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1	Review of NPRJ and T/O & E's w/ Tabs and Annexes (Secret)	6 Nov 51

SECRET
SECURITY INFORMATION

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OPERATIONS DIVISION

6 November 1951

MEMORANDUM FOR: Executive, Advisory and Control Group

SUBJECT: Review of NPRJ and T/O's

1. Problem. To review the organization of the existing NPRJ based on one year of operational experience and estimated future requirements.

2. Assumptions.

a. That a military force will be developed for the defense of Japan.

b. That the military force developed will be organized solely for the defense of Japan.

c. That General Group Headquarters, NPRJ, will be the central command, policy, and planning headquarters for the military force developed.

d. That the presently organized NPRJ Region will be the main combat organization around which a balanced defense force will be organized.

3. Facts Bearing on the Problem.

a. The manpower resources of Japan allow flexibility in determining the future strength of units.

b. The administrative personnel and technicians included in the present organization are insufficient for the mission.

c. The organization of Welfare and Recreation and Mutual Aid Branches within the Personnel sections of NPRJ units was not provided for in the original organization of the NPRJ.

d. The present General Group Headquarters is functioning as a central command, tactical, administrative, policy, and planning headquarters to develop, equip, and train the NPRJ.

e. The NPRJ Service Group as presently organized parallels, with minor exceptions, the U.S. Service Command organization developed to command and operate a communications zone in support of a combat force operating in an overseas theater of operations.

f. The personnel with which to establish schools and facilities to train specialists, technicians, and key personnel at present must be provided for from the existing force of 75,000 NPRJ which includes no authorization for bulk personnel.

4. Discussion.

a. The present General Group Headquarters organization is inefficient for a central command, policy, and planning headquarters and includes insufficient personnel for the efficient accomplishment of the present assigned mission to develop, organize, equip, and train the present NPRJ. (Annex 1)

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b. The present Headquarters Company, General Group, does not include sufficient personnel to provide the services essential to maintain General Group Headquarters. (Annex 2)

c. The present NPRJ organization provides no General Group units such as a National Band or an Interpreter Company. (Annex 2)

d. The present NPRJ Region retains insufficient administrative personnel, technicians, fillers, and basics, to operate in the field for sustained periods and includes no provisions for special mission units. (Annex 3)

e. The present Service Group organization includes a Service Group Headquarters, which is similar to a U.S. zone of communications Service Command Headquarters, which commands service units in an overseas theater of operations. This departs from the normal U.S. procedure of the central command, administrative, policy and planning headquarters responsible for command, control, and supervision of all assigned service units in the Zone of Interior. (Annex 4)

f. The lack of special equipment and facilities and the present mission of the NPRJ indicate that certain Service Group units presently authorized should not be trained nor organized and that these are not essential to the present mission of the NPRJ. (Annex 5)

g. The presently authorized Intermediate Headquarters are not essential to the present training mission of the NPRJ.

h. The assignment of small, uniformed, station complement detachments to camps, to provide permanent personnel for property accountability, subsistence contracting, and repair and maintenance of buildings, is essential to the present organization of the NPRJ.

5. Conclusions.

a. That the present General Group Headquarters organization and personnel strength is inadequate for the efficient accomplishment of the present assigned mission.

b. That the present Headquarters Company, General Group, is inadequate.

c. That a National Band and an Interpreter Company are essential to the NPRJ.

d. That the NPRJ Region as presently organized does not include the administrative personnel, technicians, and filler personnel to operate in the field for sustained periods.

e. That in accordance with normal Zone of Interior command and supervisory channels, General Group Headquarters should directly command and supervise the existing service units.

f. That the present Service Group should be reorganized.

g. That certain service units can be temporarily placed at zero personnel strength and carried in an equipment only status.

h. That the Intermediate Headquarters presently authorized and carried at zero strength are not essential to the present training mission and can be carried at zero strength.

6. Action Recommended.

a. That General Group Headquarters be reorganized with a personnel strength of 815, to include the organization structure of a central command, policy, and planning headquarters to include provisions for an Artillery Section, a Welfare and Recreation and Mutual Aid Branch, and an Audit Agency. (Annex 1 - Tab B)

SUBJECT: Review of NPRJ and T/O's (Cont'd)

b. That Headquarters Company, General Group, be reorganized with a strength of 181 personnel. (Annex 2 - Tab B)

c. That the NPRJ Band be organized as a table of organization unit assigned General Group Headquarters, with a strength of 71 personnel. (Annex 2 - Tab C)

d. That an Interpreter Company be organized and assigned General Group Headquarters with a strength of 200 personnel. (Annex 2 - Tab D)

e. That the NPRJ Region organization include the units and personnel necessary for sustained field operations with an aggregate personnel strength of 17,510. (Annex 3 - Tab E).

f. That Service Group Headquarters and Headquarters Company, as presently organized, be eliminated.

g. That Service Group be reorganized into a Service Force with certain units deleted and certain new units organized and with a total personnel strength of 12,429. (Annex 4 - Tab D)

h. That the Service Force be temporarily reduced to a personnel strength of 10,527 with certain units temporarily placed at zero strength or temporarily reduced to the strength indicated. (Annex 5 - Tab A)

i. That the two Intermediate Headquarters and Headquarters Companies presently authorized 300 personnel spaces each, remain at zero personnel spaces for the present.

j. That uniformed station complement detachments be provided each NPRJ camp based on the personnel strength assigned the camp. (Annex 5 - Tab B & C)

k. That the organization and command structure of the NPRJ be as indicated in (Tab A).

l. That the NPRJ Region be temporarily reduced to a personnel strength of 15,200 with certain units temporarily placed at zero strength or temporarily reduced to the strength indicated. (Tab B)

m. That the present NPRJ be reorganized to include the units indicated above, at the personnel strengths indicated in (Tab C).

n. That the personnel spaces made available as a result of the zeroed units or reduced strength units be placed in a bulk personnel pool for assignment by Personnel Division. (Tab C)

ROBERT L. WEBB
Lt Col, Inf
Chief, Operations Division

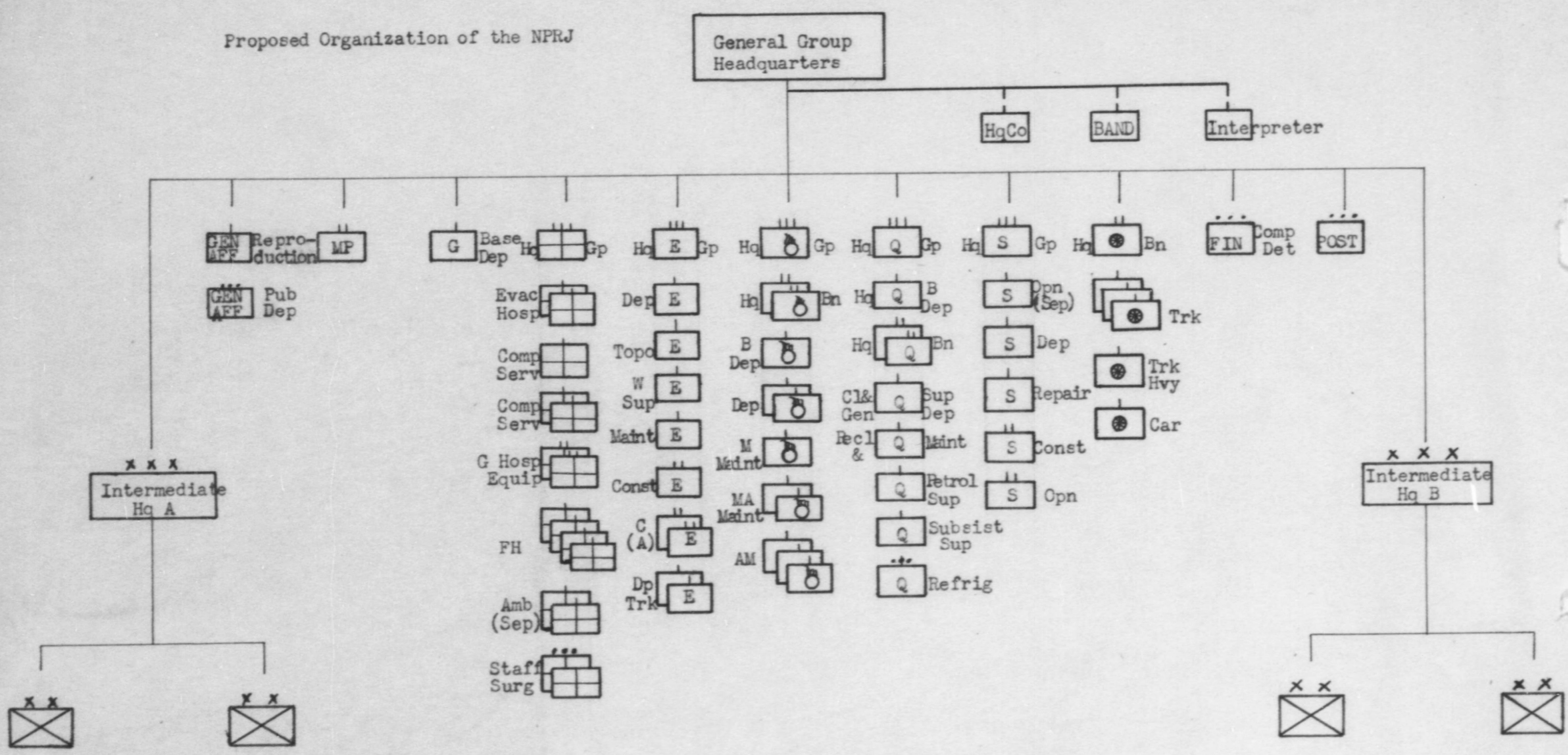
1 Incl:
Reference material utilized

ANNEXES:
1. Review of General Group Headquarters Organization
2. Review of Headquarters Company, General Group and Study of Special General Group Units
3. Review of NPRJ Region Organization
4. Review of Service Group Organization
5. Review of the Reorganized Service Force to Determine Current Personnel Requirements

References:

1. FM 100-10 Field Service Regulations Administration
2. FM 100-15 Field Service Regulations Larger Units
3. FM 101-5 Staff Organization and Procedure
4. FM 101-10 Organization, Technical and Logistical Data
5. FM 101-51 Department of the Army Planning System
6. Organizational Chart of Department of the Army "as published by Comptroller of the Army," dated 1 September 1950.

