# Wikimedia Foundation metrics meeting 28 April 2016





### Welcome!

#### **Requisition hires:**

Alex Stinson - CE - Vermont (conversion)

#### **Contractors, interns & volunteers:**

- Aubrie Johnson Communications SF
- Angel Lewis Talent & Culture SF



### **Anniversaries**

Tim Starling (10 yrs)

Rob Halsell (9 yrs)

Timo Tijhof (5 yrs)

Faidon Liambotis (4 yrs)

Matthias Mullie (4 yrs)

**Chris Steipp (4 yrs)** 

Haitham Shammaa (4 yrs)

James Forrester (4 yrs)

Daisy Chen (4 yrs)

**Brandon Black (3 yrs)** 

Monte Hurd (3 yrs)

Jan Eissfeldt (3 yrs)

Janet Renteria (3 yrs)

Jaime Anstee (3 yrs)

Erik Bernhardson (3 yrs)

Giuseppe Lavagetto (2 yrs)

Katherine Maher (2 yrs)

Sarah Rodlund (2 yrs)

Danny Horn (2 yrs)

**Dmitry Brant (2 yrs)** 

**Edward Galvez (2 yrs)** 

Michael Beattie (1 yr)

Joel Aufrecht (1 yr)

Neil Quinn (1 yr)

Madhumitha Viswanathan (1 yr)

Kalliope Tsourousidou (1 yr)

**Byron Bogaert (1 yr)** 

Stephen Niedzielski (1 yr)

Zhou Zhou (1 yr)

Moritz Mühlenhoff (1 yr)

Stephane Bisson (1 yr)

# Community update







# CEE Spring

A writing contest for Wikimedia Central and Eastern Europe, to support article creation about every country in the region on every Wikipedia in the region.

Uses bots and items from Wikidata to pull articles that need to be translated

29 participating languages, +6,000

articles in two months

Photo by Balkhovitini, under CC-BY-SA 3.0 License





# Wikimedia project milestones

- Japanese Wiktionary reached 150,000 entries
- Serbian Wiktionary reached 100,000 entries
- Bengali Wikisource reached 10,000 text units
- Ukrainian Wikisource reached 5,000 text units



вишејезична слободна енциклопедија

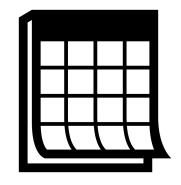
Викиречник [,uiki'rɛʧnik], т Слободан речник a wiki-based Open Content dictionary





# WMF collaborations with communities: May

- Community Capacity Development surveys in Brazil for media relations and Ukraine in Conflict Management
- FDC Deliberations for Round 2 2015-2016



More activities and events at <a href="https://meta.wikimedia.">https://meta.wikimedia.</a>
 org/wiki/Community\_Engagement/Calendar

# Transition update





### Stabilize, rebuild, unite

- Support the permanent ED search process
- Fill critical operating vacancies, with an emphasis on strengthening the HR function:
  - o CTO
  - VP HR; and the employee relations specialist
  - Head of Community Engagement
- Deliver 2016-2017 annual plan for review and approval
- Deliver 2016-2018 Foundation strategy for review and approval
- Implement a plan to address critical engagement survey results

# Executive director search

Mar-Apr 5	April	May	June-July	July-Aug	Target Sept
Select Search Committee	Select search firm	Write job description	Screen candidates	Interview candidates	Board approves new ED
Board: Alice, Dariusz, Guy, Kelly Staff: Lisa Gruwell, Katie Horn	Kathleen Yazbak, Viewcrest Advisors	Will include community and staff input	Firm screens and presents candidates to Steering Committee	Steering committee interviews candidates, recommends slate.	
	Hosted open 'ED search' session on top priorities at WMCON			Board interview final candidates.	

### Fill critical executive vacancies



Katherine Maher Interim ED



Geoff Brigham General Counsel



Jaime Villagomez Chief Financial Officer



Lisa Gruwell Chief Advancement Officer



Wes Moran VP Product/ Interim VP Technology



Chief Technology Officer



Joady Lohr Interim VP Talent & Culture



Maggie Dennis
Interim Chief Community
Engagement Officer



Heather Walls

Acting Director

Communications

## Proposed search timelines\*

# Alignment & research

Stakeholder engagement Job description Candidate pool

#### **ED: April-May**

CTO: Nearly complete VP HR: July

CCE: September

# Outreach & development

Candidate outreach
Resume review
Initial screens

#### **ED: May-June**

CTO: April-May VP HR: July-Aug CCE: October

# Assessment & selection

Interviews
Select finalists
Final interviews

#### **ED: June-August**

CTO: May-June VP HR: Aug-Sep CCE: November

#### **Announcement**

Negotiations Offer Communications

#### **ED: September**

CTO: June-July VP HR: Sep-Oct CCE: December

# Annual plan

Invest in strategic programs

Improve our core infrastructure

Set the stage for long-term sustainability.

# Annual plan timeline

April 1	Posted on Meta (FY16-17 Annual Plan & revised Strategy)			
April 1-30	Draft of Annual Plan / Strategy available for comments			
May 13-15	FDC deliberations in Warsaw			
May 26	Revised Annual Plan given to Audit Committee and WMF Board			
by June 30	Board votes to approve annual plan			
July 1	FY16-17 begins			

# How to give feedback

- On Meta: <a href="https://meta.wikimedia.">https://meta.wikimedia.</a>
   org/wiki/Wikimedia\_Foundation\_Annual\_Plan/2016-2017/draft
- Interested in your comments, questions, feedback
- Appreciate both public and private comments
- What are we looking for?
  - How should we prioritize?
  - What, or who, is missing?
  - Where can we coordinate with you?



# Strategy

- On Meta: <a href="https://meta.wikimedia.org/wiki/2016\_Strategy/Draft\_WMF\_Strategy">https://meta.wikimedia.org/wiki/2016\_Strategy/Draft\_WMF\_Strategy</a>
- Our guiding direction for the next 18-24 months
- The <u>strategic priorities</u> anchor our FY16-17 annual plan
- The coming year presents an opportunity:
  - To envision the future of our movement
  - To consider our strategic challenges
  - To plan for the sustainability of the community and projects
  - To continue to explore funding, partnership, and distribution opportunities
  - To further investigate technology and information trends

# Strategic priorities

Reach

**Communities** 

Knowledge

We will better understand and respond to the needs of our global users so that more people can share in free knowledge.

We will increase volunteer retention and engagement through improved programs, experiences, and resources.

We will increase and diversify knowledge by developing high-priority curation and creation tools for user needs.



