

# Being a Board Member for wikimedia

Ana-Maria Stuth

Geschäftsführerin Akademie für Ehrenamtlichkeit Deutschland





Workshop Program

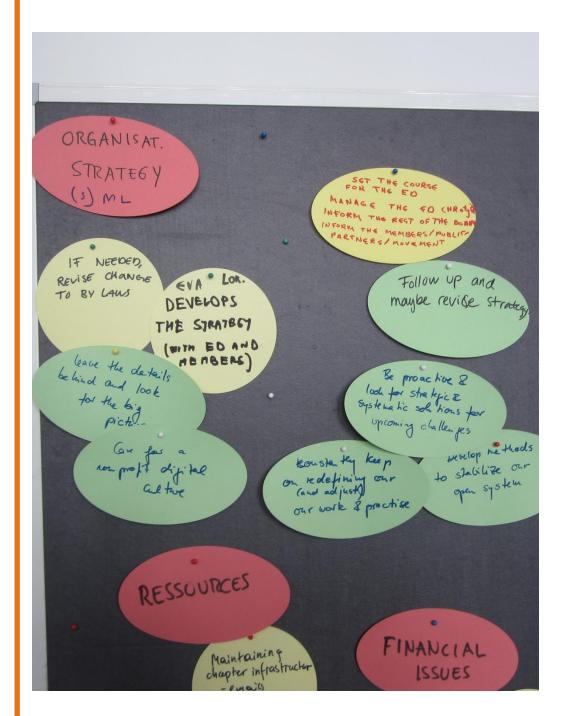


#### Tasks of a Board Member





- define mission and vision and values
- strategic planning
- financial management
- evaluation
- representation