Proposed Organization of the NPRJ



PROPOSED

REGION

X X

(848) 910 (14352) 16600

Total region at temporarily reduced personnel strength - 15,200

Total Region - 17,510

X X

HQ (55) 55 120 (120)

(5)(136) 12 172 — DIV HQ

(29)(188) 31 274 — MP

(1)(41) 7 170 — S

(15)(275) 15 330 — BAND

1 34 — ORD

(19)(228) 19 296 — RANGER

0)(0) 5 107 — Q

(10)(140) 10 188 — E

(43)(847) 44 912 — ⌀

(6)(150) 6 160

(144)(3066) 153 3507

(232)(2995) 246 3316

(15)(48) 15 60 — HQ & HQ

(4)(60) 4 84 — AMB

(10)(80) 12 130 — CLR

(23)(247) 24 272 — HQ HQ & SV E

(5)(150) 5 160 — E E

(14)(187) 19 250 — HQ & HQ

(6)(118) 10 170 — SV

(6)(132) 6 138 — TK

(6)(150) 6 180 — HM

(13)(163) 13 180

(33)(772) 33 863

(10)(98) 10 105 — HQ & HQ

(5)(140) 5 158 — HV WPN

(6)(178) 6 200

(22)(163) 28 182 — HQ & HQ

(46)(547) 48 602 — 105 HOW

(35)(558) 37 604 — 155 HOW

(37)(633) 37 724

(18)(128) 20 140 — HQ & HQ

(4)(71) 4 78 — SV

(8)(116) 8 128 — 105 HOW

(16)(104) 18 120 — HQ & HQ

(4)(79) 4 79 — SV

(5)(125) 5 135 — 155 HOW

(13)(121) 13 144 — HQ & HQ

(6)(128) 6 145 — AW

STRENGTH COMPARISON CHART

Unit	Reorganized Strength Off	Reorganized Strength EM	Reorganized Strength Agg	Present Auth Strength Off	Present Auth Strength EM	Present Auth Strength Agg	Recommended Reduced or Zeroed Strength Off	Recommended Reduced or Zeroed Strength EM	Recommended Reduced or Zeroed Strength Agg
General Group Headquarters	325	490	815	231	342	573	325	490	815
Headquarters Company, General Group	5	176	181	5	122	127	5	176	181
National Band	3	68	71	---	---	---	3	68	71
Interpreter Company	14	186	200	---	---	---	14	186	200
2 Intermediate Headquarters (each)	80	127	207	80	127	207	---	---	---
2 Headquarters Companies, Inter. Hq. (each)	6	87	93	6	87	93	---	---	---
4 Regions (each)	910	16600	17510	848	14352	15200	848	14352	15200
Service Force	1105	11324	12429	1177	11723	12900	760	9767	10527
Total	5264	79072	84336	4977	70023	75000	4499	68095	72594
Total space available for bulk personnel pool							512	1928	2406
Aggregate							4977	70023	75000
Bulk Personnel Pool							478	1928	2406
Personnel assigned GG School Center							80	265	345
Total bulk personnel unassigned							398	1663	2061

ANNEX 1: Staff Study "Revision of NPRJ and T/O's"

SUBJECT: Review of General Group Headquarters Organization

1. Problem. To review the existing organization of General Group Headquarters based on one year of operational experience and estimated future requirements.

2. Assumptions.

a. That a military force will be developed for the defense of Japan.

b. That General Group Headquarters, NPRJ, will be the central command, policy, and planning headquarters for the military force developed for the defense of Japan.

c. That the military force developed will be organized solely for the defense of Japan.

d. That an adequate military force for the defense of Japan will include a tactical command and administrative headquarters, similar in composition to a U.S. Field Army Headquarters, in addition to the central command, policy, and planning headquarters.

3. Facts Bearing on the Problem.

a. The present organization of General Group Headquarters, with a few exceptions, parallels the organizational structure of a U.S. Field Army Headquarters.

b. The aggregate personnel strength of the present General Group Headquarters and Headquarters Company is 700 as compared to a Zone of Interior U.S. Field Army Headquarters strength of approximately 1200 uniformed personnel.

c. The present General Group Headquarters is functioning as a central command, administrative, policy, and planning headquarters to develop, train, and equip the NPRJ.

4. Discussion.

a. The present General Group Headquarters organizational structure does not include a Deputy Chief of Staff for administration to implement and coordinate the execution of all plans and programs.

b. The technical staff sections of the headquarters are at present on a direct command line from the Chief of General Group whereas the normal organizational structure of a central command, policy, and planning headquarters includes the Technical Service sections under the supervision of the Service and Supply Division for coordinated development, contractural procedure, and central purchasing control of materials.

c. The administrative services are not at present under the direct supervision of the Personnel Division for coordination and development of personnel and administrative procedures.

d. A Deputy Chief of Staff for Plans and Combat Operations, to coordinate the development of plans and programs to obtain the objectives of the NPRJ, is not included in the present General Group Headquarters.

e. The present personnel strength authorized the executive staff divisions of General Group Headquarters does not provide the necessary personnel to adequately take care of their assigned mission of supervising, organizing, and training the NPRJ and adequately developing long range policies, plans, and procedures for the future.

f. The present organization of the Personnel Division, General Group Headquarters, includes no provisions for the organization of a Welfare, Recreation, and Mutual Aid Branch.

g. The present organization of the Operations Division, General Group Headquarters, does not provide for an Artillery Branch although 4 Regiments, totaling 16 Artillery Battalions and 4 AAA Automatic Weapons Battalions (SP), are included in the present organization of NPRJ.

h. The present authorized Technical Staff sections of General Group Headquarters do not include sufficient personnel to efficiently develop and procure equipment for NPRJ units in addition to establishing, training, and supervising their corresponding Technical Service units.

i. The present organization of General Group Headquarters includes no provision for an agency to perform necessary audits of financial and property accounts.

5. Conclusions.

a. That the present tactical command and administrative organizational structure of General Group Headquarters is not an efficient organization for a headquarters assigned the mission of central command responsibility for developing, organizing, equipping, and training the present NPRJ or a future defense force. (Tab A)

b. That the organizational structure of a central command, policy, and planning headquarters capable of developing, organizing, equipping, and training a defense force is necessary to enable General Group Headquarters to adequately fulfill its mission.

c. That the Personnel Division of the reorganized General Group Headquarters include provisions for a Welfare, Recreation, and Mutual Aid Branch.

d. That the Operations Division of the reorganized General Group Headquarters include an artillery branch composed of 6 officers and 12 enlisted personnel.

e. That the reorganized General Group Headquarters include provisions for an agency to audit NPRJ financial and property accounts.

f. That the present 573 personnel authorized General Group Headquarters is inadequate for the organization of staff divisions and sections capable of performing their missions.

6. Action Recommended.

a. That General Group Headquarters, NPRJ, as presently organized be eliminated. (Tab A)

b. That General Group Headquarters be reorganized with a personnel strength of 815, to include the organizational structure of a central command, policy, and planning headquarters. (Tab B)

SECRET

PRESENT

HEADQUARTERS GENERAL GROUP

Chief of General Group

Secretariat — 0-3 EM-4

Deputy Chief of General Group — 0-5 EM-8

0-2 Uniformed Aide to Director General

Uniformed Aide to Ass't Director General

0-1 Medical Director

0-15 EM-20 Comptroller

Executive Staff

0-17 EM-20 Personnel

0-12 EM-18 Information

0-21 EM-25 Operations

0-25 EM-38 Service and Supply

Special Staff

0-12 EM-40 General Affairs

0-4 EM-6 Police

0-7 EM-14 Finance

0-4 EM-4 Inspection

0-4 EM-5 Judge Advocate

Technical Staff

0-19 EM-22 Medical

0-3 EM-5 Chemical

0-17 EM-25 Engineers

0-16 EM-28 Weapons Maintenance

0-22 EM-25 Stores

0-15 EM-25 Communications

0-7 EM-10 Transportation

Service Group

Intermediate Commands

SUMMARY

	OFF	EM	TOTAL
GENERAL GROUP			
Executive	101	133	234
Special & Tech Staff	130	209	339
Total	231	342	573
Headquarters Company	5	122	127
Total	236	464	700

* Office of the Director General

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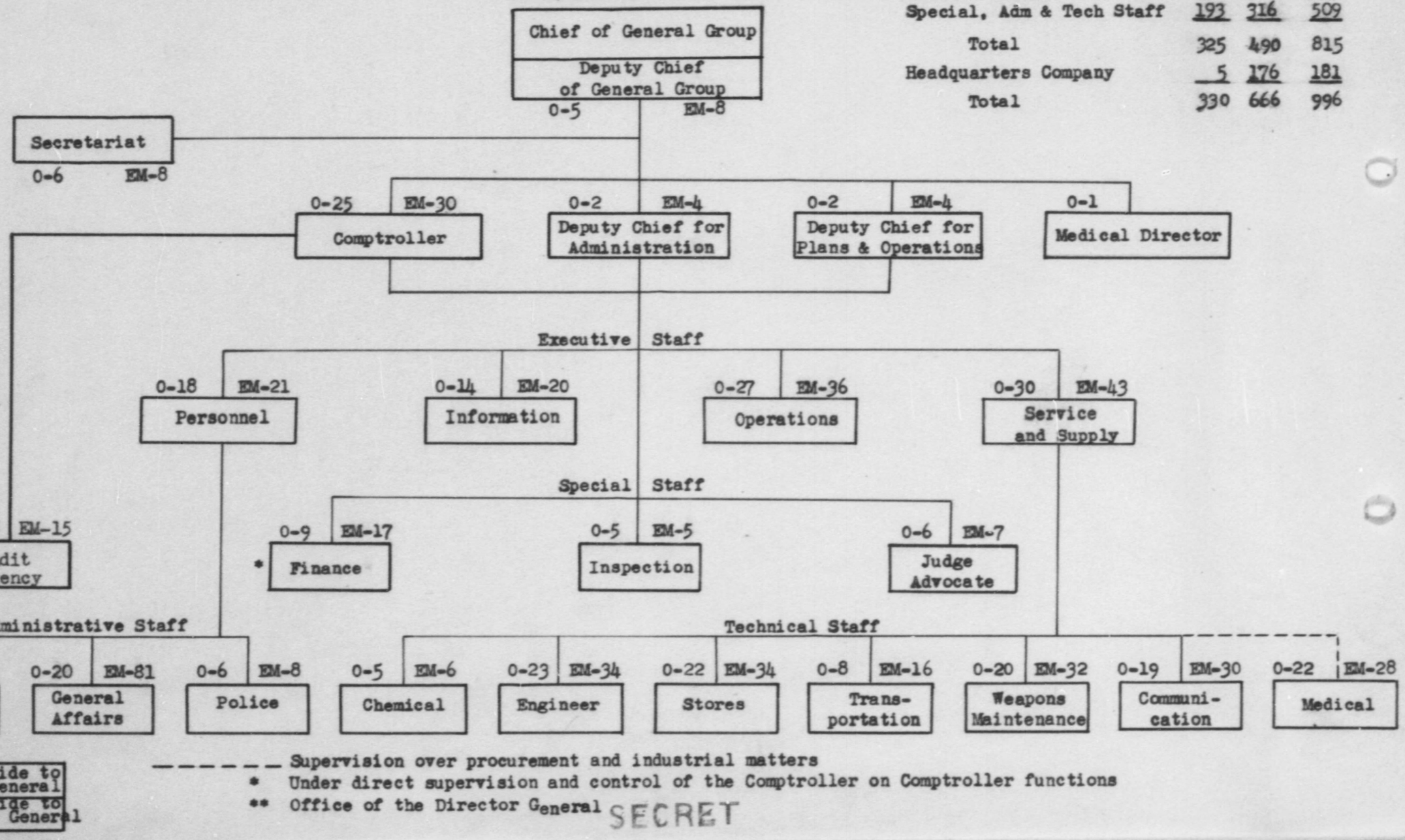
PROPOSED

HEADQUARTERS GENERAL GROUP



SUMMARY

	OFF	EM	TOTAL
GENERAL GROUP			
Executive Staff	132	174	306
Special, Adm & Tech Staff	193	316	509
Total	325	490	815
Headquarters Company	5	176	181
Total	330	666	996

SECRET

ANNEX 2 - Staff Study "Revision of NPRJ and T/O's"

SUBJECT: Review of Headquarters Company, General Group and Study of Special General Group Units

1. Problem. To review the existing organization of Headquarters Company, General Group and develop special mission units for duty with General Group Headquarters, based on one year of operational experience and estimated future requirements.