# Improving engagement and performance

#### Nov staff survey:

Issue 1 – Environment:
Aggressive
communications & poor
conflict resolution

Issue 2 - Managers not managing poor performance and poor attitude

#### Measures taken:

- Reduced employee relations situations through proactive issue mitigation
- Hired additional staff for coaching, employee relations, and performance review support
- Reintroduced 1:1 manager training on performance management, conflict resolution, and communications
- Assisting with performance improvement plans for staff that need additional support
- Conducting audit of FY15-16 annual reviews to identify possible org-wide development areas

# Strengthening leadership

#### Nov staff survey:

Issue 3 – Lack of strategy, frequent/erratic change, and insufficient transparency

Issue 4 – C-team not aligned

#### Measures taken:

- Submitted <u>annual plan</u> and <u>draft strategic plan</u>
- Built interim transition plan
  - Published transition priorities
- Increased staff consultation on critical processes
  - Annual plan
  - ED search committee
- Increased leadership transparency
  - C-team meetings
  - Retreat minutes
- Filled open positions with trusted internal interims
- Q3 C-team retreat on FY16-17 priorities

# Building strong culture

#### Additional measures taken:

- Reintroduced comprehensive, 360 performance reviews and training
- Reintroduced structured off-boarding and exit interviews
- Reintroduced Wikilead leadership development training
- Relaunched OfficeWiki for internal communications & operations updates
- Created new opportunities for constructive staff discussion
- Presented an all-staff session on unconscious bias
- Launched year-long "WellBeing program" to support staff

#### **Additional measures planned:**

- Introducing new onboarding, acculturation, and community orientation
- Clarifying organizational values for incorporation in hiring, reviews, promotions, performance, and terminations
- Introducing FY16-17 program on supporting and promoting diversity



# Metrics











- More newcomers blocked for vandalism?
  - Not significant
- Reverted edits?
  - o Significantly fewer -- but tiny effect.

Slight reduction in damage



# In the <u>expanded study</u>:

16.8%

of article edits reverted in the control group

15.2%

of article edits reverted in the visual editor group

# In the <u>expanded study</u>:

the visual editor group likely avoided

# 1,100

reverts
during the two-month
study

# Research



# Anonymous productivity and efficiency



Omid Kokabee (Persian: امید کوکبی); born 1982) is an Iranian experimental laser physicist at the University of Texas at Austin who was arrested in Iran after returning from the United States to visit his family in January 30, 2011. [1] He was initially charged with "gathering and colluding against national security" but later after being acquitted from the primary charges, he was trialed for "communicating with a hostile government (USA)" and "illegitimate/illegal earnings". [2][3] Even though he repeatedly denied all charges against himself, he was finally sentenced to ten years in prison.

In September 2013, the American Physical Society announced Kokabee as a co-recipient of its 2014 Andrei Sakharov Prize (APS) for "his courage in refusing to use his physics knowledge to work on projects that he deemed harmful to humanity in the face of extreme physical and psychological pressure".<sup>[4]</sup>

In November 2013, Amnesty International released a public statement declaring Kokabee a "prisoner of conscience, held solely for his refusal to work on military projects in Iran and as a result of spurious charges related to his legitimate scholarly ties

### **Omid Kokabee**



Born 1982 (age 33–34)

Nationality Iranian

Ethnicity Iranian Turkmen

Alma mater University of Texas at Austin

ICFO – The Institute of Photonic

Gonbad-e Qabus, Iran

Sciences

Polytechnic University of

Catalonia

University of Barcelona Autonomous University of

Barcelona

Sharif University of Technology

### Omid Kokabee: Difference between revisions

From Wikipedia, the free encyclopedia

### Revision as of 05:16, 17 March 2015 (edit)

SamuelMarkson (talk | contribs)

(Added description and link to 2014 AAAS Scientific Freedom and Responsibility Award)

← Previous edit

#### Line 108:

### Revision as of 02:03, 23 March 2015 (edit) (undo)

70.114.219.209 (talk)

(→Activism and recognition: Inserted that Kokabee is the 2014 recipient of the AAAS Scientific Freedom and Responsibility Award.)

Next edit →

#### Line 108:

+

On October 27, 2014, the American Association for the Advancement of Science (AAAS), the largest general science association in the world, selected Kokabee as the recipient of the 2014 Scientific Freedom and Responsibility Award "for his courageous stand and willingness to endure imprisonment rather than violate his moral stance that his scientific expertise not be used for destructive purposes and for his efforts to provide hope and education to fellow prisoners"[6] 
<ref>http://www.aaas.org/news/2014-aaas-scientific-freedom-and-responsibility-award-goes-omid-kokabee-iranian-physicist-and

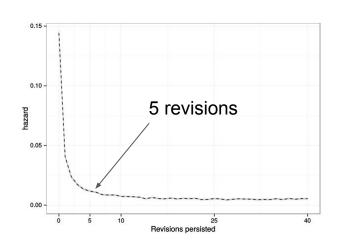
Revisions	PWR
1: Apples are red.	6
2: Apples are blue.	0
3: Apples are red.	0
4: Apples are tasty and red.	1
5: Apples are tasty and blue.	0

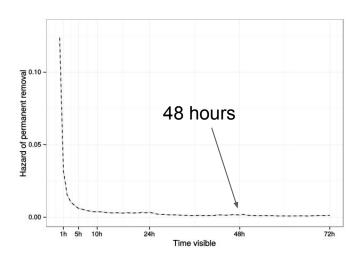
	Revisions	PWR
	1: Apples are red.	6
Reverted!	→ 2: Apples are blue.	0
	3: Apples are red.	0
	4: Apples are tasty and red.	1
	5: Apples are tasty and blue.	0

## In plain English:

## **Persisting word:**

A *word-like* token added to an article that survives through at least **5 revisions** by other people or **48 hours** before being removed forever.





## In plain English:

## **Persisting word:**

A *word-like* token added to an article that survives through at least **5 revisions** by other people or **48 hours** before being removed forever.

## Not a complete measurement:

Misses: Talk page activity, Template work, Image uploads, Countervandalism, Research & tool development, etc.

## In plain English:

## **Persisting word:**

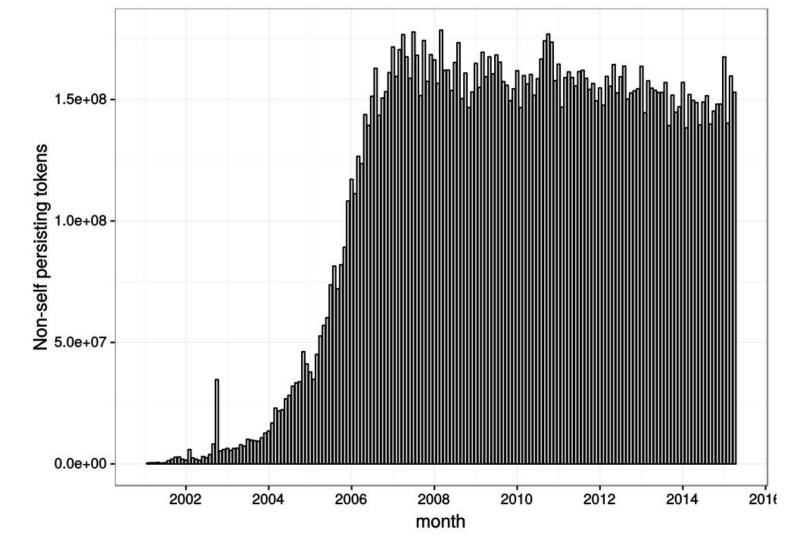
A *word-like* token added to an article that survives through at least **5 revisions** by other people or **48 hours** before being removed forever.

