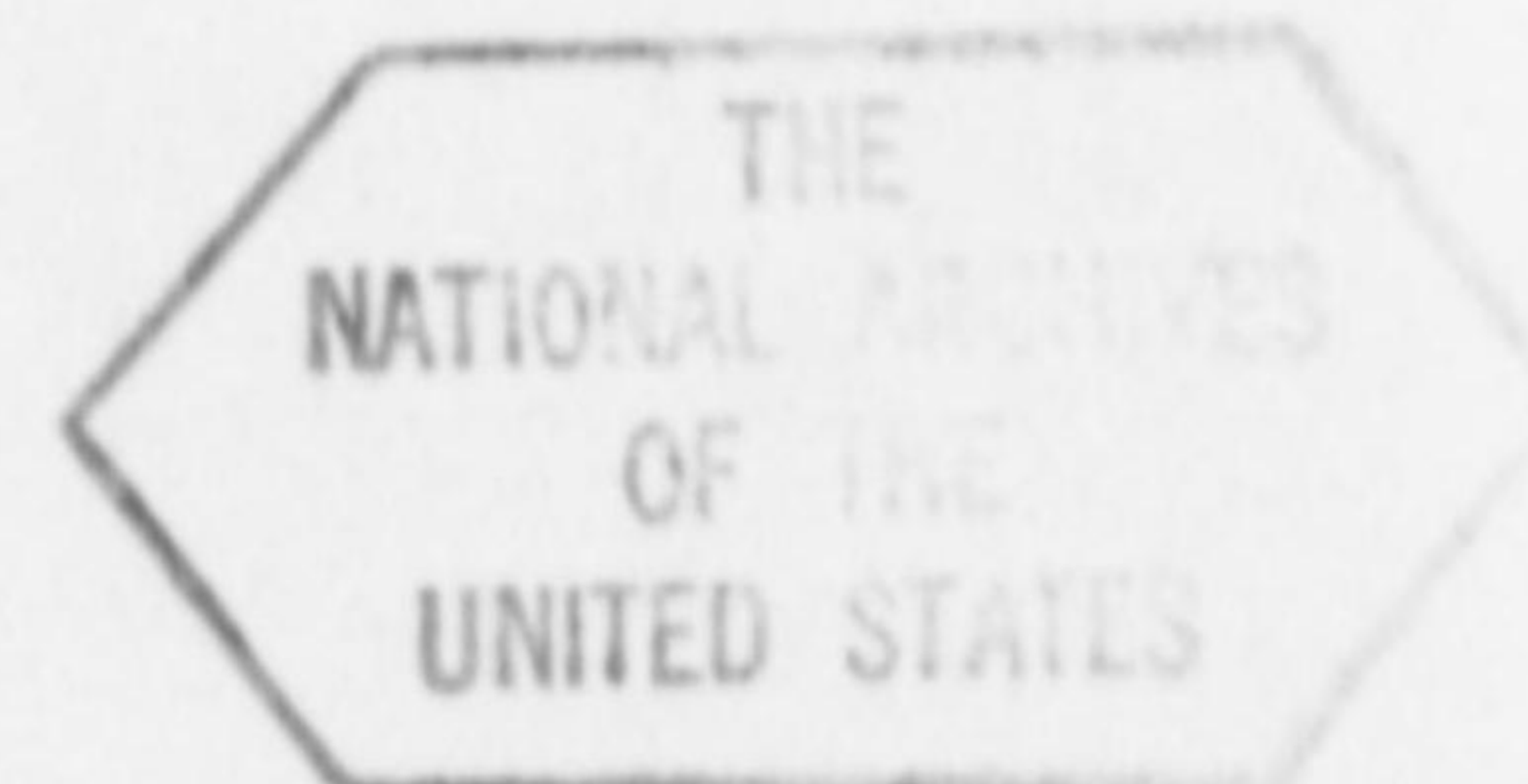


GHQ/SCAP Records(RG 331)  
Description of contents



- (1) Box no. 2414 B
- (2) Folder title/number: (8)  
Tables of Organization and Equipment
- (3) Date: Nov. 1950 - May 1951

(4) Subject:

Classification	Type of record
033.1, 460	e

- (5) Item description and comment:  
Includes Contents List

(6) Reproduction:  Yes  No

(7) Film no.

Sheet no.

T/O & E NPR

1	Memo to Col Kowalski, "Service Command Finance Units"	8 Nov 50
2	Memo from Lt Col Westman, Log Div, "Organization of Division Signal Company NPR T/O 11-7"	9 Oct 50
3	Ltr to Chiefs, CAR Regions, "NPR Tables of Organization"	8 Dec 50
4	Memo to General Shepard, "NPR T/O's"	30 Dec 50
5	Ltr to Chief, CASA, "NPR Tables of Organization"	27 Dec 50
6	Memo to C/S, Advisory and Control Group, "Provisional Organization of Finance Service, NPR"	14 May 51
7	Memo to General Shepard, "Comptroller Division Staff Study Relative to Finance Units"	12 May 51
8	Memo to Lt Col Albergetti, "Personnel Requirements for Opns Div"	13 Nov 50
9	Memo to Col Kowalski, "Personnel Requirements for Opns Div"	15 Nov 50

D R A F T

OPERATIONS DIVISION

15 November 1950

MEMORANDUM FOR: Colonel Kowalski

SUBJECT: Personnel Requirements for Operations Division

1. Following personnel requirements are considered to be minimum for the Operations Division:

a. Operations:

			<u>MOS</u>
1 Colonel	Chief	GSC	2616
1 Lt Col	Executive	GSC	2616
1 Major	Asst. Executive		2162
1 E7	Administrative NCO		502
1 GS-5	Stenographer		
1 -			

b. Plans and Operations Branch:

1 Lt Col	Branch Chief	GSC	2616
1 Lt Col	Asst. Branch Chief		2616
2 Major	Planning & Policy		2616
2 Major	Organization & Equipment		2616
1 E7	Operations NCO		1814
1 E6	Administrative NCO		502
2 E6	Stenographer (may be WAG-0213)		405
✓ 1 GS-5	Stenographer		
1	Interpreter		Indigenous

9

MEMORANDUM FOR: Col Kowalski, 15 Nov 50. Subj: Personnel Requirements (Cont'd).

e. Training Branch:

1 Lt Col	Branch Chief	OSO	2162
1 Lt Col	Asst. Branch Chief		2162
4 Lt Col or Maj	Operations & Training		2162
2 Major or Capt	Operations & Training		2162
1 E7	Administrative NCO		502
1 E6	Training NCO		1812
2 E6	Clerk, typist (may be WAC - 0213)		405
1 GS-5	Stenographer		
3	Interpreter-translator		Indigenous

d. Arms Advisory Branch:

1 Lt Col	Infantry Unit Commander	Inf	1542
1 Lt Col	Artillery Unit Commander	Arty	1193
1 Lt Col	Field Engr Unit Commander	Engr	1331
1 Lt Col	Service Command Advisor	BI	2520
1 Major	Infantry Advisor	Inf	1542
1 Major	Artillery Advisor	Arty	2743
1 Major	Engineer Advisor	Engr	1331
1 Major	Service Command Advisor	BI	2741
1 E6	Training NCO	Inf	659
1 E6	Training NCO	Arty	659
1 E6	Training NCO	Engr	659
1 E6	Training NCO	BI	659

MEMORANDUM FOR: Col Kowalski, 15 Nov 50, Subj: Personnel Requirements (cont'd).