2. Assumptions.

a. That General Group Headquarters will be the central command, policy, and planning headquarters for the military force developed for the defense of Japan.

b. That General Group Headquarters will be reorganized with an aggregate strength of approximately 727 personnel.

c. That U.S. advisory personnel will continue to advise the NPR with reference to organization, training, and further development of the force.

3. Facts Bearing on the Problem.

a. The aggregate personnel strength of the present General Group Headquarters Company is 127 as compared to a similar type U.S. Headquarters Company of 215 personnel which has an additional headquarters authorization of special troops totaling 482 personnel.

b. The present translator and interpreter service within the NPRJ is based on the employment of civilian personnel.

c. The primary mission of the NPRJ is to be prepared and when necessary maintain peace, restore order, and guarantee the public welfare.

4. Discussion.

a. The present Headquarters Company, General Group, does not include sufficient personnel to provide required drivers, mess operating personnel, and orderlies to maintain a large headquarters.

b. The Supply and Special Section of Headquarters Company, General Group, as presently organized, does not provide sufficient personnel to supply, maintain, and provide the details necessary to accomplish the services required in the maintenance of a central headquarters establishment.

c. The national headquarters band, as presently organized and assigned General Group Headquarters, is a provisional unit organized to improve morale, establish traditions, create favorable public opinion, and develop esprit de corps.

d. The NPRJ as presently organized includes no authorization for uniformed translators and interpreters to process classified documents, assist in conferences, translate necessary material, or assist U.S. advisory personnel in training and possible future field operations of the NPR.

5. Conclusions.

a. That the presently organized headquarters does not include sufficient personnel to maintain, supply, and provide necessary services for General Group Headquarters. (Tab A)

ANNEX 2 - Staff Study "Revision of NPRJ and T/O's"

SUBJECT: Review of Headquarters Company, General Group
and Study of Special General Group Units (Cont'd)

b. That the present provisional band is essential for NPRJ morale, esprit de corps, and development of favorable public opinion.

c. That a uniformed Translator-Interpreter unit is essential to the NPRJ.

6. Recommendations.

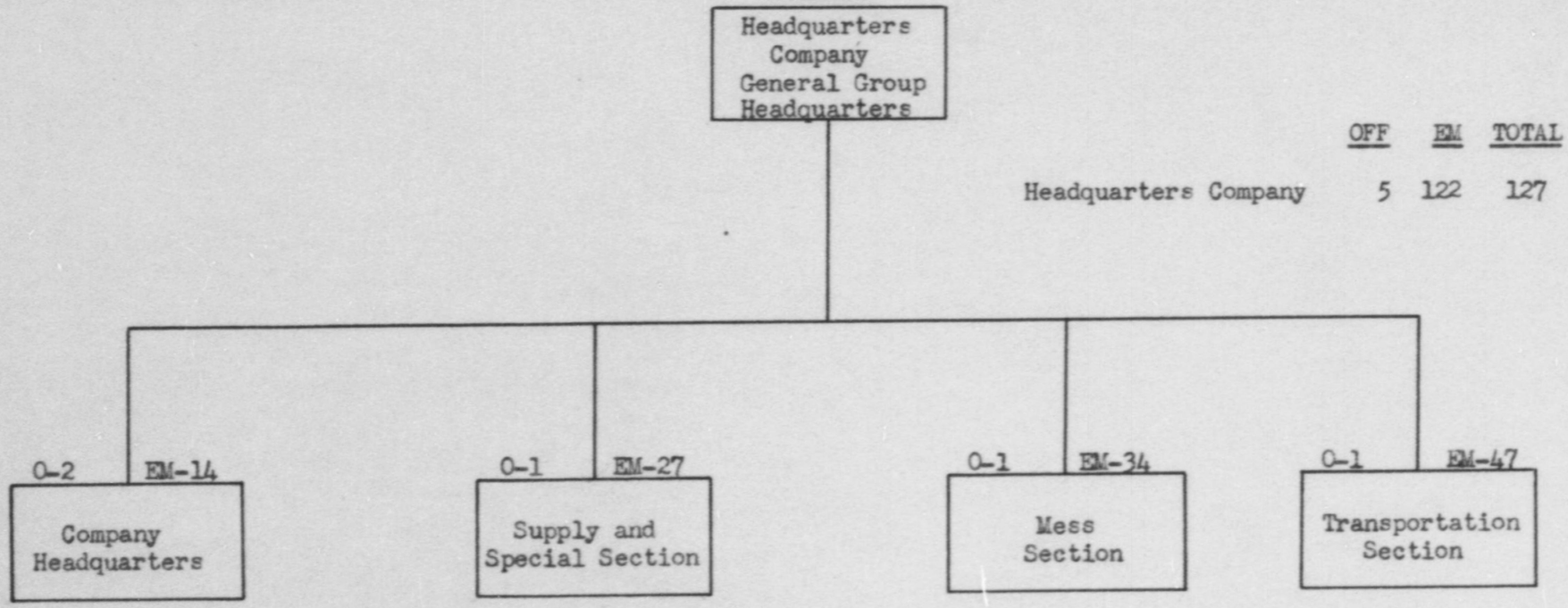
a. That Headquarters Company, General Group, as presently organized be eliminated. (Tab A)

b. That Headquarters Company, General Group, be reorganized with a strength of 181 personnel. (Tab B)

c. That the NPRJ Band be organized as a table of organization unit assigned General Group Headquarters, with a strength of 71 personnel. (Tab C)

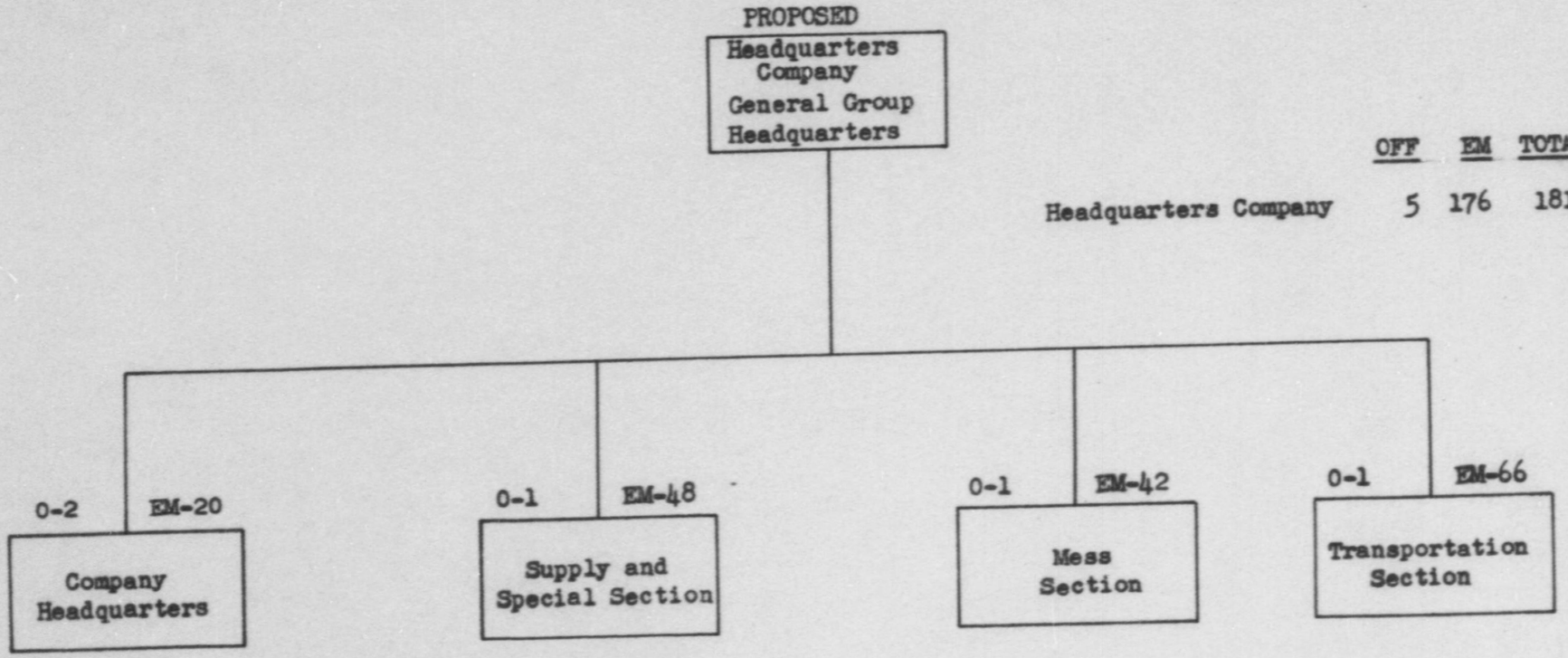
d. That a Interpreter Company be organized as a table of organization unit assigned General Group Headquarters, with a strength of 200 personnel. (Tab D)

PRESENT



	OFF	EM	TOTAL
Headquarters Company	5	122	127

PROPOSED



	OFF	EM	TOTAL
Headquarters Company	5	176	181

Proposed Table of Organization, National Headquarters Band

1		2
1	UNIT	68-Piece Band
2	Senior Inspector	1
3	Bandmaster	(1)
4	Inspector I Class	1
5	Assistant Bandmaster	(1)
6	Inspector Second Class	1
7	Band Leader	(1)
8	Total Commissioned	3
9	Sergeant I Class	1
10	Bandsman I	(1)
11	Sergeant II Class	2
12	Bandsman	(2)
13	Sergeant III Class	5
14	Bandsman 2	(5)
15	Senior Patrolman	20
16	Bandsman 3	(20)
17	Patrolman I Class	40
18	Bandsman 4	(40)
19	Total Sergeants and Patrolmen	68
20	Total Commissioned	3
21	Aggregate	71

Notes:

1. Also First Sergeant.
2. One Sergeant Third Class, Also Supply Sergeant.
3. One Senior Patrolman, Also Clerk, Company, Administrative.
4. Four Patrolmen First Class, Also Drivers, Truck, Light.

