

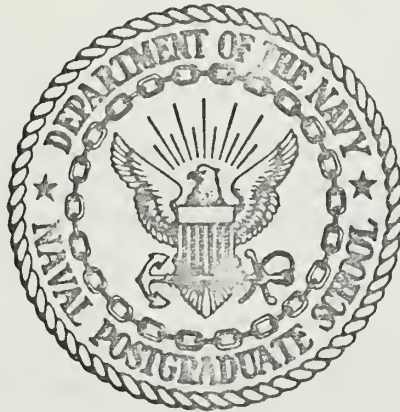
A MONTE CARLO PERT ANALYSIS SYSTEM
UTILIZING THE GRAPHIC DISPLAY OF AN
IBM 360 COMPUTER

by

Robert A. Kottke, Jr.

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THESIS

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June 1970

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7134481



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Utilizing the Graphic Display
of an IBM 360 Computer

by

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Submitted in partial fulfillment of the
requirements for the degree of

MASTER OF SCIENCE IN COMPUTER SCIENCE

FROM THE
NAVAL POSTGRADUATE SCHOOL
June 1970

ABSTRACT

A system for PERT analysis using Monte Carlo methods to estimate project completion times was designed using a 2250 Display Unit operating on an IBM 360/67 computer. The user enters the PERT network and the distributions of activity times by using the light pen on the 2250 Display Unit.

After the computer performs the analysis, the probability of being on the critical path is shown for each arc in the network and a histogram of project completion times is displayed. The user may then modify the network and run another analysis.

A discussion of the difference between this Monte Carlo PERT analysis and the usual PERT analysis and details of the implementation is included, along with operating instructions for the program. A user with no programming experience on the 2250 Display Unit can utilize the program by following the operating instructions.

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I. INTRODUCTION

PERT (Program Evaluation and Review Technique) is a technique for determining the expected time of completion and the variance associated with this expected time for a project involving a number of activities which are interrelated. The usual PERT analysis, described in ref. 1 and 2, involves analyzing the network once using expected activity durations and computing an expected completion time, a variance on this completion time, and a critical path.

A Monte Carlo analysis, discussed in ref. 3, involves analyzing the network a great many times using random numbers to draw activity duration times from the distribution of each activity's duration times. This method also computes an expected project completion time and a variance on this completion time. However, instead of a single critical path, a criticality index is calculated for each activity. This is the ratio of the number of times an arc was on the critical path to the total number of analyses.

A. STATEMENT OF THE PROBLEM

To analyze even a fairly simple PERT network by hand can be very time consuming. To analyze a network many times as is done in a Monte Carlo analysis would be a Herculean task if done by hand. At the same time, a student who is to be expected to use PERT networks in the future should know how a network is analyzed and have a good understanding of the meaning of critical path, criticality indexes, and the effects on these from changes to the network and the activity duration times. One way to accomplish these objectives is to combine the rapid

processing of the computer with a visual display which allows the student to experiment and change the network.

This paper describes a computer program, PERT-O-GRAPH, which allows a user to draw a PERT network by using a light pen on a graphic display unit. Distributions of activity duration times can be entered by drawing the distributions with the light pen or reading them from punched cards. A single analysis, called a "Mean Time Calculation" in this program, can be made which is similar to the usual PERT analysis. The user can then run an analysis using Monte Carlo techniques to estimate the distribution of project completion times. The program illustrates the changing of the critical path as activity durations vary, and the criticality indexes of each arc on the network after the analysis is complete.

PERT-O-GRAPH has been designed to operate on an IBM 360/67 computer with an IBM 2250 Display Unit Model 1. After reading this paper a user should be able to enter and analyze PERT networks even if he has no previous experience with the IBM 2250. No knowledge of computer programming techniques is necessary to use the program.

B. ORGANIZATION OF THE PAPER

Section II of this report describes the usual PERT analysis. A method for analyzing a PERT network and an example analysis are given. Section III explains the difference between the usual PERT analysis and a Monte Carlo analysis. Section IV discusses the intended uses of the program and describes the graphic displays and the hard copy output.

Section V contains operating instructions for the use of PERT-O-GRAPH. The use of the light pen, the programmed function keys, and the alphanumeric keyboard associated with the 2250 Display unit are described.

Section VI is an example problem. It contains photographs of the graphic displays and illustrates how the user can change the PERT network.

Section VII is a description of the program. Concluding remarks appear in Section VIII, followed by the program listing.

II. PERT ANALYSIS

In the literature dealing with PERT networks the following terms are commonly used, and these definitions will be used throughout this discussion. The arcs of a PERT network are called activities and have associated with them some duration called t_e . The nodes of a network are called events, and they represent the completion of activities.

The PERT network is a description of the relationships among the activities. These activities must be finished before final project completion may be realized. There must be only one final event representing the job completion, and it must be possible to reach the final event from each node by following the arcs to successor nodes.

In the usual PERT analysis as described in ref. 2 and 3, there are three estimates required for each activity time. They are used to describe a beta distribution and are a most likely amount of time labeled m , and optimistic estimated on the time labeled a , and a pessimistic estimate labeled b . The mean time of completion (t_e) is computed by the formula:

$$t_e = \frac{a+4m+b}{6} .$$

The variance of the completion time associated with this mean is:

$$v = \left(\frac{b-a}{6} \right)^2 .$$

A mean and a variance is associated with each activity in the network. Then the network is analyzed for the earliest expected project completion time and the variance associated with this estimate.

A procedure and a computer program for solving a PERT network are given in ref. 2. The program was used as a model for PER-O-GRAPH

described below. The procedure is explained using the network in Figure 1.

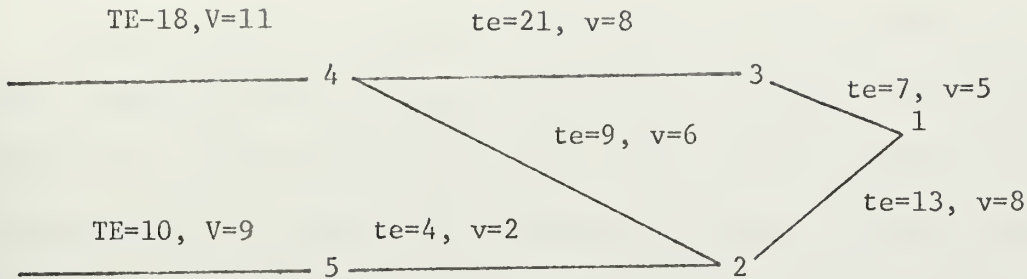


FIGURE 1. Example PERT Network

The earliest expected time of occurrence, TE, and the associated variance, V, for each event in the network is computed by traversing the network from beginning events towards the final event. The activity preceding event 5 starts at time zero so the expected time of completion of event 5 is time 10 and the variance is 9. The activity connecting event 2-5 cannot begin until after the completion of event 5 or at time 10. The earliest event 2 could occur on the basis of event 5 and its succeeding activity is 14 (10+4). However, before the TE for event 2 can be determined the effect of other activities leading to event 2 must be considered. The earliest activity 2-4 could be expected to be completed is 27 (18+9). Therefore, activity 2-4 governs the TE of event 2, and the TE of event 2 is 27. The variance for event 2 is determined by adding the variance of its governing immediate predecessor event and the variance of the activity connecting that event to event 2. Therefore the variance associated with event 2 is 17 (11+6). This process is continued until the TE and V for each event is determined.

For the above example the TE for event 1, the final event, is 46. Therefore the earliest expected time of completion of the job is 46 with a variance of 24.

The next step in solving the PERT network is to determine the latest expected time at which an event can be allowed to occur without delaying the completion of the project. This value is labeled TL and is determined by traversing the network from right to left as follows. Event 2 can be allowed to occur as late as time 33 ($46-13$) and event 3 can be allowed to occur as late as time 39 ($46-7$). Event 4 has two immediate successor events. The TL for event 4 is the smaller of the TL's determined by basing TL for event 4 on each of its immediate successor events. Basing it first on event 2, the TL for event 4 is 21 ($33-9$). Next basing it on event 3 the TL is 18 ($39-21$). Since this is the smaller of the quantities, the TL for event 4 is 18. The remainder of the network is then solved in this manner until the TL for each event is determined.

Next the "Slack" of each event is determined. This is the difference between the latest time at which the event can be allowed to occur without delaying the overall project completion time and the earliest time at which it can possibly occur. In formula form it is $TL-TE$. Events with a "Slack" equal to zero are critical events, and the path which joins the critical events is called the critical path.

Figure 2 is the solution of the PERT network in Figure 1. The critical path is the path along the arcs connecting events 4, 3, and 1.

The project completion times in the usual PERT analysis are assumed to approximate a normal distribution. In this example the project

completion times are assumed to be normal with mean 46 and standard deviation of 4.9.

	Event Numbers				
	5	4	3	2	1
TE	10	18	37	27	46
V	9	11	19	17	24
TL	23	18	39	33	46
SLACK	13	0	0	6	0

FIGURE 2. Solution for Example PERT Network

III. MONTE CARLO PERT ANALYSIS

The use of Monte Carlo techniques offers many advantages over the usual PERT analysis described in the previous section.

For a Monte Carlo analysis the network is drawn in the usual manner. However, instead of describing the distribution of each activity with the standard three parameters of $m, a,$ and $b,$ which assume a beta distribution, any distribution can be associated with an activity's duration time. This allows for greater flexibility and improved accuracy depending on how closely the distributions can be estimated.

A Monte Carlo analysis consists of a large number of simulations of the performance of the project. Each simulation has a possibility of estimating the time the actual project will take and the activities which will be critical. A simulation begins with the drawing of a random t_e from the distribution associated with each activity. The network is then solved in the usual manner except the variance is not computed. The project completion time and the identity of each arc which was on the critical path are saved. When the desired number of simulations is completed, the overall project completion time distribution can be determined by plotting the individual completion times or by performing a mathematical analysis of the stored completion times. The mean and standard deviation of this distribution give a more accurate prediction of the project completion time than the usual PERT analysis since the distribution need not be normal as is assumed in the usual method.

