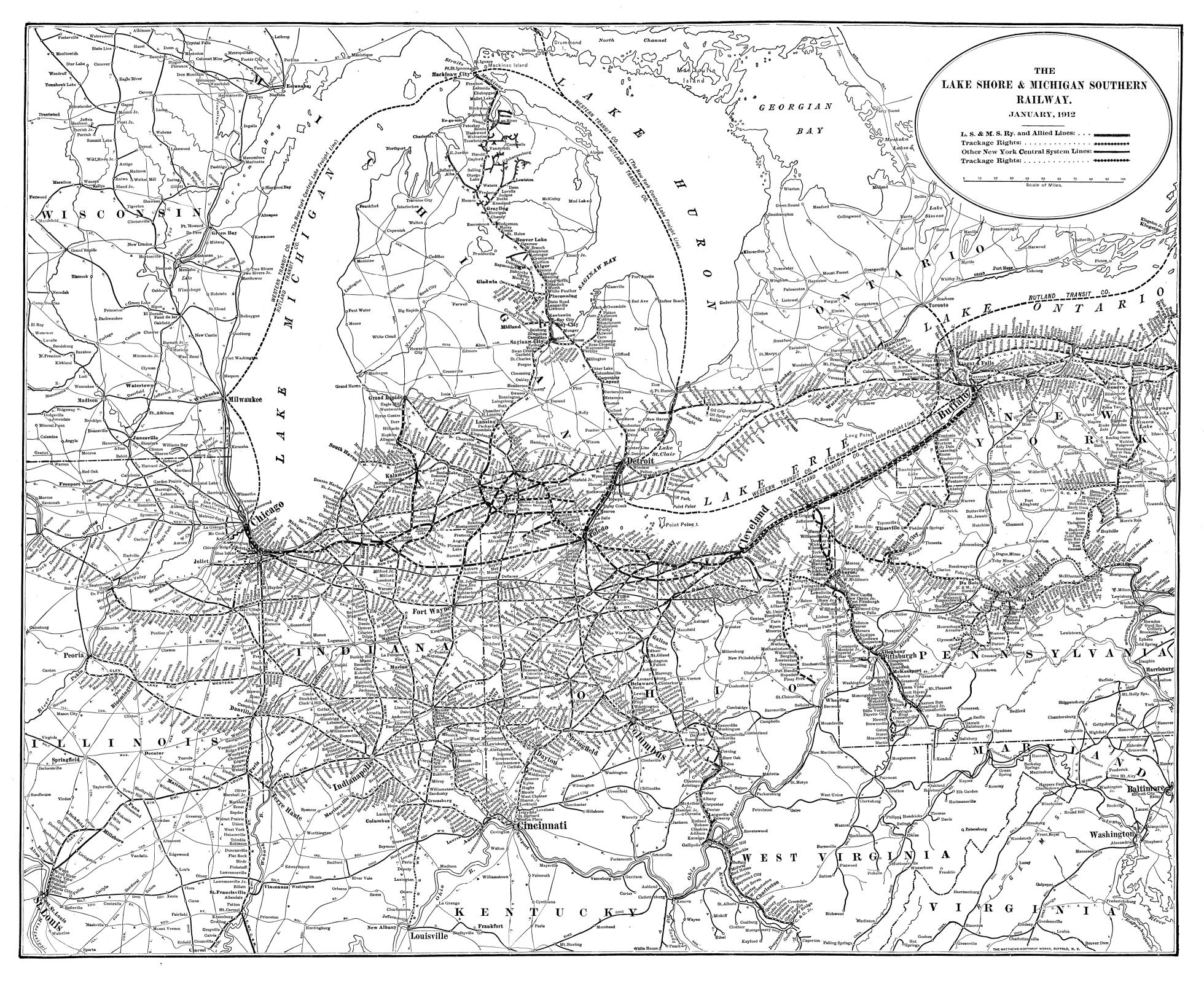
TO THE STOCKHOLDERS

FOR THE YEAR ENDED

DECEMBER 31 1911



CLEVELAND OHIO



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CLEVELAND OHIO

ORGANIZATION OF

THE LAKE SHORE AND MICHIGAN SOUTHERN RAILWAY COMPANY

DECEMBER 31, 1911

DIRECTORS

WILLIAM K. VANDERBILT LEWIS CASS LEDYARD WILLIAM ROCKEFELLER MARVIN HUGHITT

Term Expires May 1912 FREDERICK W. VANDERBILT WILLIAM K. VANDERBILT, JR CHAUNCEY M. DEPEW WILLIAM H. NEWMAN WILLIAM C. BROWN

Term Expires May 1913

J. PIERPONT MORGAN JAMES STILLMAN GEORGE F. BAKER W. SEWARD WEBB

Term Expires May 1914

EXECUTIVE COMMITTEE

Chauncey M. Depew, Chairman of the Board of Directors* William C. Brown, President*

WILLIAM K. VANDERBILT FREDERICK W. VANDERBILT WILLIAM ROCKEFELLER Lewis Cass Ledyard George F. Baker J. Pierpont Morgan

WILLIAM H. NEWMAN *Members ex-officio

OFFICERS

President	WILLIAM C. BROWN	New York
Assistant to President	William K. Vanderbilt, Jr	New York
Vice President	John Carstensen	New York
Vice President	Charles E. Schaff	Chicago
Vice President	Albert H. Harris	New York
Vice President	CHARLES F. DALY	New York
Secretary	DWIGHT W. PARDEE	New York
Treasurer	CHARLES F. Cox	New York
Local Treasurer	RUDOLPH P. AHRENS	Cleveland
General Auditor	RICHARD M. HUDDLESTON	Chicago
Auditor	George M. Glazier	Cleveland
General Attorney	Frank J. Jerome	Cleveland
General Attorneys	GLENNON, CARY, WALKER & HOWE	Chicago
General Solicitor	CLYDE BROWN	New York
General Manager	DEWITT C. Moon	Cleveland
General Superintendent	ALBERT S. INGALLS	Cleveland
General Sup't Freight Transportation	Herbert J. Merrick	Chicago
General Superintendent Telegraph	WALLACE W. RYDER	Chicago
General Land and Tax Agent	HERBERT D. HOWE	Chicago
Chief Engineer	Samuel Rockwell	Cleveland
Superintendent Motive Power	DONALD R. MACBAIN	Cleveland
General Purchasing Agent	Sydney B. Wight	New York
Purchasing Agent	George R. Ingersoll	Cleveland
Freight Traffic Manager	George H. Ingalls	Chicago
General Freight Agent	WILLIAM A. NEWMAN	Clevel and
Passenger Traffic Manager	John W. Daly	Chicago
General Passenger Agent	LESTER A. ROBISON	Cleveland

The annual meeting of stockholders for the election of directors is held in the city of Cleveland, Ohio, on the first Wednesday in May.

REPORT

To the Stockholders of

THE LAKE SHORE AND MICHIGAN SOUTHERN RAILWAY COMPANY:

The Board of Directors herewith submits its report for the year ended December 31, 1911, with statements showing results for the year and the financial condition of the company.

The mileage embraced in the operation of the road is as follows:

	Miles
Main line and branches	871.00
Proprietary lines	289.32
Leased lines	424.67
Trackage rights	190.44
Total road operated	$\overline{1,775.43}$

The increase of 112.55 miles in mileage operated is caused by the acquisition of rights over the Lake Erie and Pittsburg Railway, Pennsylvania and Baltimore and Ohio Railroad Companies' tracks, and by the use of the Cleveland Short Line Railway. There is a decrease of mileage in main line and branches of .03 miles due to elimination of curves. The net total increase in mileage over 1910 is 112.52 miles.

A statement, showing in detail the miles of road and track operated will be found upon another page.

There was no change in capital stock during the year, the amount authorized and outstanding December 31, 1911, being \$50,000,000.00.

The funded debt outstanding on December 31, 1910, was	\$163,817,779	79
It has been increased during the year by the issue and sale of twenty-five year four per cent gold bonds of 1906, being the remainder of the		
total authorized issue of \$50,000,000.00	5,720,000	00
It has been decreased during the year by the payment of the company's pro-rata of installments on equipment trust certificates as follows:	\$169,537,779	79
January 1, First installment 1910 trust \$918,071 04		
November 1, Fourth installment 1907 trust 447,226 18	$1,\!365,\!297$	22
Total funded debt December 31, 1911	\$168,172,482	57