Remarks:

The above unit has been established in accordance with NPR Notice No. 14 as a Provisional Headquarters Detachment, General Group.

It is recommended that it be authorized as a table of organization unit with the strength and grades as indicated above.

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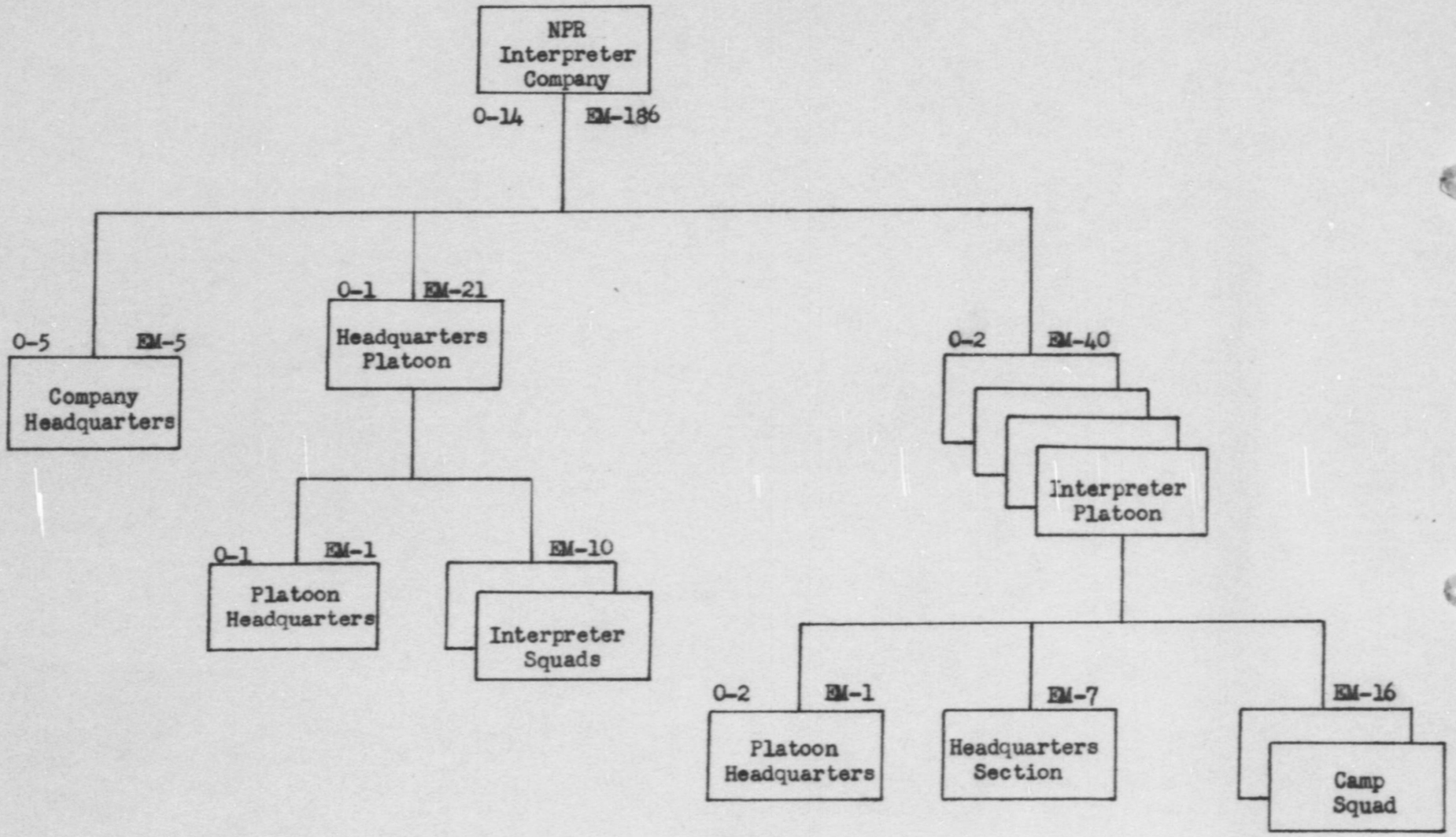
PROPOSED



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ANNEX 3 - Staff Study "Revision of NPRJ and T/O's"

SUBJECT: Review of NPRJ Region Organization

1. Problem. To review the existing organization and strength of the NPRJ Region and Region units based on one year of operational experience and estimated future requirements.

2. Assumptions.

a. That a military force will be developed for the defense of Japan.

b. That the presently organized NPRJ Region will be the main combat organization around which a balanced defense force will be organized.

3. Facts Bearing on the Problem.

a. The presently organized NPRJ Region (Tab A) includes an aggregate personnel strength of 15,200 as compared to the U.S. Infantry Division aggregate strength of 18,804 personnel.

(1) The NPRJ Region at present includes no basic or filler personnel to absorb loss of personnel for cadres or combat losses.

(2) The administrative personnel and technicians retained in the NPRJ Region tactical units are insufficient to provide administrative and technical services for units stationed in camps or in the field.

(3) The present NPRJ Region organization includes no light aircraft or pilots to direct and observe artillery fire.

(4) The Military Police Company is deleted in the present organization and a Military Police Platoon is organized within the Region Headquarters Company.

(5) The present NPRJ Region organization includes no special mission unit heavily armed with automatic weapons and specially trained for infiltration missions.

(6) The present NPRJ Region organization includes no band to maintain morale and esprit de corps of personnel.

b. The manpower resources of Japan are unlimited and therefore allow flexibility in determining the strength of units.

4. Discussion.

a. The lack of filler personnel and basics within the NPRJ organic Region tactical units would create a critical trained-personnel replacement problem during field operations and cause personnel losses to be absorbed primarily within tactical squads and platoons until trained replacements were provided.

b. The present NPRJ Region does not include sufficient administrative personnel to accomplish the normal administrative work load during post, camp, and station duty and results in unit commanders detailing personnel from other assigned duties to administrative functions.

ANNEX 3 - Staff Study "Revision of NPRJ and T/O's"
SUBJECT: Review of NPRJ Region Organization (Cont'd)

c. The type of terrain and scarcity of vehicular road nets within Japan would create a need for ammunition bearers and handlers during field operations in excess of those presently authorized, which average approximately 2/3 the number authorized in a comparable U.S. unit.

d. The ability of the present NPRJ Region to establish and maintain lines of communication and to maintain vehicles and weapons during field operations would be seriously impaired by the reduced number of technicians presently authorized within the organic Region units.

e. The Military Police Platoon presently authorized in the Region Headquarters Company does not include sufficient personnel to control traffic, perform escort and guard duty, control the circulation of individuals in rear areas, and process and guard prisoners-of-war for tactical units during field operations.

f. The present NPRJ Region includes no special mission unit, heavily armed with automatic weapons and specially trained to infiltrate through enemy lines and attack command posts, tank parks, and communication centers, thereby relieving the Region tactical organizations from performing such special missions. It is believed that a specially trained unit would be able to accomplish such missions in a more efficient manner, with a minimum loss of personnel.

g. The present Region organization does not authorize a band for parades and concerts to maintain the morale and esprit de corps of Region personnel, and create favorable public opinion.

5. Conclusions.

a. That the present NPRJ Region includes insufficient filler, basic, administrative, and technical personnel to operate in the field for a sustained period of time. (Tab A)

b. That a military police company is essential to provide security, control traffic, and process prisoners-of-war during field operations. (Tab B)

c. That a special mission unit similar to a U.S. Ranger Company is essential to field operations, to provide a source of trained personnel to conduct special operations in an efficient manner with a minimum loss of personnel. (Tab C)

d. That a Region band is essential to the morale and esprit de corps of Region personnel. (Tab D)

6. Recommendations.

a. That the present NPRJ Region organization with an aggregate personnel strength of 15,200 be eliminated. (Tab A)

b. That the NPRJ Region be reorganized to include the units and personnel necessary for sustained field operations, with an aggregate personnel strength of 17,510. (Tab E)

(1) This would include the following units:

(a) Military Police Company (Tab B).

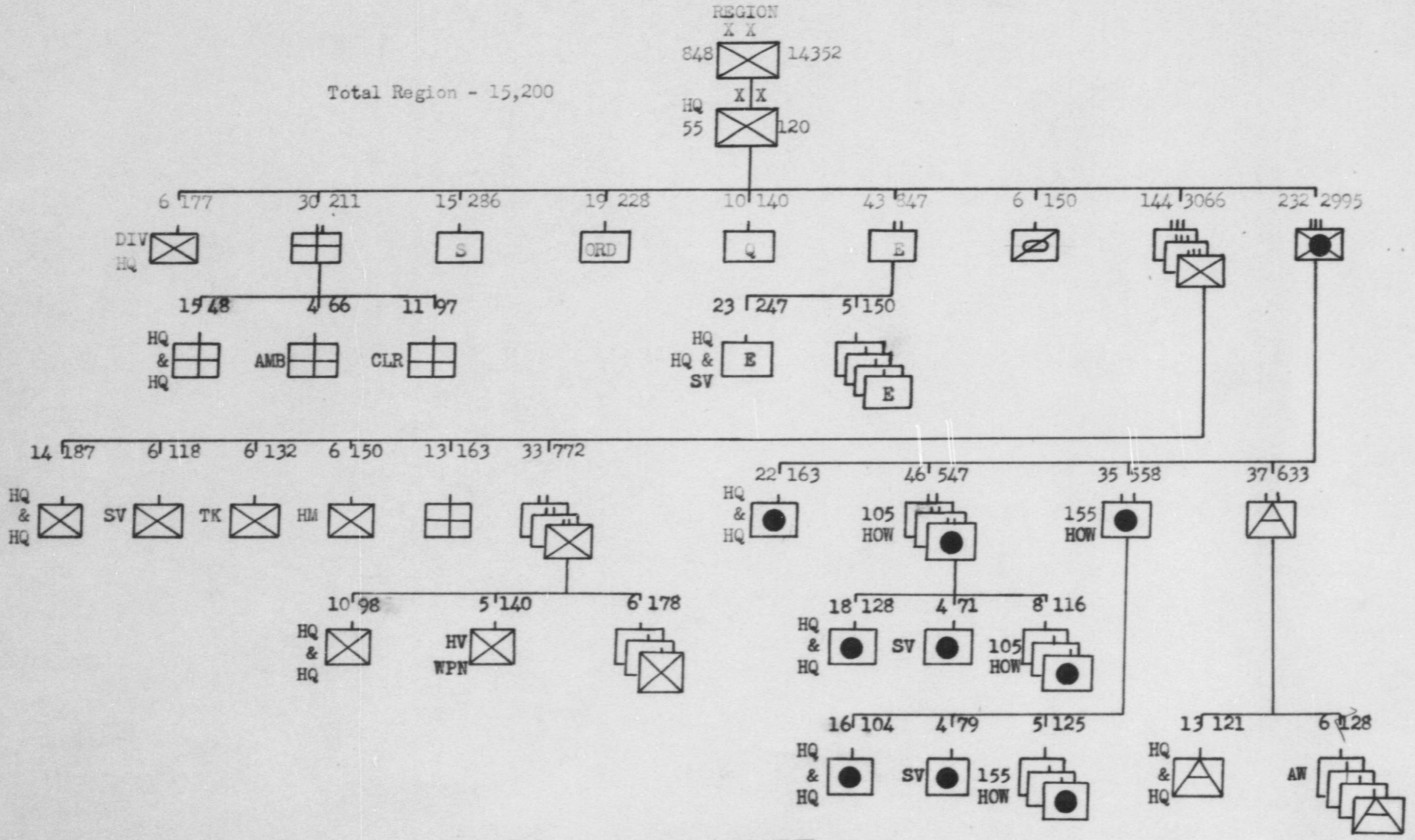
(b) Ranger Company (Tab C).