Rather than a prediction of a critical path, the criticality index for each activity is given. This is simply the percentage of the

analyses for which each activity was on the critical path. This gives an indication of how much attention on activity should be given by management to ensure the earliest possible project completion. This can be very valuable, especially if the completion times on two or more paths are close.

IV. USES FOR MONTE CARLO PROGRAM

The Monte Carlo PERT analysis program, PERT-O-GRAPH, is intended to demonstrate the way the critical path changes during a Monte Carlo analysis and to be an aid to a person learning this method to estimate project completion times. It can be used to solve small management problems, but due to the small buffer (4K) on the 2250 Display Unit at the Naval Postgraduate School for which this program was written, the arrays are limited so no more than fifty events and two hundred activities can be used. This number of events and activities could not be displayed simultaneously due to the buffer. Since most problems are larger than this, real life applications of the program are restricted.

The displays are designed to demonstrate the effect of changing activity duration distributions upon the criticality indexes and the distribution of project completion times, and the effects of adding and deleting activities on the project completion times.

PERT-O-GRAPH contains three main displays which are drawn on the 2250 screen. The main display is that of the PERT network. The nodes and arcs are displayed wherever indicated by the user. At the bottom of this display are strings of text called light pen functions which enable the user to communicate with the program and indicate what function he wishes to perform next. If the user indicates he wishes a mean time analysis to be performed, the mean time for each activity is displayed on the arcs and the mean time critical path is indicated by a double line along the critical arcs. When performing a Monte Carlo analysis the user may indicate that he wishes the analysis to be performed in such a manner that after each single analysis the duration

time for each activity is displayed on its arc, and, when called, the critical path for that single analysis will be displayed. This procedure gives an instructor the option of having his students calculate the critical path by hand and then have the critical path displayed to check the answer. It also demonstrates how the critical path can vary depending upon the length of time required to complete the various activities. After running a complete analysis the indicated number of times this display has the criticality indexes drawn on each arc in the network. This emphasizes the point that there is not necessarily only one critical path and that all activities must be supervised to varying degrees in order to realize the shortest project completion time.

The second display is for entering the distribution of activity duration times. The user can indicate and enter either a cumulative or frequency distribution. Only discrete distributions can be entered with the choice of twenty values on both the X and Y axes. After entering the distribution and returning to the main display, the user may refer to any activity, and if a frequency distribution was entered, a plot of either the frequency or cumulative distribution associated with that activity will be displayed in the lower left of the main display. If a cumulative distribution was entered, only the cumulative distribution can be displayed.

The third display is a plot of the distribution of the project completion times. The user designates the minimum time to be plotted, the width of the plot increments, and the total number of increments. A plot of completion times takes up half of the display CRT. When more than one complete analysis is run, the display shows the plot of the most recent analysis and that of the previous analysis. This allows a

quick comparison of how altering the network changes the project completion times.

In addition to the displays on the CRT there is a hard copy output for each completed analysis. This copy gives the sequential number of the analysis, how many iterations were made for that run, the mean and standard deviation of the project completion times, the upper limit of each increment, the per cent of total for each increment, and the cumulative percentage for each increment going from lowest to highest completion time recorded.

V. OPERATING INSTRUCTIONS FOR PERT-O-GRAPH

The operating instructions cover all the capabilities of PERT-O-GRAPH in such a manner that the user need have no former experience with the IBM 2250 display unit and he need not have any computer programming ability. The use of the light pen, the 2250 keyboard, the programed function keys and the displays are explained.

A PERT network entered into PERT-O-GRAPH has certain restrictions which must be met for successful execution. Node 1 must be the final event and it must be entered first. The rest of the nodes may be placed anywhere in the network, however, the internal execution of the program will be more efficient if the nodes are arranged such that the lower numbered events are in the direction of the final event. This arrangement is only an efficiency consideration and is not necessary for successful execution. A beginning event can have only one predecessor activity and the final event cannot have any successors. All the events in the network cannot have more than four immediate predecessor events or four immediate successor events. However, a problem in which an event has more than four immediate predecessors or immediate successors can be solved by using "dummy" events. The use of dummy events is illustrated in Figure 3. A maximum of fifty events can be entered and after event 50 appears no more events can be displayed. The maximum number of different distributions that may be defined is fifty.

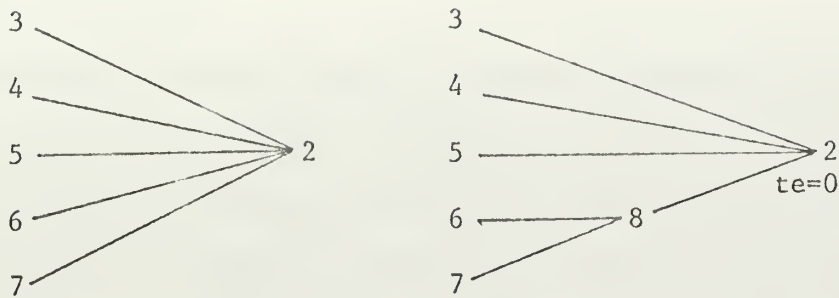


FIGURE 3. Use of "dummy" Events

A. LIGHT PEN FUNCTIONS

Most of the user controlled operations are communicated to the computer by means of the light pen. The light pen operations which the user can call are displayed in Figure 4 on page 39 as they appear at the bottom of the main display. In order to call a light pen function the light pen must be placed over the desired text and then the light pen foot switch depressed.

1. Enter Node

Nodes are numbered sequentially from 1. The first node entered will be 1, the second 2 etc.

After using the light pen to detect the "Enter Node" function the user will be instructed to "Position light pen before pressing function key." The light pen should then be positioned over the place on the 2250 display screen where the user desires the next node to appear. Next the programmed function key four labeled "Locate L.P." should be pressed, and then the light pen foot switch depressed. When function key four is pressed the display will no longer be visible and the screen will be filled with W's. After depressing the light pen foot switch the PERT network will again be visible with the new node in the indicated position. All the nodes do not have to be entered before performing other functions.

2. Delete Last Node

The "Delete last node" light pen function causes the node just previously entered to be erased. If any function such as entering an arc has been performed since the last node was entered this option cannot be used, and the "Delete node" function must be used to erase a node. If the "Delete last node" function is used the node deleted can be used again. This is not true if the "Delete node" function is used. The "Delete node" function is explained below.

3. Enter Arc

After indicating the desire to enter an arc, the user is instructed to "Indicate node, then predecessor." By means of the light pen the user should indicate first the node, then the predecessor node between which the arc is to be drawn. After the arc appears the user has the option to delete the arc, "Delete last arc", enter a new distribution for the new arc's activity time, "Enter distribution", and "Read Dist from Card", or associate a distribution which has already been entered with the new arc, "Same distribution as arc."

If the "Delete last arc" option is selected with the light pen, the arc will disappear and the original list of options will appear.

After selecting the "Same distribution as arc" option, the user indicates with the light pen which arc has the already defined distribution and the new arc will share that distribution.

The "Enter distribution" option causes the screen to be erased and the two options "Cumulative distribution" and "Frequency distribution" to appear at the top center of the display surface. The method for entering distributions is explained in B below.

4. Enter Beginning Arc

The "Enter beginning arc" option must be used to enter the arc representing an activity with no predecessor event. After indicating this option the user is instructed to "Indicate beginning event." Then the three choices for entering distributions described under the Enter arc discussion are made available.

5. Delete Node

The "Delete node" light pen function allows the user to delete a node anywhere in the PERT network. After selecting this function the node to be deleted should then be indicated with the light pen, and it will be erased. The number on this node will not be reused and the next node entered will be sequenced as if no node were deleted. Since the final event must always be node 1, this option should not be used to delete node 1. After a node has been deleted any arcs leading to or from the deleted node must be deleted by using the "Delete arc" function.

6. Delete Arc

If the user wishes to delete an arc for which a distribution of completion times has been entered, the "Delete arc" function must be used. After choosing this function, the light pen is used to indicate the arc to be deleted, and that arc is erased from the network.

7. Restart

"Restart" reinitializes the display. The PERT network displayed is completely erased as are all distributions of completion times previously entered. The first node entered after a restart has the number 1. This function is usually used before a completely new network is entered for analysis.

8. Change Only Dist of Arc

The "Change only dist of arc" function allows the user to change the distribution of an arc which is using a shared distribution without changing the shared distribution or to change the distribution of an arc which is not using a shared distribution. After selecting this function the user should indicate which arc is to have its distribution changed. Then the options to assign a new distribution or to share a distribution are presented.

9. Change Common Dist of Arc

The "Change common dist of arc" function is used to change a distribution which is associated with more than one arc. After selecting this function, one of the arcs using the common, or shared distribution should be indicated with the light pen. Then a new shared distribution may be entered, or a previously defined distribution can be associated with the arcs sharing the distribution by indicating which arc is associated with the desired distribution. This function may also be used to change the distribution of an arc which is not sharing a distribution with other arcs, but the "Change only dist of arc" function is more efficient for this purpose.

10. Display Freq Dist of Arc

The "Display freq. dist of arc" function is used to display a frequency distribution associated with an arc. It can only be used if the distribution was entered as a frequency distribution. After choosing this function, the user indicates the arc whose distribution is to be displayed, and the frequency distribution will appear in the lower left corner of the 2250 display. Pressing programed function key 3

labeled "Go on" erases the display of the distribution and allows further function calls.

11. Display Cum Dist of Arc

The "Display Cum dist of arc" function is used to display the cumulative distribution associated with an arc. It does not matter whether the distribution was entered as a frequency or a cumulative distribution. After choosing this function, the arc whose distribution is to be displayed should be indicated and the cumulative distribution will appear in the lower left corner of the 2250 display. To erase the display of the distribution and allow further function calls the programmed function key 3 labeled "Go on" must be pressed.

12. Quit

The "Quit" light pen function ends the program and disables the 2250 display unit.