2. Recommended table of distribution for Camp Cadres in the various regions is as follows:

a. Company, battery or similar type unit:

1 E6

b. Battalion Headquarters:

1 Captain

1 E6

c. Regimental Headquarters:

1 Major

1 1st Lt

2 E6

d. Region Headquarters:

1 Lt Col

2 Major

1 E7

2 E6

e. Intermediate Headquarters:

1 Lt Col

2 Major

1 E7

2 E6

f. Service Command Headquarters:

1 Lt Col

2 Major

1 E7

2 E6

MEMORANDUM FOR: Col Kowalski, 15 Nov 50, Subj: Personnel Requirements (cont'd).

g. Branch of service for each of above listed personnel to correspond to type unit assigned.

h. The senior officer assigned to each camp will be the Camp Cadre Commander in addition to his other duties and be authorized the following additional personnel:

Camp strength - 1000 or less	1 Lt (Adm)	1 E6 (502)
Camp strength - over 1000	2 Lt (Adm)	2 E6 (502)

3. Job descriptions for personnel listed in paragraph 1 above are attached as inclosure 1.

4. Recommend approval.

1 Incl:

Job descriptions

WILLIAM M. ALBERGOTTI  
Lt Col Artillery

Chief, Operations Division

FILE RAA

OPERATIONS DIVISION  
PLANS AND OPERATIONS BRANCH

13 November 1950

MEMORANDUM FOR: Lt Col Albergetti

SUBJECT: Personnel Requirements for Operations Division

1. Pursuant to instructions contained in check note from Executive Office, the attached draft has been prepared for your approval.
2. Comparison of present and proposed personnel requirements of the Operations Division is depicted by the following table:

<u>Duty Assignment</u>	<u>Present Rank T/O</u>	<u>Proposed Rank T/O</u>
Chief of Operations	1 Lt Col or Colonel	1 Colonel
Executive	1 Lt Col	1 Lt Col
Ass't Executive	1 Major	1 Major
Administrative NCO	---	1 E 7
Stenographer	1 GS-5	1 GS-5
<u>Plans and Operations Branch</u>		
Chief of Branch	1 Lt Col	1 Lt Col
Ass't Chief	1 Lt Col	1 Lt Col
Planning and Policy	2 Major	2 Major
Organization and Equipment	---	2 Major
Interpreter	1 Lt	1 Indigenous ✓
Operations NCO	1 E 7	1 E 7
Administrative NCO	---	1 E 6
Stenographer	1 E 6	2 E 6
Stenographer	---	1 GS-5
<u>Training Branch</u>		
Chief of Branch	1 Lt Col	1 Lt Col
Ass't Chief	1 Lt Col	1 Lt Col
Operations and Training	3 Major	---
Trng Program Group	---	2 Lt Col or Major
Trng Aids, Insp & Test Gp	---	2 Lt Col or Major
Interpreter and Training Officers	3 Lts	---

8

SUBJECT: Personnel Requirements for Operations Division (Cont'd)

<u>Duty Assignment</u>	<u>Present Rank T/O</u>	<u>Proposed Rank T/O</u>
<u>Training Branch (Cont'd)</u>		
Trng Program Group	----	1 Major or Capt
Trng Aids, Insp & Test Gp	----	1 Major or Capt
Administrative NCO	1 E 7	1 E 7
Training NCO	1 E 6	1 E 6
Clerk Typist	2 E 5	2 E 6
Stenographer	----	1 GS-5
Interpreter-Translator	----	3 Indigenous ✓
<u>Arms Advisory Branch</u>		
Infantry	1 Lt Col 1 Major 1 E 6	1 Lt Col 1 Major 1 E 6
Artillery	1 Lt Col 1 Major 1 E 6	1 Lt Col 1 Major 1 E 6
Engineer	1 Lt Col 1 Major 1 E 6	1 Lt Col 1 Major 1 E 6
Service Comd	1 Lt Col 1 Major 1 E 6	1 Lt Col 1 Major 1 E 6

3. Summary.

	<u>Present T/O</u>			<u>Proposed T/O</u>			
	<u>Off</u>	<u>EM</u>	<u>DAC</u>	<u>Off</u>	<u>EM</u>	<u>DAC</u>	<u>Other</u>
Opns	3		1	3	1	1	
P&O	5	2		6	4	1	1
Training	8	4		8	4	1	3
Arms Advisory	8	4		8	4		
<b>Total</b>	<b>24</b>	<b>10</b>	<b>1</b>	<b>25</b>	<b>13</b>	<b>3</b>	<b>4</b>

Aggregate: Present T/O - 35  
Proposed T/O - 45



SUBJECT: Personnel Requirements for Operations Division (Cont'd)

4. Experience to date has indicated the need for this proposed increase in strength.

5. Training Branch Chief concurs.

6. A table of distribution for Camp Cadres in the various Regions showing the number of officers and enlisted men, by grade, to be authorized for each camp is shown in paragraph 2 of attached draft. This type of table could be applied to each camp in accordance with the station list.

R. H. HUGHETT  
Major, Inf

D R A E T

PERSONNEL JOB DESCRIPTIONS FOR OPERATIONS DIVISION

A. Operations

1. Chief of Operations: (1 Colonel) (2616 or 2162)

a. Advises and assists the Commanding General, Advisory and Control Group, on matters relating to:

- (1) Overall organization and equipment of NPR units.
- (2) Supervision over NPR operation activities.
- (3) Formulation of policies, supervision, and execution of overall planning concerning employment of the NPR.
- (4) Formulation of specific plans and policies for training and supervision thereof.
- (5) Organization and conduct of NPR unit schools and other schools as necessary.

b. Acts, on behalf of and in accordance with the Commanding General's policies, in advising and controlling the NPR on matters concerning the functions designated in paragraph 1a.

c. Coordinates, on behalf of the Commanding General, matters concerning the functions designated above with the appropriate GHQ (FEC and SCAP) staffs when necessary.

2. Executive (1 Lt Colonel) (2616 or 2162)

- a. Job is performed under direction of Chief of Operations.
- b. No command supervision exercised.
- c. Administrative supervision exercised over Assistant Executive

Officer.

