

**List of participants; leader: Henri de Castries : CEO of AXA Group**

**ISO | Names A-Ba | Function**

DE|Achleitner, Paul M.|Chairman of the Supervisory Board, Deutsche Bank AG

DE|Ackermann, Josef|Chairman of the Board, Zurich Insurance Group Ltd

UK|Agius, Marcus|Former Chairman, Barclays plc

UK|Alexander, Helen|Chairman, UBM plc

US|Altman, Roger C.|Executive Chairman, Evercore Partners

FI|Apunen, Matti|Director, Finnish Business and Policy Forum EVA

US|Athey, SUSn|Professor of Economics, Stanford Graduate School of Business

TR|Aydıntaşbaş, Aslı|Columnist, Milliyet Newspaper

TR|Babacan, Ali|Deputy Prime Minister for Economic and Financial Affairs

UK|Balls, Edward M.|Shadow Chancellor of the Exchequer

PT|Balsemão, Fr. P.|Chairman and CEO, IMPRESA

FR|Barré, Nicolas|Managing Editor, Les Echos

PT|Barroso, José Manuel Durão|President, European Commission

FR|Baverez, Nicolas|Partner, Gibson, Dunn & Crutcher LLP

FR|Bavinchove, O. de|Commander, Eurocorps

## **ISO | Names Be-C | Function**

UK|Bell, John|Regius Professor of Medicine, University of Oxford

IT|Bernabè, Fr.|Chairman and CEO, Telecom Italia S.p.A.

US|Bezos, Jeff|Founder and CEO, Amazon.com

SE|Bildt, Carl|Minister for Foreign Affairs

SE|Borg, Anders|Minister for Finance

NL|Boxmeer, J. F. v.|Chairman of the Executive Board and CEO, Heineken N.V.

NO|Brandtzæg, S. R.|President and CEO, Norsk Hydro ASA

AT|Bronner, Oscar|Publisher, Der Standard Medienwelt

UK|Carrington, P.|Former Honorary Chairman, Bilderberg Meetings

FR|Castries, Henri de|Chairman and CEO, AXA Group

ES|Cebrián, J. L.|Executive Chairman, Grupo PRISA

CA|Clark, W. E.|President and CEO, TD Bank Group

UK|Clarke, K.|Member of Parliament

DK|Corydon, B.|Minister of Finance

UK|Cowper-Coles, S.|Business Development Director, International, BAE Systems plc

IT|Cucchiani, E. T.|CEO, Intesa Sanpaolo SpA

## **ISO | Names D-Ge | Function**

BE|Davignon, E.|Minister of State; Former Chairman, Bilderberg Meetings

UK|Davis, Ian|Senior Partner Emeritus, McKinsey & Company

NL|Dijkgraaf, R. H.|Director and Leon Levy Professor, Institute for Advanced Study

TR|Dinçer, Haluk|President, Retail and Insurance Group, Sabancı Holding A.S.

UK|Dudley, R.|Group Chief Executive, BP plc

US|Eberstadt, N. N.|Henry Wendt Chair in Political Economy, Am.Enterprise Inst.

NO|Eide, E. Barth|Minister of Foreign Affairs

SE|Ekholm, B.|President and CEO, Investor AB

DE|Enders, Th.|CEO, EADS

US|Evans, J. M.|Vice Chairman, Goldman Sachs & Co.

DK|Federspiel, U.|Executive Vice President, Haldor Topsøe A/S

US|Feldstein,M.S|Professor of Economics, Harvard University; Pres. Emeritus, NBER

FR|Fillon, Fr.|Former Prime Minister

US|Fishman, M.C.|President, Novartis Institutes for BioMedical Research

UK|Flint, D. J.|Group Chairman, HSBC Holdings plc

IE|Gallagher, P.|Senior Counsel

US|Geithner, T. F.|Former Secretary of the Treasury

## **ISO | Names Gf-J | Function**

US|Gfoeller, M.I.|Political Consultant

US|Graham, D.E.|Chairman and CEO, The Washington Post Company

DE|Grillo, Ulrich|CEO, Grillo-Werke AG

IT|Gruber, Lilli|Journalist – Anchorwoman, La 7 TV

ES|Guindos, L. d|Minister of Economy and Competitiveness

UK|Gulliver, S.|Group Chief Executive, HSBC Holdings plc

CH|Gutzwiller, F.|Member of the Swiss Council of States

NL|Halberstadt, V.|Professor of Economics, Leiden University;