SUMMARY OF FINANCIAL OPERATIONS AFFECTING INCOME

OPERATING INCOME	1911	1910 1,662'91 miles operated	Increase .	Decrease
RAIL OPERATIONS Revenues Expenses	\$48,360,997 13 31,078,577 87	\$49,420,210 99 34,920,932 90	112 02 times operated	\$1,059,213 86 3,842,355 03
NET REVENUE FROM RAIL OPERATIONS	\$17,282,419 26	\$14,499,278 09	\$2,783,141 17	
Percentage of expenses to revenues OUTSIDE OPERATIONS	(64.26%)	(70.66%)		(6.40%)
Revenues Expenses	\$577,657 87 608,734 97	\$559,376 73 609,092 28	\$18,281 14	\$357 31
NET DEFICIT FROM OUTSIDE OPERATIONS	\$31,077 10	\$49,715 55		\$18,638 45
NET REVENUE FROM ALL OPERATIONS TAXES ACCRUED	\$17,251,342 16 1,673,939 54	\$14,449,562 54 1,720,182 33	\$2,801,779 62	\$46,242 79
OPERATING INCOME	\$15,577,402 62	\$12,729,380 21	\$2,848,022 41	
OTHER INCOME				
Hire of equipment Joint facilities rents Miscellaneous rents Dividends on stocks owned or controlled Interest on funded debt owned Interest on other securities, loans and accounts Miscellaneous income		\$383,818 19 350,446 54 70,209 43 7,755,013 50 164,946 87 1,005,914 11 721,738 05	\$67,695 14 123,666 27 123,676 88	\$226,262 41 14,019 71 160,357 92 142,269 29
TOTAL OTHER INCOME	579,468 76 \$10,224,215 65	\$10,452,086 69		\$227,871 04
GROSS CORPORATE INCOME	\$25,801,618 27	\$23,181,466 90	\$2,620,151 37	4221,011 04
Deductions from gross corporate income Rentals of leased lines Joint facilities rents Miscellaneous rents Interest on bonded debt Interest on equipment trust certificates Other interest Dividend on guaranteed stock Equipment reserve Other deductions Total deductions Total deductions from gross corporate Income Net corporate income Dividends, (18% in each year) Surplus for the year 1910 installments on 1907 and 1910 trust equipment Balance to credit of profit and loss	\$2,531,081 50 449,678 61 5,173 90 5,724,812 45 842,993 60 563,963 49 96,030 00 1,365,297 22 49,252 18 \$11,628,282 95 \$14,173,335 32 8,903,970 00 \$5,269,365 32	\$2,268,573 56 336,967 81 8,122 88 5,454,783 05 542,595 54 410,222 83 96,030 00 2777,135 80 \$9,394,431 47 \$13,787,035 43 8,903,970 00 \$4,883,065 43 1,365,297 22 \$3,517,768 21	\$262,507 94 112,710 80 270,029 40 300,398 06 153,740 66 1,365,297 22 \$2,233,851 48 \$386,299 89 \$386,299 89	\$2,948 98 227,883 62 \$1,365,297 22
Amount to credit of profit and loss (free surph Balance to credit of profit and loss for the year		910		\$29,721,219 05 5,269,365 32 \$34,990,584 37
Add: Amount received from Chicago and North West. Paul Railway Companies account property and Railway Companies account property and Railway Company to December 31, 1st. Increasing value of Indiana Harbor Belt Railro Adjustment with Pittsburgh and Lake Erie Forerating profit of Pittsburgh, McKees for years 1909 and 1910 Deduct: Discount on \$5,720,000.00 gold bonds of 1906 Value of property at Ashtabula and other local	oportion deficit of 1 910 pad Company stock : ailroad Company a port and Youghiog	Indiana Harbor to par ecount one half heny Railroad	\$245,545 73 1,224,998 00 438,092 79 \$457,157 50 209,538 45	1,908,636 52 \$36,899,220 89
Net loss in adjustment of sundry accounts Balance to credit of profit and loss (free surplus), Dece	mber 31, 1911	77,901 59	744,597 54 \$36,154,623 35

The operating revenues for the year were \$48,360,997.13, a decrease of \$1,059,213.86 as compared with the previous year.

Revenue derived from the transportation of freight amounted to \$31,101,334.62, a decrease of \$1,545,200.90, almost wholly attributable to unsettled business conditions. Among the commodities carried bituminous coal shows a decrease of 576,594 tons, coke 438,965 tons, ores 1,673,771 tons, and bar and sheet metal 128,671 tons.

Passenger revenue was \$11,350,095.67, an increase of \$219,970.89. There were 110,061 more local and interline passengers carried, and the revenue per passenger was one cent greater than in the previous year.

Revenue from transportation of mails was \$2,178,633.63, an increase of \$54,419.52. Contracts regulating the compensation allowed for the transportation of mails for the past four years expired on June 30 last, at which time the Post Office Department completed a reweighing of the mails, resulting in an increased compensation to the company. Subsequently the Post Office Department inaugurated the transportation of magazines and periodicals by freight and on September 1 withdrew from mail service and transferred to freight service a heavy tonnage of these magazines and periodicals and on that date started another reweighing of the mails, the result of which was a reduction in the compensation to be allowed, to an amount about equal to that which existed prior to June 30, hence the company received the increased compensation for only two months, viz: July and August.

Revenue from express traffic was \$1,745,935.84, an increase of \$96,593.01.

Revenue from excess baggage and milk was \$210,556.49, an increase of \$6,398.12.

Other passenger train revenue amounted to \$555,262.27, an increase of \$69,995.34, due principally to greater patronage of limited trains, resulting in a larger collection of excess fares.

Switching, special service train and miscellaneous transportation revenues amounted to \$717,767.64, an increase of \$38,119.31.

Revenues other than from transportation were \$501,410.97, an increase of \$490.85.

The operating expenses for the year amounted to \$31,078,577.87, a decrease of \$3,842,355.03. By groups they were as follows:

		Decrease	Per Cent
Maintenance of way and structures	\$6,178,623 31	\$1,371,038 09	18.16
Maintenance of equipment	6,704,095 72	$1,169,121\ 34$	14.85
Traffic expenses	1,026,317 29	126,847.81	11.00
Transportation expenses	16,245,052 22	1,197,805 58	6.87
General expenses	$924,489\ 33$	* 22,457 79	2.49

^{*}Increase

Retrenchments in expenditures for maintenance of way and structures were made during the latter half of the year, by curtailing the work of reballasting main line track with stone and by reduction in outlay for repairs and renewals of bridge structures

and buildings and fixtures. There was a heavy charge to maintenance during 1910 in completing change of line from left to right hand running, with no corresponding expense during the year 1911.

There was a decrease in practically all maintenance of equipment items, principally due to the large amount of equipment out of service during the year with a consequent reduction in charges for repairs, and to a lesser number of old locomotives and cars retired from service.

The decrease in traffic expenses is due to a reduction in freight tariff publications and elimination of the charge to "Fast freight lines" of the company's proportion of the deficit of the Merchants' Despatch Transportation Company, which this year is shown under "Deductions from income."

In transportation expenses there are decreases in nearly all items affected by the volume of train service, by reason of a falling off in freight traffic and a greater number of tons hauled per train, resulting in a reduced train mileage.

The increase in general expenses is due to payments made by the company during the year to a larger number of superannuated employes under the pension rules and to increased legal expenses.

Outside operations show a decreased loss for the year of \$18,638.45, principally due to increased revenues derived from dining car service and commercial ice supply plants.

Taxes accrued amounted to \$1,673,939.54, a decrease of \$46,242.79.

Other income for the year was \$10,224,215.65, a decrease of \$227,871.04 as compared with the previous year, caused by changing the method of settlement between system lines for freight car hire from a per diem to a mileage basis, effective January 1, resulting in less revenue; and also by a smaller return in interest on notes, owing to liquidation of promissory notes of The Cleveland Short Line Railway Company and The Lake, Erie and Pittsburg Railway Company.

Deductions from gross corporate income were \$11,628,282.95, an increase of \$2,233,851.48 as compared with the previous year, attributable to the following causes:

Rental of leased lines increased \$262,507.94, owing to the terms of the agreement for the use of the Cleveland Short Line Railway.

Joint facilities and miscellaneous rents increased \$109,761.82, on account of payments for additional trackage acquired during the year as more fully referred to hereinafter.

Interest on equipment trust certificates increased \$300,398.06, a full year's interest having been accrued on the company's pro-rata of the equipment trust certificates of 1910, as against a partial year's accrual in the previous year.

Interest on bonded debt increased \$270,029.40, through the issuance during the year of \$5,720,000.00 gold bonds of 1906, with attending accrual of interest thereon.

Other interest increased \$153,740.66, principally due to additional one year French notes issued by the company during the year.

Equipment reserves increased \$1,365,297.22, being the amount equivalent to the

year's installments on account of 1907 and 1910 equipment trusts and included as a deduction from income, whereas in 1910 the same amount was deducted from surplus.

Other deductions decreased \$227,883.62. There was a reduction of \$277,135.80, caused by the discontinuance on December 31, 1910, of contributions by the company toward the deficit of the Indiana Harbor Belt Railroad Company. This reduction was partially offset by an increase of \$49,252.18 in "Separately operated properties—loss", due to the transfer to that account of the company's proportion of Merchants' Despatch Transportation Company deficit heretofore included in traffic expenses.

From the net corporate income of the company for the year, amounting to \$14,173,335.32, there were paid three dividends aggregating 18 per cent or \$8,903,970.00, leaving a surplus for the year of \$5,269,365.32.

Additions and betterments to the property during the year were \$2,722,976.80, the full amount of which was charged direct to capital account. The detail of such expenditures will be found on a following page.

The company as owner of the entire outstanding capital stock of The Cleveland Short Line Railway Company, entered into an agreement and lease on April 1, 1911, whereby it acquired the right to use the railroad and properties of The Short Line Company, extending from Rockport to Collinwood, Ohio, forming a belt line around the City of Cleveland. That part of the line from Rockport to Marcy, Ohio, a distance of 10.08 miles, is being operated in connection with the Lake Erie and Pittsburg Railway, while the line from Marcy to Collinwood, Ohio, is still under construction. As rental The Lake Shore and Michigan Southern Railway Company agrees to pay an amount equivalent to five per cent per annum on outstanding capital stock and interest on outstanding obligations of that company. Further, it is to pay all taxes and assessments and to keep and maintain, at its own expense, the railroad and properties leased and is to receive all revenues derived from the operation thereof.

The Lake Erie and Pittsburg Railway, extending from Marcy to Brady's Lake Junction, Ohio, a distance of 27.84 miles, was opened for operation on October 15, 1911, at which time through freight service was established by The Lake Shore and Michigan Southern Railway Company over that road. The Lake Erie and Pittsburg Railway was constructed under an agreement dated January 10, 1908, between The Lake Shore and Michigan Southern Railway Company, the Pennsylvania Company and The Lake Erie and Pittsburg Railway Company, under the terms of which the two former companies agreed to advance funds for construction in equal proportions. Upon completion of the road, The Lake Erie and Pittsburg Railway Company issued its securities in reimbursement for the advances made, and control of the property is now held equally by The Lake Shore and Michigan Southern and Pennsylvania Companies through ownership of stock. Under the conditions of the agreement hereinbefore referred to, the two owning companies will each pay one-half of an amount equivalent to five per cent per annum on the outstanding stock, and interest on outstanding obligations of The Lake Erie and Pittsburg Railway Company, in consideration of which The Lake Shore and

Michigan Southern Railway Company and the Pennsylvania Company have equal rights for the operation of their trains over the tracks of the Lake Erie and Pittsburg Railway.