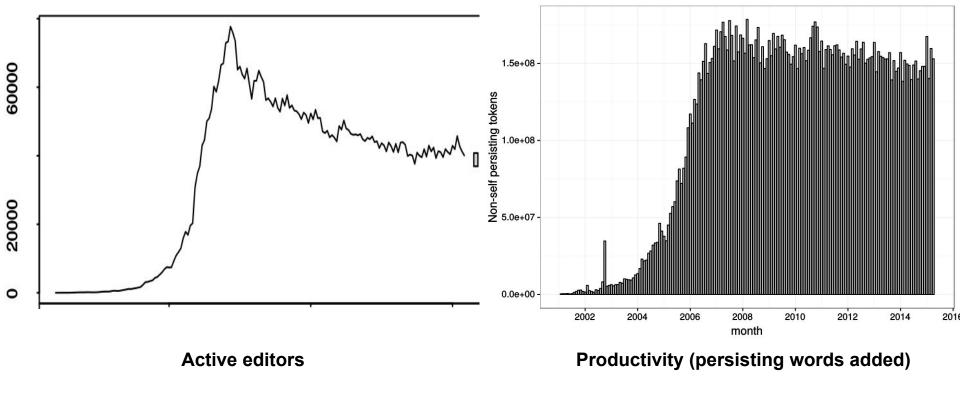
## Not a complete measurement:

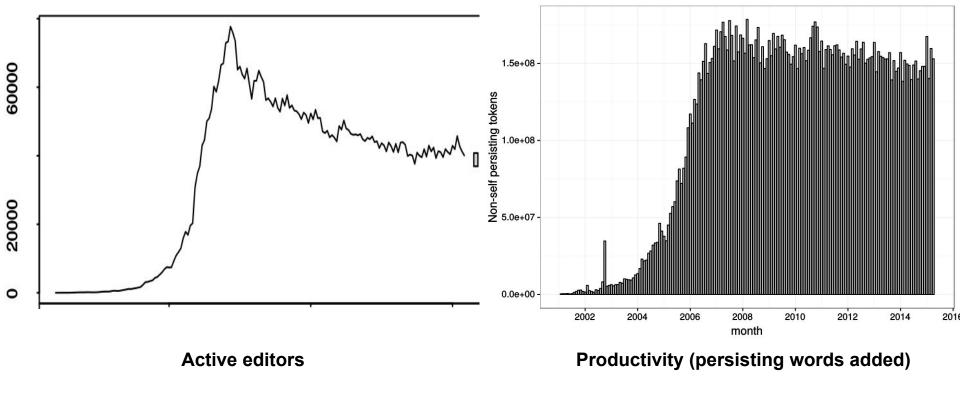
Misses: Talk page activity, Template work, Image uploads, Countervandalism, Research & tool development, etc.

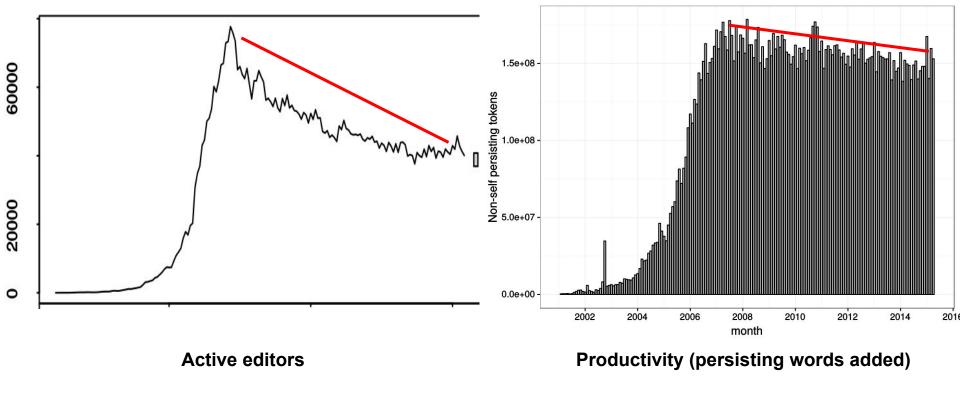
### **But good:**

Recognizes additions of good new content to articles.

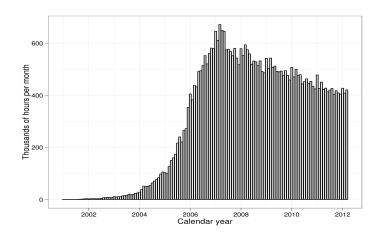








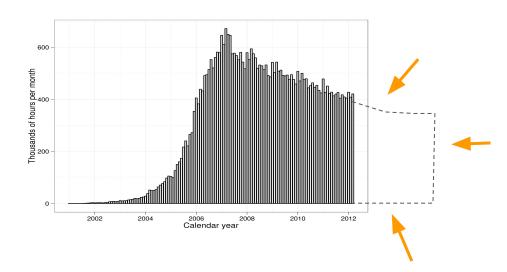
# Labor hours (input)



Geiger, R. S., & Halfaker, A. (2013, February). Using edit sessions to measure participation in Wikipedia. In *Proceedings of the 2013 conference on Computer supported cooperative work* (pp. 861-870). ACM.

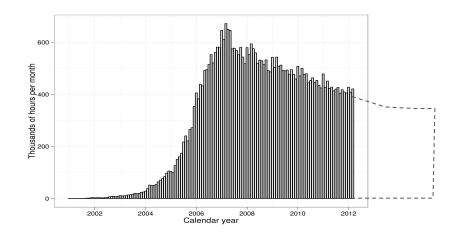
See also <a href="https://meta.wikimedia.org/wiki/Research:Activity\_session">https://meta.wikimedia.org/wiki/Research:Activity\_session</a>

# Labor hours (input)

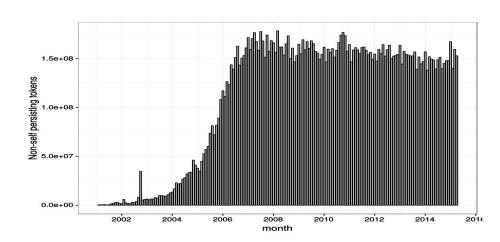


Geiger, R. S., & Halfaker, A. (2013, February). Using edit sessions to measure participation in Wikipedia. In *Proceedings of the 2013 conference on Computer supported cooperative work* (pp. 861-870). ACM.