FI|Heinonen, Olli|Senior Fellow, Belfer Center for Science and International Affairs,

UK|Henry, Simon|CFO, Royal Dutch Shell plc

FR|Hermelin, Paul|Chairman and CEO, Capgemini Group

ES|Isla, Pablo|Chairman and CEO, Inditex Group

US|Jacobs, K. M.|Chairman and CEO, Lazard

US|Johnson, J. A.|Chairman, Johnson Capital Partners

CH|Jordan, Th. J.|Chairman of the Governing Board, Swiss National Bank

US|Jordan Jr., Vernon Eulion|Managing Director, Lazard Freres & Co. LLC

## **ISO | Names K-Le | Function**

US|Kaplan, R.D.|Chief Geopolitical Analyst, Stratfor

US|Karp, Alex|Founder and CEO, Palantir Technologies

UK|Kerr, John|Independent Member, House of Lords

US|Kissinger, H.|Chairman, Kissinger Associates, Inc.

US|Kleinfeld, K.|Chairman and CEO, Alcoa

NL|Knot, Klaas|President, De Nederlandsche Bank

TR|Koç, Mustafa|Chairman, Koç Holding A.S.

DE|Koch, Roland|CEO, Bilfinger SE

US|Kravis, H. R.|Co-Chairman and Co-CEO, Kohlberg Kravis Roberts & Co.

US|Kravis, M.|Senior Fellow and Vice Chair, Hudson Institute

CH|Kudelski, A.|Chairman and CEO, Kudelski Group

GR|Kyriacopoulos, U.|Chairman, S&B Industrial Minerals S.A.

FR|Lagarde, Christine|Managing Director, International Monetary Fund

DE|Lauk, Kurt J.|Chairman of the Economic Council to the CDU, Berlin

US|Lessig, Lawrence|Roy L. Furman Professor of Law and Leadership, Harvard Law

BE|Leysen, Thomas|Chairman of the Board of Directors, KBC Group

## **ISO | Names Li-Os | Function**

DE|Lindner, Christian|Party Leader, Free Democratic Party (FDP NRW)

SE|Löfven, Stefan|Party Leader, Social Democratic Party (SAP)

DE|Löscher, Peter|President and CEO, Siemens AG

UK|Mandelson, Peter|Chairman, Global Counsel; Chairman, Lazard International

US|Mathews, J. T.|President, Carnegie Endowment for International Peace

CA|McKenna, Frank|Chair, Brookfield Asset Management

UK|Micklethwait, J.|Editor-in-Chief, The Economist

FR|Montbrial, T. de|President, French Institute for International Relations

IT|Monti, Mario|Former Prime Minister

US|Mundie, Craig J.|Senior Advisor to the CEO, Microsoft Corporation

IT|Nagel, Alberto|CEO, Mediobanca

NL|Princess Beatrix of Netherlands,

US|Ng, Andrew Y.|Co-Founder, Coursera

FI|Ollila, Jorma|Chairman, Royal Dutch Shell, plc

UK|Omand, David|Visiting Professor, King's College London

UK|Osborne, G.|Chancellor of the Exchequer

## **ISO | Names Ot-R | Function**

US|Ottolenghi, E.|Senior Fellow, Foundation for Defense of Democracies

TR|Özel, Soli|Senior Lecturer, Kadir Has University; Col. Habertürk Newspaper

GR|Papahelas, A.|Executive Editor, Kathimerini Newspaper

TR|Pavey, Şafak|Member of Parliament (CHP)

FR|Pécresse, V.|Member of Parliament (UMP)

US|Perle, R. N.|Resident Fellow, American Enterprise Institute

US|Petraeus, D.H.|General, U.S. Army (Retired)

PT|Portas, Paulo|Minister of State and Foreign Affairs

CA|Prichard, J. R.|Chair, Torys LLP

LU|Reding, Viviane|Vice President and Commissioner for Justice, European Com

CA|Reisman, H.M.|CEO, Indigo Books & Music Inc.