In connection with the opening of the Lake Erie and Pittsburg Railway, trackage rights were acquired over the tracks of the Pennsylvania Company between Brady's Lake Junction and Minerva, Ohio, which gives the company a direct connection with the Lake Erie, Alliance and Wheeling Railroad and access to the coal fields located along that line.

Running rights were also acquired over the tracks of the Baltimore and Ohio Railroad Company between Ravenna and Haselton, Ohio, at which point connection is made with the Pittsburgh and Lake Erie Railroad, thus opening up a new short route for traffic between the company's territory west of Cleveland, Ohio, and points on the Pittsburgh and Lake Erie Railroad and also in the Mahoning and Shenango Valley district.

The company issued, on March 4, 1911, its one year notes payable March 4, 1912, to the extent of 60,000,000 francs, equivalent to \$11,538,461.53, and from the proceeds retired its one year franc notes falling due March 15, 1911, amounting to 44,000,000 francs. The balance remaining was applied to general purposes of the company.

In accordance with an agreement dated April 13, 1911, between the Chicago, Milwaukee and St. Paul Railway Company, Chicago and North Western Railway Company, The Michigan Central Railroad Company and The Lake Shore and Michigan Southern Railway Company, the two latter companies sold in equal proportions to the Chicago, Milwaukee and St. Paul Railway Company and the Chicago and North Western Railway Company, forty per cent of their entire holdings in the capital stock and a like interest in certain other obligations of the Indiana Harbor Belt Railroad Company. The Lake Shore and Michigan Southern Railway Company, through this transaction, disposed of 4,900 shares of the capital stock and \$447,538.65 of promissory notes of the Indiana Harbor Belt Railroad Company. The Lake Shore and Michigan Southern Railway Company and The Michigan Central Railroad Company have guaranteed the principal and interest of an issue of \$6,725,000.00 of bonds of the Indiana Harbor Belt Railroad Company. To the extent of twenty per cent each the Chicago, Milwaukee and St. Paul Railway Company and the Chicago and North Western Railway Company further agree to protect the guarantors of the Belt Company's bonds on their guaranty.

The company received during the year as reimbursement for advances made for construction purposes, 35,250 shares of preferred stock, par value \$3,525,000.00, and \$7,000,000.00 first mortgage bonds, of The Cleveland Short Line Railway Company. For the same purpose it received 21,450 shares of stock, par value \$2,145,000.00, and \$2,150,000.00 first mortgage bonds, of The Lake Erie and Pittsburg Railway Company.

There were acquired by purchase 42,000 shares of stock, par value \$2,100,000.00, of The Pittsburgh and Lake Erie Railroad Company, and \$25,000.00 of The Toledo and Ohio Central Railway Company, St. Mary's Division, first preference income bonds.

Under date of December 1, 1911, The Lake Shore and Michigan Southern Railway Company, together with The New York Central and Hudson River Railroad Company, The Michigan Central Railroad Company and The Cleveland, Cincinnati, Chicago and St. Louis Railway Company, became parties to an equipment trust agreement for the

purpose of establishing the New York Central Lines Equipment Trust of 1912. Subsequently, the Chicago, Indiana and Southern Railroad Company also became a party thereto. This agreement provides for an issue of \$15,000,000 of equipment trust certificates bearing interest at four and a half per cent per annum, being ninety per cent of the total cost of the equipment to be furnished under the terms of said agreement. The certificates are to be paid in fifteen annual installments of \$1,000,000 each, the first installment being payable January 1, 1913. The cost of the equipment to be assigned to this company will be approximately \$3,305,000 and the pro-rata amount of certificates representing ninety per cent of the cost will be approximately \$2,974,500. Full particulars as to the character of the equipment to be acquired will be set forth in the report to the stockholders for 1912.

to the stockholders for 1912.		
Cost of road and equipment on December 31, 1910, was		\$128,198,961 34
It has been increased during the year as follows:	•	
Expenditures for additions and betterments to the		
property as shown in detail elsewhere	\$2,722,976 80)
Cost of equipment received during the year under		
the equipment trust of 1910	535,123 89)
Adjustment account transferring from "Physical		
property owned" the value of the warehouse,		
which was until February 1911, leased to The		
Taylor Street Warehouse Company, now used by		
the company as an adjunct to its Chicago freight	100,000,00	2 250 100 60
station	100,000 00	
Amount to credit of equipment replacement fund,		\$131,557,062 03
December 31, 1910	\$986,824 5	1
To which there was added value of equipment retired	\$000,0 21	•
from service during the year	828,468 0)
_	\$1,815,292 5	
Amount charged for new equipment acquired during	, _, _ ,	
the year, consisting of 10 passenger, 40 freight and		
25 switching locomotives, 14 steel mail cars, 1000 box		
cars, 11 caboose cars and miscellaneous work equip-		÷
ment	2,702,441 70)
Leaving expended for additional equipment in excess		
of the replacement fund		887,149 19
		$\overline{\$132,444,211}$ 22
Amount credited in 1911 for account of 1907 and 1910		
equipment trust installments provided for through		
income		1,365,297 22
Cost of road and equipment, December 31, 1911		\$131,078,914 00

The following appointments were made during the year:

January 1, William A. Newman, General Freight Agent.

April 1, Sydney B. Wight, General Purchasing Agent, and Frank V. Whiting, General Claims Attorney.

May 1, John W. Daly, Passenger Traffic Manager.

1000

June 1, Albert S. Ingalls, General Superintendent.

Appreciative acknowledgment is made of the faithful, efficient performance of duty by employes in every department of the service during the year.

WILLIAM C. BROWN,

President.

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DETAIL OF OPERATING REVENUES

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	1911	1910	Increase	Decrease
Freight Passenger Excess baggage Mail Express Milk (on passenger trains) Other passenger train Switching Special service train Miscellaneous transportation	\$31,101,334 62 11,350,095 67 159,295 52 2,178,633 63 1,745,935 84 51,260 97 555,262 27 630,815 39 42,744 91 44,207 34	\$32,646,535 52 11,130,124 78 158,062 28 2,124,214 11 1,649,342 83 46,096 09 485,266 93 623,497 91 19,635 57 36,514 85	\$219,970 89 1,233 24 54,419 52 96,593 01 5,164 88 69,995 34 7,317 48 23,109 34 7,692 49	\$1,545,200 90
Totals	\$47,859,586 16	\$48,919,290 87		\$1,059,704 71
Station and train privileges Parcel room receipts Storage—freight	OTHER THAN TRANSPORT. \$17,947 01 56,996 20 46,929 15	\$18,054 92 50,892 20 24,254 62	\$6,104 00 22,674 53	\$107 9 1
Storage—baggage Car service Telegraph and telephone service Rents of buildings and other property	7,086 05 120,237 17 3,059 83 287,135 78	6,035 90 135,292 09 743 00 271,978 67	1,050 15 2,316 83 15,157 11	15,054 92
Miscellaneous Joint facilities revenue—Dr. Joint facilities revenue—Cr.	18,445 10 76,010 56 19,585 24	30,055 83 52,200 20 15,813 09	3,772 15	11,610 73 23,810 36
Totals	\$501,410 97	\$500,920 12	\$ 490 85	
Total operating revenues	\$48,360,997 13	\$49,420,210 99		\$1,059,213 86

EXPENSES IN DETAIL (Rail operations)

MAINTENANCE OF WAY AND STRUCTURES

	1911	1910	Increase	Decrease
Superintendence	\$261,511 62	\$240,621 21	\$20,890 41	
Ballast	426,686 88	600,960 85		\$174,273 97
Ties	978,834 26	1,004,848 54		26,014 28
Rails	320,263 95	208,150 33	112,113 62	
Other track material	361,857 90	369,607 37		7,749 47
Roadway and track	2,226,626 24	2,579,379 87		352,753 63
Removal of snow, sand and ice	83,343 61	236,961 47		153,617 86
Tunnels	´529 2 8	1,019 90		490 62
Bridges, trestles and culverts	184,336 54	321,773 85		137,437 31
Over and under grade crossings	13,509 83	10,515 01	2,994 82	
Grade crossings, fences, cattle guards and signs	121,483 66	148,943 72		27,460 06
Snow and sand fences and snowsheds	386 78	617 08		230 30
Signals and interlocking plants	487,710 96	787,384 94		299,673 98
Telegraph and telephone lines	98,868 09	86,393 38	12,474 71	
Buildings, fixtures and grounds	581,031 22	719,643 51		138,612 29
Docks and wharves	5,264 54	30,610 77		25,346 23
Roadway tools and supplies	100,426 24	168,228 69		67,802 45
Injuries to persons	34,024 20	41,226 40		7,202 20
Stationery and printing	18,679 82	28,035 26		9,355 44
Other expenses	* 61 51	1,380 86		$1,442\ 37$
Maintaining joint tracks, yards and other				0.004.04
facilities—Dr.	176,295 99	179,130 23		2,834 24
Maintaining joint tracks, yards and other		0.		07.014.05
facilities—Cr.	302,986 79	215,771 84		87,214 95
Totals	\$6,178,623 31	\$7,549,661 40	<u>:</u> _	\$1,371,038 09