D R A E T

Incl #1

D R A F T

d. Assists the Chief of Operations, Advisory and Control Group (NPR) in matters relating to:

- (1) Overall organization and equipment of units of the JNPR.
- (2) Supervision over JNPR operational activities.
- (3) Formulation of policies and supervision of execution of over all planning concerning employment of the JNPR.
- (4) Formulation of specific plans and policies for training and supervision thereof.
- (5) Organization and conduct of JNPR unit schools and other schools as necessary.

e. Assists in coordinating matters concerning the functions designated above with the appropriate GHQ (FEC and SCAP) and NPR staffs when necessary.

f. Assists in coordinating operations policies with appropriate staff divisions, CUSA.

g. Assists in preparing plans for movements of organization or individuals for the purpose of training and disposition of troops.

h. Keep Chief of Operations informed on current projects, changes, orders and directives pertaining to operations and training.

3. Assistant Executive: (1 Major) (2616 or 2162)

- a. Job is performed under direction of Executive ~~Officer~~ Officer.
- b. No command supervision is exercised.
- c. Administrative supervision over 1 Administrative NCO.

DRAFT

d. Assists Executive Officer in:

- (1) Coordinating operations policies with appropriate GHQ and CASA staff divisions.
- (2) Preparation of plans for movements of organization or individuals for the purpose of training and disposition of troops.
- (3) Supervising the execution of policies formulated relative to planning of employment of NPR.
- (4) Preparation of daily and weekly operational reports.
- (5) Preparation and maintenance of situation maps.

4. Administrative NCO: (1 E7) (502)

- a. Directs preparation of correspondence, records, files, forms, reports, and orders, and <sup>maintains</sup> correspondence log.
- b. Job is performed under direction of Assistant Executive Officer.
- c. No command or administrative supervision is exercised.

5. Secretary: (GS-5)

- a. Job is performed under direction of Chief of Operations.
- b. No command or administrative supervision is exercised.
- c. Performs normal secretarial functions.

B. Plans and Operations Branch

1. Branch Chief: (1 Lt Colonel) (2616)

- a. Assists and advises NPR in the preparation of:
  - (1) Plans for defense of Japan.
  - (2) Plans to assist civil authorities in prevention and suppression of civil disturbances.

DRAFT

- (3) Plans and supervises maneuvers.
  - (4) Preparation, authentication, and coordination of operation orders.
  - (5) Plans for organization and equipment for units.
- b. Supervises execution of plans cited above.
  - c. Recommends on all matters pertaining to future operations.
  - d. Maintains maps, charts, and prepares reports as required.
2. Assistant Branch Chief: (1 Lt Colonel) (2616)
- a. Acts as principal assistant to the Branch Chief.
  - b. Acts for the Branch Chief in his absence.
  - c. Maintains general supervision over all personnel and administration of the Plans and Operations Branch.
  - d. Performs such other duties and functions as may be assigned by Branch Chief.
3. Planning and Policy Group: (2 Major) (2616)
- a. Assists in the formulation of basic plans and policies for the operation of NPR units.
  - b. Initiates long-range planning for personnel, facilities, and equipment required for future operations.
  - c. Prepares pertinent correspondence, directives, and memoranda.
  - d. Evaluates reports and prepares recommendations for changes in policy or procedure.
  - e. Confers with staff officers and maintains liaison with other other units concerning related activities.

DRAFT

f. Performs such other duties as may be assigned by Chief, Plans and Operations Branch.

4. Organization and Equipment Group: (2 Major) (2616)

a. Assists and advises in the preparation of:

- (1) Tables of organization and equipment for NPR units.
- (2) Study of NPR organizations to provide recommended changes and revisions where necessary as to organization and equipment.
- (3) Plans for mobilization and demobilization.
- (4) Assignment and attachment of units and maintenance of troop list (coordination with Personnel for administrative units; supply for service units).

5. Administrative NCO: (1 E7) (502)

a. Supervises and directs work of ~~all~~ all enlisted personnel of the Plans and Operations Branch in the preparation of correspondence, records, forms, reports, and orders.

- b. Maintains a Plans and Operations Branch journal and policy file..
- c. Establishment and maintenance of files.
- d. Receives and transmits telephone messages, and routes correspondence.

6. Operations NCO: (1 E6) (814)

- a. Assists in the preparation of orders.
- b. Maintains maps, charts, and supervises preparation of reports.
- c. Prepares organization charts.
- d. Maintains station list.
- e. Performs such other duties as prescribed by Administrative NCO.

DRAFT

7. Clerk, typist: (2 E6) (405) (1 each Group, Plans and Operations Branch)
  - a. Performs necessary clerical and typing duties to include preparation of mimeographs, stencils, military correspondence, endorsements, reports and standard forms peculiar to military administration.
8. Stenographer: (1 GS-5)
  - a. Job is performed under direction of Chief of Plans and Operations Branch.
  - b. No command or administrative supervision is exercised.
  - c. Performs normal secretarial functions.
9. Interpreter-translator: (1 Indigenous)
  - a. Provides interpretation and translation of material written or printed in English or Japanese language into either English or Japanese as required.
  - b. Provides interpretation for conferences and discussions with NPR personnel.

C. Training Branch

1. Branch Chief: (1 Lt Colonel) (2162)
  - a. Assists and advises NPR in:
    - (1) Formulation of specific plans and policies for training and supervision thereof. Coordinates overall training effort with School Division with respect to higher echelon instruction of individual officers.
    - (2) Preparation of training directives, programs, orders, field exercises, and maneuvers.

DRAFT

- (3) Initiation, supervision, and development of training aids.
  - (4) Planning and initiation of unit schools and other schools as may be necessary.
  - (5) Preparation of and supervision of training inspections and tests.
  - (6) Coordination with other staff divisions for specialized training relating to their functions.
2. Assistant Branch Chief: (1 Lt Col) (2162)
- a. Acts as principal assistant to the Branch Chief.
  - b. Acts for the Branch Chief in his absence.
  - c. Maintains general supervision over all personnel and administration of the Training Branch.
  - d. Performs such other duties and functions as may be assigned by Branch Chief.
3. Training Program Group: (2 Lt Col or Maj, 1 Maj or Capt) (2162)
- a. Preparation of training directives and programs.
  - b. Planning and initiation of unit schools and other schools as may be necessary. Coordination with School Division.
  - c. Locate and coordinate use of training, maneuver and tactical areas, and school areas.
  - d. Assist in conducting training inspections and tests.
  - e. Planning and coordination of specialized training - coordinated with Arms Advisory Branch.



DRAFT

4. Training Aids, Inspections and Tests Group:

(2 Lt Col or Maj, 1 Maj or Capt) (2162)

- a. Preparation of training inspections and tests.
- b. Initiation, supervision, and development of training aids.
- c. Preparation of field inspections - coordinated with Arms Advisory Branch.
- d. Preparation and supervision of tests to be conducted by field units.
- e. Maintenance of records, progress charts, and general status of training of field units.
- f. Coordinates the use of training reports.

5. Administrative NCO: (1 E7) (502)

- a. Supervises and directs work of all enlisted personnel of the Training Branch in the preparation of correspondence, records, forms, reports, and orders.
- b. Maintains a Training Branch journal and policy file.
- c. Establishment and maintenance of files.
- d. Receives and transmits telephone messages and routes correspondence.