13. Execute

The "Execute" light pen function indicates that the PERT network is complete and ready to be analysed. After selecting this light pen function the user has no means of changing the network until the analysis is completed.

B. PROGRAMMED FUNCTION KEYS

The IBM 2250 Display Unit has associated with it a programmed function keyboard. There are 32 keys numbered from 0 to 31. In PERT-O-GRAPH, keys 0 through 6 are used. The lights inside these seven keys are on only when they may be used, however the user must be careful to press the correct key depending on what part of the program is currently being executed. Pressing a key causes an interrupt and a message to be

communicated to the program, and pressing the wrong key may cause unpredictable results.

1. End Dist (P.F. Key 0)

This P.F. key is used when entering a distribution of activity completion times. It indicates that the distribution has been completely entered. Before pressing this key the user should check that the distribution is correct, since after it is depressed the distribution is entered into the program and one of the functions to change the distribution of an arc would have to be called to correct the distribution.

2. End of Char (P.F. Key 1)

This P.F. key is used after entering characters by the alphanumeric keyboard. Pressing this key will remove the cursor from the character string and enter the character string into the program.

3. Restart Plot (P.F. Key 2)

This P.F. key can be used when entering the plot of a distribution of activity completion times. It causes the labels on the X axis and the plot to be erased. It will be recognized only after the first point is plotted.

4. Go On (P.F. Key 3)

This P.F. key communicates to PERT-0-GRAPH that the user wishes the program to execute the next step in the program. The result depends upon the step presently in progress.

a. Single Step Execution

When performing a Monte Carlo analysis in single step mode, the time for each arc is displayed when the single analysis is completed.

Pressing this key after the te's are displayed will cause the critical path to be drawn.

b. Criticality Indexes Displayed

Pressing P.F. key 3 when the criticality indexes are displayed after a complete Monte Carlo analysis will cause the PERT network to disappear and the plot of the project completion times to be drawn.

c. Distribution of Project Completion Times Displayed

Pressing P.F. key 3 when the distribution of project completion times is displayed will cause the distribution to be erased from the screen, the PERT network to appear, and will allow alteration of the network.

d. Mean Time Calculation

After a mean time calculation, the te's and critical path are displayed. Pressing P.F. key 3 at this time will cause the te's and critical path to be erased and allow the user to enter the number of analyses to be performed in the Monte Carlo analysis.

5. Locate L.P. (P.F. Key 4)

After indicating that a new node is to be entered, pressing P.F. key 4 will cause the 2250 display area to be filled with W's. This is necessary for the light pen to detect the coordinates where the new node is to be drawn.

6. Step (P.F. Key 5)

This key is used when performing a Monte Carlo analysis in the single execution mode. After the critical path is displayed pressing this key will cause the next analysis to be performed.

7. Continue, No Reset (P.F. Key 6)

After a complete Monte Carlo analysis has been performed and the plot of project completion times is displayed, this key is used to indicate that the same network is to be solved an additional number of times.

C. ALPHANUMERIC KEYBOARD

The alphanumeric keyboard attached to the 2250 Display Unit allows the user to enter characters into the display. In order for a character to be entered into the display a cursor must be in the display. The cursor is inserted automatically by PERT-O-GRAPH when information is to be entered via this keyboard. After a character is entered, the cursor moves to the next position where a character can be entered.

The ADVANCE key moves the cursor one position without changing the character above the cursor. Pressing P.F. key 1 will remove the cursor and enter the text into PERT-O-GRAPH. Hitting the ALT and CANCEL keys simultaneously will cause the display to disappear and the text "*TERMINATE", "*DUMP", and "*RESUME" to appear. Detecting on "*TERMINATE" and "*DUMP" with the light pen will cause the program to terminate, and "*RESUME" will return the display and execution will continue.

D. DRAWING A DISTRIBUTION

After entering an arc or indicating the desire to change the distribution of an arc and then indicating a new distribution is to be entered by the user the 2250 screen will be erased and the text "Cumulative distribution" and "Frequency distribution" will appear at the top center of the display. The light pen is used to indicate the type of distribution to be entered. This will cause an X and Y axis to appear.

Each axis is divided into twenty segments by strokes along the axis. The Y axis is labeled from 0.0 to 1.0.

1. Labeling the X Axis

The extremes on the X axis are entered by the user. A cursor first appears to the left of the axis where the left extreme is entered. The extremes are entered by using the 2250 display unit keyboard. After entering the left extreme, pressing programmed function key 1 labeled "End of char." will cause the cursor to appear to the right of the X axis. The right extreme is entered in the same manner. The axis will be labeled along its length with increments of one-tenth of the difference between the extremes. It is not necessary to enter the most optimistic and most pessimistic times as the extremes. The extremes should be chosen so the axis will be labeled with points that are to be used in the plot. As an example, if the user wished to plot points between 7 and 13 he might enter the extremes of 5 and 15. This would cause 5.0, 5.5, 6.0, 6.5, etc. to be entered along the axis. If 7 and 13 were entered as the extremes, the labels would be 7.0, 7.6, 8.2, 9.4, etc. The maximum value that can be entered as either extreme on the X axis is 9999.9. All values entered must contain a decimal point and may contain one digit to the right of the point.

2. Drawing a Cumulative Distribution

To enter the starting point of a distribution the light pen is used to indicate the vertical hash mark on the X axis representing the most optimistic estimate. The distribution is drawn by first indicating the X value of the point by detecting one of the hash marks on the X axis and then indicating the Y value by detecting one of the hash marks on the Y axis. PERT-O-GRAPH will draw lines between succeeding points.

Any discrete cumulative distribution of twenty points or less can be drawn. The last point entered must have a Y value of 1.0. When finished entering the distribution, programmed function key 0 labeled "End dist" should be pressed. The distribution will then be entered, and the display of the PERT network will reappear.

3. Drawing a Frequency Distribution

To enter the starting point of a distribution the light pen is used to indicate the vertical hash mark on the X axis representing the most optimistic estimate. To draw the distribution first indicate the X value of the point by detecting one of the hash marks on the X axis and then indicate the position of the Y value by detecting one of the hash marks on the Y axis. The values on the Y axis can be thought of as positions instead of values since PERT-O-GRAPH will draw lines between succeeding points and internally adjust the values so the area under the finished plot is equal to 1.0. When finished entering the distribution, programmed function key 0 labeled "End dist" should be pressed. The distribution will then be entered, and the display of the PERT network will reappear.

4. Error Correction

If an error is made when entering a distribution, the plot and the X axis labels can be erased by pressing programmed function key 2 labeled "Restart plot". This key can be used any time after the first point is entered.

E. ENTERING A DISTRIBUTION FROM PUNCHED CARDS

A distribution may also be entered from punched cards by detecting the "Enter dist from card" light pen function. If distributions are to

be entered using this option, the punched cards must be entered at the end of the program deck prior to submitting the program for execution. Only cumulative distributions can be entered through this function.

The first card for each distribution must contain the number of points used to describe the distribution. This number must be an integer and it must be placed in the first six columns of a card. The last digit must be in column six as any trailing blanks will be interpreted as zeroes.

The points in the distribution are entered on separate cards. The first number on a card is read as the X value. It must be entered in the first six columns of a card. If no decimal point is entered the default format of F6.1 will be assumed. The second number on a card is read as the Y value of the point and it must be entered in card columns seven through twelve. If no decimal point is entered, the default format of F 6.3 will be assumed.

The user should be careful to place the distributions in the order in which they are to be entered as they cannot be read out of order.

Once a distribution is read from cards it cannot be read again.

F. EXECUTION

After indicating that an execution is desired the original list of options is erased from the screen and the two options "Mean time calculation", and "Execute-Analyses" appear. The mean time calculation will perform only one analysis and display the mean time of project completion using the mean time for each activity. This is similar to the usual PERT analysis. By indicating the number of analyses to be made the user indicates that a Monte Carlo analysis is to be made.

1. Mean Time Calculation

When a mean time calculation is selected with the light pen the mean time is written to the right of "Mean time calculation" and the mean time of each activity's completion time is displayed on its arc. Also the mean time critical path is indicated by a double line along the arcs on the critical path in the PERT network. The user may now indicate the number of analyses to be performed in the Monte Carlo analysis.

2. Monte Carlo Analysis

To begin a Monte Carlo analysis enter the number of analyses to be run in "Execute - Analyses" with the 2250 keyboard. The largest number that can be entered is 9999. If less than 1000 analyses are desired, this number must end with a decimal point. After this number is entered, function key 1 should be pressed, and then the user will be directed to enter "Minimum time." This is the minimum time that will be plotted in the distribution of project completion times. The largest number that can be entered here is 999999.9 and a decimal point must be included. Next the user is directed to enter the "Width of increments." This is the distance between points in the plot of project completion times. This number also can be no larger than 999999.9 and must contain a decimal point. After again pressing function key 1, the user is directed to enter "No. of increments." This is the number of points to be plotted in the distribution of project completion times. The maximum number of points is 50, and the number must end with a decimal point.

After entering this information the user must make the choice of "Single execution" or "Complete analysis."

3. Single Execution

If the "Single execution" mode is chosen with the light pen, one analysis will be performed, and the te picked for each activity will be written on that activity's arc. Next, programed function key 3 should be pressed, and the critical path will be displayed by a double line along the arcs of the critical path. If another single execution is desired, it may be performed by pressing function key 5 labeled "Step" or by detecting "Single execution" with the light pen. After any single execution the user may go to the complete analysis mode by indicating "Complete analysis" with the light pen.

4. Complete Analysis

When the "Complete analysis" mode is selected, the number of Monte Carlo analyses indicated are performed, and when they are completed the criticality index for each arc is written along each arc. This indicates the percentage of the time an arc was on the critical path. After the criticality indexes are displayed, pressing programed function key 3 will cause the PERT network to be erased and a plot of the project completion times to be displayed. The current plot fills half of the screen and the previous plot fills the other half.