^{*}Credit

$EXPENSES\ IN\ DETAIL\ (Rail\ operations)-continued$

MAINTENANCE OF EQUIPMENT

	1911	1910	Increase	Decrease
Superintendence Steam locomotives—repairs Steam locomotives—renewals Passenger-train cars—repairs	\$222,010 25 1,887,307 89 98,207 16 565,170 66	\$221,342 65 2,305,191 72 362,680 56 659,810 67	\$667 6 0	\$417,883 83 264,473 40 94,640 01
Passenger-train cars—renewals	39,112 74	133,189 06		94,076 32
Freight-train cars—repairs Freight-train cars—renewals	3,065,268 07 365,150 88	3,197,528 67 441,106 56		132,260 60 75,955 68
Work equipment-repairs	109,442 25	158,464 29		49,022 04
Work equipment—renewals Shop machinery and tools	21,794 49 246,435 25	45,099 91 286,392 08		23,305 42 39,956 83
Injuries to persons	42,089 10	28,279 22	13,809 88	00,000 00
Stationery and printing Other expenses	26,122 93 13,227 64	$28,776\ 38\ 341\ 74$	12,885 90	2,653 45
Maintaining joint equipment at terminals—Dr.	8,343 84	12,449 68	•	4,105 84
Maintaining joint equipment at terminals—Cr.	5,587 43	7,436 13	1,848 70	
Totals	\$6,704,095 72	\$7,873,217 06		\$1,169,121 34
TRAFF	IC EXPENSES			٠
Superintendence Outside agencies	\$227,410 15	\$235,737 12		\$8,326 97
Advertising	189,971 36 128,024 70	201,941 15 144,116 75		11,969 79 16,092 05
Traffic associations	29,469 57	30,242 80		773 23
Fast freight lines Industrial and immigration bureaus	327,841 05 4,344 97	384,169 23 5,118 51		56,328 18
Stationery and printing	117,043 94	151,77154		773 54 34,727 60
Other expenses	2,211 55	68 00	\$2,143 55	
Totals	\$1,026,317 29	\$1,153,165 10		\$126,847 81
TRANSPOR	TATION EXPE	NSES		
Superintendence	\$438,158 32	\$456,812 21		\$18,653 89
Dispatching trains	88,835 87	204,017 77		115,181 90
Station employees Weighing and car-service associations	2,796,809 60 39,462 16	2,776,840 19 50,260 45	\$19,969 41	10,798 29
Coal and ore docks	•	* 16 26	16 26	10,756 25
Station supplies and expenses Yardmasters and their clerks	172,307 91 392,202 57	172,733 40 407,009 31		425 49
Yard conductors and brakemen	1,294,087 78	1,377,290 44		14,806 74 83,202 66
Yard switch and signal tenders	152,866 13	159,094 73		6,228 60
Yard supplies and expenses Yard enginemen	33,860 33 816,136 11	32,017 74 903,326 76	1,842 59	97 100 GE
Enginehouse expenses—yard	206,790 53	273,451 21		87,190 65 66,660 68
Fuel for yard locomotives	695,983 09	758,096 91		62,113 82
Water for yard locomotives Lubricants for yard locomotives	55,089 14 13,319 33	61,372 54 15,757 76		6,283 40 2,438 43
Other supplies for yard locomotives	20,596 88	26,065 90		5,469 02
Operating joint yards and terminals—Dr.	285,606 22	263,702 26	21,903 96	
Operating joint yards and terminals—Cr. Road enginemen	638,416 07 1,661,767 35	472,508 69 1,839,589 38		165,907 38 177,822 03
Enginehouse expenses—road	504,811 97	471,402 75	33,409 22	111,022 03
Fuel for road locomotives	2,964,637 01	3,175,228 92	,	210,591 91
Water for road locomotives Lubricants for road locomotives	208,975 95 67,748 02	$216,17893 \\ 70,84916$		7,202 98 3,101 14
Other supplies for road locomotives	44,628 65	54,813 98		10,185 33
Carried forward	\$12,316,264 85	\$13,293,387 75		

*Credit

$EXPENSES\ IN\ DETAIL\ (Rail\ operations)-concluded$

	1911	1910	Increase	Decrease
Brought forward Road trainmen	\$12,316,264 85	\$13,293,387 75		
Train supplies and expenses	1,754,672 75	1,933,055 75		\$178,383 00
Interlocker, block and other signal—operation	479,657 60 343,446 84	578,039 43 246,551 06	#0¢ 005 #0	98,381 83
Crossing flagmen and gatemen	155,605 16	143,448 45	\$96,895 78 12,156 71	
Drawbridge operation	23,852 22	20,091 74	3,760 48	
Clearing wrecks	68,334 20	101,363 31	5, 100 40	33,029 11
Telegraph and telephone—operation	64,088 52	42,616 59	21,471 93	00,029 11
Stationery and printing	175,182 56	170,151 73	5,030 83	
Other expenses .	44,158 83	4,582 28	39,576 55	
Loss and damage—freight	459,434 80	411,016 60	48,418 20	
Loss and damage—baggage	3,869 88	4,173 02	10, 110 20	303 14
Damage to property	25,623 82	66,933 49		41,309 67
Damage to stock on right of way	3,311 89	5,222 49		1,910 60
Injuries to persons	304,677 70	423,813 33		119,135 63
Operating joint tracks and facilities—Dr.	91,329 54	70,960 04	20,369 50	.,
Operating joint tracks and facilities—Cr.	68,458 94	72,549 26	4,090 32	
Totals	\$16,245,052 22	\$17,442,857 80		\$1,197,805 58
GENE	RAL EXPENSES	}		
Salaries and expenses of general officers	\$116,141 16	\$117,136 86		8995 70
Salaries and expenses of clerks and attendants	405,715 76	407, 103 64		1,387 88
General office supplies and expenses	60,705 49	67,244 64		6,539 15
Law expenses	142,802 90	124,259 22	\$18,543 68	0,000 10
Insurance	36,763 63	34,625 71	2,137 92	
Pensions	87,906 06	75,793 15	12,112 91	
Stationery and printing	45,381 45	35,580 79	9,800 66	
Other expenses	26,927 98	36,451 64	-,	9,523 66
General administration joint tracks, yards and		,		.,
terminals—Dr.	3,255 13	3,838 00		582 87
General administration joint tracks, yards and				
terminals—Cr.	1,110 23	2 11		1,108 12
Totals	\$924,489 33	\$902,031 54	\$22,457 79	
Total operating expenses	\$31,078,577 87	\$34,920,932 90		\$3,842,355 03

PERCENTAGE OF RAIL OPERATING EXPENSES TO REVENUE FROM RAIL OPERATIONS BY GROUPS

	1911	1910
Maintenance of way and structures	12.79	15.27
Maintenance of equipment	13.86	15.93
Traffic expenses	2.12	2.33
Transportation expenses	33.58	35.30
General expenses	1.91	1.83
Totals	64.26	70.66

OUTSIDE OPERATIONS

			_	_
DINING CAR SERVICE	1911	1910	Increase	Decrease
Revenue	\$498,415 16	\$482,548 54	\$15,866 62	
Expenses	548,837 72	544,319 48	4,518 24	
Net deficit	\$50,422 56	\$61,770 94		\$11,348 38
RESTAURANTS				
Revenue	\$24,955 39	\$28,028 14		\$3,072 75
Expenses	24,145 58	26,747 43		2,601 85
Net revenue	\$809 81	\$1,280 71		\$470 90
COMMERCIAL ICE SUPPLY PLANTS	•			
Revenue	\$54,287 32	\$48,800 05	\$5,487 27	40.000.00
Expenses	35,751 67	38,025 37		\$2,273 70
Net revenue	\$18,535 65	\$10,774 68	\$7,760 97	
Total net deficit	\$31,077 10	\$49,715 55		\$18,638 45
T_{λ}	AXES ACCRUE	D		
•	1911	1910	Increase	Decrease
ON CAPITAL STOCK				
New York	\$9,260 94	\$9,260 94	01 757 66	
Pennsylvania	30,375 00	28,617 34	\$1,757 66	
ON GROSS EARNINGS	0 110 01	1 700 00	391 89	
New York	2,112 81 1,291 44	1,720 92 1,680 15	991 99	\$388 71
Pennsylvania Ohio	133,205 36	107,482 44	25,722 92	Ψοσο 11
ON REAL ESTATE	•	•	•	
New York	- 80,353 68	81,892 71		1,539 03
Pennsylvania	7,003 22	6,048 35	954 87	•
Ohio	497,630 31	554,967 14		57,336 83
Indiana	305,712 89	306,031 34		318 45
Michigan	395,088 48	399,689 95		4,601 47
Illinois	64,626 53	65,413 99		787 46
ON BONDED DEŖT (Pennsylvania)	17,259 73	18,000 00		740 27
RAILROAD COMMISSIONERS' ASSESSMENTS (Ohio)	1,636 16	1,637 31		1 15
ON NET INCOME (United States)	128,382 99	137,739 75		9,356 76
Totals	\$1,673,939 54	\$1,720,182 33		\$46,242 79
	DIVIDENDS			
	A STATE OF THE STA	13 28 - 13		
Payable March 31, 1911, 6% on 494,665 shares	•		\$2,967,990 00	
Payable July 29, 1911, 6% on 494,665 shares			2,967,990 00	
Payable January 29, 1912, 6% on 494,665 shares	of capital stock	į 190	usar yeriqi bori sa <u>r</u> a	2,967,990 00
Totals 18%	-		_	\$8,903,970 00

