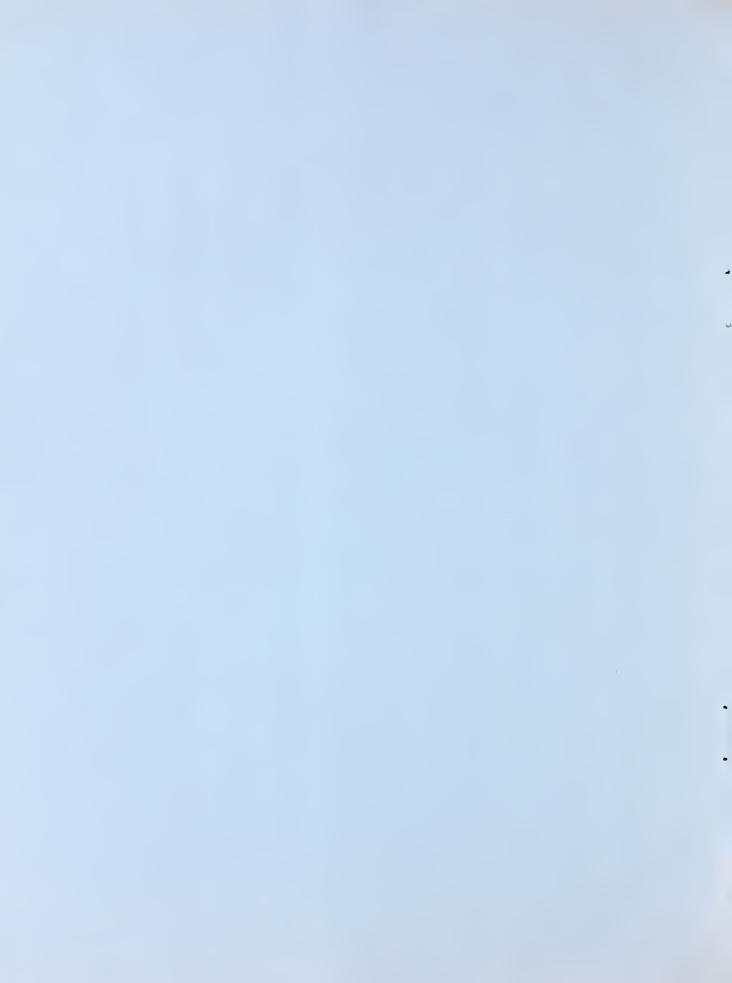
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Farm Credit Administration

EXPENSE DATA
FOR THE
FISCAL YEAR 1954



FARM CREDIT ADMINISTRATION

Expense data for the fiscal year 1954

The administrative cost of the Farm Credit Administration covers supervision and examination of and facilities and services to the Farm Credit banks and corporations. This cost for the fiscal year 1954 represents expenses applicable to employees in Washington, to employees in the district offices of the registrars and resident examiners, to chief reviewing appraisers, and to field examiners.

Section 601 of the Department of Agriculture Organic Act of 1944 directs the Farm Credit Administration at the beginning of each fiscal year, to estimate and apportion equitably its expenses for the ensuing fiscal year to the institutions comprising the Farm Credit system, to assess in advance the amounts so apportioned, and at the end of the year to allocate its actual expenses equitably and make necessary adjustments for the difference between the advance assessments and the allocations of actual expenses.

In accomplishing the distribution, the following principles are employed:

- Charge direct to each group of banks or corporations, the salaries and travel expenses of employees devoting their full time to the group.
- 2. Charge on a metered or estimated base, salaries and travel expenses of employees not subject to direct charge.
- 3. Distribute remaining cost as overhead.

Illustrative of the foregoing principles, the salaries and travel expenses of all employees of the Land Bank Service, including the 12

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reviewing appraisers (less a predetermined percentage covering services to the Federal Farm Mortgage Corporation) are charged directly to the land banks. The expense of the Registrar's office in each district is distributed upon a ratio of the services rendered each group. The cost of examination is distributed on examination time reports. The cost of the service divisions is distributed on calculated percentages based on metered or time estimates.

The cost of the Federal Farm Credit Board, Governor's Office and Legal Division is distributed 24 percent each to Land Banks, Intermediate Credit Banks, Banks for Cooperatives and Production Credit Corporations, and 4 percent to the Federal Farm Mortgage Corporation. The cost of the service divisions, Finance and Accounts and Administrative, Economic and Credit Analysis, Personnel, and Information is distributed on metered or time estimates. The remaining cost covering communications, printing and reproduction, supplies and equipment, is distributed on a calculated percentage as overhead.

