# Social Transparency Online

### Laura Dabbish and Jennifer Marlow

Heinz College & HCI Institute, School of Computer Science Carnegie Mellon University

#### **FXPAL**













#### jngsta

12:00pm, Jul 9

Behind the Twitter-LinkedIn Divorce: HootSuite CEO @invoker weighs in @FortuneMagazine: owl

invoker

Thanks for having n photos for having



#### soro

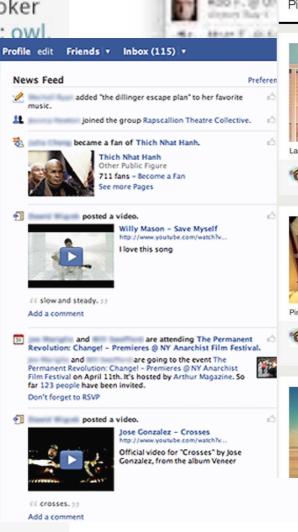
I'm at HootSuite Sal (Vancouver, BC) <u>4sc</u>



#### gotonyc

Top Secret infograp Owls out there: <u>ow.</u> #HootSuite #BSU

••••••





Marés onto Laelia's First

my 24th birthday party in so

Today, April 4 at 11:00pm

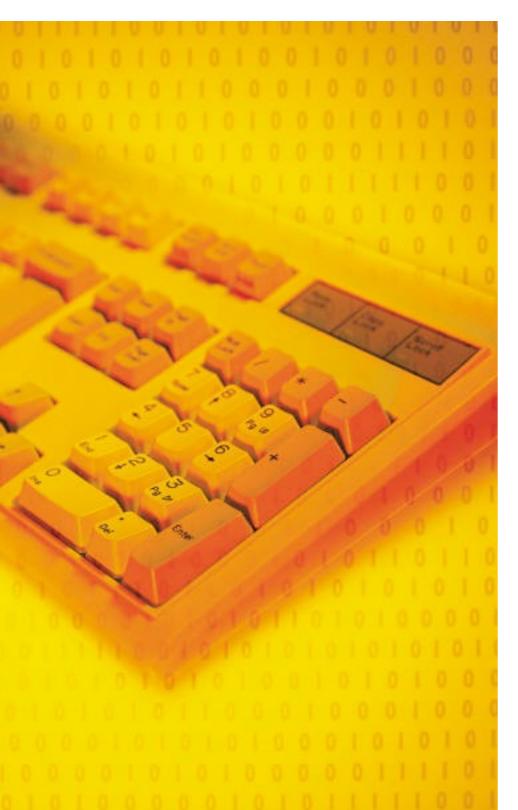
### Social Media

Users articulate an interest network of people and artifacts

Receive updates on actions by those people or on those artifacts

Affords unprecedented level of transparency in form of visibility of actions by others

# Socially transparent...work?



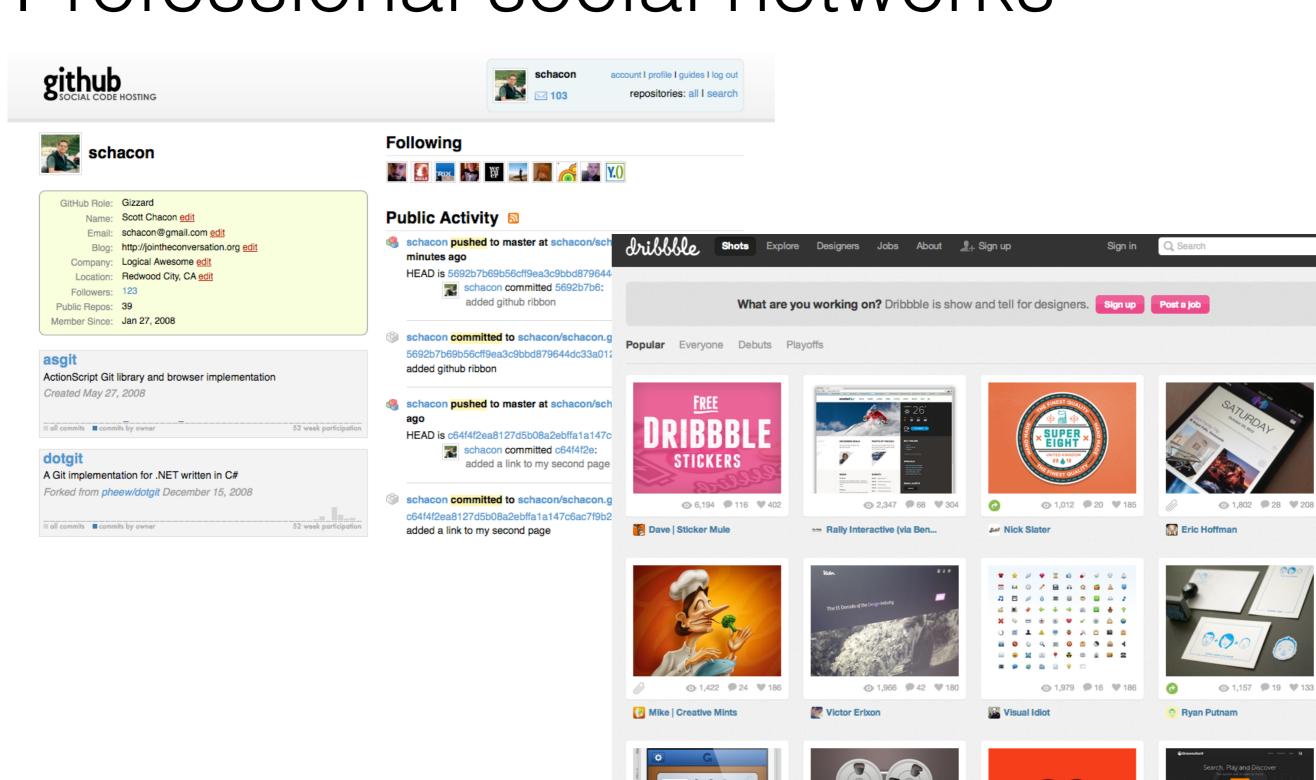
How does transparency influence collaborative work?