6. Training NCO: (1 E6) (1812)

- a. Assists the Training Program Group in maintenance of records, progress charts and general status of training of field units.
- b. Maintains training aids, field manuals, and publications room.
- c. Assists in distribution of all training material.

D R A F T

7. Clerk typist: (2 E6) (405) (1 each Group, Training Branch)

a. Performs necessary clerical and typing duties to include preparation of mimeographs, stencils, military correspondence, endorsements, reports, and standard forms peculiar to military administration.

8. Stenographer: (1 GS-5)

- a. Jobs performed under direction of Chief of Training Branch.
- b. No command or administrative supervision is exercised.
- c. Performs normal secretarial functions.

9. Interpreter-translator: (3 Indigenous)

- a. Provides interpretation and translation of material written or printed in the English or Japanese language into either English or Japanese as required.
- b. Provides interpretation for conferences and discussions with NPR personnel.

D. Arms Advisory Branch

1. Infantry: (1 Lt Col, 1 Maj) (1542)

- a. Advises and assists the NPR relative to the organization and training of field agencies (Infantry) and field units.
- b. Advises and assists in the preparation, revision, and execution of regulations pertaining to the field agencies (Infantry) of the NPR.
- c. Provides for field inspections and supervision.

2. Artillery: # (1 Lt Col - 1193; 1 Maj - 2713)

- a. Advises and assists the NPR relative the organization and training of field agencies (Artillery) and field units.

DRAFT

b. Advises and assists in the preparation, revision, and execution of regulations pertaining to the field agencies (Artillery) of the NPR.

c. Provides for field inspections and supervision.

3. Engineer: (1 Lt Col, 1 Maj) (1331)

a. Advises and assists the NPR relative the organization and training of field agencies (Engineer) and field units.

b. Advises and assists in the preparation, revision, and execution of regulations pertaining to the field agencies.

c. Provides for field inspections and supervision.

4. Service Command: (1 Lt Col - 2520; 1 Maj - 2741)

a. Advises and assists the NPR relative the organization and training of field agencies (Service Type units) and field units.

b. Advises and assists in the preparation, revision, and execution of regulations pertaining to the field agencies.

c. Provides for field inspections and supervision.

5. Training NCO: (1 E6 per Arms and Service Branch shown in paragraphs 1 - 4 Incl above - Total 4) (659)

a. Assists the respective Arms and Service Branch to which assigned in the performance of ~~their~~ their primary duties.

OPERATIONS DIVISION

12 May 1951

*File*  
*wuea*

*T/O*

MEMORANDUM FOR: General Shepard

SUBJECT: Comptroller Division Staff Study  
Relative to Finance Units

1. Summary of major proposals contained in Comptroller Division staff study follows:

a. Provisionally increase the overall strength of finance unit personnel from the authorized 517 to 852.

b. Provisionally organize an additional finance unit.

c. Reduce to zero strength two units presently authorized with a strength of 51 each.

d. Establish 6 types of finance service teams, the smallest to have a strength of 2 officers and 8 patrolmen and the largest to have a strength of 3 officers and 17 patrolmen. (Included in overall strength)

e. Place one of the teams, described in sub-paragraph d, at each camp now occupied.

f. Authorize and organize a team for each of 12 camps not now occupied but considered by the Comptroller Division as likely to be occupied at a future date.

g. Provisionally authorize a T/O for the four authorized finance units established to serve the four regions which would increase the strength of these units from 35 each to 122 each.

2. Operations Division comments follow:

a. Consideration of proposals to increase the strength of finance units should take into account the following:

- (1) No unit in the NPR can be increased beyond its authorized strength except at the expense of some other unit or units.
- (2) Possibilities of utilizing to the maximum in the accomplishment of certain finance duties such authorized

7

SUBJECT: Comptroller Division Staff Study Relative to Finance Units (Cont'd)

personnel as company commanders, personnel officers, supply officers and company clerks should be thoroughly explored.

- (3) Feasibility of centralizing at selected camps or headquarters some of the functions and services being carried out at each camp with a view to reducing work load and finance personnel requirements should be studied.

b. It does not appear that the need for an increase in the strength of finance units from 517 to 852 has been justified. A part of this increase (24 officers and 102 patrolmen) is for camps that are not occupied. It is extremely doubtful that all or even a majority of the 12 camps referred to in paragraph 1f will be occupied. Occupying a new camp results in a reduction in strength at an old camp with a consequent reduction in services required. It is recognized that certain functions must be performed at every camp but it is not agreed that a reduction in camp strength ought not to call for a reduction in finance service personnel at that camp. Therefore, it is believed that servicing of new camps could be accomplished by transferring with the units which will occupy the camp an appropriate number of finance personnel from old camps. With reference to the remainder of the increase, while a number of necessary functions are listed for finance personnel and units, it is not established in the Comptroller Division staff study which personnel would perform what duties. It can only be inferred from the staff study that in the opinion of the Comptroller Division all of the personnel are required to accomplish all of the functions. Operations Division, therefore, on the basis of information furnished, cannot comment on the need for this portion of the increase above authorized strength.

c. Operations Division does not concur in the provisional organization of an additional finance unit. It appears to this Division that the present organizational structure is adequate to accomplish all assigned finance functions. Neither does this Division concur in the proposal that the two finance units (205th and 206th) authorized for the purpose of operating in each of the intermediate areas be carried at zero strength and their personnel utilized to augment the strength of the four units authorized for the regions. This does not appear to be necessary or advisable. Personnel of these two units can be utilized wherever necessary through attachments and can serve as a means of insuring that finance personnel is distributed on a basis which recognizes the difference in strength of the four NPR Regions.

d. Operations Division has no objection to the forming of finance teams or detachments provided it is understood that:

- (1) They will be attached to the senior line unit at each camp in accordance with policy regarding command relationship.

SUBJECT: Comptroller Division Staff Study Relative to Finance Units (Cont'd)

- (2) They will be composed of personnel from an authorized finance unit.
- (3) Their composition will be such as to permit a change in strength when a material change in camp strength occurs.

e. Since Operations Division does not concur with Comptroller Division as to the overall requirements for change in strength of authorized finance units and the addition of another unit, it cannot concur in the recommendation that provisional T/Os be established to conform to the proposed changes.

3. It is recommended -

a. That authorized finance units be organized as directed in secret GGHq General Order No. 6, dated 19 April 1951.

b. That in order to permit the preparation and issuance of necessary orders, Operations Division be furnished the desired distribution of authorized personnel. (Attached as Incl 1 is a suggested distribution of authorized finance personnel in a form which would serve the needs of Operations Division).

c. That personnel in excess of authorized strength presently performing finance functions be assigned to a T/O unit and placed on temporary duty with authorized finance units pending further study and determination of the need for an increase in strength of finance units.