Tables 1 through 5 show pertinent information concerning the expenses of the Farm Credit Administration and the allocations of these expenses to the Farm Credit institutions.

Table 1 - Actual expenses by object classification, fiscal year 1954

The Farm Credit Administration limitation on administrative expenses

authorized by Congress for 1954 was \$2,255,500, actual expense totaled

\$2,136,452, \$119,048 less than the limitation.

Object	Amount
Salaries	\$1,836,758
Travel	198,355
Transportation of things	4,480
Communication services	37,267
Rents and utility services	9,818
Printing and reproduction	17,104
Other contractual services	8,599
Supplies and materials	14,470
Equipment	8,201
Taxes and assessments	1,400
Total expenses	2,136,452

903,120

Table 2 - Distribution of Expenses - Man-years, personal service and travel expenses, by divisions, and general administrative expense (all other objects)

Service, Division, or Office	1954				
	Man-Years	Expenses			
Salaries and travel:					
Federal Farm Credit Board a	_	\$22,469			
Governor's Office	12	85,180			
Land Bank Service	33	293,104			
Short-term Credit Service	16	128,773			
Cooperative Bank Service	8	63,821			
Legal Division ^a	3	33,343			
Examination Division ^b	97	704,940 421,627			
Finance and Accounts Division b	77				
Administrative Division	40	145,931 46,248 59,306			
Personnel Division	8				
Economic and Credit Analysis Division	10				
Information and Extension Division	5	30,371			
Total salaries and travel	309	2,035,113			
eneral administrative expenses (all other)		101,339			
Total expenses		2,136,452			

Table 3 - Distribution of actual expenses to sources of funds fiscal year 1954

Total----- 121

Assessments from Farm Credit institutions	Actual expenses				
Assessments from Farm Credit institutions	Percent	Amount			
Federal land banks	49.0	\$1,046,645			
Federal Farm Mortgage Corporation	2.1	46,147			
Federal intermediate credit banks	16.5	354,544			
District banks for cooperatives	10.7	225,693			
Central Bank for Cooperatives	2.3	49,582			
Production credit corporations	11.5	245,151			
Production credit associations	7.8	166,000			
Other	0.1	2,690			
Total assessments		2,136,452			

Table 4 - Average number of employees (man-years), average salary, and total expenses, fiscal years 1944-1954

The data for 1944-1953 represents the expenses of Farm Credit Administration activities prior to the reorganization under the Farm Credit Act of 1953; it is on an obligation basis as in the budget, includes reimbursements from agencies other than Farm Credit institutions rather than net as in 1954, and is adjusted for comparability with 1953 except for the transfer of employees of the chief reviewing appraisers' offices to the Federal land banks in 1952. The 1954 expenses represent net obligations to be charged to the advance assessments collected from the Farm Credit banks and corporations and as used in the other tables and in the budget.

The data reflects the gradual reduction in the size of the Farm Credit Administration organization.

Fiscal year	Average number of	Average	Expenses					
	employees (man-years)	salary	Salaries	Other	Total			
1944	806	\$3,324	\$2,679,762	\$397,996	\$3,077,758			
1945	739	3,461	2,556,053	361,169	2,917,222			
1946	694	3,556	2,467,640	389,443	2,857,083			
1947	655	4,090	2,681,076	383,434	3,064,510			
1948	536	4,374	2,344,490	357,449	2,701,939			
1949	492	4,830	2,377,164	344,895	2,722,059			
1950	468	5,082	2,378,544	413,839	2,792,383			
1951	447	5,243	2,343,521	393,272	2,736,793			
1952	391	5,847	2,286,063	365,887	2,651,950			
1953	373	5,950	2,219,284	339,062	2,558,346			
1954	309	5,944	1,836,758	299,694	2,136,452			

Table 5 - Distribution of supervision and examination expenses, by groups of institutions Final settlement of actual expenses, 1944-1954

This table represents the final settlements made with the banks and corporations in the Farm Credit system of the actual expenses of supervision and examinations for the years shown