# Labor hours (input)



# Persisting words added (output)

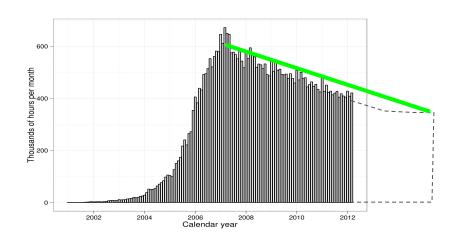


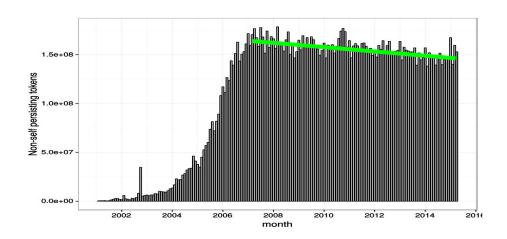
## 2006:

155m words / 600k hours = 258 persisting words per hour

## 2015:

145m words / 350k hours = 414 persisting words per hour

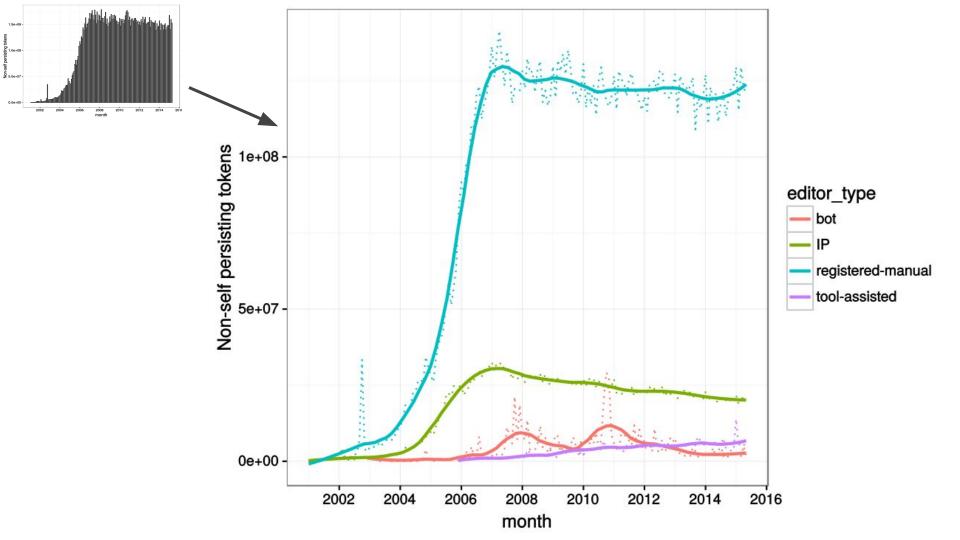


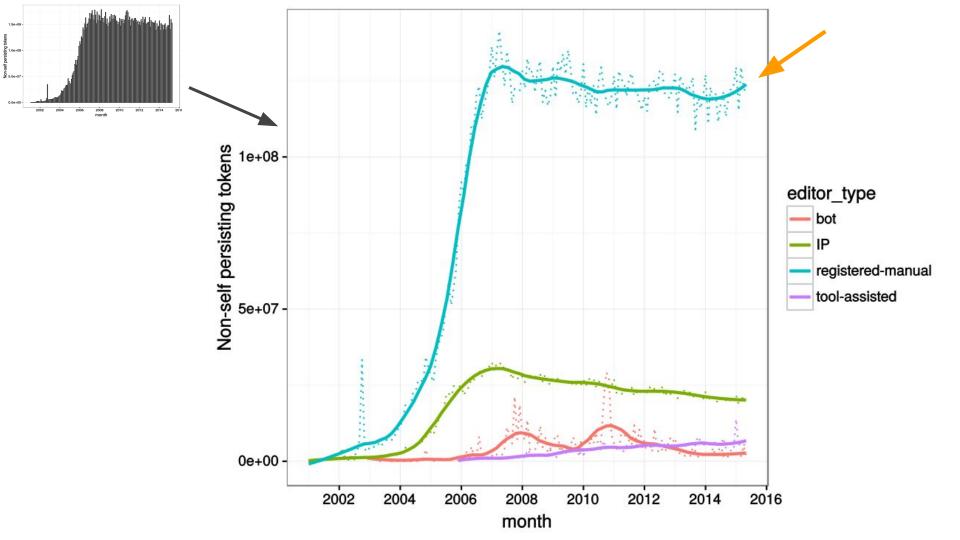


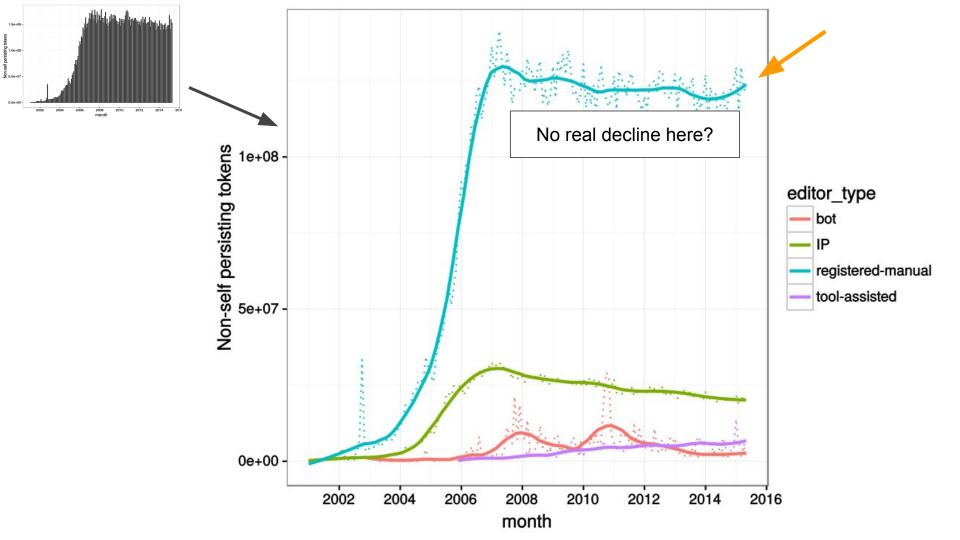
# Where's this efficiency coming from?

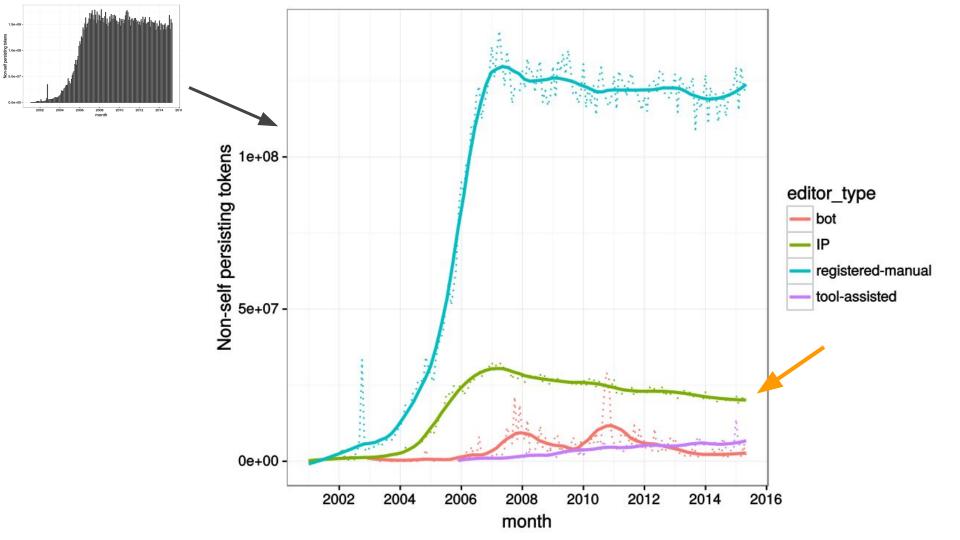
# Where's this efficiency coming from?