FR|Rey, Hélène|Professor of Economics, London Business School

UK|Robertson, S.|Partner, Robertson Robey Ass LLP; Deputy Chairman, HSBC

IT|Rocca, G.|Chairman, Techint Group

PL|Rostowski, J.|Minister of Finance and Deputy Prime Minister

US|Rubin, R.E.|Co-Chairman, Council on Foreign Relations;

NL|Rutte, Mark|Prime Minister Netherlands (Liberal Party VVD)

## **ISO | Names S-U | Function**

UAT|Schieder, A.|State Secretary of Finance

US|Schmidt, E. E.|Executive Chairman, Google Inc.

AT|Scholten, R.|Member of the Board of Executive Dir, Kontrollbank AG

PT|Seguro, Antonio José|Secretary General, Socialist Party

FR|Senard, J-D.|CEO, Michelin Group

NO|Skogen Lund, K.|Director General, Confederation of Norwegian Enterprise

US|Slaughter, A.|Professor of Politics and International Affairs, Princeton University

IE|Sutherland, P.D.|Chairman, Goldman Sachs International

UK|Taylor, Martin|Former Chairman, Syngenta AG

CI|Thiam, Tidjane|Group CEO, Prudential plc

US|Thiel, Peter A.|President, Thiel Capital

US|Thompson, Craig B.|President and CEO, Memorial Sloan-Kettering Cancer Center

DK|Topsøe, J.K|Partner, AMBROX Capital A/S

FI|Urpilainen, Jutta|Minister of Finance



## ISO | Names W-Z | Function

CH|Vasella, Daniel L.|Hon. Chairman, Novartis AG

UK|Voser, Peter R.|CEO, Royal Dutch Shell plc

US|Warsh, Kevin|Dist. Fellow, The Hoover Institution, Stanford University

CA|Weston, G. G.|Executive Chairman, Loblaw Companies Limited

UK|Williams of Crosby, Shirley|Member, House of Lords

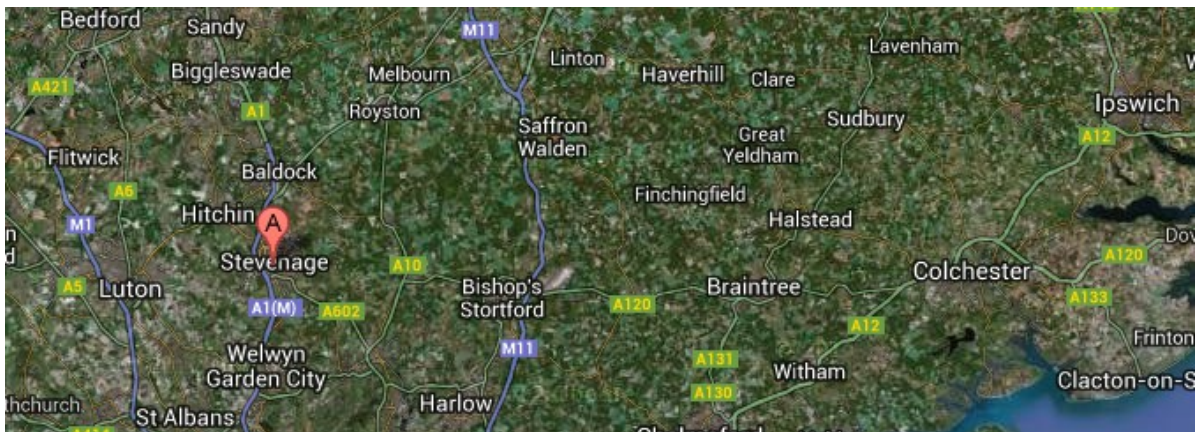
UK|Wolf, Martin|Chief Economics Commentator, Financial Times

US|Wolfensohn, J. D.|Chairman and CEO, Wolfensohn and Company

UK|Wright, David|Vice Chairman, Barclays plc

US|Zoellick, Robert|Dist. Fellow, Peterson Institute for International Economics

**End of participants list; [leader: Henri de Castries](#) : CEO of AXA Group**



**[Location: Hertfordshire, England](#) 6-9 June 2013 (known as of 3 June 2013) 9/9**