DEDUCTIONS FROM INCOME

Rentals of leased lines

ERIE AND KALAMAZOO RAILROAD Dividend at 10% on 6,000 shares of capital stock (\$50.00 per share)	e)	\$30,000 00					
DETROIT, HILLSDALE AND SOUTHWESTERN RAILROAD Organization expenses Dividend at 4% on 13,500 shares of capital stock	\$500 00 54,000 00	54,500 00					
FORT WAYNE AND JACKSON RAILROAD Organization expenses Dividend at $5\frac{1}{2}\%$ on $22,914_{100}^{1.6}$ shares of capital stock	\$1,500 00 126,027 88	127,527 88					
KALAMAZOO, ALLEGAN AND GRAND RAPIDS RAILROAD Interest at 5% on \$840,000 first mortgage bonds Dividend at 6% on 6,100 shares of capital stock	\$42,000 00 36,600 00	78,600 00					
Sturgis, Goshen and St. Louis Railway Interest at 3% on \$322,000 first mortgage bonds		9,660 00					
BATTLE CREEK AND STURGIS RAILWAY Interest at 3% on \$79,000 first mortgage bonds		2,370 00					
JAMESTOWN, FRANKLIN AND CLEARFIELD RAILROAD Interest at 4% on \$11,000,000 gold mortgage bonds Dividend at 5% on 30,000 shares of capital stock	\$440,000 00 150,000 00	590,000 00					
CLEVELAND SHORT LINE RAILWAY Interest at 31/4 % on \$7,000,000 first mortgage bonds Dividend at 31/4 % on 35,250 shares preferred stock Dividend at 31/4 % on 37,500 shares common stock	\$236,250 00 132,187 50 140,625 00	509,062 50					
MAHONING COAL RAILROAD 40% of gross earnings of \$2,823,402.80 for year ended December 31,	1911	1,129,361 12	\$2,531,081 50				
Joint facilities rents			449,678 61				
Miscellaneous rents			5,173 90				
Interest on bonded of	lebt						
Interest 3½% per annum on gold mortgage bonds of 1897 \$1,750,000 00 Interest 4% per annum on gold bonds of 1903 2,000,000 00 Interest 4% per annum on gold bonds of 1906 1,954,812 45 Interest 5% per annum on Kalamazoo and White Pigeon mortgage bonds 20,000 00							
Interest on equipment trust certificates							
Interest 5% per annum on certificates of 1907 Interest $4\frac{1}{2}$ % per annum on certificates of 1910	\$264,608 84 578,384 76	842,993 60					
Dividends 18% on 5,335 shares L S & M S R'y Co guaranteed stock							
Interest on loans and bills payable							
Equipment reserves (installments for year 1911 account of equipment trusts of 1907 and 1910) 1,36							
·	Other deductions						
Separately operated properties—loss Total deductions from incoming	ome		\$11,628,282 95				

DETAIL OF EXPENDITURES FOR IMPROVEMENTS TO PROPERTY

EXPENDITURES DURING THE YEAR FOR ADDITIONS AND IMPROVEMENTS TO THE PROPERTY CHARGED TO CAPITAL ACCOUNT

ADDITIONAL MAIN TRACKS:		
Dunkirk to Erie Ashtabula to Willoughby Berea to Vermilion Sandusky Pier to Bay Bridge Holland to Wabash Crossing (Butler) La Porte to Pinola Gulf to Andover Dorset to Mann	\$36,226 25 29,502 05 86,609 66 62,616 32 41,528 64 21,396 29 56,261 15 58,992 84	\$393,133 20
SEPARATION OF GRADES:		
Elyria Port Clinton Detroit Toledo North Evans Grand Crossing to Englewood (track elevation)	\$117,538 23 91,661 04 49,884 24 19,423 99 16,020 64 504,452 93	798,981 07
YARD IMPROVEMENTS:		
Ashtabula, four tracks through yard Air Line Junction, land for reconstruction of freight yard and additional facilities at creosoting plant Chicago, additional yard facilities and power house Ashtabula Harbor, enlarging freight yard Grand Rapids, additional yard tracks and scales	\$20,888 90 111,765 65 21,374 49 49,036 42 14,934 51	217,999 97
ROADWAY AND BRIDGE IMPROVEMENTS:	11,001 01	
Buffalo to Chicago, automatic signals and telephone dispatching circuits Erie to Englewood, installation of block signals Indiana Harbor to Millers, change in line Buffalo, new drawbridge over Buffalo Creek Westfield, track troughs, pumps, pipe line, etc. Vermilion, renewal of bridge to carry four tracks Ashtabula Harbor, new drawbridge Industrial and passing sidings, new signals, bridge and culvert renewals and other	\$46,158 49 21,292 88 195,735 96 12,371 81 24,026 49 19,643 56 99,255 28 168,387 82	586,872 29
improvements SHOPS, ENGINE HOUSES AND FUEL STATIONS:	100,001 02	000,012 20
Buffalo, engine house, turntable, crane, tracks, cinder pits, etc. Wesleyville, coaling plant, tracks, etc. Collinwood, improvements at shops Elkhart, locomotive and car repair shop Englewood, new roundhouse and power plant	\$38,497 37 144,417 03 45,330 93 123,990 28 34,709 76	386,945 37
STATION AND OTHER STRUCTURES:		
Farnham, new passenger station Nottingham, new intake pipe from Lake Erie Cleveland, new passenger and freight house, East 105th Street Toledo, new in and outbound freight house Goshen, new freight house Kalamazoo, new freight house and yard improvements Indiana Harbor, addition to grain elevator Gary, new passenger station and express building Ashtabula Harbor, dock improvements South Chicago, extension of freight house	\$5,234 39 18,022 43 51,342 70 21,079 54 14,926 08 78,033 79 85,959 17 36,799 69 94,177 67 8,224 39	
Additions and improvements to various station buildings and other structures	42,509 49	456,309 34
EQUIPMENT:		
Installation of superheaters, fire doors and other improvements to locomotives and other equipment		140,728 31
Less credits account property abandoned, land sold and adjustments		\$2,980,969 55 257,992 75
		\$2,722,976 80

The Lake Shore and Michigan Southern Railway Company NEW YORK CENTRAL LINES EQUIPMENT TRUSTS

The following statement shows the character of the equipment acquired under the terms of the New York Central Lines Equipment Trust Agreements and Leases of 1907 and 1910, together with the total amount of certificates issued and the amounts now outstanding:

EQUIPMENT TRUST OF 1907

Road	Loco- motives	Passenger cars	Freight cars	Company service cars	Certificates issued for 90% of value bearing interest at 5%	Certificates redeemed	Balance certificates outstanding December 31, 1911
NYC&HRRR	447	88	4,000		\$11,904,901 78	\$3,174,640 48	\$8,730,261 30
L S & M S Ry	125	25	4,000	200	6,708,392 73	1,788,904 72	4,919,488 01
CI&SRR	2	8	3,400	150	3,779,976 60	1,007,993 76	2,771,982 84
MCRR	5	15	3,500	200	3,906,381 73	1,041,701 80	2,864,679 93
C C C & St L Ry	112	17	1,525	100	3,700,347 16	986,759 24	2,713,587 92
Totals	691	153	16,425	650	\$30,000,000 00	\$8,000,000 00	\$22,000,000 00

EQUIPMENT TRUST OF 1910

Road	Loco- motives	Passenger cars	Freight cars	Company service cars	Certificates issued for 90% of value bearing interest at 4½%	Certificates redeemed	Balance certificates outstanding December 31, 1911
NYC&HRRR	127	30	4,000		\$6,509,466 30	\$433,964 42	\$6,075,501 88
L S & M S Ry	100	60	12,500	250	13,771,065 60	918,071 04	12,852,994 56
CI&SRR	31	2	1,000		1,638,607 50	109,240 50	1,529,367 00
MCRR	87	34	3,300		5,086,473 30	339,098 22	4,747,375 08
C C C & St L Ry	80.	6	1,600		2,994,387 30	199,625 82	2,794,761 48
						,	
Totals	425	132	22,400	250	\$30,000,000 00	\$2,000,000 00	\$28,000,000 00
					the sea opposition with the control of the control		

CONDENSED GENERAL BALANCE SHEET, DECEMBER 31, 1911

Assets

Property investment				
Road and equipment Investment to June 30, 1907 Road Equipment		\$67,060,000 00 24,800,000 00	\$91,860,000 00	
	\$1,428,877 04 22,813,899 01	\$16,341,435 17		
	24,242,776 05 1,365,297 22	22,877,478 83	39,218,914 00	
Securities Securities of proprietary, affiliated and contro	olled companies—	-unpledged	12,751,221 87	
Other investments Miscellaneous investments Physical property			128,920 73	\$143,959,056 60
Working assets				
Cash Treasurer Local treasurer Station agents' remittances in transit Lincoln National Bank for payment of inter	est	\$10,895,916 74 526,867 17 540,756 44 99,472 50	\$12,063,012 8 5	
Securities issued or assumed—held in treasury Lake Shore and Michigan Southern Ry Co s			3,900 00	
Marketable securities Loans and bills receivable Chicago, Indiana and Southern R R Co Indiana Harbor Belt R R Co Jamestown, Franklin and Clearfield R R Co Lake Erie, Alliance and Wheeling R R Co Lake Erie and Western R R Co Merchants' Despatch Transportation Co Terminal Ry of Buffalo Toledo and Ohio Central Ry Co Sundry bills receivable		\$2,600,469 05 671,307 96 1,143,000 00 490,168 95 1,679,075 17 350,000 00 870,000 00 200,000 00 4,100 00	107,689,832 01 8,008,121 13	
Traffic and car service balances due from othe Net balance due from agents and conductors Miscellaneous accounts receivable Materials and supplies Other working assets	r companies		1,060,734 89 1,009,980 23 6,342,688 32 3,519,173 46 150,820 83	139,848,263 72
Accrued income not due				
Unmatured interest, dividends and rents recei	vable			1,530,246 46
Deferred debit items				
Advances Temporary advances to proprietary, affiliated Lake Erie, Alliance and Wheeling R R Co Jamestown, Franklin and Clearfield R R Co Working funds Other advances Cash and securities in sinking and redemption Other deferred debit items	\$181,939 99 781,217 16	\$963,157 15 67,087 89 217,139 80	\$1,247,384 84 5,000 00 963,288 69	2,215,673 53
One deterred depre tiems			200,200 00	\$287,553,240 31