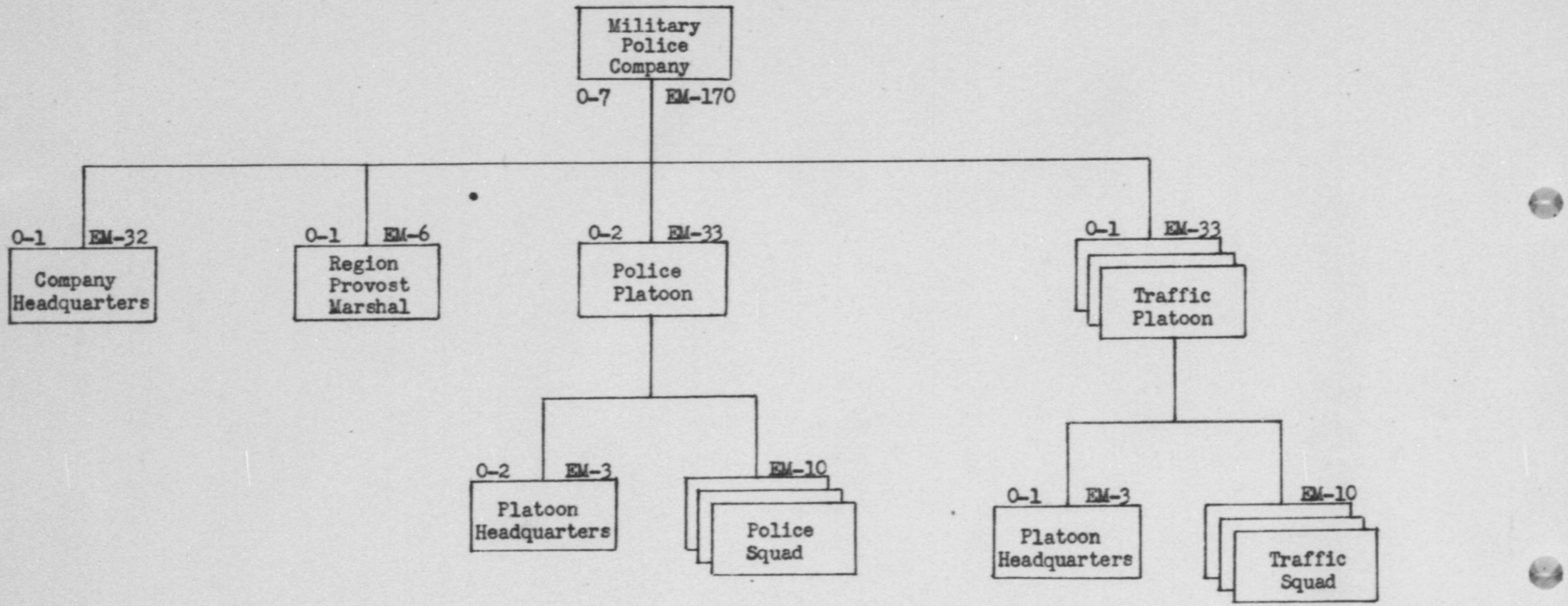
(c) Band (Tab D).

(2) This would include the following personnel additions by duty assignments:

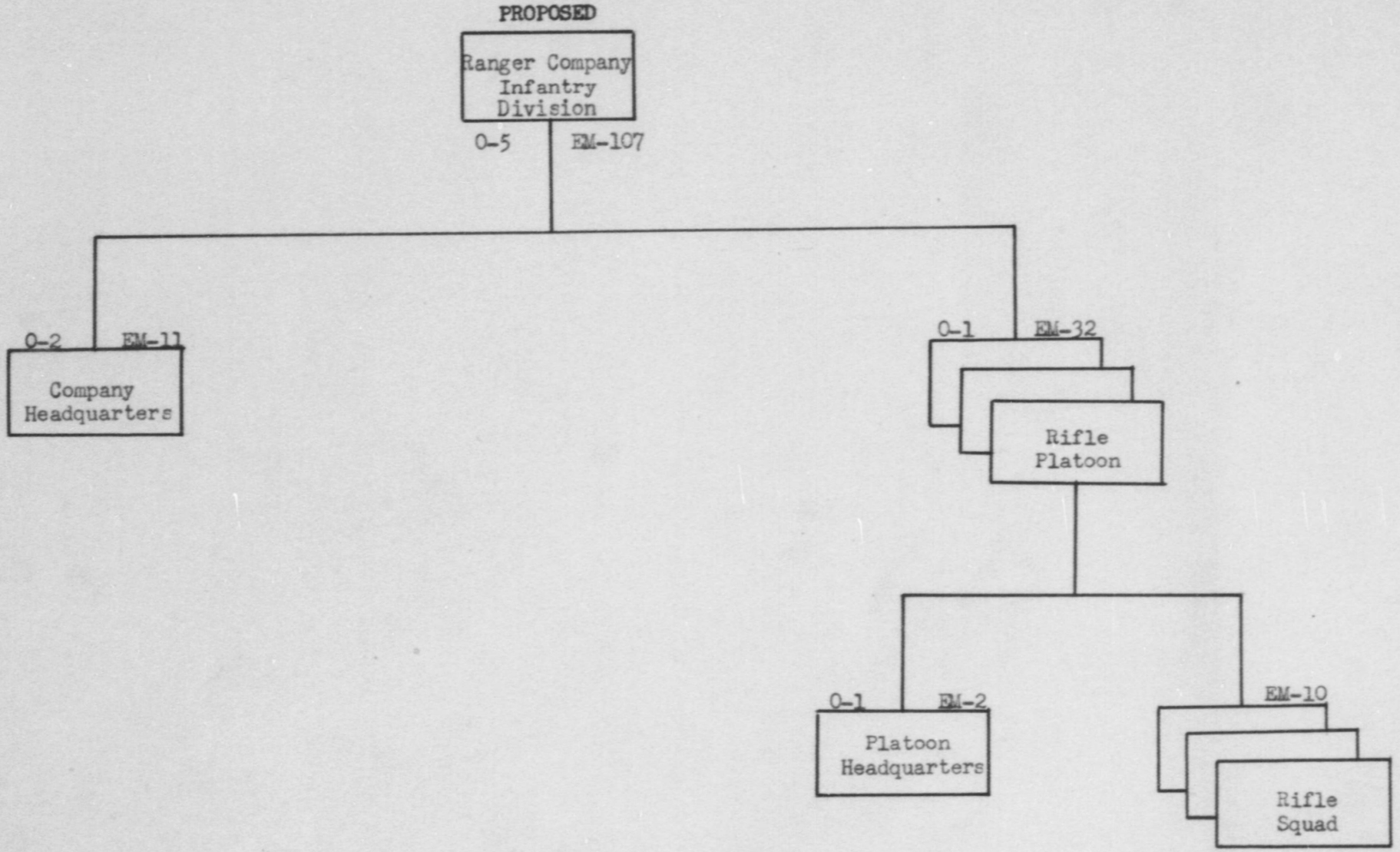
(a) Light aircraft pilots and maintenance personnel
(b) Welfare and recreation personnel
(c) Personnel administrative technicians
(d) Mechanics (tank, automotive, and artillery)
(e) Armorers
(f) Radio operators
(g) Lineman, field
(h) Ammunition bearers and handlers
(i) Messengers
(j) Fillers and basics

PRESENT


Total Region - 15,200
REGION
X X
848
14352
X X
HQ
55
120
6 177
30 211
15 286
19 228
10 140
43 847
6 150
144 3066
232 2995
DIV HQ
S
ORD
Q
E
15 48
4 66
11 97
23 247
5 150
HQ & HQ
AMB
CLR
HQ HQ & SV
E
E
14 187
6 118
6 132
6 150
13 163
33 772
HQ & HQ
SV
TK
HM
22 163
46 547
35 558
37 633
HQ & HQ
105 HOW
155 HOW
10 98
5 140
6 178
HQ & HQ
HV WPN
18 128
4 71
8 116
HQ & HQ
SV
105 HOW
16 104
4 79
5 125
13 121
6 128
HQ & HQ
SV
155 HOW
HQ & HQ
AW


Military Police Company
O-7
EM-170
O-1
EM-32
Company Headquarters
O-1
EM-6
Region Provost Marshal
O-2
EM-33
Police Platoon
O-2
EM-3
Platoon Headquarters
EM-10
Police Squad
O-1
EM-33
Traffic Platoon
O-1
EM-3
Platoon Headquarters
EM-10
Traffic Squad

PROPOSED


Ranger Company
Infantry
Division
O-5
EM-107
O-2
EM-11
Company
Headquarters
O-1
EM-32
Rifle
Platoon
O-1
EM-2
Platoon
Headquarters
EM-10
Rifle
Squad

Proposed Table of Organization, Region Band

	1	2
1	UNIT	34-Piece Band
2	Inspector 1 Class Bandmaster	1 (1)
3	Total Commissioned	1
4	Sergeant 1 Class	1
5	Bandsman (1)	(1)
6	Sergeant II Class	1
7	Bandsman	(1)
8	Sergeant III Class	3
9	Bandsman (2)	(3)
10	Senior Patrolman	10
11	Bandsman (3)	(10)
12	Patrolman I Class	19
13	Bandsman (4)	(19)
14	Total Sergeants and Patrolman	34
15	Total Commissioned	1
16	Aggregate	35

Notes.

(1) Also First Sergeant.