1 Incl:  
Suggested Distribution  
of Finance Personnel

WM. M. ALBERGOTTI  
Lt Col, FA  
Chief, Operations Division

14 May 1951

CAS(Anx)-C

MEMORANDUM TO: C/S, Advisory and Control Group

SUBJECT: Provisional Organization of Finance Service, NPR

1. The Operations Division's comments indicate a reluctance to "face the problem". They seem to reflect an attitude of infallibility with respect to the original T/O planning for NPR Finance activities, even though it is apparent that the reason for the consideration herein lies in the fact a different situation exists than was originally envisaged, and that the study now reflects actual experience.

2. The contention that the increase in strength has not been justified is believed to be without foundation. I am at a loss to understand what further elements of written justification should reasonably be provided, since each proposed organization has been justified, each detachment has been justified, and each individual officer and enlisted man has been justified. In addition to this, absolute comparisons have been made of each team proposed, with American standards; and such comparisons indicate an overall savings of personnel proposed by the NPR as compared to American standards. Finally, representatives of this Division have indicated their availability 24 hours per day if necessary, since 7 May, to fill in Operations Division's representatives on the details or backup of justification not included in the written study. The inability to tie-in the functions as stated in the staff study with the justification of individuals in Tab E is not understood.

3. I am not able to subscribe to the theme of satisfying today's needs only. This is particularly incongruous since over \$1,000,000,000 has been committed for rehabilitation of some 9 NPR installations not yet in use but intended for use following rehabilitation. NPR's programs also reflect plans for still more camps. Failure to plan for these camps is believed inappropriate at the national level of the NPR, in view of the facts known at this time.

4. In Government administration, it is a somewhat common practice for agencies requesting personnel authorizations, supplies or budget appropriations, to assume that subsequent approving authorities or reviewing authorities have their "pound of flesh". Accordingly, on this assumption these agencies augment their proposals to provide to reviewing authorities that "pound of flesh", thereby obtaining their actual requirements after such review and approval. It is deemed advisable

6

CAS(Anx)-C

14 May 51

Subj: Provisional Organization of  
Finance Service, NPR

to make it unmistakably clear that this office has not as yet resorted to this tactic, nor does it subscribe to such tactics. The proposal herein has been justified to a man and this justification is ready for detailed verbal testing.

5. The NPR Finance Organization now includes an inadequate 597 Finance personnel, 80 more than the even more inadequate present T/O authorization of 517; and this without being able to provide a Finance Detachment at each active installation (inasmuch as 5 camps are currently being served by Finance Detachments at other camps). In the interests of minimum adequate service for each installation, the proposal of the Japanese, as concurred in by this Division, would add 45 more personnel to the 597 now employed in Finance, to provide a Finance Detachment for the 5 camps now without PAFAO.

6. In summary, the Operations Division evidences reluctance to give overall consideration to the problem at hand, attempting instead, to hold to an original planning T/O figure which experience in actual operations for seven months has conclusively disproved. Therefore, it is recommended that this problem be given consideration by the C/S, Advisory and Control Group, to expeditiously resolve the problem and have the necessary steps taken, as recommended by the Japanese NPR and concurred in by the CASA Advisors.

PAUL A. FEYEREISEN  
Lt Col                    SigC  
Comptroller



Copy

*File*

HEADQUARTERS  
TOKAI-HOKURIKU CIVIL AFFAIRS REGION  
APO 710 (Nagoya, Honshu)

HLO/lmg

27 December 1950

1033

SUBJECT: NPR Tables of Organization

TO: Chief  
Civil Affairs Section  
GHQ, SCAP  
APO 500  
ATTN: ANNEX

1. Reference is made to letter, GHQ, SCAP, CAS (Annex), File 320.3 (8 Dec 50), CAS (Anx)-0, subject as above.
2. No NPR Tables of Organization were located in this region.

Carleton Coulter, Jr.  
Colonel, Infantry  
Chief

5

Copy

181 SEP 1950



OPERATIONS DIVISION

30 December 1950

MEMORANDUM FOR: General Shepard

SUBJECT: NPR T/Os

1. Letters have been received from all regions to which NPR T/Os were sent to the effect that all NPR T/Os have either been returned to this section or have been destroyed by burning in the presence of an American officer.

2. Letter from Chief, Tokai-Hokuriku Region, where no T/Os were sent, but where NPR enlistees were subsequently located, states that no NPR T/Os could be found in that region.

ALBERGOTTI  
Operations

(2)

GENERAL HEADQUARTERS  
SUPREME COMMANDER FOR THE ALLIED POWERS  
Civil Affairs Section (Annex)  
APO 500

320.3 ( )CAS(Anx)-0  
SUBJECT: NPR Tables of Organization

*wlla*  
ALBERGOTTI/ao  
*WPS*

TO: Commanding Officer, Camp Cadres, Hokkaido Area,  
c/o Chief, Hokkaido Civil Affairs Region, APO 309  
Chief, Tohoku Civil Affairs Region, APO 547  
Chief, Kanto Civil Affairs Region, APO 500  
Chief, Kinki Civil Affairs Region, APO 15  
Chief, Chugoku Civil Affairs Region, APO 182  
Chief, Shikoku Civil Affairs Region, APO 1050  
Chief, Kyushu Civil Affairs Region, APO 1105  
Commanding Officer, Camp McNight (By hand)

1. Reference: Telephoned instructions from this section, 21 November 1950, regarding collection and return to this section of NPR Tables of Organization.

2. It is desired that positive action be taken to locate any printed or reproduced copies of NPR Tables of Organization in addition to those returned to this section in conformity with reference instructions. Any additional NPR Tables of Organization that are found will be destroyed by burning in the presence of an officer (U.S.).

3. When all NPR Tables of Organization have been returned to this section or have been destroyed, it is desired that this section be so advised by letter.

FOR THE CHIEF, CIVIL AFFAIRS SECTION:

J. A. O'BRIEN  
CWO USA  
Adm Off

COMEBACK COPY - CAS(ANX)-0

8 DEC 1950  
582-2

3

GENERAL HEADQUARTERS  
SUPREME COMMANDER FOR THE ALLIED POWERS  
Civil Affairs Section (Annex)  
APO 500

320.3 ( )CAS(Anx)-0

SUBJECT: NPR Tables of Organization

TO: Commanding Officer, Camp Cadres, Hokkaido Area,  
c/o Chief, Hokkaido Civil Affairs Region, APO 309  
Chief, Tohoku Civil Affairs Region, APO 547  
Chief, Kanto Civil Affairs Region, APO 500  
Chief, Kinki Civil Affairs Region, APO 15  
Chief, Chugoku Civil Affairs Region, APO 182  
Chief, Shikoku Civil Affairs Region, APO 1050  
Chief, Kyushu Civil Affairs Region, APO 1105  
Commanding Officer, Camp McKnight (By hand)

1. Reference: Telephoned instructions from this section, 21 November 1950, regarding collection and return to this section of NPR Tables of Organization.
2. It is desired that positive action be taken to locate any printed or reproduced copies of NPR Tables of Organization in addition to those returned to this section in conformity with reference instructions. Any additional NPR Tables of Organization that are found will be destroyed by burning in the presence of an officer.
3. When all NPR Tables of Organization have been returned to this section or have been destroyed, it is desired that this section be so advised by letter.