			Distribution by institutions, showing percent of total																
Fiscal Deta	Detail	tail FLBs		FFMC ^b		FICBs		DBCs		CBC		PCCs		PCAs		OTHER		TOTAL	
,		Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
944	Supervision	\$747,216	38.0	\$620,618	31.5	\$197,509	10.0	\$117,039	6.0	\$55,644	2.8	\$229,589	11.7			-	-	\$1,967,615	100.0
	Exemination	393,137	69.8	19,677	3.5	36,813	6.5	15,060	2.7	1,201	0.2	6,872	1.2	\$70,638	12.5	\$20,187	3.6	563,585	100.0
	Total	1,140,353	45.1	640,295	25.3	234,322	9.3	132,099	5.2	56,845	2.2	236,461	9.3	70,638	2.8	20,187	0.8	2,531,200	100.0
945	Supervision	702,293	38.8	538,745	29.7	197,738	10.9	100,941	5.6	52,588	2.9	218,649	12.1	-	-	-	-	1,810,954	100.0
	Examination	382,722	66.9	35,281	6.2	39,023	6.8	20, 986	3.7	1,010	0.2	7,408	1.3	72,514	12.7	12,893	2.2	571,837	100.0
	Total	1,085,015	45.5	574,026	24.1	236,761	9.9	121,927	5.1	53,598	2.2	226,057	9.5	72,514	3.1	12,893	0.6	2,382,791	100.0
946	Supervision	624,895	36.7	496,549	29.2	222, 168	13.0	99, 233	5.8	42,880	2.5	218,634	12.8	-	-	-	-	1,704,359	100.0
	Examination	328,920	63.9	24,840	4.8	44,566	8.7	20,432	4.0	1,277	0.2	7,385	1.4	75,154	14.6	12,173	2.4	514,747	100.0
	Total	953,815	42.9	521,389	23.5	266,734	12.0	119,665	5.4	44,157	2.0	226,019	10.2	75,154	3.4	12,173	0.6	2,219,106	100.0
947	Supervision	665.781	38.4	476,762	27.5	226,533	13.1	105,018	6.0	41,084	2.4	219,351	12.6	-	-		-	1,734,529	100.0
	Examination	378,316	63.2	20,364	3.4	50,613	8.5	26,846	4.5	1,649	0.3	12,155	2.0	96,920	16.2	11,339	1.9	598,202	100.0
	Total	1,044,097	44.8	497,126	21.3	277,146	11.9	131,864	5.6	42,733	1.8	231,506	9.9	96,920	4.2	11,339	0.5	2,332,731	100.0
948	Supervision	722,727	46.6	271,994	17.6	204,756	13.2	105,025	6.8	38,230	2.5	206,886	13.3	-		-	-	1.549.618	100.0
	Examination	322,317	60.8	18,740	3.6	43,018	8.1	29,688	5.6	2,829	0.5	13,992	2.7	88,585	16.7	10,617	2.0	529,786	100.0
	Total	1,045,044	50.2	290,734	14.0	247,774	11.9	134,713	6.5	41,059	2.0	220,878	10.6	88,585	4.3	10,617	0.5	2,079,404	100.0
949	Supervision	811,137	51.6	161,522	10.3	192,372	12.2	137,944	8.8	55,908	3.5	213,967	13.6	-	-	-	-	1,572,850	100.0
	Examination	326,007	57.9	8,204	1.5	52,395	9.3	38,292	6.8	3,521	0.6	16,055	2.9	105,857	18.8	12,370	2.2	562,701	100.0
	Total	1,137,144	53.2	169,726	7.9	244,767	11.4	176,236	8.3	59,429	2.8	230,022	10.8	105,857	5.0	12,370	0.6	2,135.551	100.0
950	Supervision	833,962	51.7	166,044	10.3	197,632	12.3	141,730	8.8	51,746	3.2	220,076	13.7	-	-	-	-	1,611,190	100.0
	Examination	338,504	56.6	248	*	60.741	10.2	41,393	6.9	2,274	0.4	15,853	2.7	124,312	20.8	14,063	2.4	597,388	100.0
	Total	1,172,466	53.1	166,292	7.5	258,373	11.7	183,123	8.3	54,020	2.5	235,929	10.7	124,312	5.6	14,063	0.6	2,208.578	100.0
951	Supervision-	844,252	54.4	119,391	7.7	198,086	12.7	143,269	9.2	38,413	2.5	209,298	13.5	-		-	-	1,552,709	100.0
	Exemination	360,572	55.5	778	0.1	70,337	10.8	46,860	7.2	4,274	0.7	15,036	2.3	137,855	21.2	14,026	2.2	649,738	100.0
	Total	1,204,824	54.7	120,169	5.5	268,423	12.2	190,129	8.6	42,687	1.9	224,334	10.2	137,855	6.3	14,026	0.6	2,202,447	100.0
952	Supervision	674,749	45.9	96,859	6.6	257,035	17.5	167,031	11.4	49,787	3.4	223,576	15.2	-	-	-	-	1,469,037	100.0
-	Examination	396,569	53.2	4,992	0.7	85,846	11.5	57,056	7.7	6,456	0.9	17,857	2.4	158,441	21.2	17,706	2.4	744,923	100.0
	Total	1,071,318	48.4	101,851	4.6	342,881	15.5	224,087	10.1	56,243	2.5	241,433	10.9	158,441	7.2	17,706	0.8	2,213,960	100.0
953	Supervision	637,296		80,427	5.8	250,081	18.1	155,332	11.2	48,405	3.5	214,748	15.5	-		-	-	1,386,289	100.0
	Examination	392,800	53.7	400	0.1	87,300	11.9	58,200	7.9	3,800	0.5	21,900	3.0	158,500	21.7	8,698	1.2	731,598	100.0
	Total	1,030,096	48.6	80,827	3.8	337,381	15.9	213,532	10.1	52,205	2.5	236,648	11.2	158,500	7.5	8,698	0.4	2,117,887	100.0
54	Supervision	660,645	47.2	45,747	3.3	254.544	18.2	162,693	11.6	46.582	3.4	228, 151	16.3	_		_	_	1,398,362	100.0
	Examination -	386,000	52.3	400	0.1	100,000	13.5	63,000			0.4	17.000	2.3	166,000	22.5	2,690	0.4	738,090	1
									8.5	3,000								-	
	Total	1,046,645	49.0	46,147	2.1	354,544	16.5	225,693	10.7	49,582	2.3	245,151	11.5	166,000	7.8	2,690	0.1		2,136,452