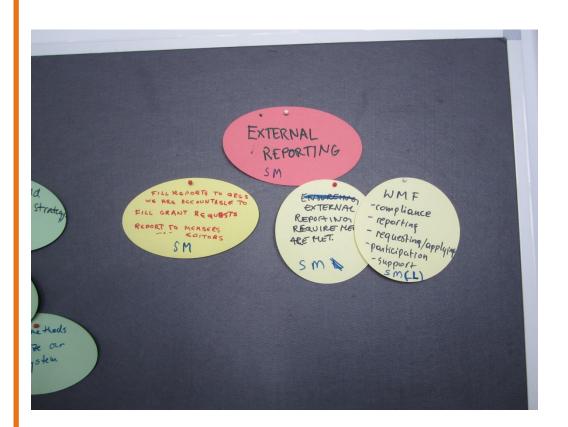
# Organisational Strategy





Resources & Financial Issues





**External Reporting** 





Project / Operational Management





Board / Internal Communication





Community Management





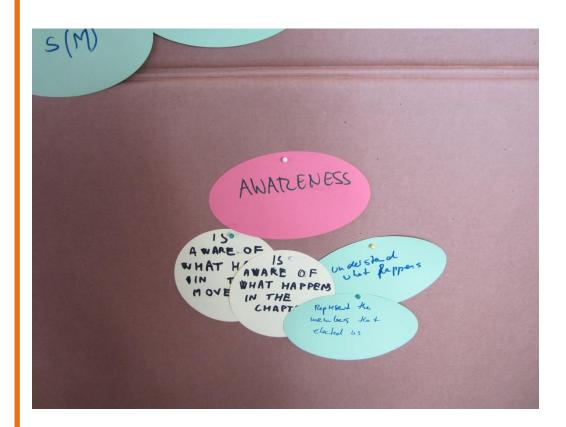
Staff Management



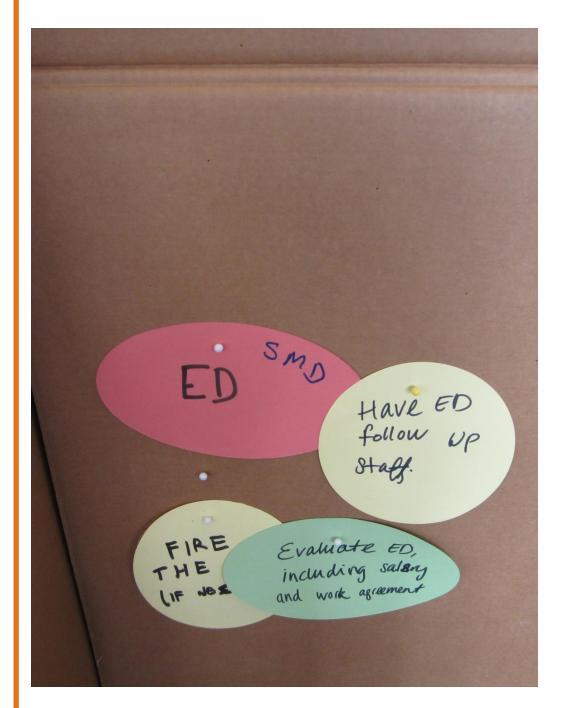


# External Communication





**Awareness** 





#### Managing the ED





ED



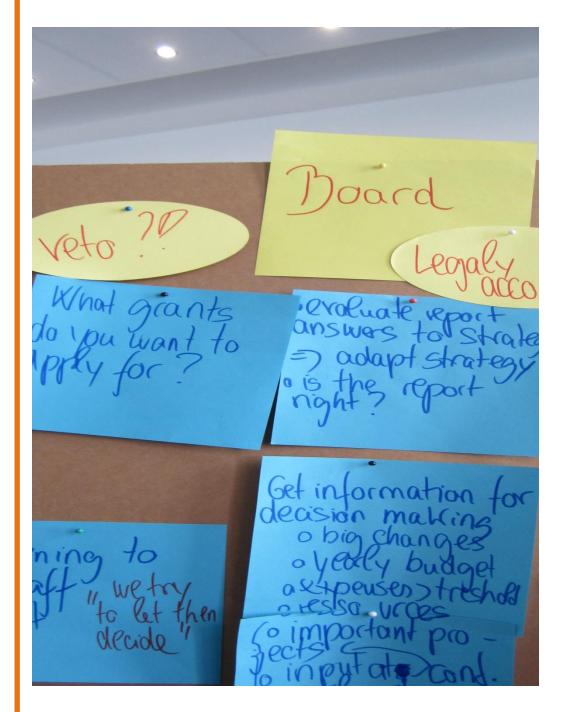


ED



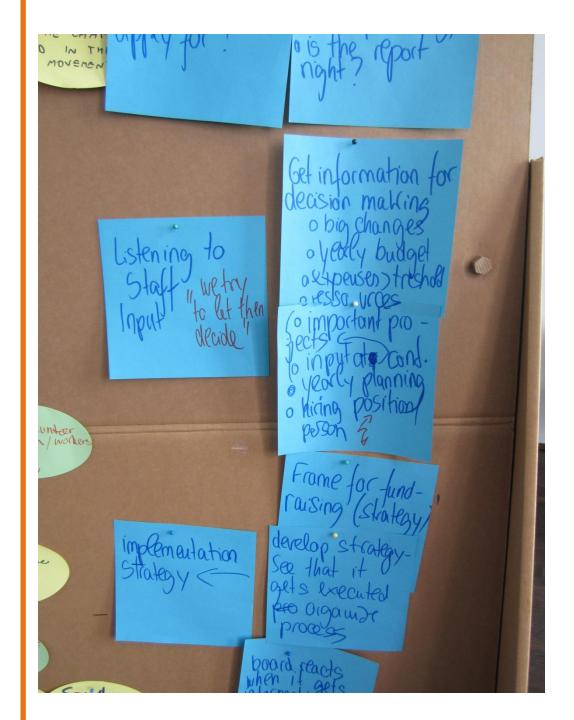


ED



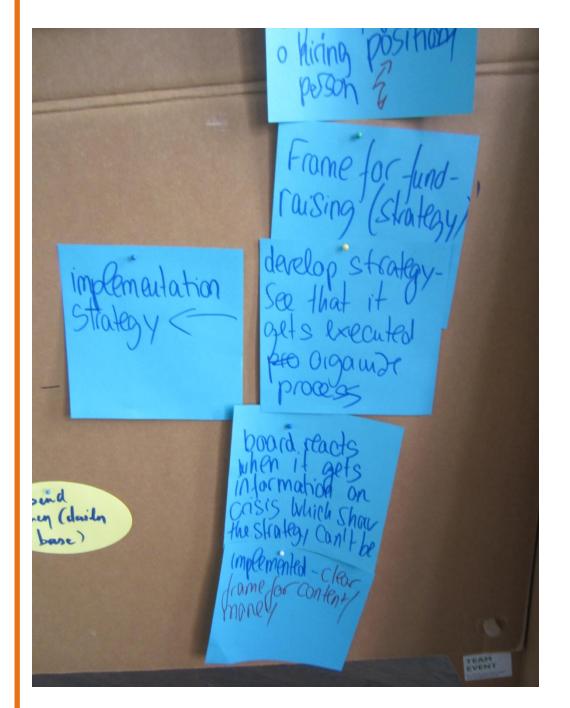


Board vs. ED





Board vs. ED





Board vs. ED

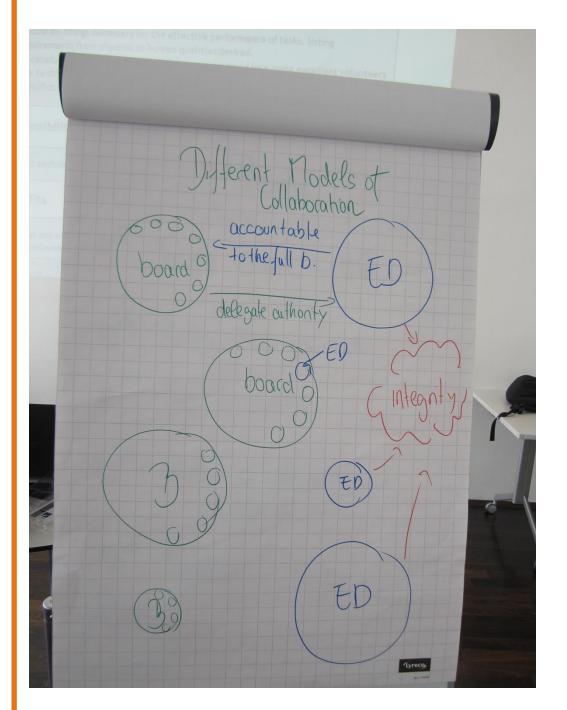


### The Role of the Board

# How do you define youre role as a board member?-Line up



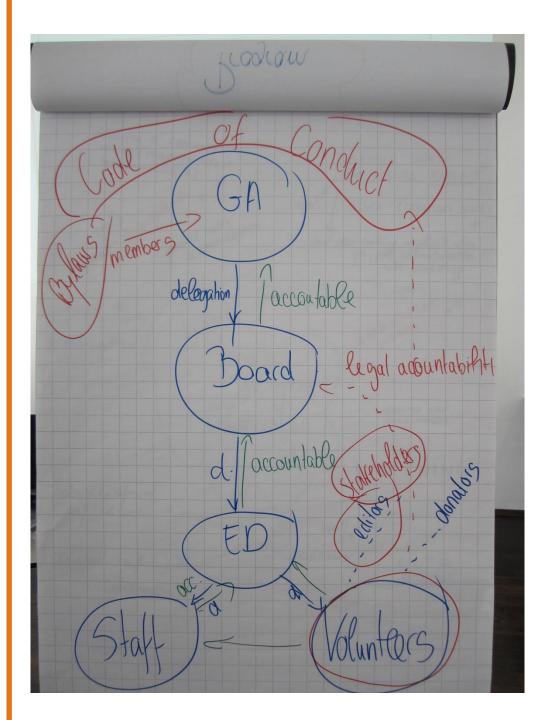
executive control	legislative control	
advisor	decision maker	
face of the organization	behind the curtains	
provocateur	consensus builder	