What should a transparent work environment look like?

1: Qualitative studies of how people use transparency to support professional activity

2: Field experiments with transparent design elements

### Professional social networks



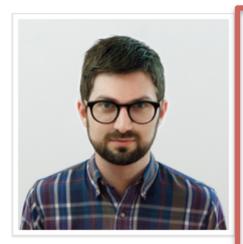




# Online community for open source software development

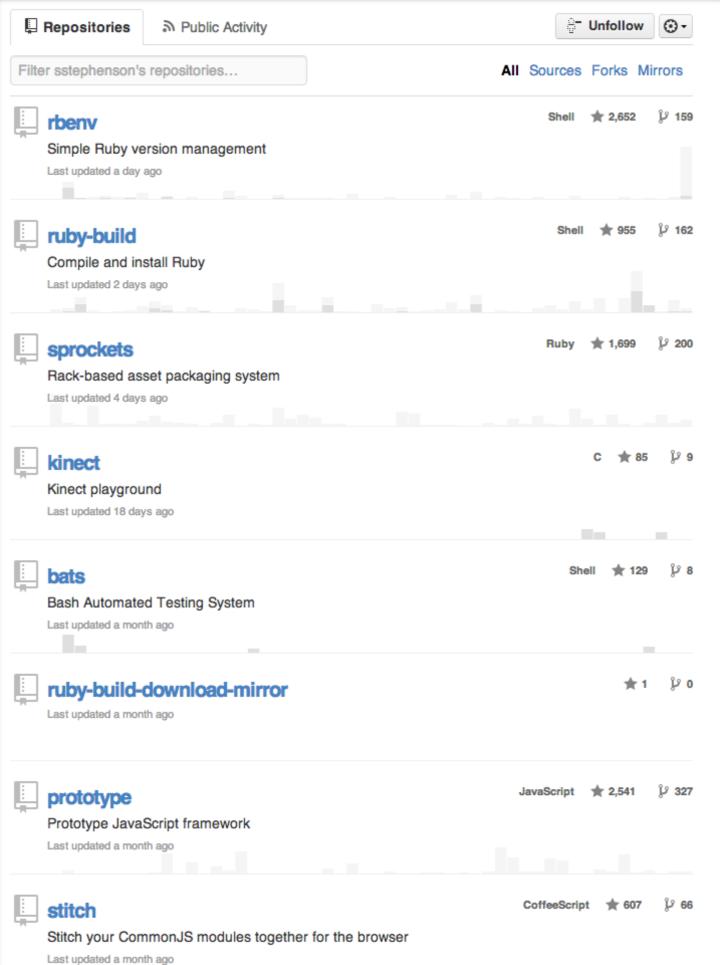
- Over six million public code repositories
- Over 3.5 million registered users
- Over 80,000 code commits per day

Social networking functionality provides real-time updates on what others are working on



### Sam Stephenson sstephenson





#### Public Activity

sstephenson opened issue 1 on josh/nack 2 days ago

Fire an event when an app fails to boot

sstephenson opened pull request 2 on skampler/ndns 2 days ago

Add package.json

1 commit with 14 additions and 0 deletions

sstephenson pushed to master at sstephenson/ndns 2 days ago 9be5368 Add package.json

sstephenson forked skampler/ndns 2 days ago

Forked repository is at sstephenson/ndns

sstephenson created gist: 771090 3 days ago

\$ sudo su - # mkdir /etc/resolver # cat > /etc/resolver/test

sstephenson started watching jamis/csmazes 5 days ago csmazes's description:

Maze algorithms implemented in CoffeeScript, with an eye toward demonstrating how the algorithms work by animating them.

## Qualitative Methodology

Semi-structured interviews w/ 50 GitHub members

- Peripheral and heavy users (project with > 80 watchers)
- OSS hobbyists and paid contributors

Focused on recent site usage, project management, and social activity

Open coded their responses to look at how transparent information influenced dependency management

## Social transparency implications

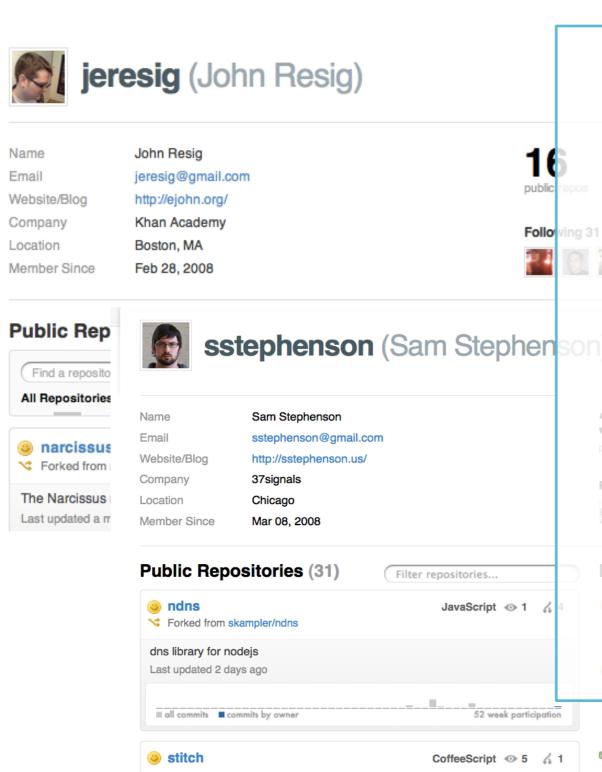
Information seeking practices:
Micro-supply chain management

Expressive action practices: Audience pressures

Social practices

# Impression formation

348



Stitch your CommonJS modules together for the browser

Last updated December 27, 2010

Marlow, J., Dabbish, L., Herbsleb, J. Impression formation in commons-based peer production: Activity traces and personal profiles in GitHub. In *Proceedings of CSCW 2013*.