^aExamination costs for 1954 distributed on estimates of Chief Examiner.

Examination costs represent only the costs of examining the FFMC central office accounts. Costs of examining the district office accounts are paid by the FLB's and recovered by the banks through their contracts with the Corporation.

[&]quot;Includes joint stock land banks, general agents, fiscal agent, and audit of NFLA-PCA retirement plans.



FARM CREDIT ADMINISTRATION AND FARM CREDIT INSTITUTIONS

Table 6 - Selected comparative data, fiscal years 1949-1954

	Fiscal y	ear 1949	Fiscal year 1954				
			N L		Percentage change from 1949		
	Number	Amount	Number	Amount	Number	Amount	
Operating expenses:							
Farm Credit Administration a	•	\$2,135,551	•	\$2,136,452	-	+0.04	
Farm Credit system:							
Federal land bank system (FLB's and NFLA's)	-	15,675,535	-	19,368,166	-	+24	
Federal Farm Mortgage Corporation	-	1,871,106		740,333	•	-60	
Federal intermediate credit banks	-	1,526,592	•	2,008,583	- '	+32	
Production credit corporations	-	1,525,940	-	1,702,210	-	+12	
Production credit associations	-	11,696,957	-	17,648,013	-	+51	
Banks for cooperatives	-	1,696,590	•	2,114,783	-	+25	
Tot #1	-	33,992,720	•	43,582,088	-	†28	
Selected operating data:							
Federal land banks:	l						
National farm loan associations	1,233	-	1,123	-	-9	-	
Loans made	35,186	163,696,466	49,405	301,433,724	+40	+84	
Loans outstanding	303,567	880, 137, 999	323,188	1,241,658,202	+6	+41	
Federal Farm Mortgage Corporation:	-						
Loans outstanding	73,380	65,496,576	24,880	14,848,208	-66	-77	
Federal intermediate credit banks:							
Loans made	-	1,610,618,238	-	1,790,272,806	-	+11	
Loans outstanding	-	643,602,436	-	791,581,278		+23	
Production credit system:							
Production credit associations	503	-	498	-	-1	-	
Whoily - farmer owned	53		354	-	† 568	-	
Members	451,118	_	479,994	_	+6	_	
Farmer - owned stock	-	61,940,628	7.2 2 0 1	93,685,373	-	+51	
Loans made	283,363	956,367,720	266,907	1,225,753,193	-6	+28	
Loans outstanding	252,458	528,026,386	245,034	740,033,429	-3	+40	
Banks for cooperatives:							
Credit extended		458,716,117		491,173,531	-	+7	
Loans outstanding	1,666	248,008,208	2,050	303,965,019	+23	+23	

²1949 expense is adjusted for comparability with 1954 except for the assumption by the FLB's July 1, 1951 of all expenses of the reviewing appraisers' offices other than the salary and travel of the chief reviewing appraiser.