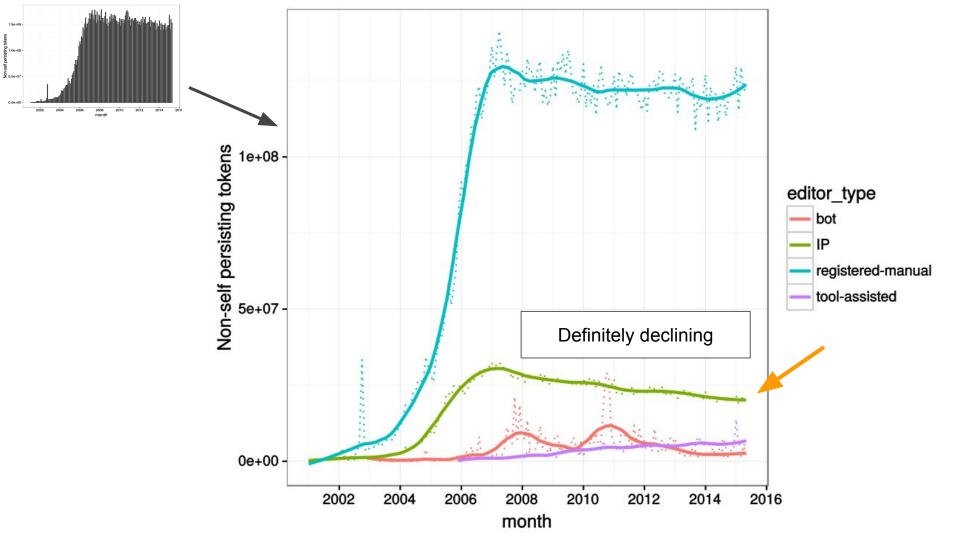
Hypothesis: Bots and tools-assisted editing!