Marlow, J., & Dabbish, L. Activity traces and signals in software developer recruitment and hiring. In *Proceedings of CSCW 2013.* 

1 commit with 14 additions and 0 deletions

sstephenson pushed to master at sstephenson/ndns 2 days ago
9be5368 Add package.json

sstephenson forked skampler/ndns 2 days ago
Forked repository is at sstephenson/ndns

# Designing socially transparent work environments

## Social Transparency:

What are the social effects of activity transparency?

Credibility and advice taking
 (Nguyen, Dabbish & Kiesler, CSCW 2015)

 Work evaluation and impressions (Marlow & Dabbish, CSCW 2015)



Jennifer Marlow FXPAL



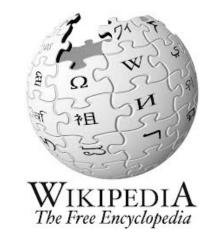
Laura Dabbish HCII, Carnegie Mellon University





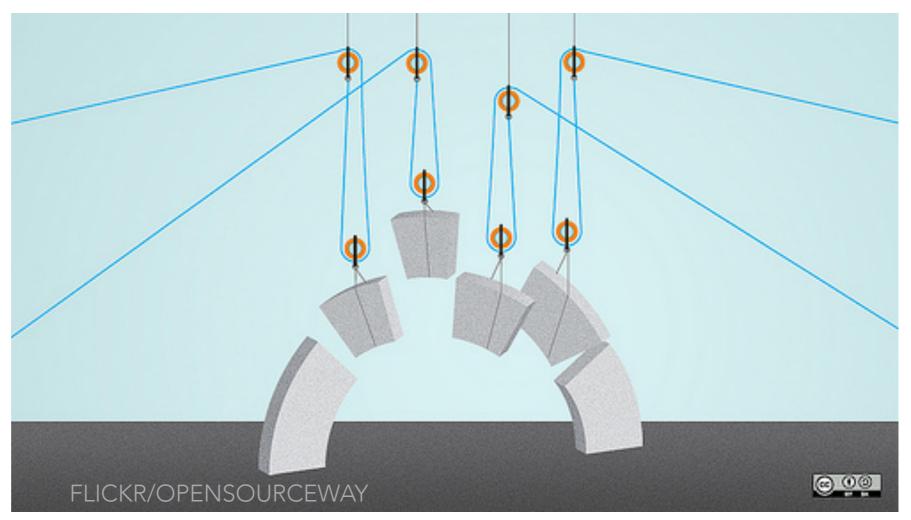
# Peer production

(Benkler & Nissenbaum, 2006)









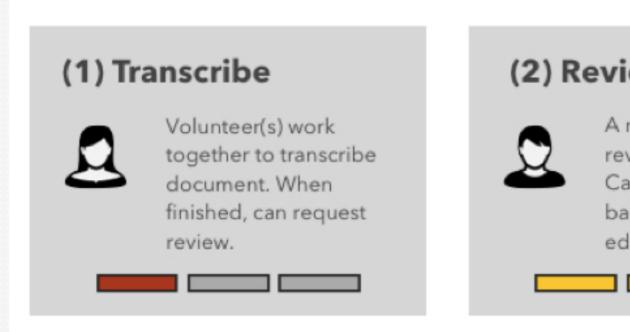
# Issue in large scale peer production

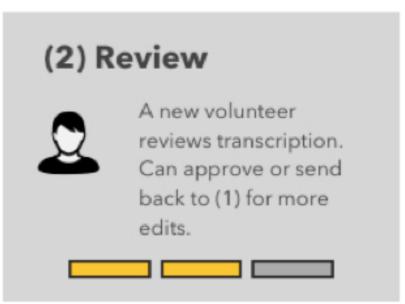
"Uncertainty about the quality of others is the rule rather than the exception"

(Stewart, 2005)



# Peer review in peer production







### Peer review online



Karrar234 (talk I contribs) . . (142,495 bytes) (+194) .

. (undo) (Tags: Mobile ed



**Worker ID** A23ZO4PNK67M5 Lifetime Approval 100% (1/1)

**Block Status** Never Blocked





# Benefits of *minimal* information about workers

Minimizing history information can level the playing field

(Tausczik & Pennebaker, 2011)

People may be biased by whatever they see first and use heuristic shortcuts or cues

(Metzger et al., 2010)

# Benefits of *detailed* information about workers

Reputation could be a useful heuristic for assessing quality of work

(Anderson & Shirako, 2008)

## Transcription evaluation task



User 700 typed: STAGNO'S BAKERY INC. STAGNOS



Accept



Reject



Edit

### RQ1

How does exposure to information about an individual's work history influence initial attitudes towards that person?

# History and initial attitudes

H1: Valence of work history should inform initial impressions of the person

(Anderson & Shirako, 2008)

### RQ2

How does subsequent direct experience with the individual's actual work influence final impressions of that person?

# History and final impressions

H2a: Initial impressions will persist even in the face of contrary evidence

(Nickerson, 1998)