FOR THE CHIEF, CIVIL AFFAIRS SECTION:

J. A. O'BRIEN  
CWO USA  
Adm Off

GENERAL HEADQUARTERS  
SUPREME COMMANDER FOR THE ALLIED POWERS  
Civil Affairs Section (Annex)  
APO 500

320.3 ( )CAS(Anx)-0

ALBERGOTTI/ao

SUBJECT: NPR Tables of Organization

5  
4  
WPS

TO: Chief  
Tokai-Hokuriku Civil Affairs Region  
APO 710

1. It is desired that positive action be taken to locate any printed or reproduced copies of NPR Tables of Organization in your region. Any copies found will be destroyed by burning in the presence of an officer (U.S.).

2. When all NPR Tables of Organization have been destroyed, it is desired that this section be so advised by letter.

FOR THE CHIEF, CIVIL AFFAIRS SECTION:

J. A. O'BRIEN  
CWO USA  
Adm Off

CONFERENCE COPY - CAS(ANX)-0

8 DEC 1950  
2-289

(Not to Leave the Section)  
CIVIL AFFAIRS SECTION  
Intra-Office Routing Slip

*Feb*  
*JNPR JONE*

FROM: Adm \_\_\_\_\_

DATE: \_\_\_\_\_ 19\_\_\_\_  
SUSPENSE DATE: \_\_\_\_\_

TO:

CHIEF \_\_\_\_\_  
EXECUTIVE \_\_\_\_\_  
COMPTROLLER \_\_\_\_\_  
LOGISTICS \_\_\_\_\_  
OPERATIONS ① Exec \_\_\_\_\_  
SCHOOL \_\_\_\_\_  
PERSONNEL \_\_\_\_\_  
G-2 LIAISON \_\_\_\_\_

D/CHIEF \_\_\_\_\_  
ASST EXECUTIVE \_\_\_\_\_  
CIV EDUCATION \_\_\_\_\_  
CIV INFORMATION \_\_\_\_\_  
ECONCLICS \_\_\_\_\_  
LEGAL \_\_\_\_\_  
PUB HEALTH \_\_\_\_\_  
PUB WELFARE \_\_\_\_\_

ADMINISTRATION \_\_\_\_\_  
Supply \_\_\_\_\_  
CIV PERSONNEL \_\_\_\_\_

FOR:

Approval \_\_\_\_\_  
Action \_\_\_\_\_  
Comment \_\_\_\_\_  
Concurrence \_\_\_\_\_

Information \_\_\_\_\_  
Return \_\_\_\_\_  
Sign & Dispatch \_\_\_\_\_  
File ① \_\_\_\_\_

Remarks:

*This request from Logistics has long been settled orally. AMH*

9 Oct

Col Albergothi -

H. Col Thomas, "Signal Section GHD," also recommended to me certain units for the service command which contain some of this same equipment. It depends on which officer in Sig Section GHD you talk to as to which recommendation you get. Recommend no change in T/O<sub>2</sub> for sig units at this time.

Thomas

GENERAL HEADQUARTERS  
SUPREME COMMANDER FOR THE ALLIED POWERS  
Civil Affairs Section (Annex)  
Logistics Division

9 October 1950

MEMORANDUM FOR: Chief, Operations Division

SUBJECT: Organization of Division Signal Company  
NPRJ T/O 11-7

1. Signal Section, GHQ, <sup>who?</sup> has recommended that certain types of equipment should not be used by NPRJ. These include radio relay, carrier telephone equipment, teletype, radar, and allied equipment. In addition, there is certain cryptographic equipment which is not adaptable to the Japanese language.

2. Personnel are, however, called for in the NPRJ T/O 11-7, in accordance with the attached list, who would have no functions if this equipment is not provided. This involves 1 officer and 48 E.M.

3. Prior to preparation of T/E for this organization, request revision of T/O to indicate utilization of such personnel.

1 Incl:  
List

*A. R. Weetman*  
A. R. WEETMAN  
Lt. Col, Armor  
Dir, Logistics

2



LINE	COLUMN	7	8	10	11	TOTAL
14. Insp. 2nd / 8 Radio relay					1	1
35. Sgt. 2nd / C " " Chief					1	1
42. Sgt. 3rd / C " " Ass't					6	6
48. Sgt. 3rd / C Tt Op Chief				1		1
50. Sgt. 3rd / C Repairmen Tt & Crypt	1					1
51. Sgt. 3rd / C " " Radar	2					2
54. Sgt. 3rd / C OP. Link Term.					3	3
55. Sgt. 3rd / C Repeater men					2	2
56. Sgt. 3rd / C Techn. Crypt			3			3
57. Sgt. 3rd / C Op Tt.				3		3
58. Sgt. 3rd / C Op. Tt. Swbd.				1		1
63. Sr. Pat. Ass't. Tt. Op Chief				1		1
78. " " Repairman Radar	1					1
83. " " Techn. Crypt			3			3
86. " " Op Tt.				3		3
89. " " Op Tt. Swbd. } <i>teletype</i>				1		1
90. " " Op Link Term.					3	3
91. " " Repeater man					4	4
102. Pat. 1st / C Techn. Crypt			3			3
106. " " " Repairman Power Gen.					6	6

1. radar
2. teletype machines?
3. Cryptographic -
4. radio-relay equip?

OPERATIONS DIVISION

8 November 1950

*File  
T/O/E*

MEMORANDUM FOR: Colonel Kowalski

SUBJECT: Service Command Finance Units.

1. With respect to proposed changes in strength of service command units at National Headquarters, this division:

- a. makes no objection to increasing strength of service command finance units at National Headquarters from 104 to 149.
- b. makes no objection to temporarily limiting strength of postal detachment at National Headquarters to 53.
- c. makes no objection to assigning 45 billets and office spaces presently reserved for postal detachment at Camp McKnight to finance units.
- d. does not concur in changing T/O & E's at this time.

2. Following factors are pertinent:

a. Strength of finance units is as shown below:

Service Command T/O	
(1) At National Headquarters	104
(2) At Intermediate Headquarters (51)	102
(3) At Region Headquarters (35)	<u>140</u>
Total	346
Service Command Headquarters T/O (5)	5
Region Headquarters T/O (22)	88
Intermediate Headquarters T/O (6)	12
National Headquarters T/O (21)	<u>21</u>
Total	126
Total all finance personnel	472

*346  
15  
341*

b. Comptroller states that he is unable at this time to say whether the strength at Intermediate and lower headquarters is below or in excess of requirements.