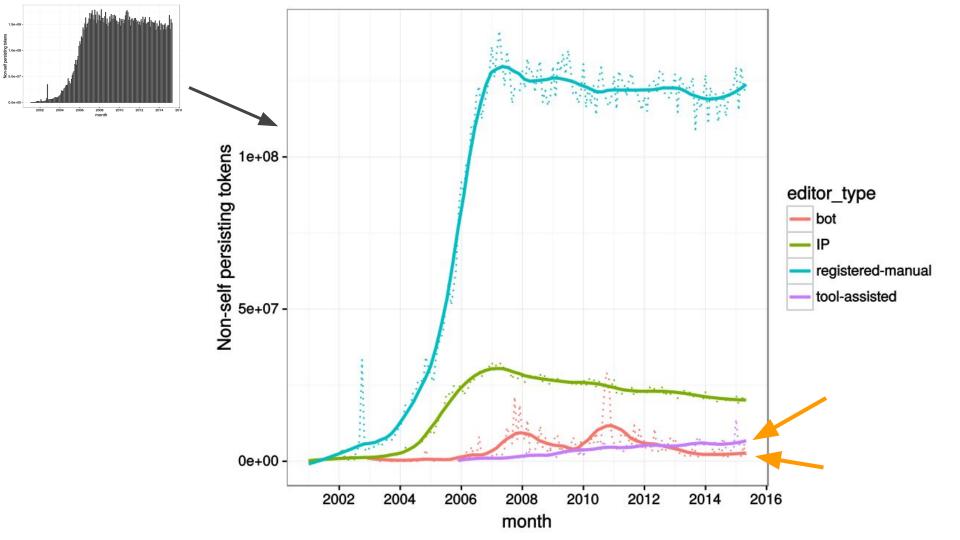


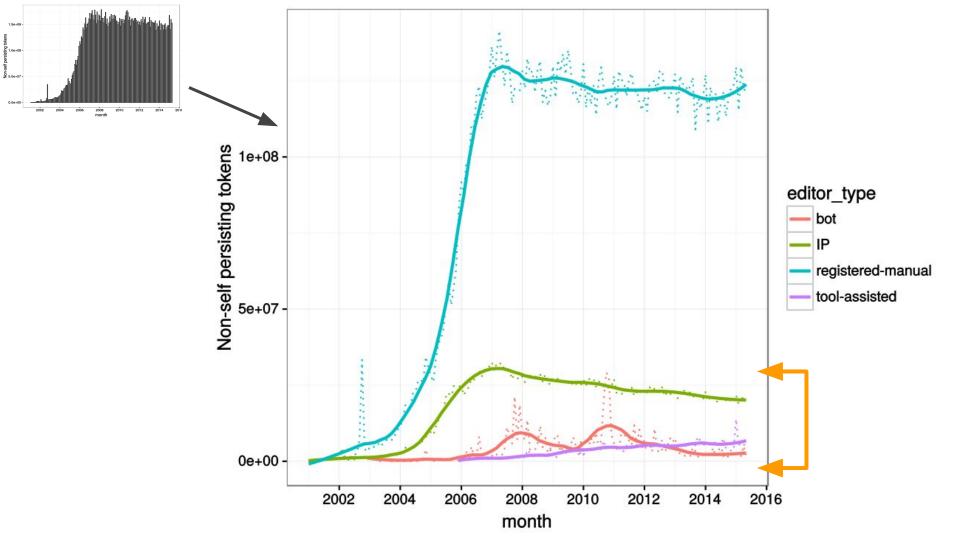


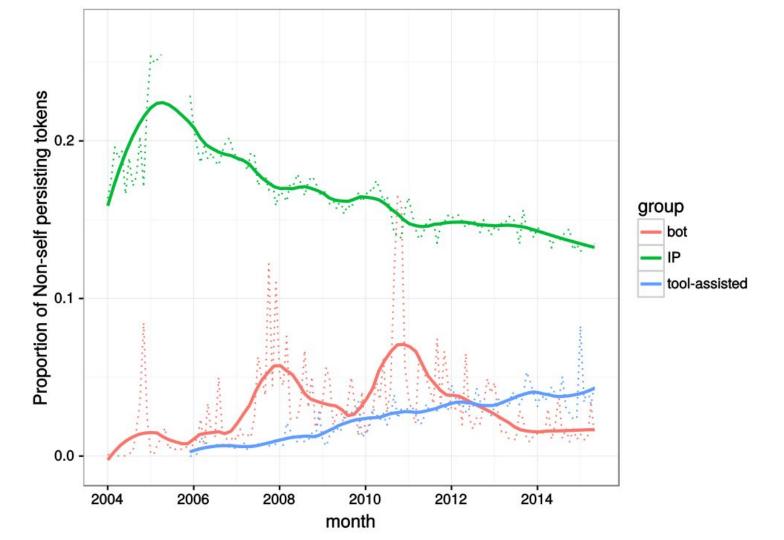


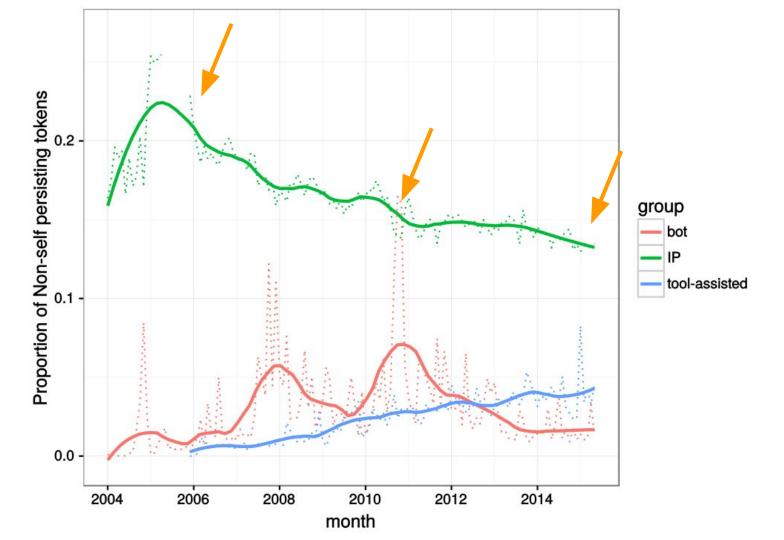


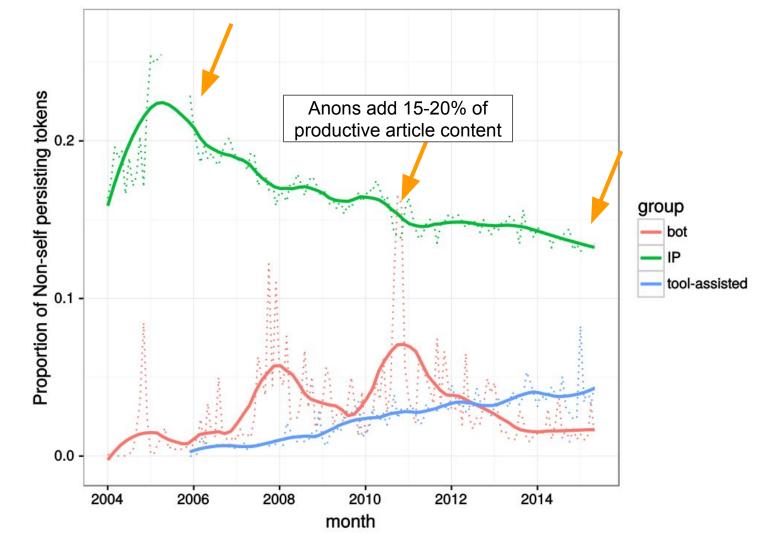


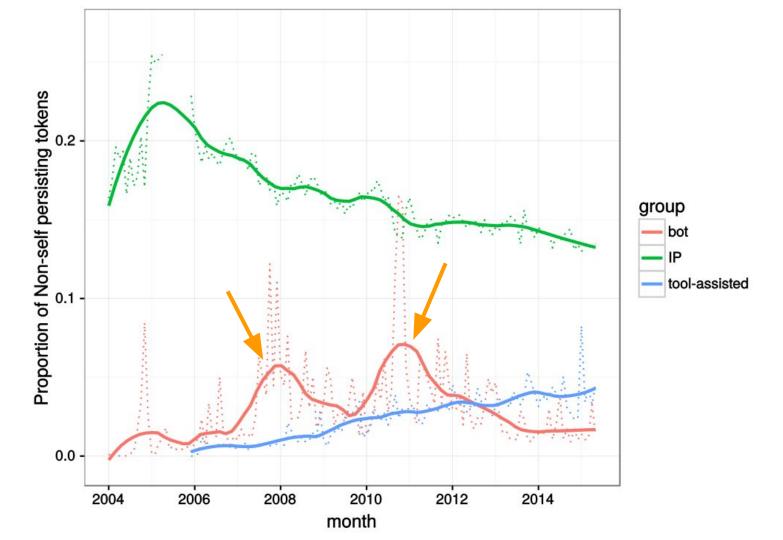


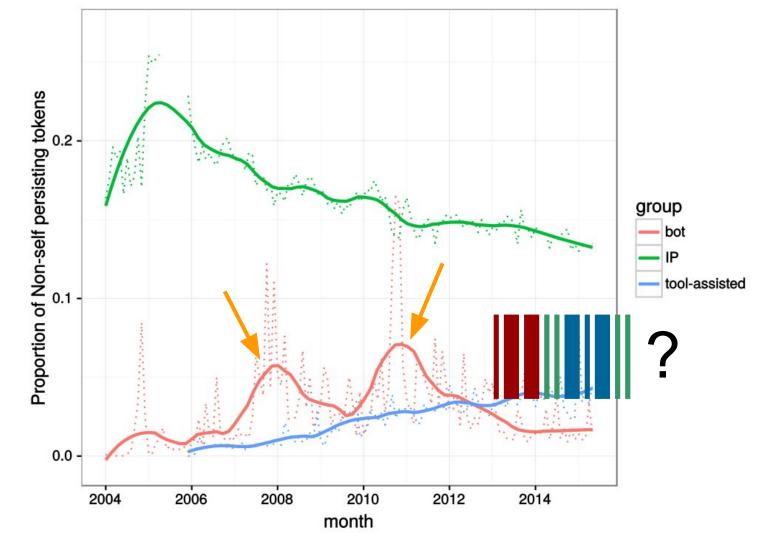


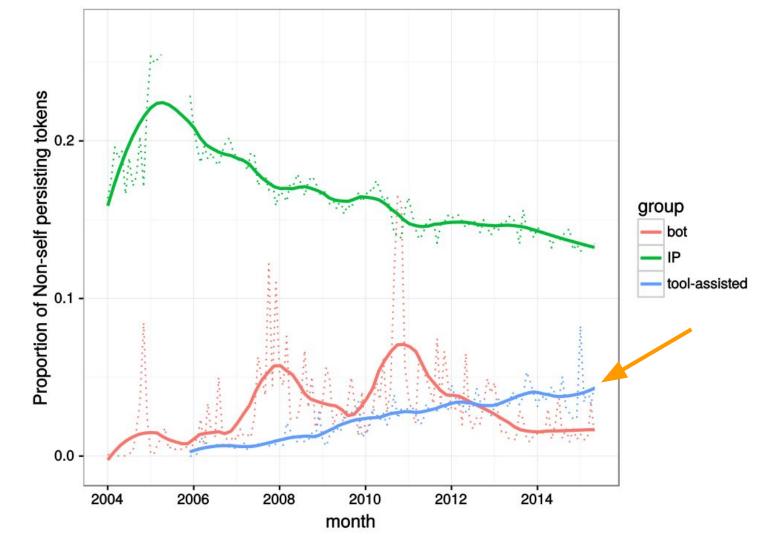


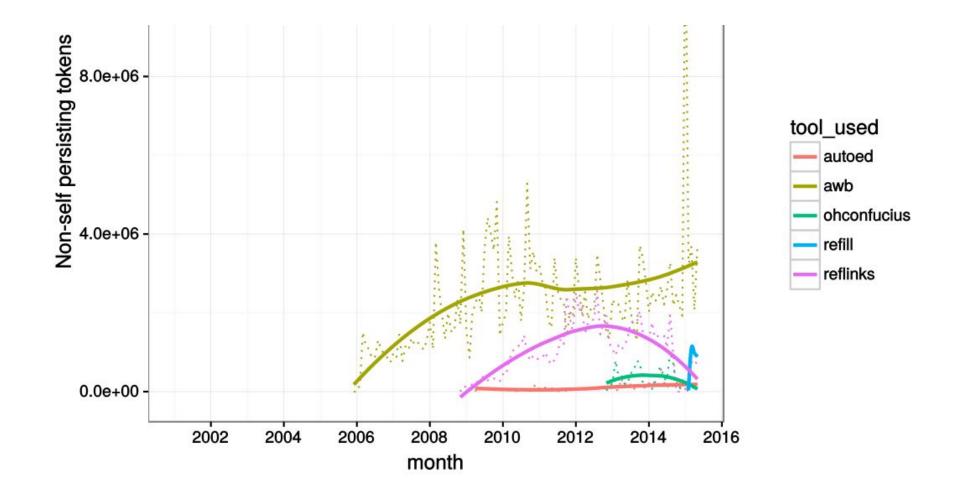


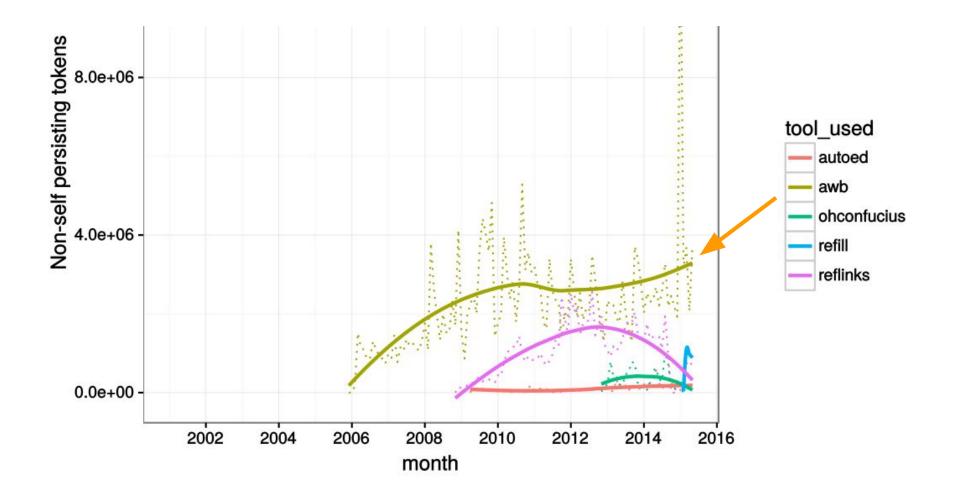