At this point, the user has two options. He can press function key 3 ("Go On") and the program will return to the point where modification of the PERT network is allowed. If function key 6 labeled "Continue, no reset" is pressed the user will be directed to enter the number of additional analyses to be performed and then to indicate step execution or complete execution. The "Continue, no reset" function does not reset any of the data already compiled and allows for additional executions to smooth the curve of project completion times.

G. SUBMITTING A RUN

PERT-O-GRAPH is complete by itself and can be run by a user with no additions except a JOB card unless he wishes to read distributions from cards. The green JOB card is placed at the beginning of the program deck and it must contain the phrase TYPERRUN=HOLD. Cards containing distributions of activity duration times must be placed immediately before the orange /* card which is at the end of the program deck.

VI. SAMPLE PROBLEM

The problem described in this section is to determine the distributions of activity duration times necessary to cause the plot of project completion times for the network shown in Figure 4 on page 39 to have a mean below 50.0. The network represents the jobs in the project which must be completed and the order in which the jobs must be started. Node 1 was entered first, then the remaining nodes and arcs were entered.

Some of the distributions of activity duration times were entered from punched cards and some were entered by drawing the distributions on the display unit. The distribution for arc 5-8 was drawn, and is shown in Figure 5 on page 40. Before the beginning arc entering node 7 was entered, the distribution for arc 8-5 was displayed as shown in Figure 6 on page 41. Since this was the same as the distribution desired for the beginning arc entering node 7 this arc was designated to share the distribution of arc 5-8.

There were six distributions entered for the twelve arcs. The points in the distributions and the arcs which were associated with these distributions are given in Table 1 on page 50.

After the complete network was entered, a mean time calculation was executed. This resulted in a mean time of 51.4 and a critical path along the arcs connecting nodes 8,6,3, and 1.

Next a Monte Carlo analysis of 1,000 executions was specified. Using the mean time calculation as a basis, a minimum time of 30.0, a width of increment of 1.5, and the number of increments 30 were entered for the plot of project completion times. When this analysis was

completed, the mean time of the plot of the project completion times was 54.9 with a standard deviation of 4.0. It was then run again for another 1000 executions.

The criticality indexes based on these 2000 executions are shown in Figure 7 on page 42. The mean time of project completion times resulting from those 2000 analyses was 54.9 with a standard deviation of 4.1. Since these values were so close to the values obtained from 1000 analyses, additional executions to smooth the curve of completion times and to calculate the criticality indexes were felt unnecessary.

The estimated mean time of project completion using a Monte Carol analysis was 54.9 as compared to a mean time of 51.4 using a mean time calculation which is similar to the usual PERT analysis. This is the same type of results as were described by Van Slyke in ref. 3.

Next an attempt was made to lower the mean time of the project completion times. The arcs with the highest criticality indexes seemed to be the logical ones to alter. Arc 1 - 3 had a criticality index of .73 so this arc was changed first. A uniform distribution between the times of 5.0 and 12.0 was entered for this arc's distribution of duration times. 2000 analyses were specified and the same parameters for the plot of project completion times were entered. This is shown in Figure 8 on page 43.

This analysis was first run in the single step mode so the changing of the critical path could be observed. The resulting critical path from two individual analyses are shown in Figures 9 and 10 on pages 44 and 45.

The analysis was then run in the complete analysis mode to the finish. This resulted in a plot of project completion time with a mean

of 53.5 and a standard deviation of 4.2. The plots of the two complete analyses are shown in Figure 11 with the old plot at the top of the display and the new plot at the bottom.

Another attempt was then made to lower the mean of the distribution of the project completion times. The arc with the highest criticality index in the last analysis was arc 4 - 7 with an index of .65. The distribution of duration times for this arc was changed to a cumulative distribution uniform over the times from 7 to 15. The network was then analysed 2000 times with a resulting distribution of project completion times with a mean of 49.1 and a standard deviation of 4.0.

This problem illustrates how the user can experiment with a PERT network using PERT-O-GRAPH. He can see how the critical path changes with different activity durations, and he can observe the effect of altering the network on the distribution of project completion times.