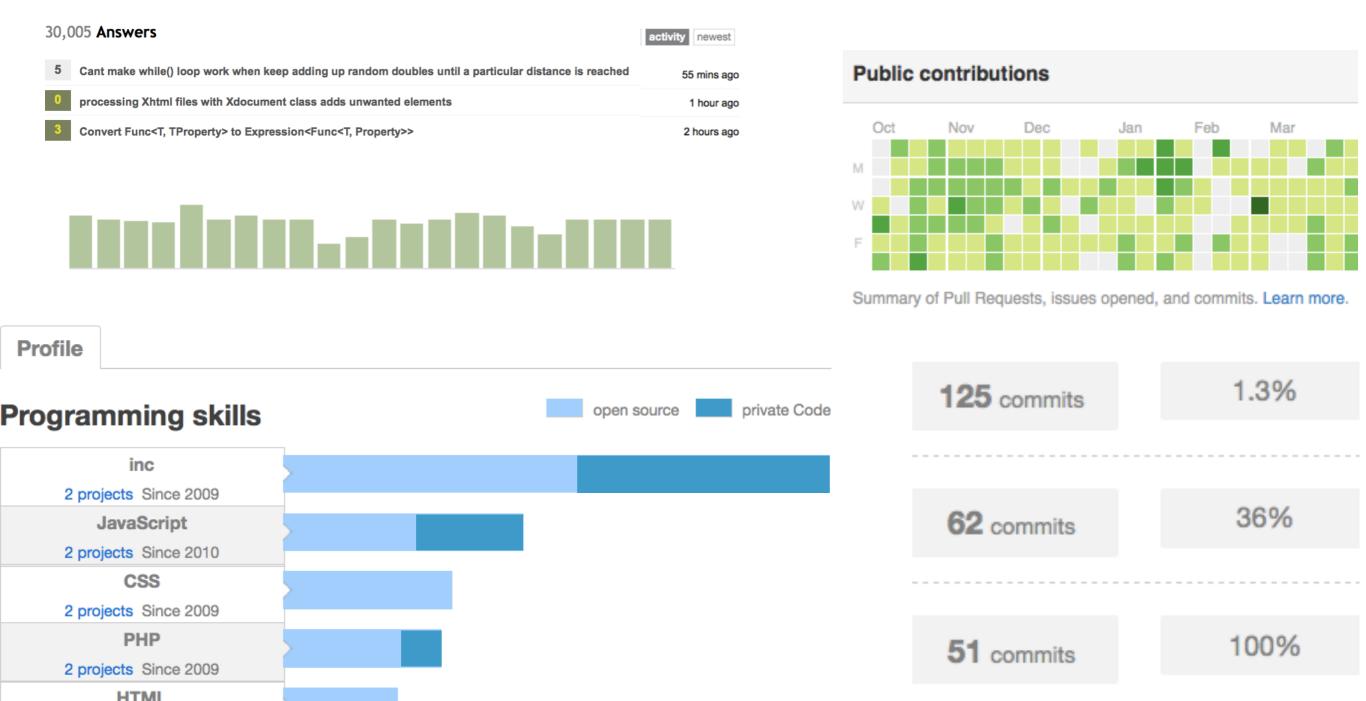
H2b: Individuals will change their opinions after new evidence is revealed

(Walther et al., 2014)

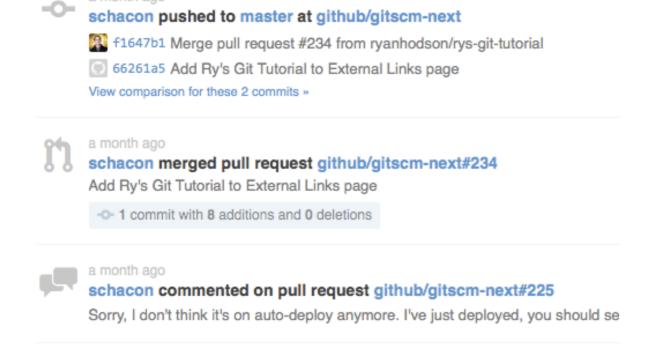
## RQ3

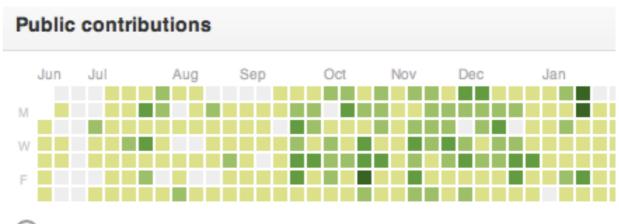
How does the design and presentation of work history information influence final impressions of that person and editing behaviors on their work?

# Existing history designs vary in level of detail



### Detail vs. abstraction





Summary of Pull Requests, issues opened and commits. Learn more.

Informative but primacy effect?

Easier to interpret but less useful?

# How does presentation of work history influence impressions?

H3a: More detail will increase positivity [reducing uncertainty]
(Stephan et al., 2010)

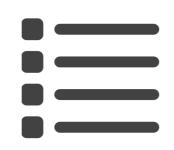
H3b: More detail will increase negativity [too much processing effort] (Oppenheimer, 2006)

# Online experiment

- Crowdsourcing context (Mechanical Turk)
- 284 participants
- Peer review task

## Transcription evaluation task







Editor

Sees worker's history

First impression of worker quality Reviews & edits worker's transcriptions

Final impression of worker quality

Amount of work edited

## Transcription evaluation task



User 700 typed: STAGNO'S BAKERY INC. STAGNOS



Accept



Reject



Edit

# 2 history qualities (RQ1)

#### **GOOD HISTORY**

**BAD HISTORY** 

Top 75% of workers

91% complete

Bottom 2.5% of

workers

47% complete

# 2 work qualities (RQ2)



User 700 typed: STAGNO'S BAKERY INC. STAGNOS

### **GOOD WORK**



Edit (6 char)

STAGNO'S BAKERY INC. STAGNOS BAKERY

# 2 work qualities (RQ2)



User 600 typed: STANGNOS BAKERY

**BAD WORK** 



Edit (18 char)

STANGNO'S BAKERY INC. STAGNOS BAKERY

#### Detailed vs. abstract (RQ3)

#### **Detailed** display

#### Work history for User 750

Image	Correct text	Work from User 750	Amount of text typed	Evaluation of work
5	SWEET BASIL & La FILIPINIANA	SWEET BASIL & LA FILLIPINIANA	100%	MINOR EDIT: Typos or incorrect letters
7	GMITER	GMITER	100%	ACCEPT
8	RESERVED PARKING THE RIGHT ONE UNAUTHORIZED VEHICLES TOWED AT OWNER'S EXPENSE	RESERVED PARKING THE RIGHT ONE UNAUTHORIZED VEHICLES TOWED AT OWNER'S EXPENSE	100%	ACCEPT
10	BENKOVITZ SEAFOODS	BENKOVITZ SEAFOODS	100%	ACCEPT
13	SUPER DOLLAR STORE WE ARE OPEN DURING DEMOLITION	WE ARE OPEN DURING DEMOLITION	60%	MEDIUM EDIT: Some text is missing
15	DON'T BE A LITTER BUG HELP KEEP EDGEWOOD CLEAN	DON'T BE A LITTER BUG HELP KEEP EDGEWOOD CLEAN	100%	ACCEPT