CONDENSED GENERAL BALANCE SHEET, DECEMBER 31, 1911

Liabilities

Stock		• .	
Capital stock Common Guaranteed		\$49,466,500 00 533,500 00	\$50,000,000 00
Mortgage, bonded and secured debt			
Funded debt Mortgage bonds First general mortgage 3½% bonds of 1897 Kalamazoo and White Pigeon first mortgage bonds	\$50,000,000 00 400,000 00	\$50,400,000 00	
Plain bonds, debentures and notes Gold bonds of 1903 (4%) Gold bonds of 1906 (4%)	\$50,000,000 00 50,000,000 00	100,000,000 00	
Equipment trust obligations Equipment trust certificates of 1907 Equipment trust certificates of 1910	\$4,919,488 01 12,852,994 56	17,772,482 57	168,172,482 57
Working liabilities			
Loans and bills payable Mahoning Coal R R Co One year franc notes due March 4, 1912	\$1,475,828 20 11,538,461 53	\$13,014,289 73	
Traffic and car service balances due to other companies Audited vouchers and wages unpaid Audited vouchers Audited pay-rolls	\$3,147,434 18 1,671,983 26	5,510 55 4,819,417 44	
Miscellaneous accounts payable Cleveland Short Line Ry Co Lake Erie and Pittsburg Ry Co Miscellaneous	\$1,301,980 33 74,342 54 384,003 68	1,760,326 55	
Matured interest, dividends and rents unpaid Other working liabilities		117,401 17 94,967 57	19,811,913 01
Accrued liabilities not due			
Unmatured interest, dividends and rents payable			4,407,072 60
Deferred credit items			
Other deferred credit items			161,825 73
Appropriated surplus			
Additions to property through income since June 30, 1907			8,845,323 05
Profit and loss			
Balance	er.		36,154,623 35
			\$287,553,240 31

STOCK AND BONDS OWNED

Sto	ack	
500	Number of Shares	Total par value
Battle Creek & Sturgis Railway Co	825	\$82,500 00
Chicago, Indiana & Southern Railroad Co preferred	50,000	5,000,000 00
Chicago, Indiana & Southern Railroad Co common	120,000	12,000,000 00
Chicago, Kalamazoo & Saginaw Railway Co	1,800	180,000 00
Cleveland, Cincinnati, Chicago & St. Louis Railway Co	302,077	30,207,700 00
Cleveland Short Line Railway Co preferred	35,250	3,525,000 00
Cleveland Short Line Railway Co common	37,500	3,750,000 00
Detroit & Chicago Railroad Co	10,000	1,000,000 00
Detroit, Monroe & Toledo Railroad Co	4,141	414,100 00
Detroit, Toledo & Milwaukee Railroad Co	7,500	750,000 00
Detroit Terminal Railroad Co	933	93,300 00
Elkhart & Western Railroad Co	4,598	229,900 00
Fairport & Phalanx Railroad Co	10	1,000 00
Indiana Harbor Belt Railroad Co	7,350	735,000 00
Jamestown, Franklin & Clearfield Railroad Co	29,945 1/2	2,994,550 00
Jefferson Coal Co	5,100	510,000 00
Kalamazoo & White Pigeon Railroad Co	2,309	230,900 00
Kanawha & Michigan Railway Co	40,271	4,027,100 00
Lake Erie, Alliance & Wheeling Railroad Co	30,000	3,000,000 00
Lake Erie & Pittsburg Railway Co	21,500	2,150,000 00
Lake Erie & Western Railroad Co preferred	59,300	5,930,000 00
Lake Erie & Western Railroad Co common	59,400	5,940,000 00
Lake Shore & Michigan Southern Railway Co common	39	3,900 00
Lansing Transit Railway	10	1,000 00
Mahoning Coal Railroad Co preferred	7,990	399,500 00
Mahoning Coal Railroad Co common	17,318 14	865,900 00 700 00
Mahoning State Line Railroad Co		2,338,411 00
Merchants' Despatch Transportation Co	$23,384_{100}^{11}$ $25,030$	2,503,000 00
New York, Chicago & St. Louis Railroad Co 1st preferred	62,750	
New York, Chicago & St. Louis Railroad Co 2nd preferred	62,400	6,275,000 00 6,240,000 00
New York, Chicago & St. Louis Railroad Co common	5,985	598,500 00
Northern Central Michigan Railroad Co	252,004	12,600,200 00
Pittsburgh & Lake Erie Railroad Co	121,300	6,065,000 00
Reading Company 2nd preferred	285,300	14,265,000 00
Reading Company 2nd preferred Reading Company common	200,050	10,002,500 00
Sturgis, Goshen & St. Louis Railway Co	3,000	300,000 00
Swan Creek Railway Co	400	40,000 00
Terminal Railway of Buffalo	5,000	500,000 00
Toledo Terminal Railroad Co	4,800	480,000 00
Toledo & Ohio Central Railway Co preferred	37,014	3,701,400 00
Toledo & Ohio Central Railway Co common	58,463	5,846,300 00
Westinghouse Electric & Manufacturing Co	6	300 00
-	V	
Total par value stock $Rlpha$	nds	\$155,777,661 00
		Total amount held
Chicago, Kalamazoo & Saginaw Railway Co First mortgage		\$507,000 00
Cleveland Short Line Railway Co First mortgage		7,000,000 00
Elkhart & Western Railroad Co First mortgage		200,000 00
Lake Erie & Pittsburg Railway Co First mortgage		2,150,000 00
Terminal Railway of Buffalo First mortgage		500,000 00
Toledo & Ohio Central Railway Co First preference income		105,000 00
Total par value bonds		\$10,462,000 00
Grand total par value stock and bonds	8	\$166,239,661 00
		· · · · · · · · · · · · · · · · · · ·

The securities held by the company are carried on its books at a total value of \$120,444,953.88

CAPITALIZATION

$Capital\ stock$

Number of shares authorized	500,000	Total par value authorized	\$50,000,000 00
Number of shares issued—common	494,665	Total par value issued and out-)	
Number of shares issued—guaranteed ten }		standing (\$50,000,000 00
per cent	$\frac{5,335}{}$	Par value per share	\$100 00
Total number of shares outstanding		Dividend for the year	18 per cent

Amount of capital stock per mile of road owned (871'00 miles), \$57,405.28

Funded debt

Class of bond	Date of issue	Date of Amount of authorized issue		Amount issued and now outstanding	Rate of interest	Payable on the first days of				
Mortgage and plain bonds										
Gold mortgage	1897	June 1, 1997	\$50,000,000 00	\$50,000,000 00	31/2%	$\left\{ egin{array}{l} ext{June and} \ ext{December} \end{array} ight.$				
Gold bonds	1903	Sept. 1, 1928	50,000,000 00	50,000,000 00	4 %	$egin{cases} ext{March and} \ ext{September} \end{cases}$				
Gold bonds	1906	May 1, 1931	50,000,000 00	50,000,000 00	4 %	{ May and { November				
			nent trust obligat							
		1 ayable 1	ii iirteen aiiirtaa iiistaaiii	icirca		,				
Equipment trust } certificates	1907	Nov. 1, 1922	\$ 6,708,392 73	\$4,919,488 01	5 %	$\left\{ egin{array}{l} { m May \ and} \\ { m November} \end{array} ight.$				
Equipment trust } certificates }	1910	Jan. 1, 1925	13,771,065 60	12,852,994 56	4½%	∫ January and July				
Bonds of other roads assumed by this company										
Kalamazoo & } White Pigeon }	1890	Jan. 1, 1940	\$400,000 00	\$400,000 00	5 %	{ January } and July				
Total	amount o	f funded debt out	standing	\$ 168,172,482 57						

Amount of funded debt per mile of road owned (871'00 miles), excluding Kalamazoo and White Pigeon bonds \$192,620.53

Treasurer, Room 3111 Grand Central Terminal, New York

Registers stock

Union Trust Company, New York

Transfers stock
Pays dividends
Transfers registered bonds
Pays interest on coupon and registered bonds