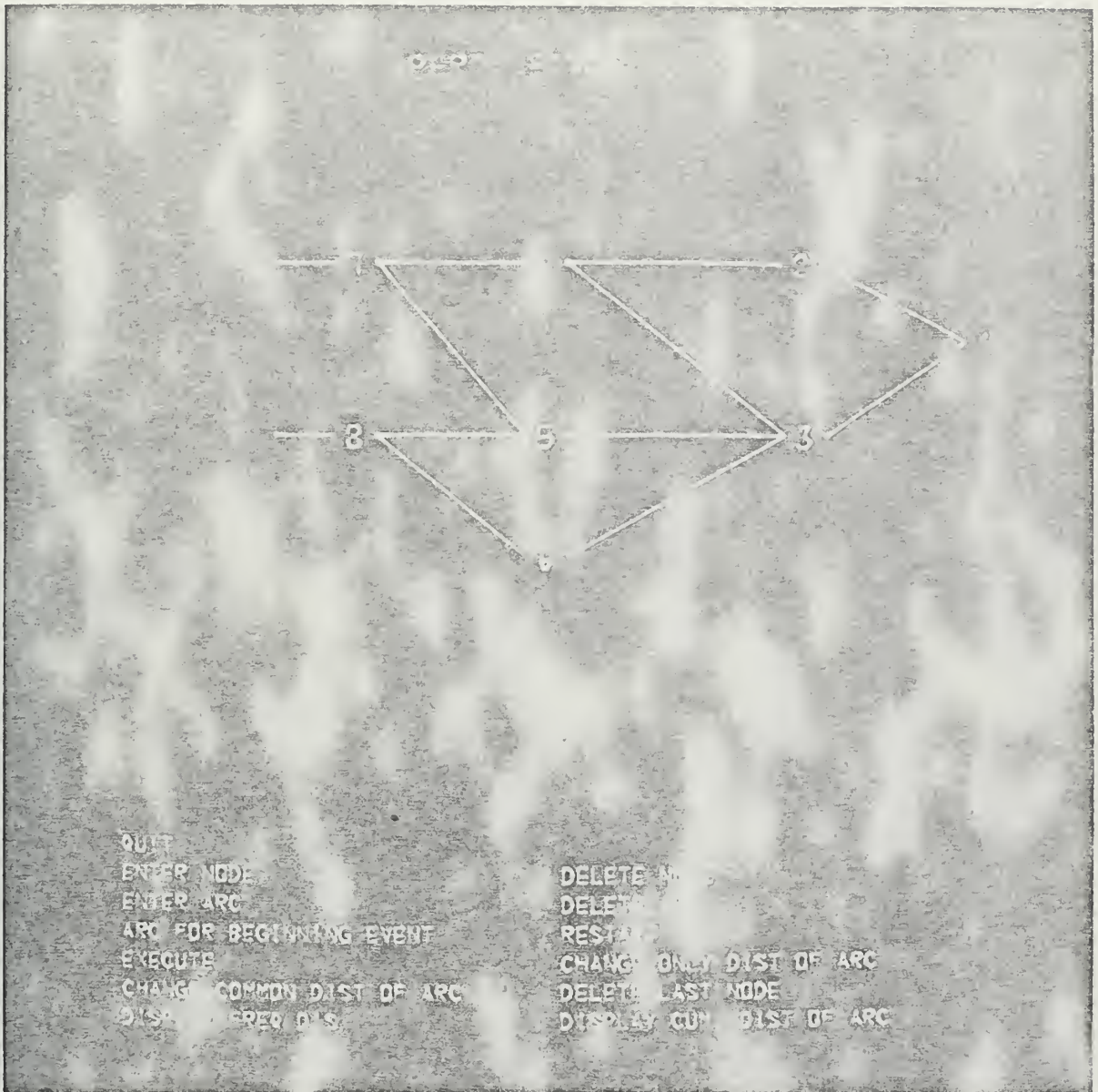


FIGURE 4. PERT Network Analyzed in Example Problem

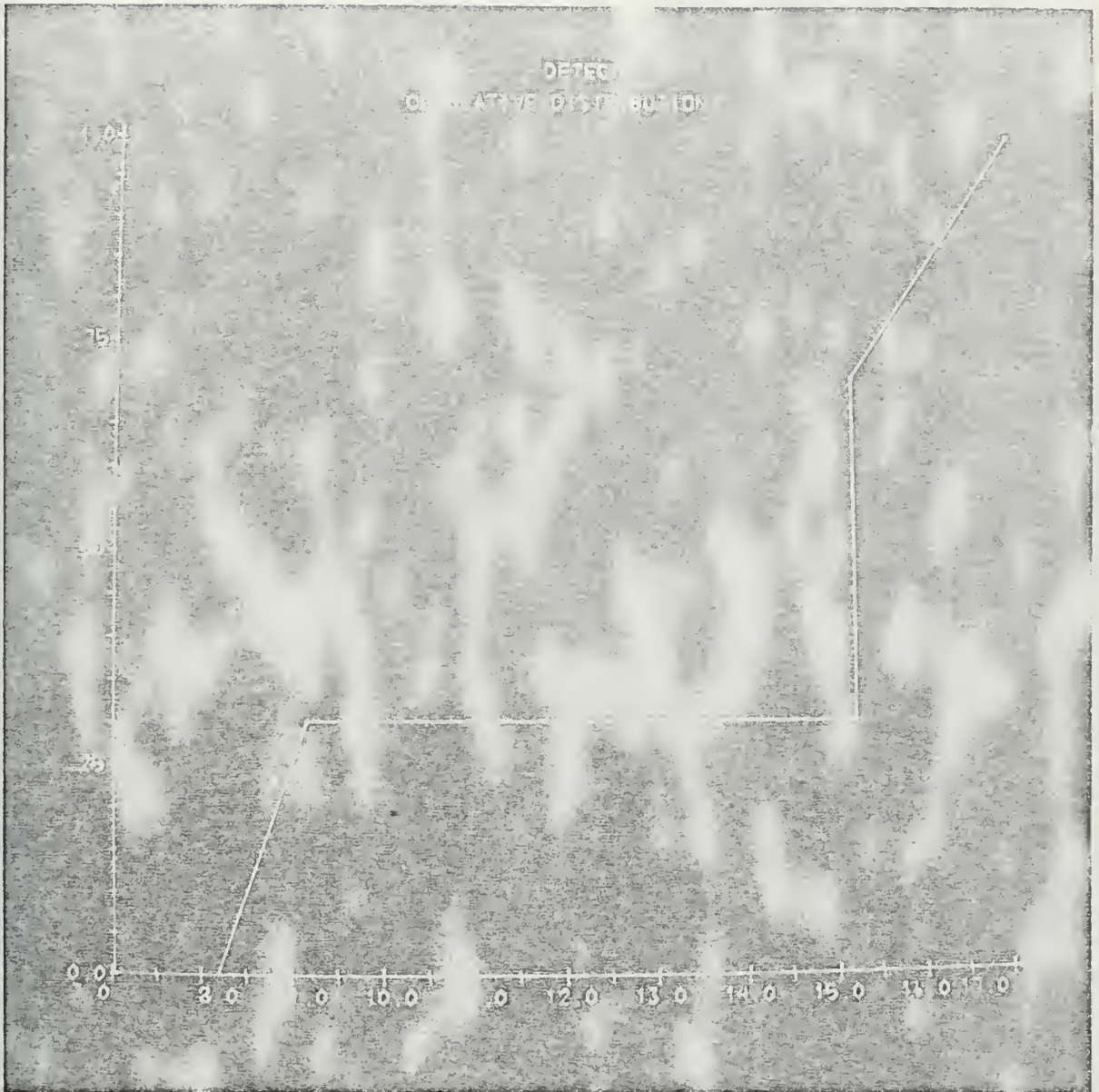


FIGURE 5. Cumulative Distribution drawn by light pen

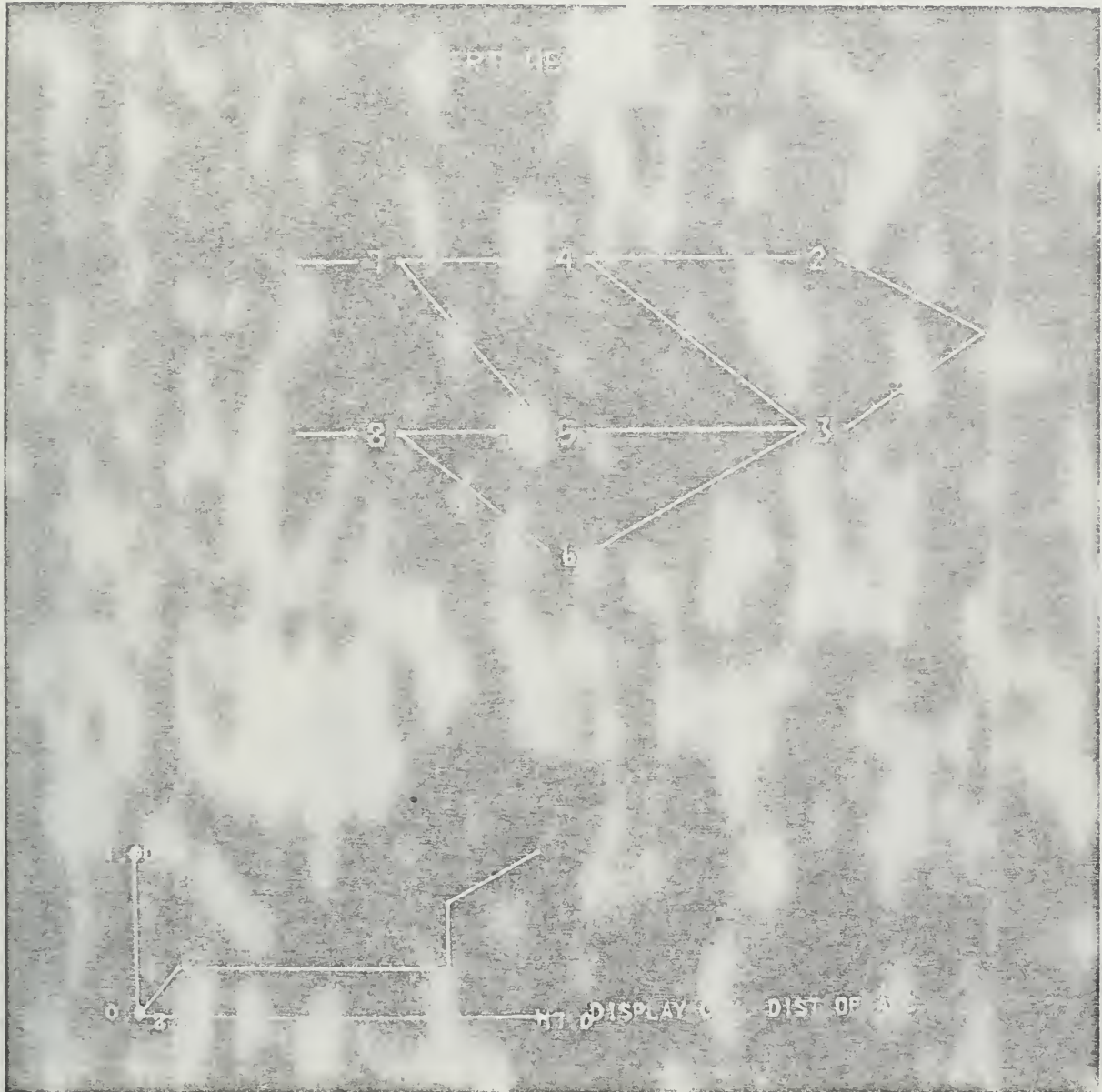


FIGURE 6. Display of Cumulative Distribution associated with an Arc.



FIGURE 8. Display of Parameters for Plot of Distribution of Project Completion Times.