#### Abstract displays



#### Visualization detail

more detailed more abstract Table Quadrant Graph Work history for User 750 Work history for User 790 Work histo Image Correct text Work from User 750 COMPLETE Image 5 SWEET BASIL & LA SWEET BASIL & La User 790 FILLIPINIANA **FILIPINIANA** SWEET BASIL & LA FILLIPINIANA Image 7 GMITER **GMITER** RESERVED PARKING TI GMITER RESERVED PARKING THE RIGHT ONE RIGHT ONE UNAUTHORIZED VEHIC: Image 8 UNAUTHORIZED VEHICLES **EDITED ACCEPTED** TOWED AT OWNER'S TOWED AT OWNER'S OR EXPENSE RESERVED PARKING THE RIGHT ON **EXPENSE** REJECTED BENKOVITZ SEAFOODS Image 10 BENKOVITZ SEAFOODS WE ARE OPEN DURING SUPER DOLLAR STORE WE BENKOVITZ SEAFOODS DEMOLITION ARE OPEN DURING DEMOLITION Image 13 DON'T BE A LITTER I DON'T BE A LITTER BUG WE ARE OPEN DURING DEMOLITION HELP KEEP EDGEWOOD HELP KEEP EDGEWOOD CLEAN CLEAN Image 15 INCOMPLETE