preserver	innovator	





# Role of the board

Models of Collaboration between Board an ED





# Accountability and Delegation



## Working together as a Team

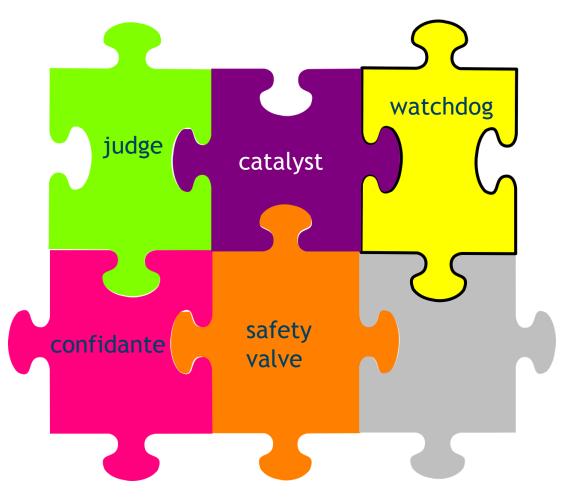


# Working together as a Team



# Board roles ensuring a good collaboration





Clausen (2002): Vorstands- und Gremienarbeit aktiv gestalten, based on Tricker (1999): Pocket Director

# Board roles ensuring quality of board work





Clausen (2002): Vorstands- und Gremienarbeit aktiv gestalten

#### **Belbin's Teamroles**





Belbin (1993): Team Roles At Work.
Illustration: AfED

## Putting together the Puzzle





- 1. As a team, the board identifies the roles it needs on your board.
- 2. Each board member things about what role they currently occupy and/or would like to occupy.
- 3. The board identifies "blank spots" and decides how to fill them (role changes, searching for new board members that fill these roles.