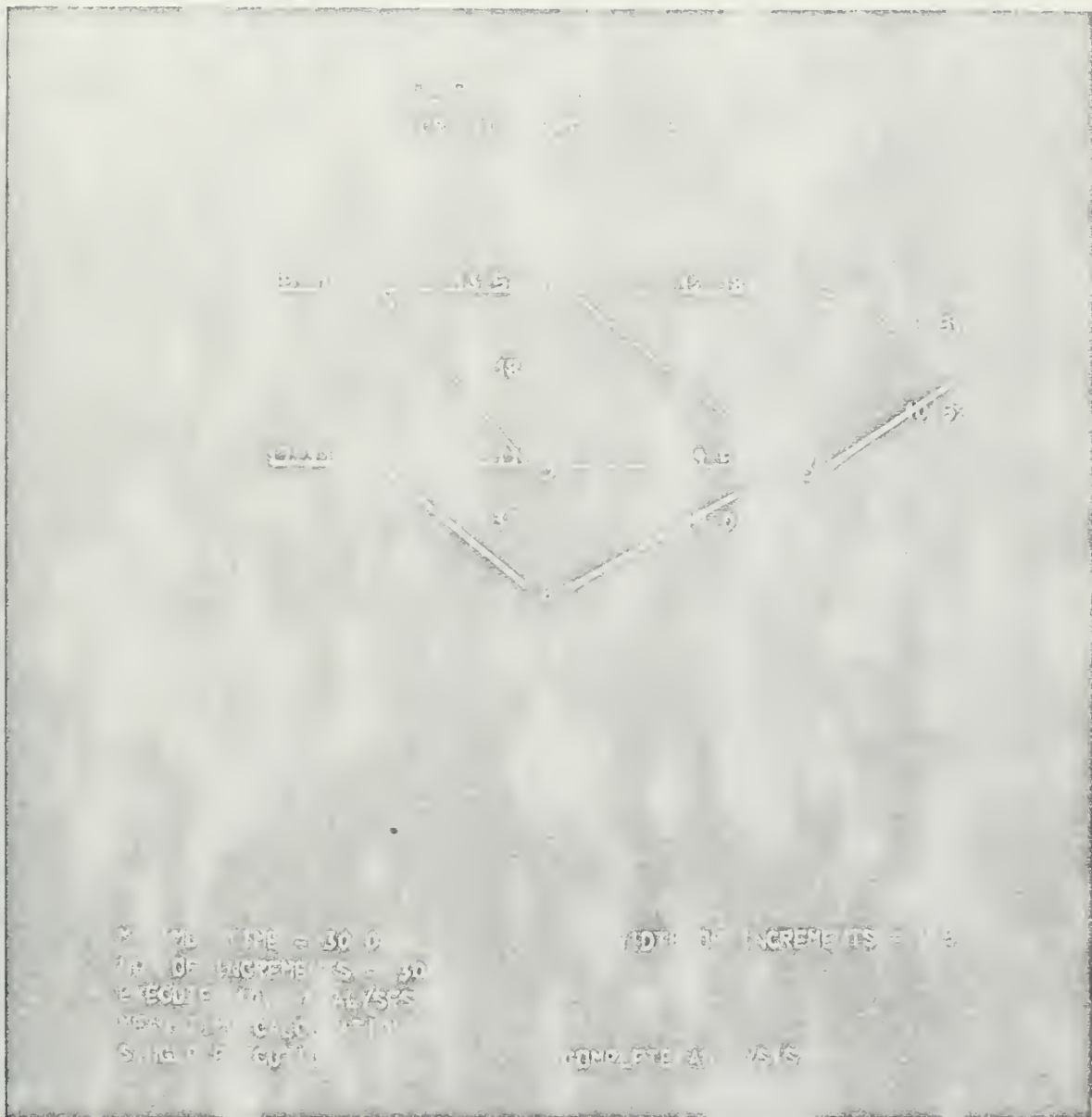


FIGURE 9. Display of Network with critical path shown

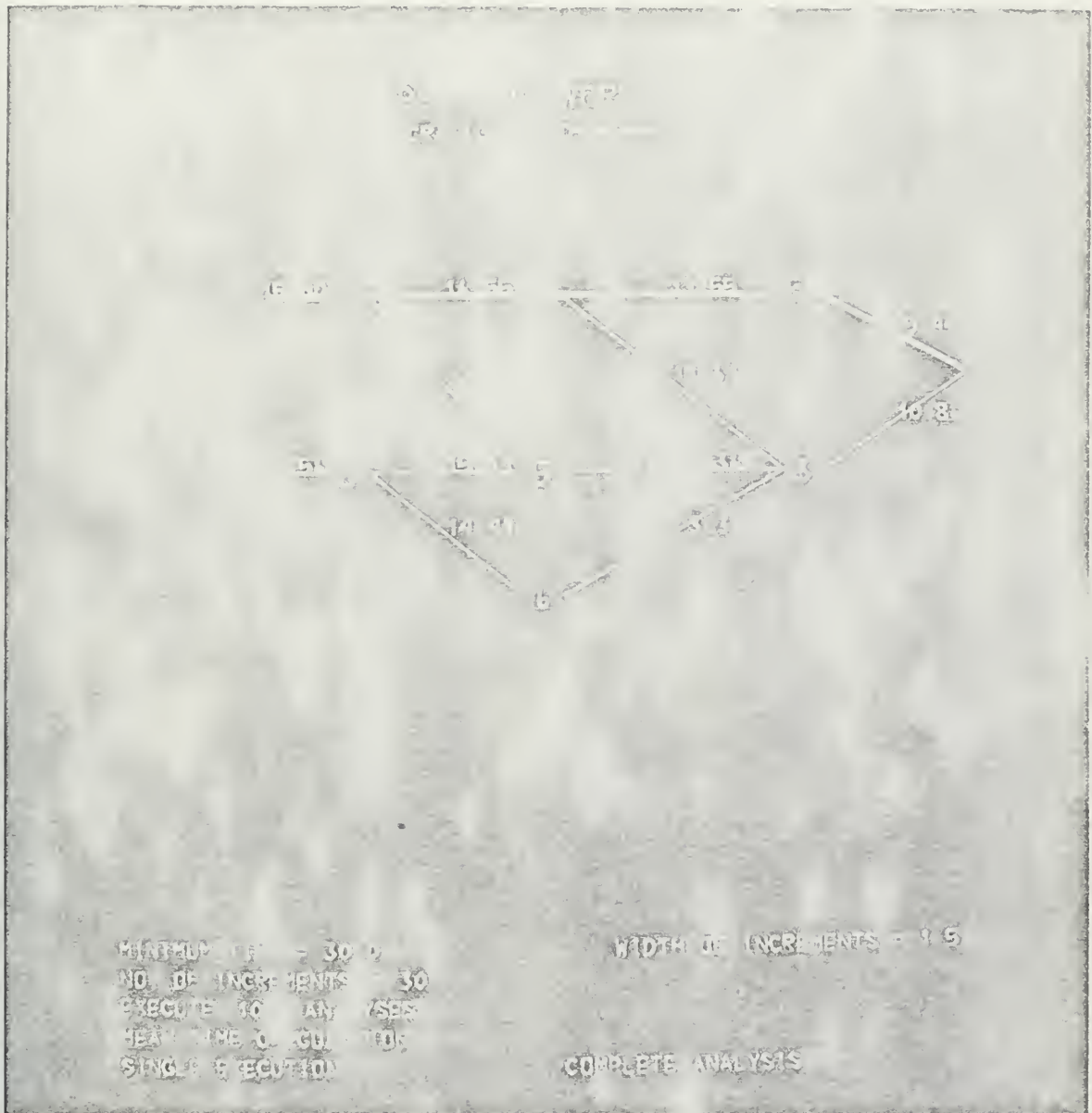
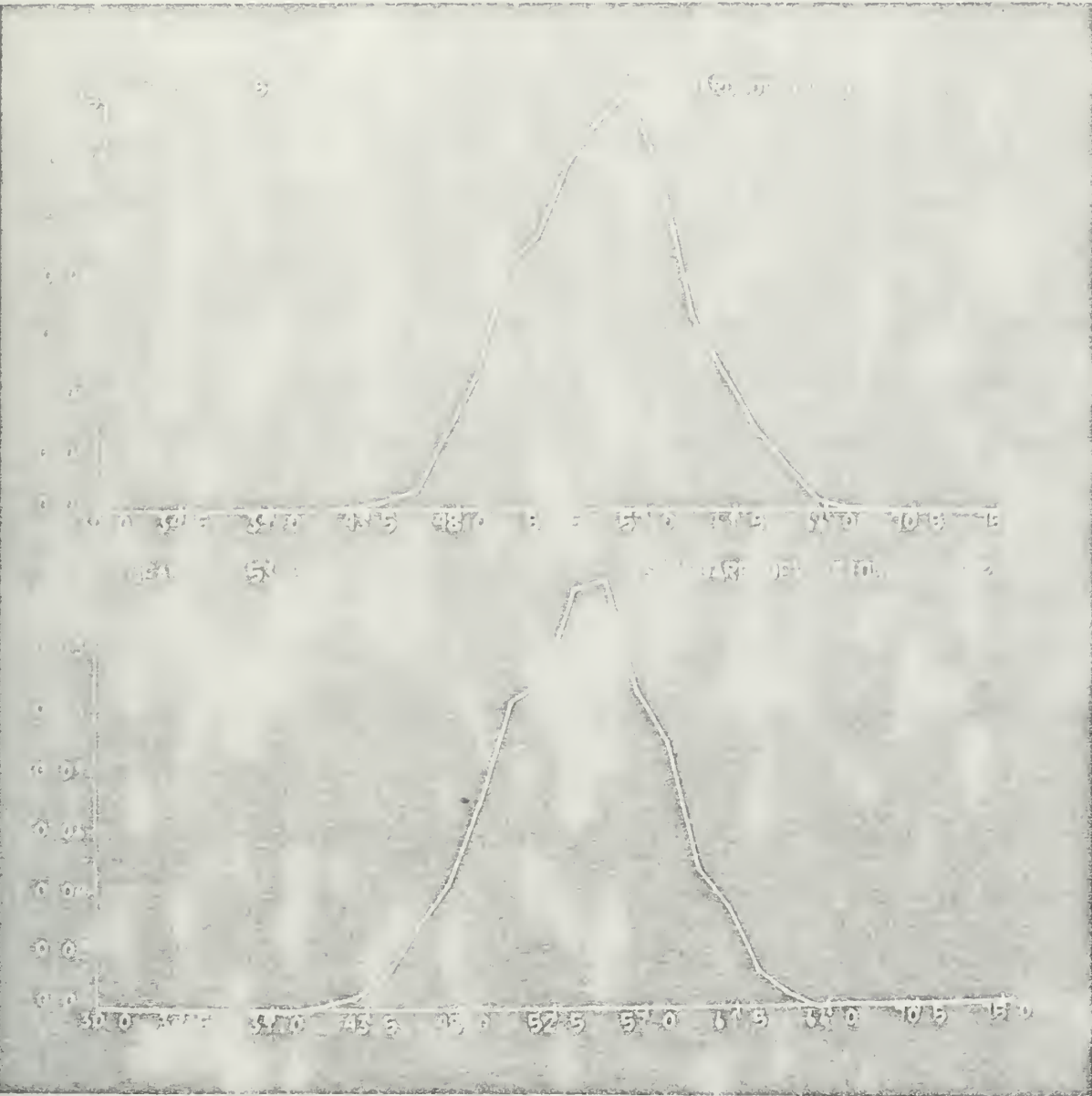


FIGURE 10. Display of Network with Critical Path changed



- FIGURE 11. Display of Plots of Distributions of Project Completion times

VII. PROGRAM DESCRIPTION

PERT-O-GRAPH is written for an IBM 360/67 with an IBM Display Unit Model 1. The Display Unit is described in detail in ref. 4. The program is written in FORTRAN IV, described in ref. 5, to run on a machine with OS/360 release 18 and an IBM Graphics Subroutine Package described in ref. 6.

The program for the PERT analysis is modeled after a PERT program given in ref. 1. The model program has been expanded to handle nodes with four immediate successor and four immediate predecessor events.

A. MAIN PROGRAM

The main program controls the 2250 displays, the calling of sub-routines, the filling of the various arrays, determining the critical path and completion time of the PERT network, and the printing of the hard copy output.

1. The 2250 Displays

The display for the PERT network is entered into its own graphic data set. This data set is equivalenced with two other data sets. One of these data sets is used when entering a distribution and one is used in the plot of project completion times. When one of these other data sets is called, the data set with the network is overlaid in the 2250 buffer and a copy is retained in the 360's core. When the data set containing the network is recalled, it overlays an equivalent data set in the buffer and reappears.

The nodes in the network have a correlation value assigned so they can be identified by light pen detections. The correlation value assigned is the same as the number of the node. The arcs in the

network are correlated with a number which identifies the two nodes between which the arc is drawn. For example, an arc correlation value of 0310 identifies the arc going from node 3 to predecessor node 10.

The text which appears on the screen for light pen functions and instructions to the user is placed in its own data set. This data set is completely erased when the program jumps to another section of code. The reason this text is not written just once and then placed in include or omit status when needed is that it was found that the text took up too much buffer space when used in this manner. By completely resetting the data set, the buffer space used by this data set is freed for other uses.

The display for entering a distribution is composed of two graphic data sets. One data set contains the axes, the labels on the axes, and the plot. The other contains only the hash marks on the X and Y axes. The light pen is enabled to detect only the data set which contains the hash marks. Only six characters can be entered for the left and right extremes. This allows a space equal to the size of one half character between strings of numbers after the entire X axis is labeled. When the user enters the X coordinate of a point, the program saves the absolute X coordinate for plotting the point. The time value associated with this point is computed by scaling. The coordinate and time value for the Y axis are handled similarly. The same display is used to enter a frequency or a cumulative distribution.