DON'T BE A LITTERBUG HELP KE

### Between-subjects design

3 history visualizations

2 history quality

2 work quality

Table

Good/Bad

Good/Bad

Graph

Good/Bad

Good/Bad

Quadrant

Good/Bad

Good/Bad

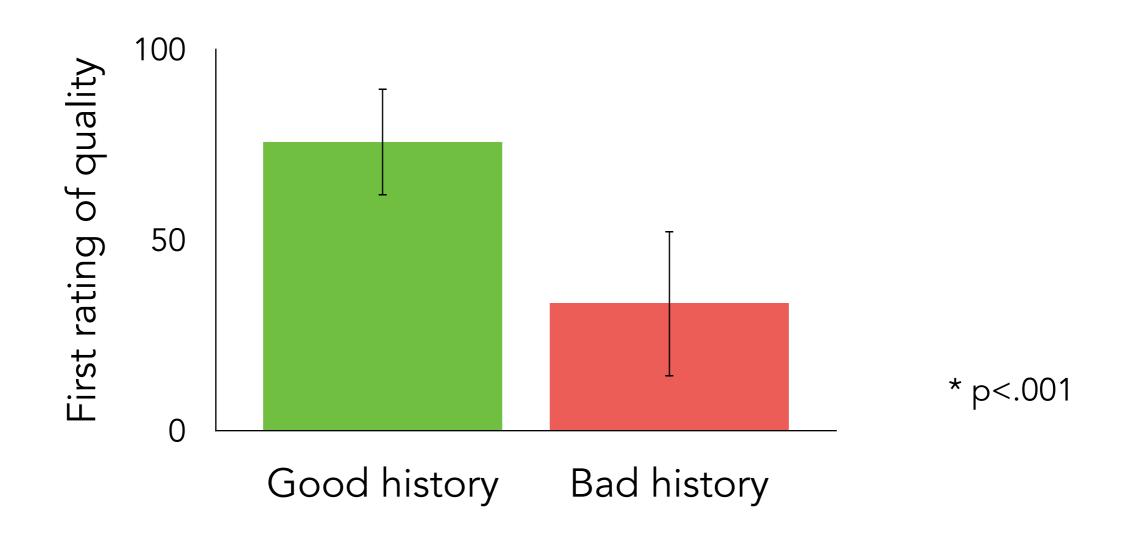
No history

Good/Bad

#### Results

H1: Valence of work history should inform initial impressions of the person

## History influenced first ratings (manipulation check)

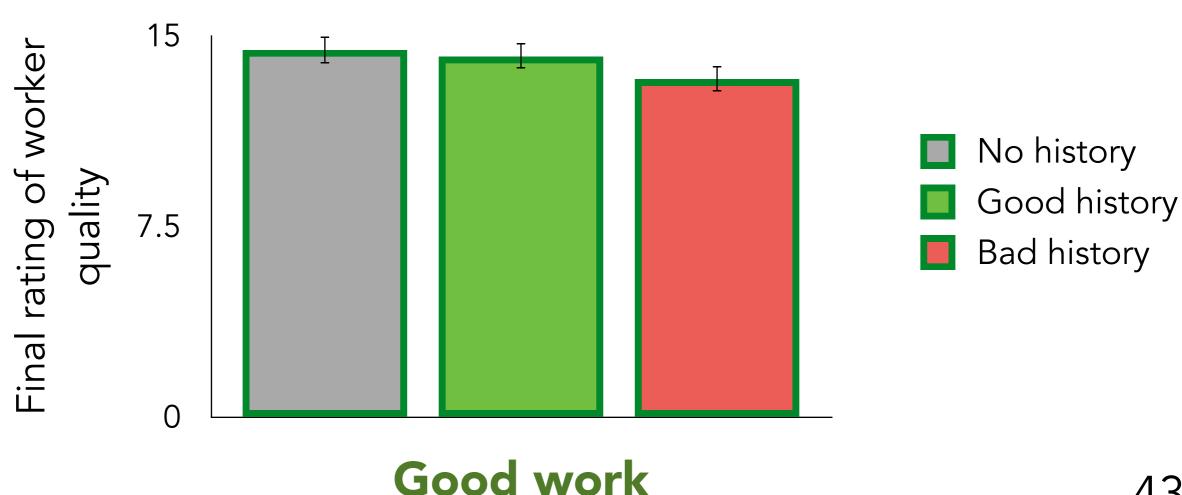


#### RQ2

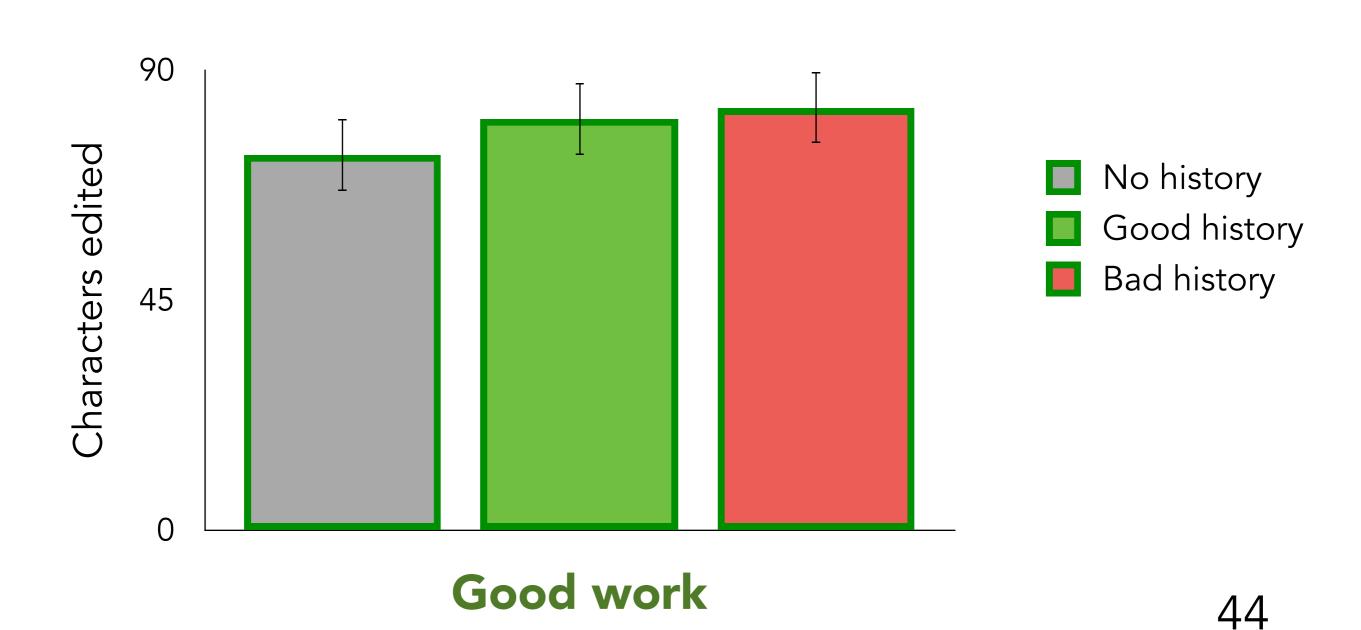
H2a: Initial impressions will persist even in the face of contrary evidence

H2b: Individuals will change their opinions after new evidence is revealed

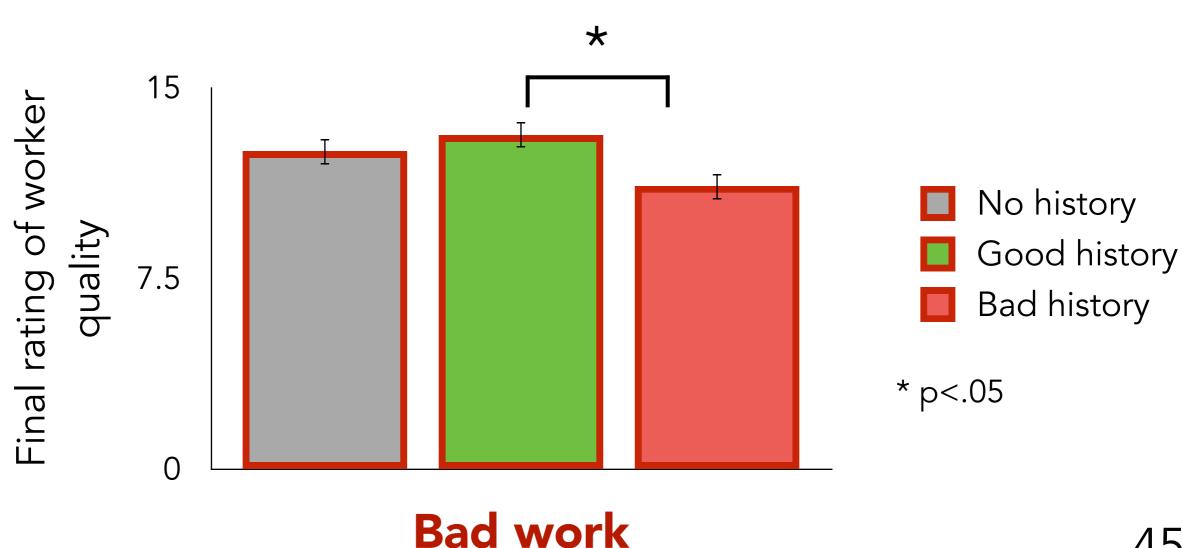
### History didn't affect final impressions (good work)