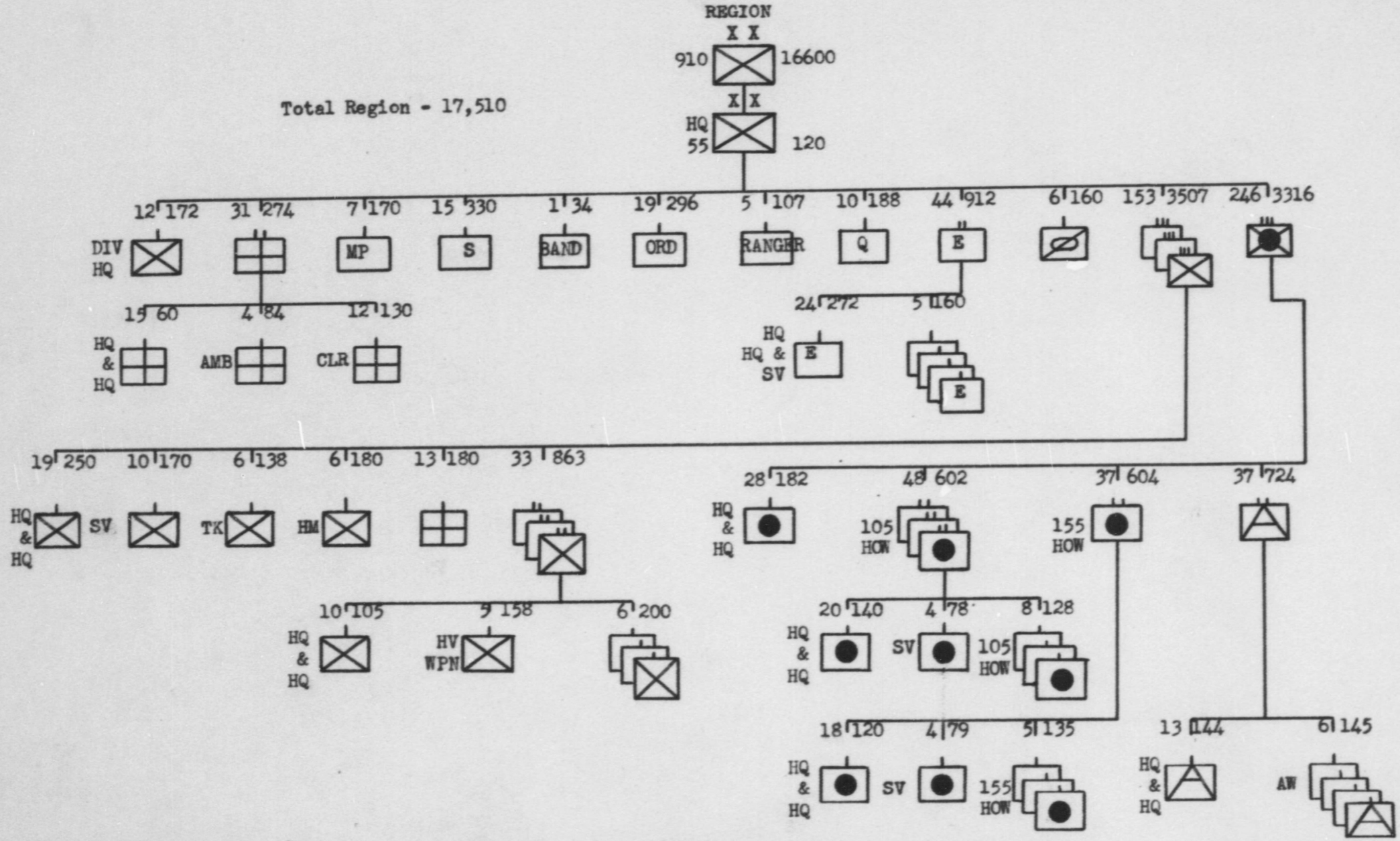
(2) One Sergeant Third Class, Also Supply Sergeant.

(3) One Senior Patrolman, Also Clerk, Company, Administrative.

(4) Two Patrolmen First Class, Also Driver, Truck, Light.

SECRET

PROPOSED



SECRET

ANNEX 4: Staff Study "Revision of NPRJ and T/O's"

SUBJECT: Review of Service Group Organization

1. Problem. To review the existing organization of Service Group Headquarters and Service Group units based on one year of operational experience and estimated future requirement.

2. Assumptions.

a. That a military force will be developed for the defense of Japan.

b. That the presently organized NPRJ Service Group will be the basis utilized to develop a service force to support the defense force.

c. That the military force developed will be organized solely for the defense of Japan.

d. That an adequate military force for the defense of Japan will include a tactical command and administrative headquarters similar in composition to a U.S. Field Army Headquarters in addition to a central command, policy, and planning headquarters.

3. Facts Bearing on the Problem.

a. The NPRJ Service Group as presently organized parallels, with minor exceptions, the U.S. Service Command organization developed to command and operate a communications zone, in rear of the army service force boundary, in support of a combat force operating in an overseas theater of operations.

b. The primary mission of the NPRJ is to protect and guarantee the public welfare within the territorial limits of Japan.

4. Discussion.

a. U. S. procedure is to have the central command, policy, and planning headquarters develop, procure and control stock levels of equipment, establish base depots and such other base installations as are necessary to support a defense force in the Zone of Interior through the Technical Staff sections of the headquarters.

b. U. S. procedure is to have the tactical command and administrative headquarters organized to command and control all service forces attached or assigned to it for support and to furnish technical supervision for all organic service units in assigned tactical organizations during

training or tactical operations.

c. The presently organized NPRJ General Group Headquarters is operating both as a central command, policy, and planning headquarters and a tactical command and administrative headquarters in a Zone of Interior, with a Service Group Headquarters organized and designed to command the service forces in a zone of communications of an overseas theater of operations, superimposed in the command channel between General Group Headquarters and the service force support units.

d. The present Base Postal unit, with 2 Intermediate and 4 Region Postal units, authorized as a Service Group unit, is a parallel organization in personnel strength and organizational structure to a U.S. base post office with Corps and Division Postal units, developed to support a U.S. Force in an overseas theater of operations.

e. The present procedure for publication and reproduction of documents, visual aids and training manuals by civilian companies is inefficient with excessive costs.

f. The present organization of Service Group does not include a unit to store and issue printed material such as visual aids, training manuals, and standard forms for use by NPR units.

g. Experience has indicated that certain medical units originally included as Service Group medical organizations are not essential to the present or future organization.

5. Conclusions.

a. That the presently organized Service Group Headquarters is not essential to the NPRJ as presently organized or to any future force developed solely for the defense of Japan.

b. That in accordance with normal zone of interior command and supervisory channels, General Group Headquarters should directly command and supervise the existing service units.

c. That the presently organized postal organization is unessential to NPRJ.

d. That a General Affairs reproduction unit is essential to NPRJ operations.

e. That a General Affairs publication depot unit is essential for storage and issue of NPRJ publications.

f. That certain medical units are now authorized that are unessential and certain new medical units are essential to the NPRJ.

6. Action Recommended.

a. That Service Group, NPRJ, as presently organized with a total present strength of 12,900 be eliminated (Tab A).

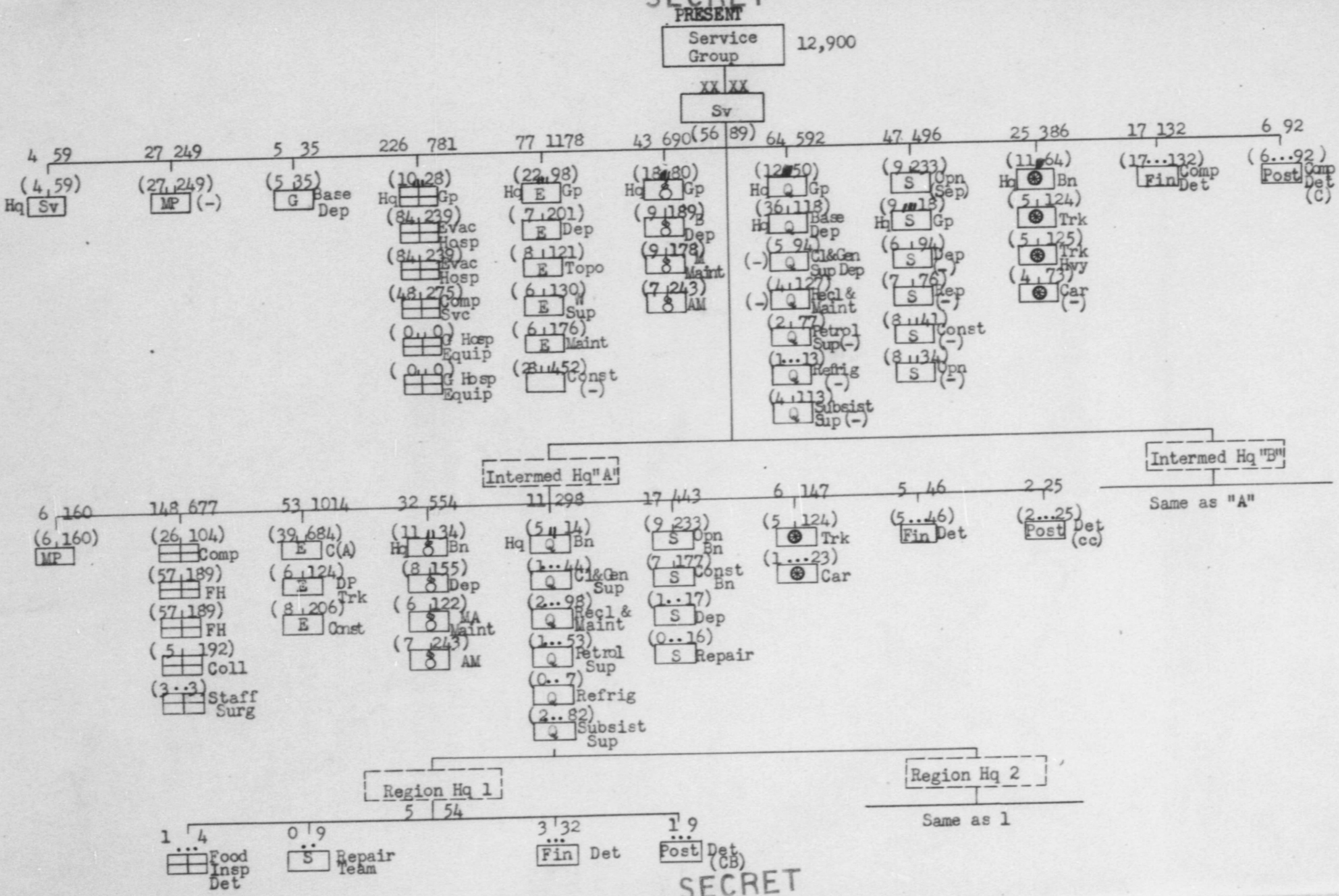
b. That a General Affairs Reproduction Company be organized (Tab B).

c. That a General Affairs Publications Depot unit be organized (Tab C).

d. That certain medical units presently authorized be eliminated and certain new units organized. (Reference: Staff Study "Review of Medical T/O&E's and Personnel Strength," dated 11 September 1951).

e. That Service Group be reorganized as a service force with certain present units eliminated and certain new units organized, with a total personnel strength of 12,429 (Tab D).