The plot of the distribution of project completion times involves the use of two data sets. After two complete analyses, both data sets contain a plot. After the third analysis, the oldest plot is erased and the new plot is entered in the cleared data set. In this

manner the current and last distribution are displayed simultaneously. The extremes on the X axis are determined by the values the user enters for "Minimum Time", "Width of Increment," and "Number of Increments." The smallest increment includes the number of completions which fall in that increment as well as those that are less than the minimum value. The largest valued increment includes the number of completions which fall in that increment as well as those that are greater than the right extreme. The Y axis is labeled from 0.0 to the maximum percentage of completions any increment contains. The plot is a series of straight lines. The X coordinates for the end of each line plotted are the centers of the increments except for the two extremes. The plot starts at the Y axis and ends with the right extreme. The value of the Y coordinate represents the percentage of completion times in each increment.

2. Arrays

There are three main arrays in the program. The EVT array, dimensioned 50 by 20, contains the data necessary for the PERT analysis. The IPT array, dimensioned 50 by 4, is linked to the EVT array and contains pointers to the array containing the distributions of activity duration times. The DIS array is dimensioned 50 by 20 by 3 and contains the distributions of activity duration times.

The first subscript of the EVT array indicates the number of the node. The data contained in the EVT array is explained in Table 1 on page 50.

The first subscript of the IPT array indicates the number of the node. The second subscript indicates the location of a pointer in the array for a particular arc's distribution of duration times.

EVT(N,1):	Number of event N's first I. P. (Immediate Predecessor)
EVT(N,2):	The te associated with N's first I. P.
EVT(N,3):	Number of event N's second I. P.
EVT(N,4):	The te associated with N's second I. P.
EVT(N,5):	Number of event N's third I. P.
EVT(N,6):	The te associated with N's third I. P.
EVT(N,7):	Number of event N's fourth I. P.
EVT(N,8):	The te associated with N's fourth I. P.
EVT(N,9):	TE of event N
EVT(N,10):	Number of event N's first I. S. (Immediate Successor)
EVT(N,11):	The te associated with N's first I. S.
EVT(N,12):	Number of event N's second I. S.
EVT(N,13):	The te associated with N's second I. S.
EVT(N,14):	Number of event N's third I. S.
EVT(N,15):	The te associated with N's third I. S.
EVT(N,16):	Number of event N's fourth I. S.
EVT(N,17):	The te associated with N's fourth I. S.
EVT(N,18):	TL of event N
EVT(N,19):	SLACK of event N
EVT(N,20):	0 if event current, 1 if event deleted

TABLE 1. Definition of EVT Array

For example IPT(N,1) contains a pointer to the distribution of duration times for event N's first immediate predecessor, IPT(N,2) points to the distribution for N's second immediate predecessor, etc.

The DIS array contains the distributions of activity duration times. All the distributions are stored as cumulative distributions even if they are entered as frequency distributions. The first subscript is the number of the distribution and is pointed to by the IPT array. The second subscript is the number of the point in the distribution. A distribution must be described with twenty points or fewer. DIS (I,J,1) contains the cumulative distribution's Y value for the Jth point of the Ith distribution; DIS (I,J,2) contains the corresponding X value; and DIS (I,J,3) contains the corresponding Y value for the frequency distribution if the user enters the distribution as a frequency distribution. If the user enters a cumulative distribution, the cells for the Y value for the frequency distribution are set to zero.

When an arc is entered, the identity of the predecessor is entered into the EVT array. Then the pointer to the distribution of activity duration times is entered into the IPT array.

The ITCRT and ICRIT arrays are dimensioned 50 by 4. The ITCRT array keeps the information on which arcs are on the critical path when doing a mean time calculation or a Monte Carlo analysis in the single step mode. The ICRIT array keeps a count on how many times each arc was on the critical path for the criticality index calculation. The IHIS array is a vector of length 50 which contains the total number of completions which fall into each increment. The LOC array is dimensioned 50 by 2 and contains the X and Y coordinates of each node. The PLOT

array is a 50 by 2 array of points to be plotted by the DISPLY subroutine. The P array is a vector of length 150 used as a stack of pointers in the analysis of the PERT network.

3. Analyzing the PERT Network

If the user desires a "Mean Time Calculation" to be performed, he must indicate this before entering the number of iterations to be performed in a Monte Carlo analysis.

Before determining the mean time critical path and completion time, the mean duration of each arc is calculated. This is determined by calling subroutine MEAN for each arc and then entering the mean time for each arc's distribution into the EVT array as that arc's t_e . The analysis is then run once and the mean time for each arc's duration, the mean time for completion, and the mean time critical path are displayed. The user may then choose a Monte Carlo analysis.

In a Monte Carlo analysis, before determining the critical path and completion time of a network, a t_e is determined for each arc. This is accomplished by generating a random number between 0.0 and 1.0 in the RAND subroutine, entering the SETTE subroutine with this number, and calculating a t_e from the associated distribution for an arc. The t_e is then entered in the appropriate place in the EVT array. This procedure is repeated for each arc in the network. After all the t_e 's are entered, the TE for each node is computed. The program then calculates the TL for each node. Next the "SLACK" for each node is calculated by subtracting the TE from the TL for each node.

The program next determines which arcs are on the critical path. This is done by first checking each node's slack. If the slack is zero, it checks each arc that entered the node, and if the TL of the

node minus the t_e associated with the arc equals the TL of the predecessor, and the predecessor also has a slack of zero, then that arc is on the critical path. The critical arcs are tabulated in the ICRT array for a complete analysis and in the ITCRT array for display of the single step critical path. This process is repeated the number of times specified by the user.

B. SUBROUTINES

The function of each of the subroutines in PERT-O-GRAPH and descriptions of their execution are included in this section.

1. Subroutine DIST

This subroutine enters a distribution of an activity's duration times into the D.S array. If a cumulative distribution is drawn on the 2250, it is entered into the array exactly as plotted. If a frequency distribution is drawn, the main program changes it into a cumulative distribution. The user is cautioned that the cumulative distribution resulting from this conversion is represented internally as a series of straight lines, the same number of straight lines as was used to draw the frequency distribution. If a greater number of lines is used to draw the frequency distribution, the resulting cumulative error will be reduced. For example, a triangular distribution drawn with two lines becomes a straight line cumulative distribution. However, if many short line segments are used to draw the same frequency distribution, the resulting cumulative will more nearly resemble the correct curved line cumulative distribution. Figure 12 illustrates this result.

An unavoidable error is caused by the 2250 light pen detections. The 2250 rounds the raster unit coordinates of a detection so that when the coordinates are converted to values on the X and Y axes, slight errors may result.

2. Subroutine MEAN

This subroutine calculates the mean of the distribution of an activity's duration times. The mean is determined by calculating the average X value under each line segment of the cumulative distribution, weighing these values according to the amount of the Y axis spanned by each line segment and taking the sum of these weighted values. This sum is returned as the mean of the distribution.

3. Subroutine RAND

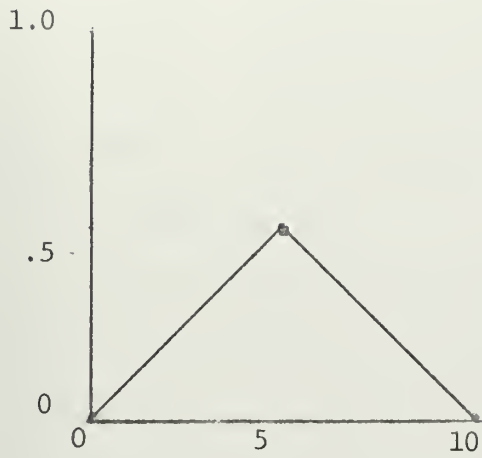
This subroutine is a random number generator provided in ref. 7. It starts with a seed of 65549 and generates random numbers between the values of 0.0 and 1.0.

4. Subroutine SETTE

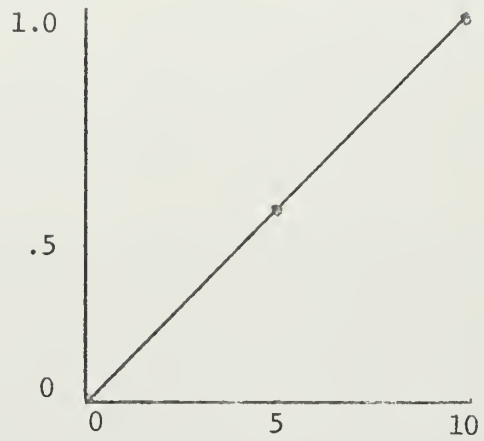
This subroutine enters a distribution of an activity's duration times with a random number and determines a t_e for the activity. The Y value of the cumulative distribution is searched sequentially until value bracketing the random number are found. Then the X value corresponding to these Y values is interpolated and the resulting X value is returned as the t_e . This is the inverse transformation method of generating stochastic variates as described in ref. 8.

5. Subroutine PLTHIS

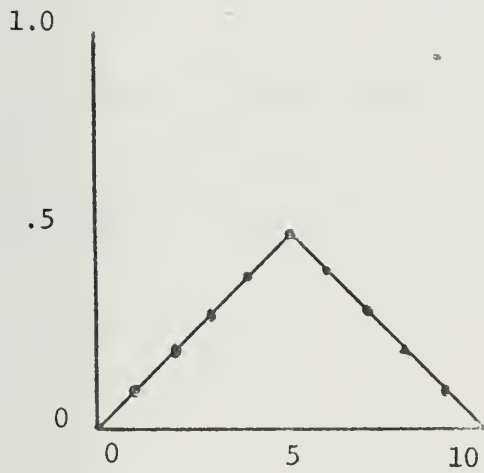
This subroutine fills the PLOT array for plotting the distribution of project completion times. It labels the plot of completion times, determines where the plot is to be placed in the display, and calls the DISPLY subroutine.