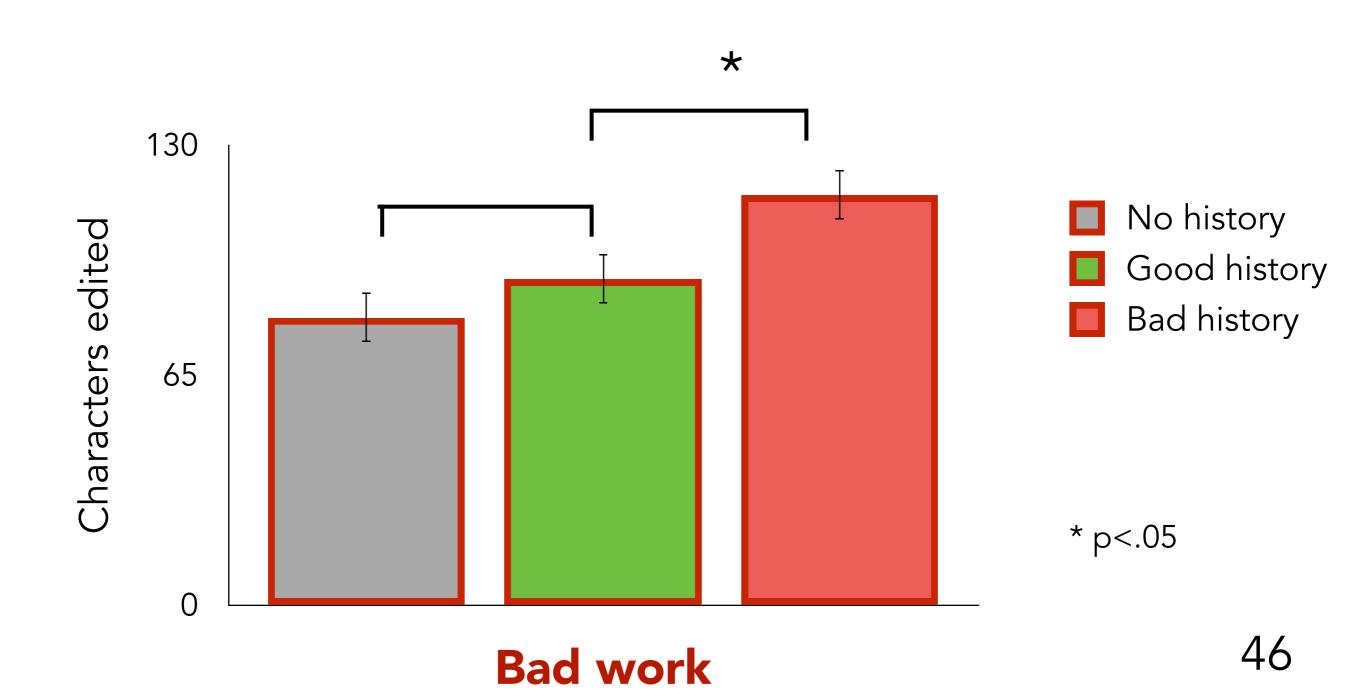
## History didn't affect editing (good work)