SECRET



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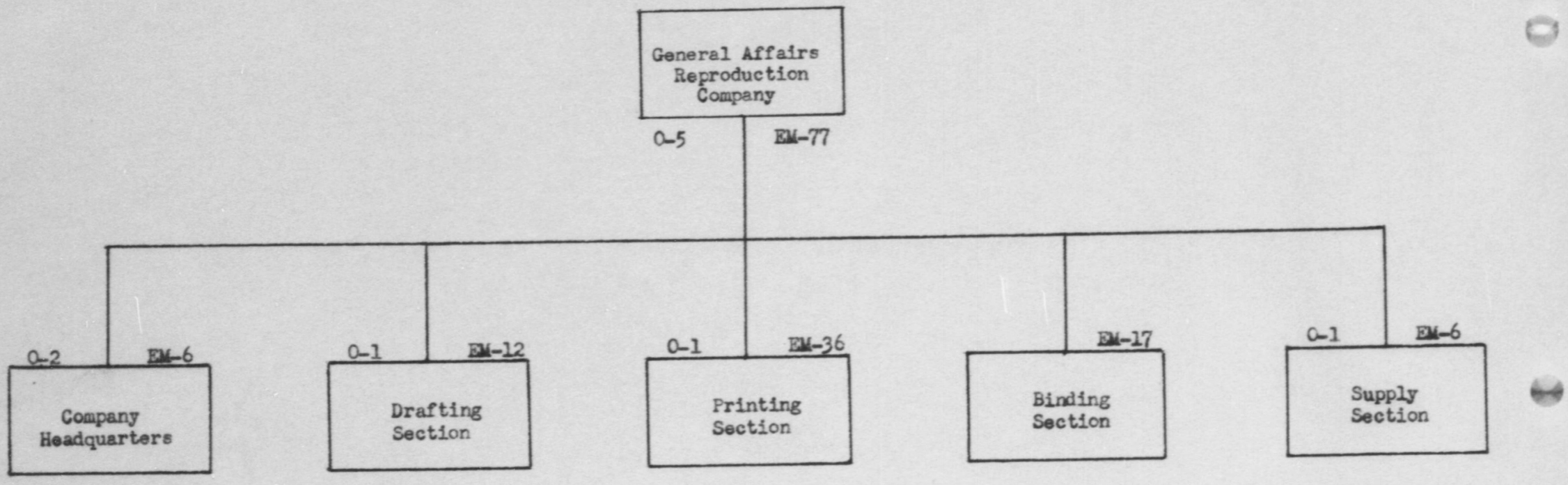
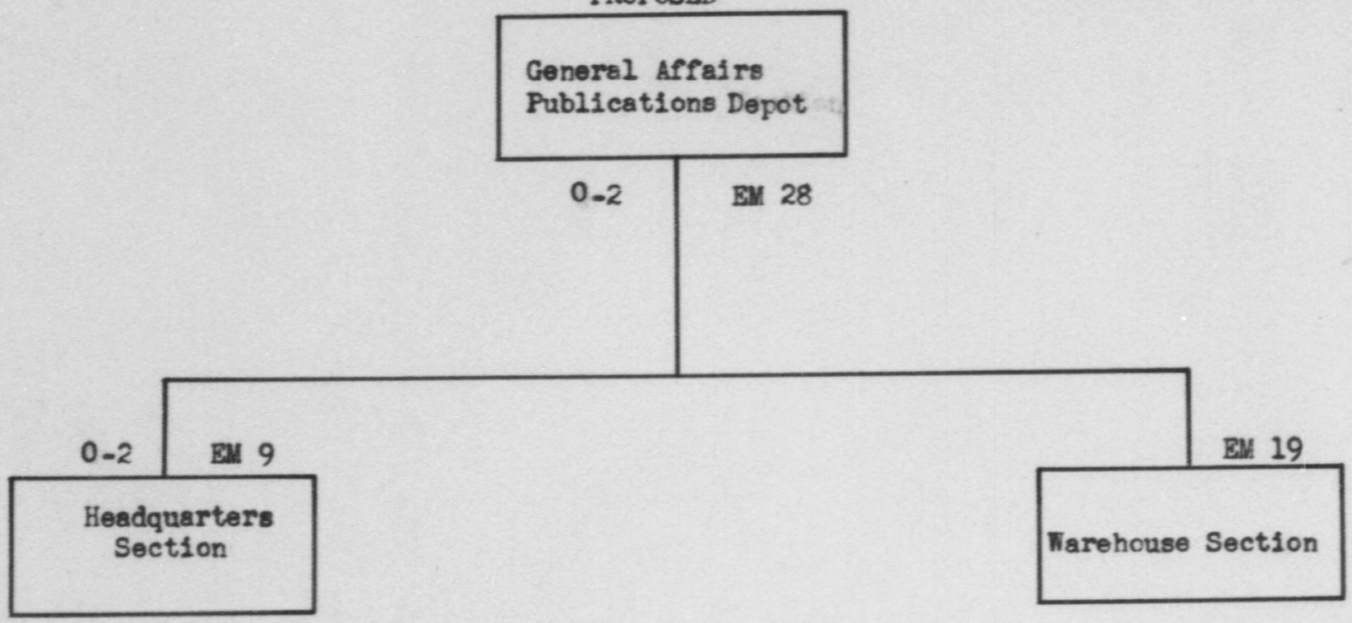
PROPOSED


General Affairs Reproduction Company
O-5
EM-77
O-2
EM-6
Company Headquarters
O-1
EM-12
Drafting Section
O-1
EM-36
Printing Section
EM-17
Binding Section
O-1
EM-6
Supply Section

PROPOSED


General Affairs
Publications Depot
0-2
EM 28
0-2
EM 9
Headquarters
Section
EM 19
Warehouse Section

Total Service Forces - 12,429

7 105 5 77 GEN AFF Reproduction
27 249 27 249 MP (-)
5 35 5 35 G Base Dep
218 762 10 28 Hq Gp
77 1178 22 98 Hq E Gp
43 690 18 80 Hq Gp
64 592 12 50 Hq Q Gp
47 496 9 233 S Opn (Sep)
25 386 11 64 Hq Bn
17 132 17...132 FIN Comp Det
7 73 7...73 POST Comp Det(G)

2..28 GEN AFF Pub Dep

84 239 Evac Hosp
7 201 E Dep
9 189 B Dep
36 118 Hq Q Base Dep
9 18 Hq S Gp
5 124 Trk

84 239 Evac Hosp
8 121 E Topo
9 178 M Maint
5 94 Q Cl & Gen Sup Dep (-)
6 94 S Dep (-)
5 125 Trk Hvy

40 256 Comp Serv
6 130 E W Sup
7 243 AM
4 127 Q Recl & Maint(-)
7 76 S Repair (-)
4 73 Car (-)

0 0 G Hosp Equip
6 176 E Maint
2 77 Q Petrol Sup(-)
8 41 S Const (-)

0 0 G Hosp Equip
28 452 E Const (-)
1...13 Q Refrig (-)
8 34 S Opn (-)

4 113 Q Subsist Sup (-)

INT HQ "A"

6 160 6 160 MP
146 561 25 96 Comp
53 1014 39 684 E C(A)
32 554 11 34 Hq Bn
11 298 5 14 Hq Q Bn
17 443 9 233 S Opn Bn
6 147 5 124 Trk
5 46 5..46 FIN Det

57 189 FH
6 124 E DP Trk
8 155 Dep
1...44 Q Cl & Gen Sup
7 177 S Const Bn
1 ... 23 Car

57 189 FH
8 206 E Const
6 122 MA Maint
2...98 Q Recl & Maint
1..17 S Dep

4 84 Amb (Sep)
7 243 AM
1...53 Q Petrol Sup
0..16 S Repair

3 3 Staff Surg
0...7 Q Refrig

2...82 Q Subsist Sup

INT HQ "B"
Same as "A"

REG HQ 1

1.4 Food Insp Det
0 9 S Repair Team
3..32 FIN Det

REG HQ 2
Same as 1

New Units Organized

Present Units Reorganized

SECRET

ANNEX 5 - Staff Study "Revision of NPRJ and T/O's"

SUBJECT: Review of the Reorganized Service Force to Determine Current Minimum Requirements

1. Problem. To recommend the current Service Force organization and personnel required to support the present force of 75,000 NPRJ and provide a trained nucleus for possible future expansion of the present force.

2. Assumptions.

a. That the existing Service Group will be reorganized.

b. That the planned establishment of General Depots and Distribution Points will be accomplished.

c. That the personnel spaces to staff schools for training specialists, key personnel and officers will be subject to the limitation of spaces included in the present force of 75,000 NPRJ.

3. Facts Bearing on the Problem.

a. There is a lack of bulk personnel authorization within the present force of 75,000 NPRJ to establish schools and provide uniformed station complement detachments.

b. There is a lack of specialized equipment and facilities to train certain units within the Service Force.

4. Discussion.

a. The Technical Service Group Headquarters units included in the present force are organized to command a group of corresponding Technical Service units and provide support during field operations or special mission operations where it is necessary to group several units of the same service to perform the mission.

b. The Engineer Topographic Company is presently unable to train and develop specialists to fulfill its mission due to the lack of special equipment.

c. The Engineer Water Supply Company is a Tactical Support unit included in the present force, easily formed from a small trained nucleus.

d. The Quartermaster Base Depot Headquarters Company, composed of 36 officers and 118 enlisted personnel, is capable of the command and administration of a large central depot establishment.

e. The construction of signal communication facilities for NPRJ by the Ministry of Tele-Communications and the lack of construction equipment available to the Signal Construction Battalion restrict the use of it as a unit to fulfill the assigned mission other than during field operations.

f. The number of drivers at present assigned the various Headquarters Companies within the NPRJ organization are capable of providing necessary transportation for all Headquarters.

g. The Battalion Headquarters Detachments included in the present organization are capable of providing the command and administrative headquarters for the planned establishment of General Depots and Distribution Points.

ANNEX 5 - Staff Study "Revision of NPRJ and T/O's
SUBJECT: Review of the Reorganized Service Force
to Determine Current Minimum Requirements (Cont'd)

h. The use of small uniformed station complement detachments would provide permanent accountable, subsistence contracting, and repair and utilities sections within each camp and supervision of civilian technicians employed for repair and utilities duties at each camp.

i. The present Military Police organization included in the Service Force is capable of performing guard and security duties for the Depots and Distribution Points presently planned.

5. Conclusions.

a. That the various Technical Group Headquarters included in the present Service Force could be temporarily placed at zero personnel strength.

b. That certain other Service Force organizations, due to their mission, lack of equipment, or the present NPRJ mission, could be temporarily placed at zero personnel strength.

c. That certain Medical units be temporarily placed at zero strength and certain other units carried at reduced strength. (Reference: Staff Study, "Review of Medical T/O&E's and Personnel Strength," dated 11 September 1951).

d. That the Quartermaster Base Depot Headquarters Company, in conjunction with the Battalion Headquarters Detachments included in the present force, is capable of the command and administration of the Depot system as presently planned.

e. That small station complement detachments are essential to provide permanent accountable personnel and supervision of civilian repair and utilities personnel at each camp.