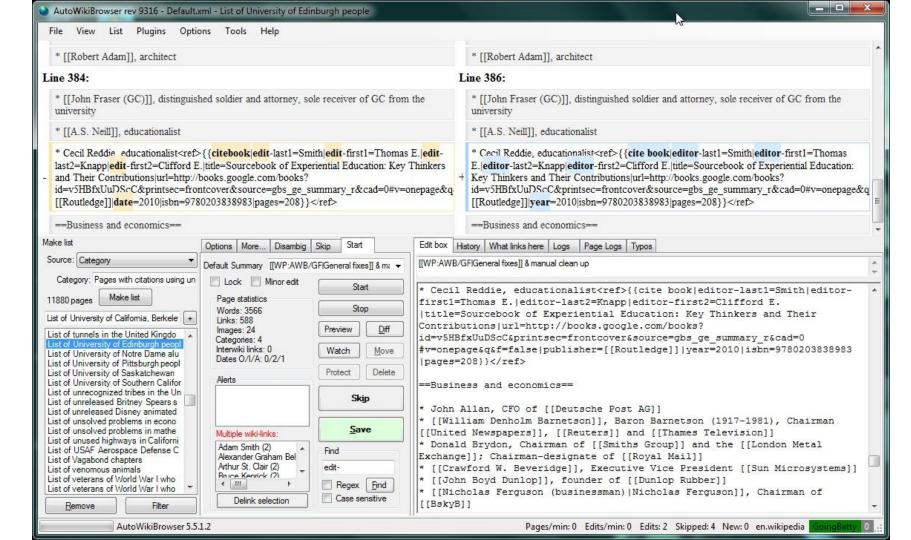


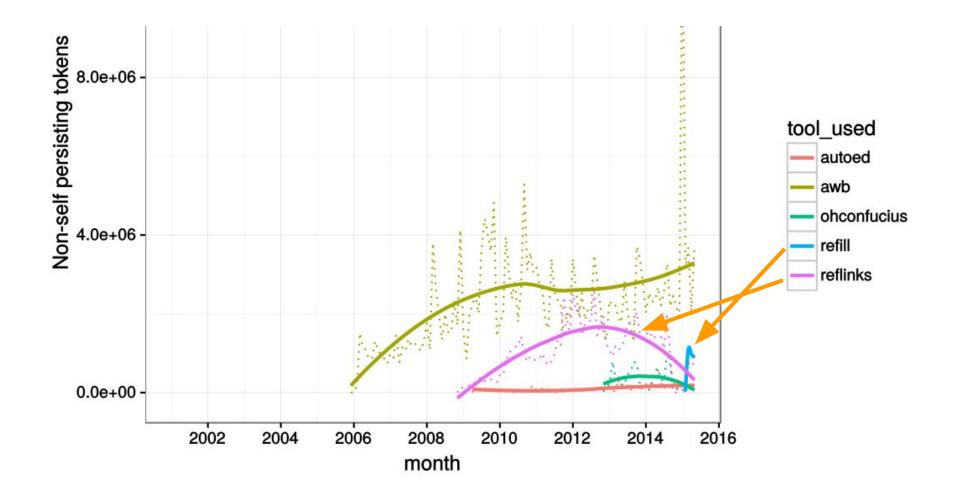














Ma

Source

Report b

Languages



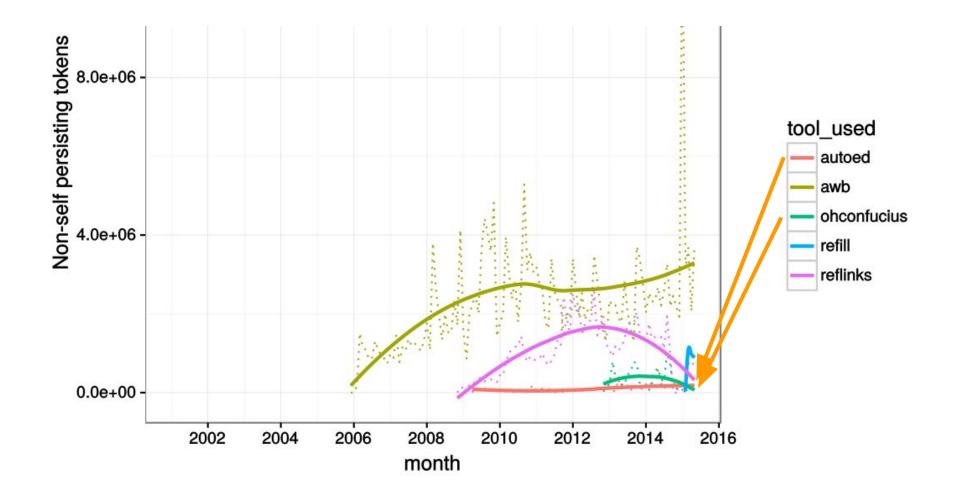
Expand bare references with ease

#### Recent changes

- The tool is now capable of generating localized templates. Please help translate refill into your language by joining the Transifex project. Thank you for using refill
- The tool can now expand New York Times references