*10 10  
1 3  
11 13  
  
20  
24  
80  
8  
132  
17  
149*

*1*

Service Command Finance Units continued.

3. Recommend:

- a. no change in T/O & E at this time.
- b. no change in total strength of finance personnel at this time.
- c. comptroller prepare a study showing overall requirements for finance personnel with recommendations as to their disposition.

*Wm. M. Albergotti*  
Wm. M. Albergotti  
Lt. Col. FA  
Chief, Operations Division

9 November 1950

MEMO FOR RECORD:

1. At a meeting attended by Col Albergotti, Col Feyereisen, Major Hughett with Col Kowalski --

The proposal submitted by Operations was disapproved and it was directed by Col Kowalski to increase the strength of Finance Units, Service Command by 5 officers and 40 EM.

2. Above directive was accomplished by deleting an Ord Bn Hq & Hq Det (45) and by increasing the finance teams (45).

*R. H. Hughett*  
R. H. HUGHETT  
Major, Inf

OPNO.  
FILE

MEDICAL UNITS  
(Service Command)

UNIT	STRENGTH			PROPOSED LOCATION
	OFF	EM	AGO	
800th Medical Group Hq	22	46	68	KURIHAMA
801st Composite Med Sv Unit	48	275	323	"
80th General Dispensary (HB)	(12)	(28)	(40)	"
80th Dental Operating Det (4 KI)	(4)	(4)	(8)	"
80th Blood Bank Lab Det (NA)	(3)	(13)	(16)	"
80th Bleeding Det (4 NB)	(4)	(32)	(36)	"
80th Preventive Med Survey Det (LB)	(2)	(11)	(32)	"
80th Preventive Med Control Det (LA)	(1)	(10)	(11)	"
80th Optical Repair Det (GA & GB)	(1)	(8)	(9)	"
80th Central Dental Lab Det (KN)	(3)	(25)	(28)	"
80th Vet Food Insp Det (JC)	(1)	(10)	(11)	"
80th Med Supply & Maint Det (PB&2FC)	(5)	(79)	(84)	"
80th Med Equipment Maint Det (GE)	(1)	(13)	(14)	"
80th Med Lab Det (HB)	(11)	(42)	(53)	"
802d Evacuation Hosp	84	251	335	"
803d Evacuation Hosp	84	251	335	"
804th Gen Hosp (Equip Only)			0	"
805th Gen Hosp (Equip Only)			0	"
810th Composite Med Sv Unit				
81st Gen Dispensary (MG)	3	14	17	FOWLER
81st Dental Service Det (KJ)	16	23	39	"
81st Dental Prosth Det (KK)	1	3	4	"
81st Ambulance Det (HA)	0	12	12	"
81st Preven Med Control Det (LA)	1	10	11	"
81st Med Supply & Maint Det (FC)	2	30	32	"
81st Staff Surg (Bulk)	3	3	6	"
81st Vet Food Insp Det (JA)	1	4	5	CRAWFORD
82d Vet Food Insp Det (JA)	1	4	5	SCHIMMELPFENNIG
85th Vet Food Insp Det (JB)	1	8	9	FOWLER
1st X-Ray Det (KH)	1	2	3	"
2d X-Ray Det (KH)	1	2	3	"
811th Med Collecting Co	5	202	207	"
812th Field Hospital	59	193	252	"
813th Field Hospital	59	193	252	"

MEDICAL UNITS

(Service Command) (Cont'd)

UNIT	STRENGTH			PROPOSED LOCATION
	OFF	EM	AGG	
820th Composite Med Sv Unit				
82d Gen Dispensary (MG)	3	14	17	OKUBO
82d Dental Service Det (KJ)	16	23	39	"
82d Dental Prosth Det (KK)	1	3	4	"
82d Ambulance Det (HA)	0	12	12	"
82d Preven Med Control Det (LA)	1	10	11	"
82d Med Supply & Maint Det (PG)	2	30	32	"
82d Staff Surg (Bulk)	3	3	6	"
83d Vet Food Insp Det (JA)	1	4	5	GIFU
84th Vet Food Insp Det (JA)	1	4	5	FUKUOKA
86th Vet Food Insp Det (JB)	1	8	9	OKUBO
3d X-Ray Det (KH)	1	2	3	"
4th X-Ray Det (KH)	1	2	3	"
821st Med Collecting Co	5	202	207	"
822d Field Hospital	59	193	252	"
823d Field Hospital	59	193	252	"

MEDICAL UNITS

(Regions)

UNIT	STRENGTH			PROPOSED LOCATION
	OFF	EM	ACG	
1st Medical Battalion	61	550	611	CRAWFORD
2d Medical Battalion	61	550	611	SCHIMMELPFENNIG
3d Medical Battalion	61	550	611	GIFU
4th Medical Battalion	61	550	611	FUKUOKA

T/O & E's UTILIZED  
SERVICE COMMAND

<u>TITLE</u>	<u>T/O &amp; E</u>	<u>DATE</u>	<u>CHANGES</u>
	<u>(1) HQ Units</u>		
Hq, Logistical Command (A)	110-1	28 Feb '50	—
Hq Co., Logistical Command (A)	110-2	28 Feb '50	—
	<u>M.P. Units</u>		
M.P. Bn	19-55	11 Apr '49	C-1, C-2
Hq & Hq Co., M.P. Bn	19-56	11 Apr '49	C-2
M.P. Co.	19-57	2 Nov '44	C-3
	<u>CML Unit</u>		
CML Base Depot	3-1477	19 Dec '44	—
	<u>Engr Units</u>		
Engr Gp Hq & Hq Co.	5-312	28 Jan '49	—
Engr Depot Co.	5-47	29 Dec '44	—
Engr TOPO Co.	5-167	1 Jul '49	—
Engr Water Supply Co.	5-67	3 Jan '45	—
Engr Constr Bn	5-315	25 Mar '49	—
Engr Dumptrk Co.	5-324	29 Nov '48	—
Engr Maint. Co.	5-157	24 Aug '44	—
Engr Panel Bridge Co.	5-137	10 Mar '49	—
Engr Treadway Bridge Co.	5-627	7 Sep '45	—
Engr C Bn (Army)	5-35	15 Sep '48	—
Engr Hvy Equip Co.	5-324		
Engr Light Equip Co.	5-367		
Engr Service Orgn.	5-500		
	<u>Med Units</u>		
Med. Gp. Hq	8-22	21 Jan '49	—
Med. Service Orgn.	8-500	31 Mar '50	—
EVAC. Hosp.	8-581	11 Jan '49	—
Gen. Hosp.	8-550	3 Jul '44	—
Field Hosp.	A-5-10		
Med. Collecting Co.	8-27	28 Oct '48	—
	<u>Ord Units</u>		
Ord. Gp. Hq	9-12	13 Dec '48	—
Ord. Base Depot Co.	9-367T	13 Sep '44	—
Ord. M. Maint Co.	9-7	13 Sep '48	—
Ord Ammo Co. (A)	9-17	31 Aug '49	—
Ord Bn Hq & Hq Det	9-76	30 Nov '48	—
Ord Depot Co. (A)	9-57	28 Oct '48	—
Ord M. Auto. Maint. Co.	9-127	4 Nov '48	—

