

Mr. J. A. Rafferty
Chairman of the Board
Carbide & Carbon Chemicals Corp.
30 E. 42nd St.
New York, N. Y.

Dear Mr. Rafferty:

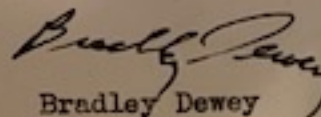
Before winding up my affairs with the Synthetic Rubber Program, I wish to express my appreciation for the magnificent performance of your organization in the production of raw materials for GR-S.

Undoubtedly the outstanding achievement of your company has been the development of your process for the production of butadiene from alcohol. With a rather meagre background of experimental work, your engineers were able to design and construct commercial units for the production of butadiene. In an exceedingly short time, the operation of this equipment at capacities up to 200% of rating has been largely responsible for our present safe situation with respect to rubber supplies. Beyond all this, however, I have been particularly impressed with your willingness to cooperate in the program by making available plans and specifications for your butadiene process to the Koppers United Company, Kobuta, Pa. These butadiene operations can truly be said to have carried the load during the critical days of the synthetic rubber program and to have played a great part in saving the country.

Although the operations of your butadiene plants have greatly exceeded expectations and hence undoubtedly have been of paramount importance to the program, the work which you have done on producing styrene has placed an additional burden on your technical force. Although the operation of this process presented many more difficulties, this plant is now producing in a satisfactory manner and seems well on the way to costs reasonably competitive with other methods.

The Carbide & Carbon Chemicals Corporation should be extremely proud of the part it has played in the success of the synthetic rubber program. Without you this country might well have met with disaster.

Very sincerely yours,



Bradley Dewey
Rubber Director

FACTORY
BUY
UNITED
STATES
WAR
BONDS
AND
STAMPS