### Fetch content from a wiki

Page name	en	•	Fix page
Options			
Use plain formatting instea	d of {{cite web}}		
Do not remove link rot tags			
Add blank metadata fields	when the information is unav	ailable	
☑ Do not add access dates			
Use the base domain name	as work when this information	on cannot be par	rsed



### Wikipedia:AutoEd

From Wikipedia, the free encyclopedia



Warning: You take full responsibility for any action you perform using AutoEd. You must understand Wikipedia policies and use this tool within these policies, or risk being blocked from editing.

AutoEd is a user script that helps to automatically make certain changes in articles, and it also allows for easy design, use, and customization of user scripts related to automated article cleanup. It is based on CodeFixer, Plastikspork's script, and Formatter, but allows for further customization and the easier creation of new functions. It is currently maintained primarily by Drilnoth and Plastikspork.

Contents [hide] 1 Installation guide 2 Documentation 2.1 Customization 2.2 wikEd 3 Presets 3.1 Basic 3.2 Formatter 3.3 Wikichecker 3.4 Complete 4 Modules 4.1 Community 4.2 User 5 Userbox

#### Installation guide [edit]

It is VERY easy to install AutoEd and you don't need a shred of technical ability! If you can follow a recipe for making a peanut butter and jelly sandwich, you can in: script. Instructions are below. If you get anxious, ask on the discussion page for help.

Shortcut: WP:AED

#### User:Ohconfucius

From Wikipedia, the free encyclopedia



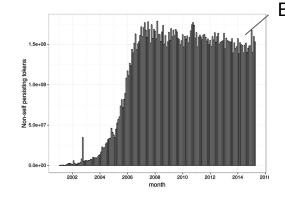


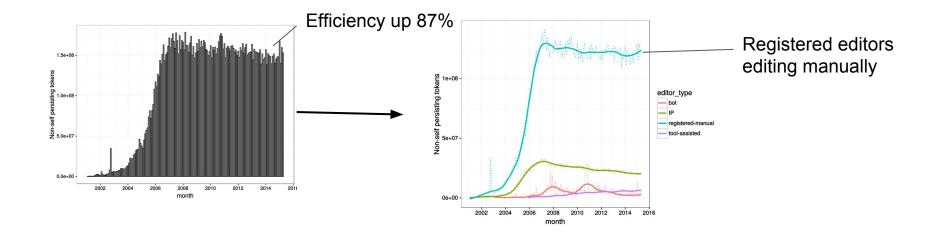


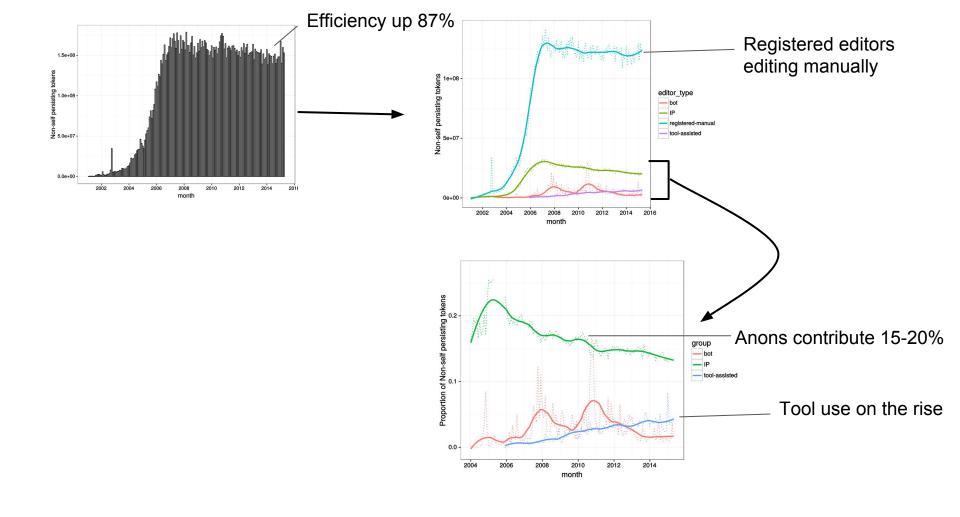


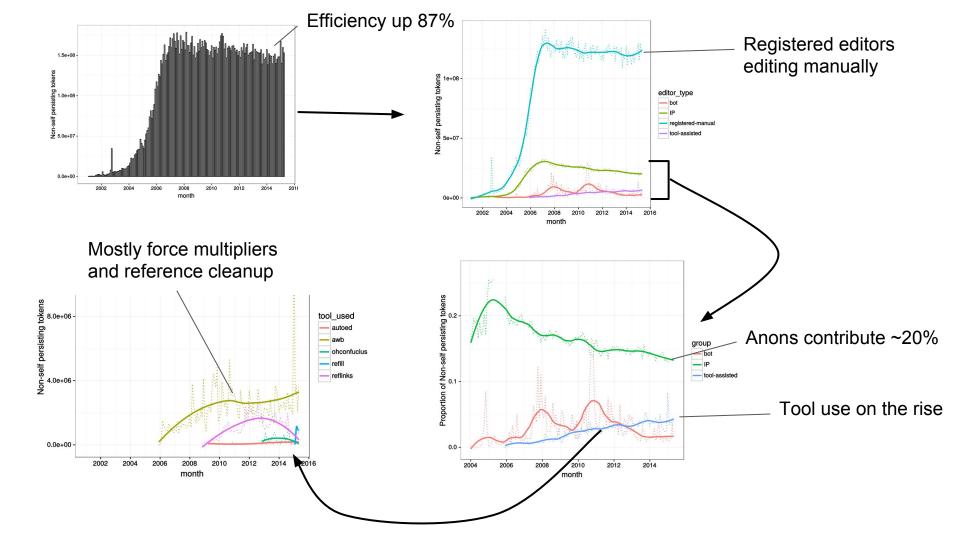
66 How Hong Kong develops democracy in the future is a matter entirely within the sphere of Hong Kong's autonomy, and the central government cannot intervene.

Efficiency up 87%









# Product demo



# Q&A