Incl 5

<u>TITLE</u>	<u>T/O &amp; E</u>	<u>DATE</u>	<u>CHANGES</u>
	<u>QM Units</u>		
Hq & Hq Co. QM Gp.	10-22	8 Aug '49	—
Hq & Hq Co. QM Base Depot	10-520-1	11 Aug '43	—
QM Clothing & Gen Sup Co.	10-227	23 Feb '49	—
QM Reclam. & Maint Co. (SM)	10-237	17 Mar '49	—
QM Petroleum Sup Co.	10-77	3 Dec '48	—
QM Refrig Co.	10-247	25 Feb '44	—
QM Subsistence Sup Co.	10-197	16 Nov '48	—
Hq & Hq Det., QM Bn	10-536	14 Jul '44	—
	<u>Sig Units</u>		
Sig. Gp Hq	11-500	22 Sep '44	—
Sig. Depot Co.	11-107	6 Feb '44	—
Sig. Repair Co.	11-127	22 May '44	—
Sig. Constr. Bn	11-65	25 Apr '44	—
Sig. Opn. Bn	11-95	11 May '44	—
Sig. Opn. Co.	11-97	19 May '44	—
Sig. Constr. Co.	11-67	25 Apr '44	—
	<u>Trans Units</u>		
Hq & Hq Co. Trans Trk Bn	55-16	7 Mar '49	—
Trans Trk Co.	55-17	31 Aug '48	—
Trans Trk Co. (Hvy)	55-18	15 Apr '49	—
Trans Car Co.	55-19	13 Sep '48	—
	<u>Finance Units</u>		
Finance Service Orgn.	14-500-05	17 Mar '49	—
	<u>Postal Units</u>		
BPO (Type)	12-601	20 Sep '45	—
APU (Type)	12-605-05	18 Sep '45	—
	<u>Army Hq</u>		
Hq Army (Field, F I)	200-1	26 Oct '44	—
Hq Army	200-1T	1 Mar '47	—
Hq Co., Army	200-2T	1 Mar '47	—
	<u>Corp Hq</u>		
Hq, Corps	100-1	19 Jan '45	—
Hq Co., Corps	100-2	19 Jan '45	—
	<u>Infantry Division</u>		

Organization of the Infantry Division, is based on T/O & E 7 (12 April 1946) and Reference Data, Infantry Regiment, TIS, Fort Benning, Georgia, dated August 1948.



T/Os & Es

The following Tables of Organization and Equipment are being utilized as a basis for the organization of the NPR:

a. HEADQUARTERS UNITS:

(1) NATIONAL HQ:

Hq Army	200-1T	1 Mar 47
Hq Co. Army	200-2T	1 Mar 47

(2) INTERMEDIATE HQ:

Hq Corps	100-1	19 Jan 45
Hq Co. Corps	100-2	19 Jan 45

b. REGION:

Infantry Division: T/O & E 7 (12 April 46) and Reference Data, Infantry Regiment, TIS, Fort Benning, Ga., dated August 1948

c. SERVICE COMMAND:

(1) HQ UNITS:

Hq. Logistical Command (A)	110-1	28 Feb 50
Hq. Co., Logistical Command (A)	110-2	28 Feb 50

(2) M. P. UNITS:

M.P. Bn	19-55	11 Apr 49
Hq & Hq Co., M.P. Bn	19-56	11 Apr 49
M.P. Co.	19-57	2 Nov 44

(3) CML UNIT:

CML Base Depot	3-1477	19 Dec 44
----------------	--------	-----------

(4) ENGR UNITS:

Engr Gp Hq & Hq Co.	5-312	28 Jan 49
Engr Depot Co.	5-47	29 Dec 44
Engr TOPO Co.	5-167	1 Jul 49
Engr Water Supply Co.	5-67	3 Jan 45
Engr Constr Bn	5-315	25 Mar 49
Engr Dumptrk Co.	5-324	29 Nov 48
Engr Maint. Co.	5-157	24 Aug 44
Engr Panel Bridge Co.	5-137	10 Mar 49
Engr Treadway Bridge Co.	5-627	7 Sep 45
Engr C Bn (Army)	5-35	15 Sep 48
Engr Hvy Equip Co.	5-324	
Engr Light Equip Co.	5-367	
Engr Service Orgn.	5-500	

①

T/Os & Es (Cont'd)

(5) MED UNITS:

Med. Gp. Hq	8-22	21 Jan 49
Med. Service Orgn.	8-500	31 Mar 50
EVAC. Hosp.	8-581	11 Jan 49
Gen. Hosp.	8-550	3 Jul 44
Field Hosp.	A-5-10	
Med. Collecting Co.	8-27	28 Oct 48

(6) ORD UNITS:

Ord. Gp. Hq	9-12	13 Dec 48
Ord. Base Depot Co.	9-367T	13 Sep 44
Ord. M. Maint Co.	9-7	13 Sep 48
Ord Ammo Co. (A)	9-17	31 Aug 49
Ord Bn Hq & Hq Det	9-76	30 Nov 48
Ord Depot Co. (A)	9-57	28 Oct 48
Ord M. Auto. Maint. Co.	9-127	4 Nov 48

(7) QM UNITS:

Hq & Hq Co. QM Gp.	10-22	8 Aug 49
Hq & Hq Co. QM Base Depot	10-520-1	11 Aug 43
QM Clothing & Gen Sup Co.	10-227	23 Feb 49
QM Reclam. & Maint Co. (SM)	10-237	17 Mar 49
QM Petroleum Sup Co.	10-77	3 Dec 48
QM Refrig Co.	10-247	25 Feb 44
QM Subsistence Sup Co.	10-197	16 Nov 48
Hq & Hq Det., QM Bn	10-536	14 Jul 44

(8) SIG UNITS:

Sig. Gp Hq	11-500	22 Sep 44
Sig. Depot Co.	11-107	6 Feb 44
Sig. Repair Co.	11-127	22 May 44
Sig. Constr. Bn	11-65	25 Apr 44
Sig. Opn. Bn	11-95	11 May 44
Sig. Opn. Co.	11-97	19 May 44
Sig. Constr. Co.	11-67	25 Apr 44

(9) TRANS UNITS:

Hq & Hq Co. Trans Trk Bn	55-16	7 Mar 49
Trans Trk Co.	55-17	31 Aug 48
Trans Trk Co. (Hvy)	55-18	15 Apr 49
Trans Car Co.	55-19	13 Sep 48

(10) FINANCE UNITS:

Finance Service Orgn.	14-500-05	17 Mar 49
-----------------------	-----------	-----------

(11) POSTAL UNITS:

BPO (Type)	12-601	20 Sep 45
APU (Type)	12-605-05	18 Sep 45