### Bad history lowered final impressions (bad work)



### Bad history increased editing (bad work)

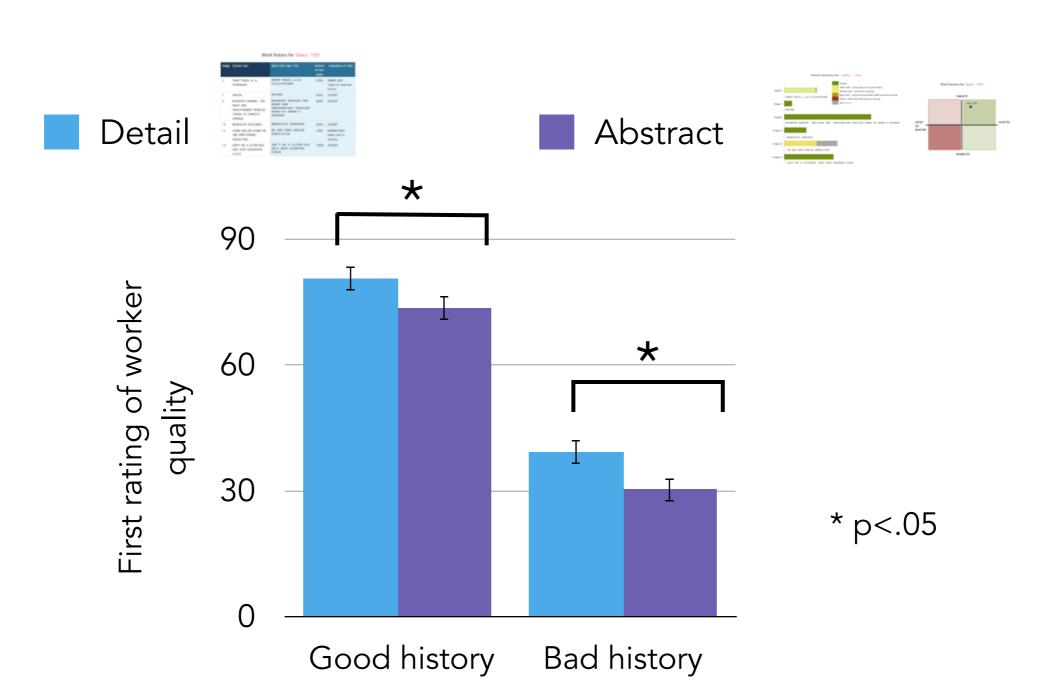


# RQ3: How does presentation of history influence impressions?

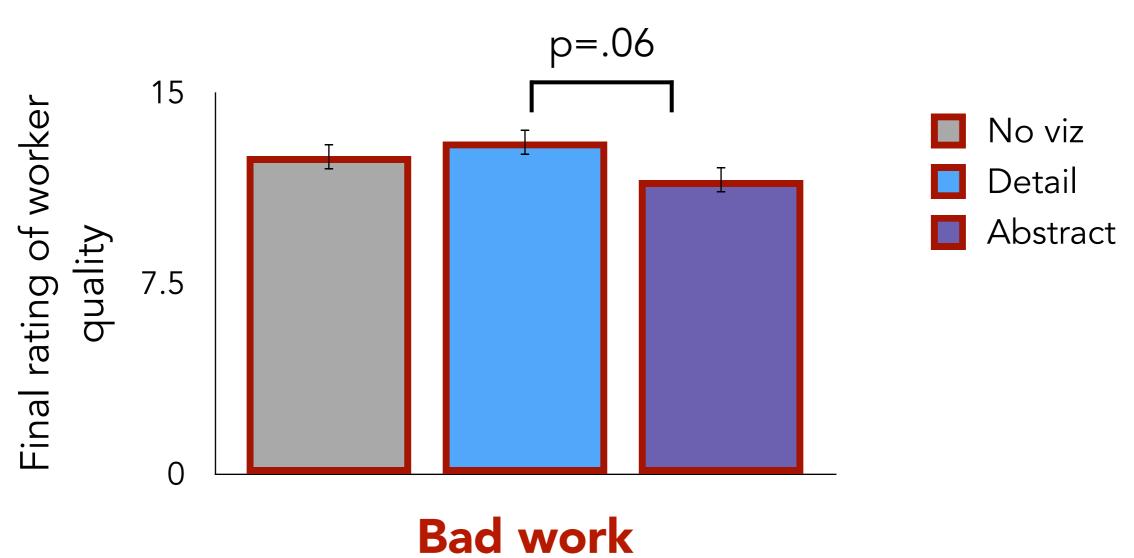
H3a: More detail will increase positivity (Stephan et al., 2010)

H3b: More detail will increase negativity (Oppenheimer, 2006)

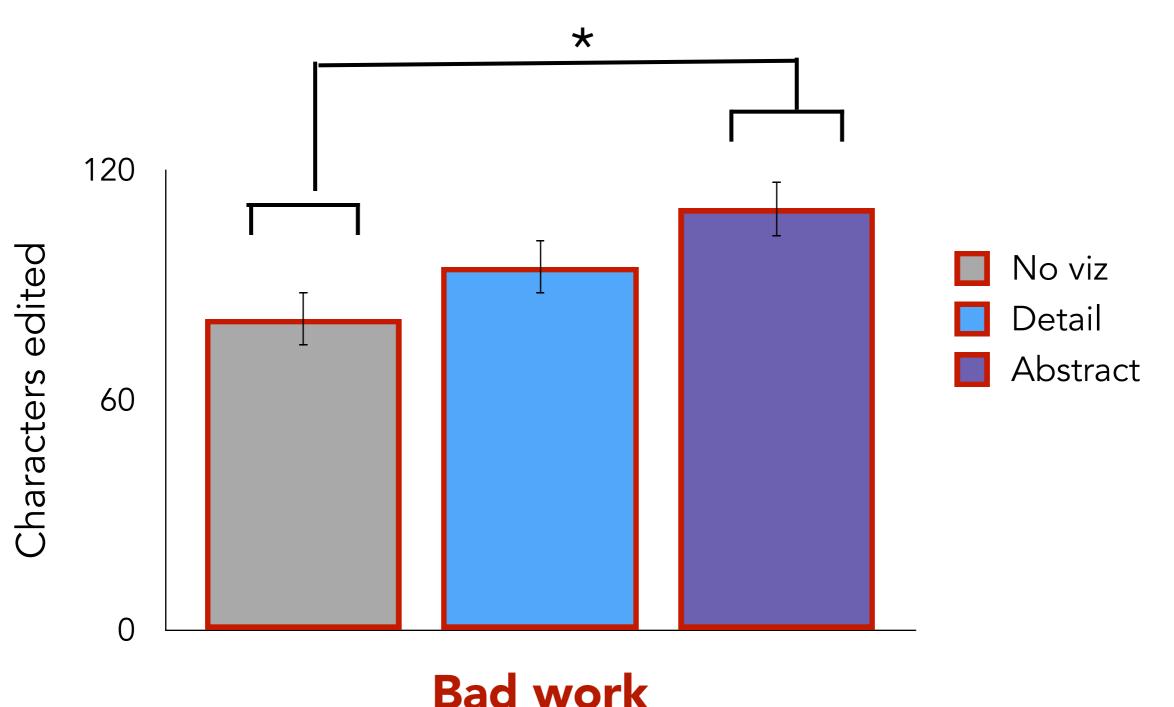
## Detail increased positivity of first impressions



## Abstraction lowered final impressions for bad work



## Abstraction increased editing (bad work)



### Findings: History quality

- Good work -> History didn't change impression or editing regardless of how visualized
- Bad work -> Impressions depended on history quality. Bad history hurt impressions but increased editing for bad work.

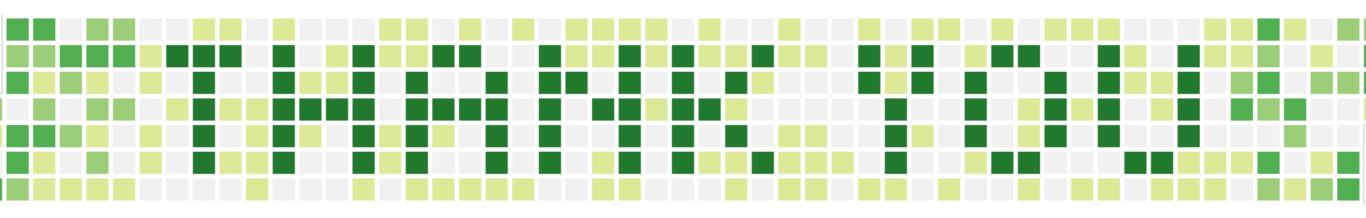
### Findings: Visualization

- Detail increased positivity of first impressions for good or bad history and final impressions for bad work
- Possible mechanisms could be:
  - Concreteness of detail
  - Salient colors in abstract view suggest negativity

### Design implications

- Emphasizing editing: Colors, artificial bad history to encourage sensitivity
- Caveat: Improved editing performance could come at the expense of more negative attitudes towards the worker

- Initial insights for how various design parameters might influence both interpersonal attitudes and work evaluation behaviors (sometimes in different ways)
- Not only what is presented but how it is shown can have differing effects.



marlow@fxpal.com dabbish@cmu.edu





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