TABLE OF TRACKS

MAIN LINE	Miles	Second track	Third track	Fourth track	Sidings	Total
Buffalo to Toledo, via Norwalk Toledo to Chicago, via Adrian	293·71 242·89	214·77 96·40	200·03 30·72	175·56 18·29	395·01 333·72	1,279·08 722·02
Total main line	536.60	311:17	230.75	193.85	728:73	2,001.10
BRANCHES	1					
Ashtabula to Ashtabula Harbor	2:33	1:34			59:21	62.88
Ashtabula to Ohio-Penna. State Line	30.72	12.81	2.47		16.55	62.55
Carson to Mann—low grade line	18.10	18.10	22.21	2.42	1.41	37.61
Elyria Junction to Millbury Junction Air Line Junction to Ohio-Michigan State Line	73·07 7·41	73·07 2·26	26.34	9.43	76.97	258.88
Air Line Junction to Elkhart, via Air Line	131.16	131 · 10	79:40	29.67	9·89 52·45	19·56 423·78
Monroe to Lenawee Junction	29.50	202 20	10	20 01	6.21	35.71
Lenawee Junction to Jackson	42.11				6.65	48.76
Total branches	334 • 40	238.68	108:21	39:10	229:34	949.73
Total main line and branches	871.00	549.85	338 96	232.95	958.07	2,950.83
PROPRIETARY LINES (OWNED WHOLLY BY THIS COMPANY)						
Detroit, Monroe and Toledo Railroad Ohio-Michigan State Line to D & M Jct	51·43				33.22	84.65
Detroit and Chicago Railroad Grosvenor to Fayette	25.22				3.03	28:25
Northern Central Michigan Railroad Jonesville to North Lansing	61:34				11.11	72.45
Sturgis, Goshen and St. Louis Railway Goshen to Sturgis	28.92				1.91	30.83
Battle Creek and Sturgis Railway Sturgis to Findley	7:19				.63	7.82
Elkhart and Western Railroad Elkhart to Mishawaka	å 12·10				9.42	21.52
Kalamazoo and White Pigeon Railroad White Pigeon to Kalamazoo	36.54				13:19	49 .73
Detroit, Toledo and Milwaukee Railroad Dundee to Homer	66.58			·	6:51	73.09
Total proprietary lines	289:32				79:02	368:34
LEASED LINES						
Jamestown, Franklin and Clearfield Railroad)						
Ohio-Penna. State Line to Rose Siding	103.58	20.71			32.47	156.76
Franklin to Oil City Polk Junction to Belmar	8·96 10·71				6·76 4·65	15·72 15·36
Mahoning Coal Railroad)	10 11				4 00	10 00
Andover to Youngstown	38.19	11.00	8.82		41.51	99.52
Mann to Brookfield	24.49	24:41			5.17	54.07
Doughton to Sharon	7.94				10.67	18.61
Branch to Keel Ridge Detroit, Hillsdale and Southwestern Railroad					·92	.92
Ypsilanti to Bankers Fort Wayne and Jackson Railroad	64.74				4.71	69.45
Jackson to Fort Wayne	97:53				19.82	117:35
Kalamazoo, Allegan and Grand Rapids Railroad						
Kalamazoo to Grand Rapids)	58.45				17:29	75 . 74
Cleveland Short Line Railway Rockport to Marcy	10.08	8.04			8:12	26:24
Total leased lines	424.67	64.16	8.82		152.09	649.74

TABLE OF TRACKS—continued

TRACKAGE RIGHTS	Miles	Second track	Third track	Fourth Track	Sidings	Total
Pennsylvania Railroad Co Rose Siding to Falls Creek	21.68					21.68
Buffalo, Rochester and Pittsburgh Ry Co Falls Creek to Clearfield	31.20					31:20
New York Central and Hudson River Railroad Co	}					
Buffalo	·66					·66
Pennsylvania Railroad Co Oil City	1.00					1.00
Erie Railroad Co Sharpsville to West Middlesex	10.28		•			10.28
Grand Trunk Railway System D & M Junction to Brush St Detroit	3.33					3:33
Michigan Central Railroad Co Jackson	} •46					·46
Michigan Central Railroad Co Ypsilanti	34					:34
New York, Chicago and St Louis Railroad Co Grand Crossing to Osborn	13.90					13.90
Chicago, Indiana and Southern Railroad Co Osborn to Indiana Harbor	} 4·98					4-98
Lake Erie and Pittsburg Railway Co Marcy to Brady's Lake Junction	} 27·84				5.71	33.55
Pennsylvania Co)					
Brady's Lake Junction to Minerva Junction M V Junction to Ravenna Junction	86.50					36.50
) 1.19					1.19
Baltimore and Ohio Railroad Co Ravenna Junction to Haselton	37.08					37:08
$Total\ trackage\ rights$	190.44				5.71	196.15
Total mileage operated	1,775.43	614.01	347.78	232.95	1,194.89	4,165.06

TABLE OF TRACKS ACCORDING TO STATES

STATE		Miles	Second Track	Third Track	Fourth Track	Sidings	Total
New York		68.45	67:79	61.21	61.01	93.95	352:41
Pennsylvania		233:30	64.67	43.96	43.61	98.17	483.71
Ohio		576:32	321 ·39	194.82	101.08	577.56	1,771.17
Michigan		606:33				147 12	753.45
Indiana		267:23	152.51	47.26	26.73	205.68	699 41
Illinois		23.80	7.65	•53	•52	72.41	104.91
Totals	`	1,775.43	614.01	347.78	232 .95	1,194.89	4,165.06

MILEAGE STATISTICS

LOCOMOTIVE MILEAGE

Revenue service	1911	1910	Increase	Decrease
Freight locomotive-miles	10,345,093	11,892,597		1,547,504
Passenger locomotive-miles	10,330,506	10,774,823		444,317
Mixed locomotive-miles	32,624	32,710		86
Special locomotive-miles	21,154	14,721	6,433	
Switching locomotive-miles	7,578,346	8,506,913		928,567
Total revenue locomotive mileage	28,307,723	31,221,764		2,914,041
Non-revenue locomotive mileage	1,181,814	2,414,226		1,232,412
Total locomotive mileage	29,489,537	33,635,990		4,146,453
•				
	TRAIN MILI	EAGE		
REVENUE SERVICE				
Freight train-miles	9,172,961	10,485,267		1,312,306
Passenger train-miles	9,607,449	9,832,820		225,371
Mixed train-miles	32,416	32,444		28
Special train-miles	15,291	11,473	3,818	
Total revenue train mileage	18,828,117	20,362,004		1,533,887
Non-revenue train mileage	602,619	1,243,742		641,123
Total train mileage	19,430,736	21,605,746		2,175,010
10001 01011 11110050				2,170,010
REVENUE SERVICE Freight car-miles	CAR MILEA	102		
Loaded	281,579,937	297,767,530		16,187,593
Empty	135,620,414	130,918,015	4,702,399	
Caboose	9,180,851	10,746,042		1,565,191
Total freight car-miles	426,381,202	439,431,587		13,050,385
Passenger car-miles				
Passenger	17,711,181	18,593,626		882,445
Sleeping, parlor and observation	19,261,420	19,181,691	79,729	
Other passenger-train cars	29,998,386	30,360,863		362,477
Total passenger car-miles	66,970,987	68,136,180		1,165,193
Special car-miles				•
Freight-loaded	159,367	124,431	34,936	
Freight-empty	9,498	1,586	7,912	
Caboose	8,402	7,642	760	
Passenger	14,813	5,723	9,090	
Sleeping, parlor and observation	29,704	16,013	13,691	
Other passenger-train cars	16,566	7,131	9,435	
Total special car-miles	238,350	162,526	75,824	
Total revenue car mileage	493,590,539	507,730,293		14,139,754
Non-revenue car mileage	4,906,795	11,310,335		6,403,540
Total car mileage	498,497,334	519,040,628		20,543,294

TRAFFIC STATISTICS

DESCRIPTION OF FREIGHT MOVED

PRODUCTS OF AGRICULTURE	1911 Tons	1910 Tons	Increase Tons	Decrease Tons
Grain	1,810,661	1,582,083	228,578	
Flour	449,912	439,858	10,054	
Other mill products	366, 545	375,448	,	8,903
Hay	121,576	248,610		127,034
Tobacco	27,233	26,415	818	,
Cotton	45,888	46,846		958
Fruit and vegetables	391,572	399,501		7,929
Other articles	163,535	136,536	26,999	
PRODUCTS OF ANIMALS				
Live stock	494,944	480, 345	14,599	
Dressed meats	243,451	189,978	53,473	
Other packing house products	147,519	144,468	3,051	
Poultry, game and fish	61,868	63,216	0,002	1,348
Wool	16,537	14,598	1,939	1,010
Hides and leather	48,050	50,914	_,,	2,864
Dairy products	133,674	113,808	19,866	_,
Other articles	115,813	90,737	25,076	
PRODUCTS OF MINES			• • • • • • • • • • • • • • • • • • • •	
			00.100	
Anthracite coal	1,324,861	1,242,662	82,199	F#0 F0.
Bituminous coal	9,112,725	9,689,319		576,594
Coke	1,237,856	1,676,821		438,965
Ores	4,704,661	6,378,432	105 070	1,673,771
Stone, sand and other like articles	3,157,412	2,992,033	165,379	
Other articles	166,900	154,973	11,927	
PRODUCTS OF FOREST				
Lumber	926,266	911,153	15, 113	
Other articles	93,689	115,280		21,591
MANUFACTURES				
Petroleum and other oils	608,181	610,882		2,701
Sugar	76,768	90,406		13,638
Naval stores	3,808	4,112		304
Iron, pig and bloom	567,508	593,220		25,712
Iron and steel rails	91,587	68,035	23,552	
Other castings and machinery	708,691	686,726	21,965	
Bar and sheet metal	1,339,196	1,467,867		128,671
Cement, brick and lime	1,345,949	1,297,017	48,932	
Agricultural implements	97,741	103, 199		5,458
Wagons, carriages, tools, etc.	159,095	146,002	13,093	
Wines, liquors and beers	137,665	142,917		5,252
Household goods and furniture	92,464	82,495	9,969	
Other articles	3,888,887	3,855,894	32,993	
MISCELLANEOUS				
Other commodities not previously mentioned	407,009	401,368	5,641	
Totals	34,887,697	37, 114, 174		2,226,477