# Make a Job description for your board task

## Volunteer job description



#### **Title**

• This will be the volunteer's identification. Give it as much prestige as possible.

#### Purpose

• This section describes the specific purpose of the position in no more than two sentences. If possible, the purpose should be stated in relation to the mission and goals of the non-profit organisation.

#### Time and place

• This should include the exact duty hours, which days of the week and the place where the volunteer is to perform the tasks. Be specific.



# Volunteer role description II

#### Qualifications

- Include all things necessary for the effective performance of tasks, listing requirements from physical to human qualities desired.
- Be careful not to over qualify the position you could lose some excellent volunteers due to stringent educational requirements.
- Specifics such as a driving license, insurance needed, etc. should be noted.

#### Responsibilities

List each duty and responsibility of the job as specifically as possible.

#### **Benefits**

• List any available benefits to the volunteer, such as free parking, coffee, mileage reimbursement, training, materials usage, etc.

# Example: After-School Tutor



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After-School Tutor

#### **Purpose**

The position of *After-School Tutor* supports the educational program for high school students. The tutoring program is designed to help high school students achieve academic success and graduate on time.

#### Time and place

The After-School Tutor position requires a minimum commitment of two hours, and no more than four hours per week, for each week that school is in session. The Tutor Program is held from 3-5 p.m. each Monday and Wednesday.

The After-School Tutor will serve for the Fall 2001 and Spring 2002 semesters. The tutor is eligible to continue in the 2002/2003 school year with approval from the director of tutors.

### Example After-School Tutor



#### Qualifications

Eligible candidates for the After-School Tutor position include adults over 21 years of age who have earned a Bachelor's Degree and who pass a criminal history record check.

#### Responsibilities

#### The After-School Tutor:

- (1) works with an assigned high school student to provide assistance in one or more academic subjects;
- (2) assists a student in developing a better understanding of in-class and homework assignments;
- (3) coaches the student in identifying resources to complete assignments;
- (4) reviews completed assignments and suggests ways to improve or supplement assignments; and
- (5) provides positive feedback on the student's progress and encourages the student's continued focus on academic excellence.



### Example: After-School Tutor

#### **Benefits**

Training for this position will be provided at the four-hour orientation session. In addition, the director of volunteers is available on an ongoing basis to answer questions and provide other assistance as needed.



# Collaboration Rules and Tools



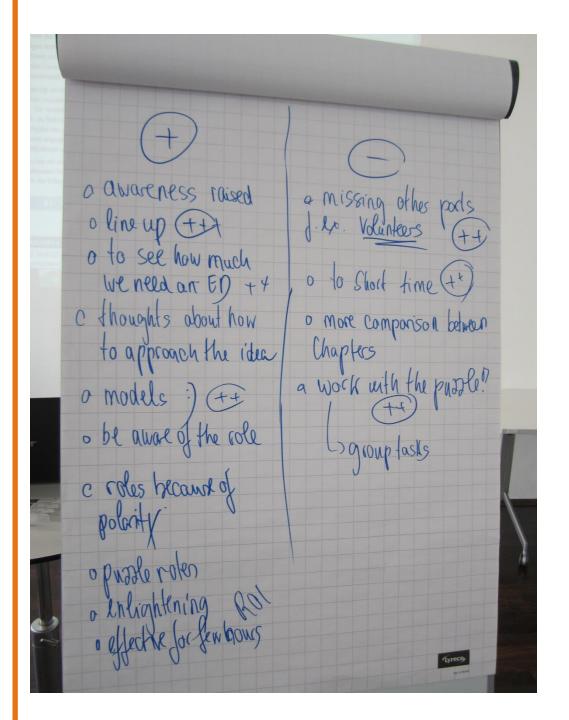


# Rules for Collaboration





#### **Collaboration Tools**





#### Feedback



#### Akademie für Ehrenamtlichkeit Deutschland

im Förderverein für Jugend und Sozialarbeit e.V. Marchlewskistr. 27 10243 Berlin

Telefon: (030) 275 49 38 Telefax: (030) 279 01 26

E-Mail: akademie@ehrenamt.de

Homepage: www.ehrenamt.de

Facebook: ww.facebook.com/akademiefuerehrenamtlichkeitdeutschland