6. Action Recommended.

a. That the Service Force be temporarily reduced to an aggregate personnel strength of 10,527.

(1) That the Service Force units as indicated in red be temporarily placed at zero personnel strength and carried in an equipment only status. (Tab A)

(2) That the Service Force units as indicated in green be temporarily placed at the reduced strength indicated. (Tab A)

b. That the personnel spaces made available as a result of the zeroed or reduced strength units be placed in a bulk personnel pool for assignment by Personnel Division.

c. That the present Military Police organization be assigned the Depots and Distribution Points of the Service Force to perform guard and security duties.

d. That a uniformed station complement detachment for camps containing a personnel strength of 1500 or less be established. (Tab B)

e. That a uniformed station complement detachment for camps containing a personnel strength of 1500 or more be established. (Tab C)

SECRET

PROPOSED

Total Service Force - 12,429

GEN AFF Repro-duction 7 | 105 | 5 | 77

MP (-) 27 | 249 | 27 | 249

G Base Dep 5 | 35 | 5 | 35

Hq E Gp 218 | 762 | 10 | 28 (82) (495)

Hq E Gp 77 | 1178 | 22 | 98 (47) (909)

Hq O Gp 43 | 690 | 18 | 80 (25) (610)

Hq Q Gp 64 | 592 | 12 | 50 (57) (529)

S Opn (Sep) 47 | 496 | 9 | 233 (30) (437)

Hq Bn 25 | 386 | 11 | 64 (21) (313)

FIN Comp Det 17 | 132 | 17 | 132 (111) (561)

POST Comp Det(G) (0) 7 | 73 | 7 | 73 (0) (0)

GEN AFF Pub Dep 2 | 28

Evac Hosp (0) 84 | 239 (0)

E Dep 7 | 201

O B Dep 9 | 189

Hq Q Base Dep 36 | 118

Hq S Gp 9 | 18 (0)

Trk 5 | 124

Evac Hosp (42) 84 | 239 (239)

E Topo (4) 8 | 121 (50)

O M Maint 9 | 178

Q Cl & Gen Sup Dep (-) 5 | 94

S Dep (-) 6 | 94

Trk Hvy 5 | 125

Comp Serv 40 | 256

E W Sup (2) 6 | 130 (30)

O AM 7 | 243

Q Recl & Maint (-) 4 | 127

S Repair (-) 7 | 76

Car (-) (0) 4 | 73 (0)

G Hosp Equip 0 | 0 | 0 | 0

E Maint 6 | 176

Q Petrol Sup (-) 2 | 77

S Const (-) (0) 8 | 41 (0)

G Hosp Equip 0 | 0 | 0 | 0

E Const (-) 28 | 452

Q Refrig (-) (0) 1 ••• 13

S Opn (-) 8 | 34

Q Subsist Sup (-) 4 | 113

INT HQ "A"

INT HQ "B"

Same as "A"

MP 6 | 160 | 6 | 160

Comp (24) 146 | 561 | 25 | 96 (93)

E C(A) 53 | 1014 | 39 | 684

Hq O Bn 32 | 554 | 11 | 34

Hq Q Bn (11) 11 | 298 | 5 | 14 (291)

S Opn Bn 17 | 443 | 9 | 233

Trk 6 | 147 | 5 | 124

FIN Det 5 | 46 | 5 | 46 (10) (266) (5) (124) (0) (0)

FH (0) 57 | 189 (0)

E Dp Trk 6 | 124

O Dep 8 | 155

Q Cl & Gen Sup 1 ••• 44

S Const Bn (0) 7 | 177 (0) (0)

Car 1 ••• 23 (0)

FH (26) 57 | 189 (189)

E Const 8 | 206

O MA Maint 6 | 122

Q Recl & Maint 2 ••• 98

S Dep 1 •• 17

Amb (Sep) (2) 4 | 84 (42)

O AM 7 | 243

Q Petrol Sup 1 ••• 53

S Repair 0 •• 16

Staff Surg 3 | 3

(0) Q Refrig 0 ••• 7 (0)

Q Subsist Sup 2 ••• 82

REG HQ 1

REG HQ 2

Food Insp Det 1 ••• 4

S Repair Team 0 •• 9

FIN Det (0) 3 ••• 32 (0)

Same as 1

Total Service Force at Temporarily Reduced Personnel Strength - 10,527

Temporarily carried at zero personnel strength

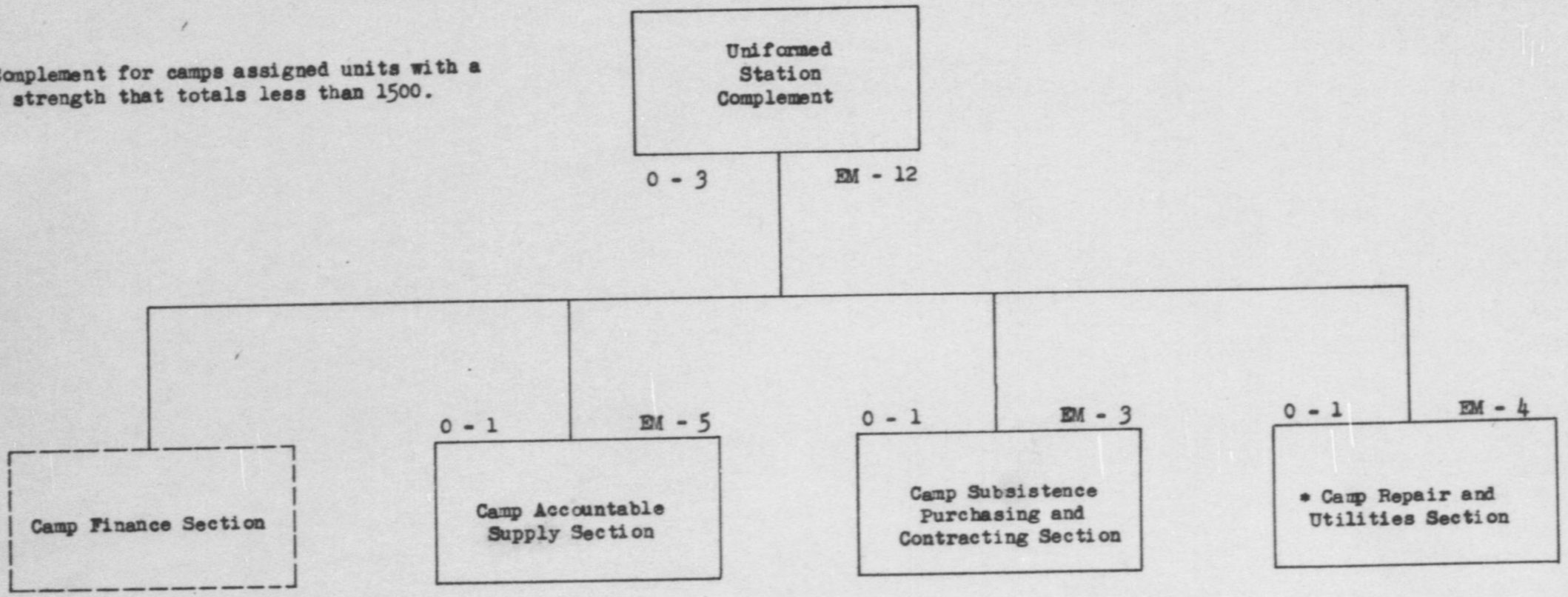
Temporarily reduced to personnel strength indicated

Reduced to zero personnel and reorganized as 200th Provisional Composite Finance Unit at strength indicated

SECRET

Station Complement for camps assigned units with a personnel strength that totals less than 1500.

Proposed

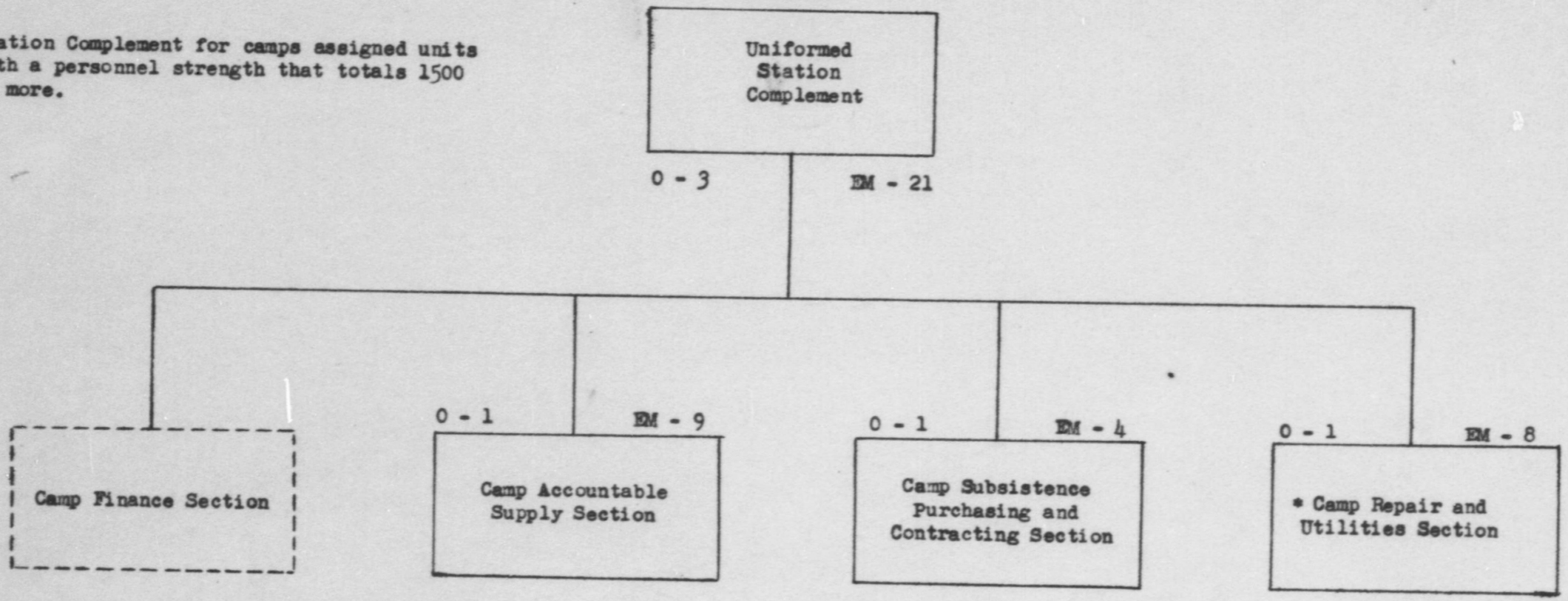


Number and rank of finance personnel will be determined by General Group Headquarters as assigned the camps from the Composite Finance Unit.

* Also supervises the camp fire fighting platoon.

Station Complement for camps assigned units with a personnel strength that totals 1500 or more.

Proposed



Number and rank of finance personnel will be determined by General Group Headquarters and assigned the camp from the Composite Finance Unit.

* Also supervises the camp fire fighting platoon.