$TRAFFIC\ STATISTICS-concluded$

FREIGHT	1911	1910	Increase	Decrease
Tons of revenue freight carried	34,887,697	37, 114, 174		2,226,477
Tons of company freight carried	3,810,317	4,830,476		1,020,159
Total tons of freight carried	38,698,014	41,944,650	***	3,246,636
Tons of revenue freight carried one mile	5,841,012,416	6,243,183,597		402,171,181
Tons of company freight carried one mile	284,746,346	414,231,808		129,485,462
Total tons of freight carried one mile	6,125,758,762	6,657,415,405		531,656,643
Miles of road operated in freight service	1,665.05	1,641.57	23.48	
Tons of revenue freight carried one mile per mile of road	3,508,010	3,803,178		295,168
Tons all freight carried one mile per mile of road	3,679,024	4,055,517		376,493
Average distance haul of one ton of revenue freight	167:4	168.2		.8
Average distance haul of one ton all freight	158.3	158.7		•4
Average number of tons of revenue freight per train mile	634.5	593.6	40.9	
Average number of tons all freight per train mile	665:5	633.0	32.5	.0
Average number of tons of revenue freight per loaded car m		21.0		.3
Average number of tons all freight per loaded car mile	21.8	22.4	4.5	.6
Average number of freight cars per train mile	46.3	41.8	4.5	
Average number of loaded cars per train mile	30·6 14·7	28·3 12·4	2·3 2·3	
Average number of empty cars per train mile	\$31,101,334.62	\$32,646,535.52	2 3	\$1 E4E 900 00
Total freight revenue Average amount received for each ton of freight	cts. 89.1	cts, 88.0	cts. 1.1	\$1,545,200.90
Average revenue per ton per mile	mills 5.32	mills 5:23	mills 0:09	
Average revenue per mile of road	\$18,678.92	\$19,887.39	iiiiis 0 03	\$1,208.47
Average revenue per train mile	\$3.38	\$3.10	\$0.28	Q1,200.41
	,5155	ţ5.20	¥3. <u>-</u> 5	
PASSENGER				
Number of interline passengers carried	1,386,193	1,330,332	55,861	
Number of local passengers carried	8,210,660	8,156,460	54,200	
Total number of revenue passengers carried	9,596,853	9,486,792	110,061	
Total number of revenue passengers carried one mile	601,792,335	596,583,766	5,208,569	
Miles of road operated in passenger service	1,475.41	1,475.41	0.500	
Number of revenue passengers carried one mile per mile of		404,351	3,530	
Average distance each revenue passenger carried	62.71	62.89	1.00	.18
Average number of passengers per train mile	62.43	60.47	1.96	
Average number of passengers per car mile Average number of passenger cars per train mile	16·28 6·95	15·79 6·91	·49 ·04	
Total passenger revenue	\$11,350,095.67	\$11,130,124.78	\$219,970.89	
Average amount received from each passenger	\$1.18	\$1.17	\$0.01	
Average revenue per passenger per mile	cts. 1.886	cts. 1.866	cts. 0.020	
Total passenger service train revenue	\$16,040,483.90	\$15,593,107.02	\$447,376.88	-
Average passenger service train revenue per mile of road	\$10,871.88	\$10,568.66	\$303.22	
Average passenger service train revenue per train mile	\$1.66	\$1.58	\$0.08	
MOMAL MD A DDIG				
TOTAL TRAFFIC	040 000 00 7 10	040 400 010 00		A1 050 010 00
Operating revenues	\$48,360,997 13	\$49,420,210 99		\$1,059,213 86
Operating expenses	31,078,577 87	34,920,932 90		3,842,355 03
Net operating revenue	\$17,282,419 26	\$14,499,278 09	\$2,783,141 17	
Operating revenues per mile of road Operating expenses per mile of road	\$27,239 03 17,504 82	\$29,719 11 20,999 89		\$2,480 08 3,495 07
Net operating revenue per mile of road	\$9,734 21	\$8,719 22	\$1,014 99	0,490 UI
Operating revenues per train mile	\$2 57	\$2 42	\$0 15	
Operating expenses per train mile	1 65	1 71	φυ 19	\$0 06
Net operating revenue per train mile	\$0 92	\$0 71	ლი ი1	φυ υυ
ree operating revenue per train inne	φυ 92	φυ /1	\$0 21	***************************************

$EQUIPMENT\ STATISTICS$

•	1911	1910
Average mileage per engine	30,184	35,956
Cost of repairs per engine mile	cts. 6.40	cts. 6.85
Total capacity of freight train cars, tons	2,079,900	2,073,060
Average capacity of freight train cars, tons	41.36	41.05
Seating capacity of passenger cars	25,938	25,421
Average seating capacity of passenger cars	66	66
Average mileage per passenger train car	64,570	69,917
Average cost of repairs per passenger train car mile	ets. 1 ²⁴	cts. 1'40

MISCELLANEOUS STATISTICS

CONSUMPTION OF FUEL BY LOCOMOTIVES

	1911	1910
Total tons of coal (bituminous)	2,166,023	2,432,977
Average pounds consumed per mile run by locomotives in freight service	212	199
Average pounds consumed per mile run by locomotives in passenger service	104	105
Average cost of fuel per ton	\$1.77	\$1.76
Average cost of fuel per locomotive mile	ets. 12 ['] 99	cts. 12'76
NEW STEEL RAIL LAID		
Total tons of 100 pound rail, average price per ton (\$30.74, 1911; \$28.00, 19	910) 9,414	2,850
Total tons of 80 pound rail, average price per ton \$28.00	14,028	33,103
NEW TIES LAID		
Hard wood	703,352	1,722,648
Soft wood	6,600	24,556
Creosoted	511,284	286,853
Totals	1,221,236	2,034,057
Average price at distributing points	\$0.85	\$0.79

 $EQUIPMENT \\ ({\tt INCLUDING\ EQUIPMENT\ OF\ LEASED\ LINES})$

,	•	Inc	Increase		Decrease		
	Dec. 31,		Change		Change	5 04	
Y 0.00M0MHHD0	1910	Added	of class and service	Retired	of class and service	Dec. 31, 1911	
LOCOMOTIVES	1.40	10		•			
For passenger service	142	10		6		146	
For freight service	371	40	•	15		396	
For switching service	208	25		2		231	
Dummy engines	3					3	
Totals	724	75		23		776	
CARS IN PASSENGER SERVI	CE						
Passenger coaches, wood	220		4		4	220	
Smoking cars	67				4	63	
Combination cars, wood	24				-	24	
Dining cars, wood	13				1	12	
Dining cars, steel underframe			1			1	
Buffet and cafe cars, wood	18	•		2		16	
Buffet and cafe cars, steel	2					2	
Mail, express and baggage cars, wood	252		1	1	14	238	
Mail, express and baggage cars, steel	4	14				18	
Mail, express and baggage cars, steel underfr	ame		13			13	
Officers' and pay cars, wood	11				3	8	
Officers' and pay cars, steel underframe			2			2	
Other cars in passenger service, wood	3					3	
Totals	614	14 .	21	3	26	620	
CARS IN FREIGHT SERVICE							
Box cars, wood	11,269		8	466	c	10 005	
Box cars, steel underframe	11,209	1,000	0	400	6	10,805	
Box automobile cars, wood	1,956	1,000	1	14		999	
Flat cars, common	3,913	3	44	208	3	1,943	
Flat cars, steel underframe	5	o	77	200	3	3,749	
Stock cars	209			33		5 176	
Coal and coke cars, wood	6,544		43	311	144	6,132	
Coal and coke cars, steel	7,995		10	,,,,,	144	7,995	
Coal and coke cars, steel underframe	1,001					1,001	
Caboose cars	541	11	1	11	15	527	
Totals	33,433	1,014	97	1,044	168	33,332	
CARS IN COMPANY'S SERVIO	CE .						
Ballast cars	627			16	1	610	
Derrick cars	12					12	
Steam wrecking cranes	8					8	
Cinder, push, gas and oil transport cars	16		1	1		16	
Other road cars	1,030	7	78	38		1,077	
Totals	1,693	7	79	55	1	1,723	
MARINE EQUIPMENT							
Tugs, steel	1					1	
Mud scows, open-deck	4				•	4	
Dredges	1					1	
Naptha launches	1			•		1	
Totals	7					7	
10000							

EQUIPMENT-concluded

LEASED UNDER RENTAL AGREEMENT

					Increase				D	ecrease	
	CARS IN FREIGHT	SERVICE	3	Dec. 31, 1910	Added	Chang of class and serv	ss	Ret	ired a	Change of class and service	Dec. 31, 1911
Box cars, v	wood			846	2			15	5		693
Stock cars				299	1						300
	Totals		1	,145	3			15	5		993
		LEA	ASED U	JNDER E	QUIPMENT	TRUSTS					
			Trust	of 1907			Trust	of 1910			tal quipment
	LOCOMOTIVES	Dec. 31, 1910	Added	Retired	Dec. 31, 1911	Dec. 31, 1910	Added	Retired	Dec. 31 1911	Dec. 31, 1910	Dec. 31, 1911
For passen	ger service	45			45	50			50	95	95
For freight	t service	45			45	40			40	85	85
For switch	ing service	35			35	10			10	45	45
Tota	ls	125			125	100			100	225	225
	CARS IN PASSENGE	ER SERV	ICE								
D		25	IOL		25	30	10		40	55	65
Passenger		20			20	30 3	10		40	ээ 3	00 3
Dining cars	s king cars, wood					. .	2		$\frac{3}{2}$	3	2
	nail and express cars, stee	.1					16		16		16
	-										
Tota	ls	<u>25</u>				33	28		61	58	86
	CARS IN FREIGHT	SERVICE	C								
Box cars, v	wood	495		1	494					495	494
Box cars, s	steel underframe					999		1	998	999	998
Box autom	obile cars, wood	499		1	498					499	498
Box automo	obile cars, steel underfrai	me				2,998		4	2,994	2,998	2,994
Coal and co	oke cars, steel	2,999			2,999	8,470	30		8,500	11,469	11,499
Caboose ca	ırs	8			8					8	8
Total	ls .	4,001		2	3,999	12,467	30	5	12,492	16,468	16,491
	CARS IN COMPANY'S SERVICE										
Ballast car		200			200	250			250	450	450
			-			,					

$SUMMARY\ OF\ EQUIPMENT\ IN\ SERVICE$

•	December 31, 1911	December 31, 1910
Locomotives	1,001	949
Cars in passenger service	706	672
Cars in freight service	50,816	51,046
Cars in company's service	2,173	2,143
Marine equipment	7	7