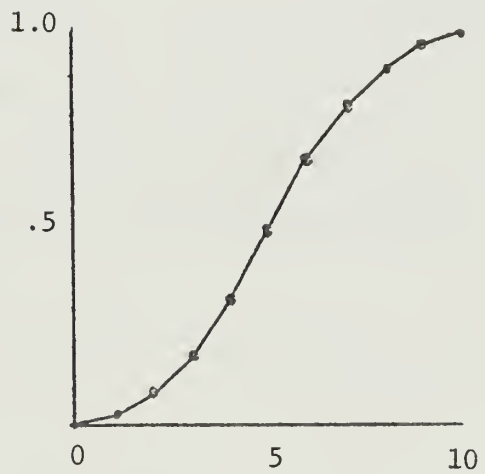
Triangular Distribution
Using 2 Lines



Resulting Cumulative Dist
of 2 Lines



Triangular Distribution
Using 10 Lines



Resulting Cumulative Dist
of 10 Lines

FIGURE 12. Drawing a Frequency Distribution

6. Subroutine DISPLY

This subroutine is called to display the plot of project completion times and to display the distribution of an arc which has already been entered. It determines how many labels will fit on the X and Y axis, labels the axes, and plots the PLOT array.

7. Subroutine CRIT

This subroutine uses the ITCRT array and accentuates the arcs on the critical path. It is called after a mean time calculation and when performing a Monte Carlo analysis in the single step mode. Two extra lines are drawn along the arcs on the critical path. One line is displaced four raster units to the left and four up from the arc. The second line is displaced four raster units to the right and four up from the arc.

8. Subroutine MARK

This subroutine generates text above the arcs in the network. It displays the mean time t_e when doing a mean time calculation, the t_e when doing a Monte Carlo analyses on the single step mode, and the criticality indexes after the completion of a Monte Carlo analysis.

VIII. CONCLUDING REMARKS

The program described in this report allows a user to draw a PERT network on an IBM 2250 graphic display unit. The user can also draw distributions of activity duration times or he can enter them from punched cards. The network is then analyzed by the computer and the results of the analysis are displayed on the graphic display unit.

One of the uses of the program is to demonstrate for typical problems some of the differences between the usual PERT analysis and a Monte Carlo PERT analysis. In the usual PERT analysis the network is solved only once and the result is one critical path and a project completion time based on the mean times of activity durations. This is what is done when a network is analyzed for a "Mean Time Calculation" in this program. In a Monte Carlo analysis the project is simulated a large number of times to produce a distribution of project completion times. For each simulation the activity duration times may be different, with resulting differences in the critical path. A criticality index is associated with each activity as a measure of its chances of being on the critical path. A Monte Carlo analysis usually estimates a project completion time distribution with a mean time greater than that of the usual PERT analysis. Also, it usually shows that there are many potential critical paths.

Another use of the program is to allow the user to experiment with making changes in the network. Nodes and arcs can be added or deleted and the distributions of activity durations can be changed. The user can then analyze the changed network and see what effect the changes have on the criticality indexes and on the distribution of project completion times.

An improvement that could be made to the program would be to modify it to accept an entire network, with associated distributions, from punched cards. If the same network is to be analyzed and experimented on many times this would save the user the time required to reenter the network by light pen before each experiment.

Another improvement which could be made would be to add a sub-routine which whenever called would plot whatever is displayed on the graphics unit on a Calcomp Plotter. This would give the user the capability of getting a hard copy output of the network, the plots of the distributions or any other display which he might find useful.


```

// EXEC FORTCLG,REGION,FORT=150K,REGION.GO=175K,TIME.GO=3
//FORT.SYSIN DD *
C
C
PERT-O-GRAPH
COMMON/B/IX,IY,R
COMMON/GSI/EVT,DIS,INTARY,IPT,NULL,I2250,IATL,IE,K1,K2,K3,K4,
1 INTC
CJMMGN/GS2/PLOT,YMAX,DEXT,REXT,TLO,THI,IW,ITM,LM,IHIS,IOX,IOY,IUX,
1 IUY,NPTS,IGDS
DIMENSION EVT(50,20),NULL(1),INTARY(10),TX(50),DIS(50,20,3),
1 IPT(50,4),P(150),LOC(50,2),ICRIT(50,4),MID(2),TEXT23(4),
2 IICRPT(50,4)
TEXT1(3),TEXT2(12),TEXT3(3),TEXT4(3),TEXT5(6),TEXT6(8),
1 TEXT7(5),TEXT8(6),TEXT9(6),TEXT10(2),TEXT11(2),TEXT12(6),TEXT13(4)
2 TEXT14(4),TEXT15(2),TEXT16(2),TEXT17(4),TEXT18(4),
3 TEXT19(5),TEXT20(6),TEXT21(2),TEXT22(5),TEXT23(4),
4 TEXT24(3),TEXT25(3),TEXT26(3),TEXT27(6),TEXT28(5),
1 TEXT30(6),TEXT31(6),TEXT32(5),
DATA TEXT11//ENT,TEXT12//POS,TEXT13//IIO,N LI,IGHT,
1 DPE N,FR AN,BEFC,RF,ER NR,RESS,ING,TEXT14//FJNC,ITION,KEY/,TEXT15//
2 ENT,FR AN,ARC,PT,TEXT16//PERT,ING,NET,WORK,TEXT17//ARC,IFOR,
3 BFGI,PRD,ANNIN,IG,ENT,TEXT18//INDI,OR,DI,STR,IBUT,IF,TON,
4 HFN,TEXT19//INDI,IS,TR,ARC,ANAD,LE,TEXT20//FRT12//SME,TION//,ST
5 //,TEXT21//CATE,IF,BEG,ION,UTE,TEXT22//XECU,TEXT23//CRIT,ICAL,DELE
6 RATI,VE D,ON AS,TEXT24//ANAD,LE,TEXT25//REST,L,AST,TEXT26//ANAD,LE,
7 RATI,VE D,ON AS,TEXT27//ANAD,LE,TEXT28//ANAD,LE,TEXT29//ANAD,LE,
8 TEXT29//ANAD,LE,TEXT30//ANAD,LE,TEXT31//ANAD,LE,TEXT32//ANAD,LE,
9 PAT,HL,AST,ARC,TEXT33//ANAD,LE,TEXT34//ANAD,LE,TEXT35//ANAD,LE,
A//BLN/DF,INC,REMEAN,TEXT36//ANAD,LE,TEXT37//ANAD,LE,TEXT38//ANAD,LE,
1 ENT,S=//TEXT39//ANAD,LE,TEXT40//ANAD,LE,TEXT41//ANAD,LE,TEXT42//ANAD,LE,
2 DATA,TEXT43//ANAD,LE,TEXT44//ANAD,LE,TEXT45//ANAD,LE,TEXT46//ANAD,LE,
1 TEXT26//CHAN,GE C,NLY,TEXT27//CHAN,GE C,NLY,TEXT28//CHAN,GE C,NLY,
2 TEXT27//CHAN,GE C,NLY,TEXT29//CHAN,GE C,NLY,TEXT30//CHAN,GE C,NLY,
3 AL,DIS,ITY,INDE,ARC,TEXT31//CHAN,GE C,NLY,TEXT32//CHAN,GE C,NLY,
4 DIS,ITY,INDE,ARC,TEXT33//CHAN,GE C,NLY,TEXT34//CHAN,GE C,NLY,
5 ARC,TEXT35//CHAN,GE C,NLY,TEXT36//CHAN,GE C,NLY,TEXT37//CHAN,GE C,NLY,
1 DATA,TEXT38//CHAN,GE C,NLY,TEXT39//CHAN,GE C,NLY,TEXT40//CHAN,GE C,NLY,
2 DATA,TEXT41//CHAN,GE C,NLY,TEXT42//CHAN,GE C,NLY,TEXT43//CHAN,GE C,NLY,
3 DATA,TEXT44//CHAN,GE C,NLY,TEXT45//CHAN,GE C,NLY,TEXT46//CHAN,GE C,NLY,
4 DATA,TEXT47//CHAN,GE C,NLY,TEXT48//CHAN,GE C,NLY,TEXT49//CHAN,GE C,NLY,
5 DATA,TEXT50//CHAN,GE C,NLY,TEXT51//CHAN,GE C,NLY,TEXT52//CHAN,GE C,NLY,
NULL(1)=6
CALL INGSPP(IGSP,NULL)
CALL INDEV(IGSP,IC,I2250)
CALL TMDEV(I2250)

```



```

CC C CALL TMGSP(IGSP)
CC C INITIALIZE GSP
CC C NULL(1)=6
CC C CALL IMGSP(IGSP, NULL)
CC C CALL INDEV(IGSP, 10, I2250)
CC C CALL SPEC(IGSP, 1, 40)
CC C INITIALIZE DATA SETS
CC C CALL INGDS(I2250, IGDS1, 1536, 1, IGDS3, IGDS5)
CC C CALL INGDS(I2250, IGDS2, 1536, 1, IGDS4, IGDS5)
CC C CALL SDATM(IGDS1, 3)
CC C CALL SDATM(IGDS2, 3)
CC C CALL SCHAM(IGDS1, 2)
CC C CALL SCHAM(IGDS2, 3)
CC C CALL SDATM(IGDS5, 3)
CC C CALL SCHAM(IGDS5, 3)
CC C CALL SDATM(IGDS6, 3)
CC C CALL SCHAM(IGDS6, 3)
CC C CALL SDATM(IGDS3, 3)
CC C CALL SCHAM(IGDS3, 3)
CC C CALL SDATM(IGDS4, 3)
CC C CALL SCHAM(IGDS4, 3)
CC C CALL SGDSL(IGDS1, 0, 0, 1024, 1024, 0, 0, 1024, 1024)
CC C CALL SGDSL(IGDS2, 0, 0, 1024, 1024, 0, 0, 1024, 1024)
CC C CALL SGDSL(IGDS3, 0, 0, 1024, 1024, 0, 0, 1024, 1024)
CC C CALL SGDSL(IGDS4, 0, 0, 1024, 1024, 0, 0, 1024, 1024)
CC C CREATE ATTENTION LEVEL, ENABLE FUNCTION KEYS
CC C CALL CRATL(I2250, IATL)
CC C CALL ENAIN(IATL, 0, -6, 34)
CC C CALL MLPEO(IATL, 2, 4, 1)
CC C CALL SLPAT(IGDS2, 1)
CC C CALL SLPAT(IGDS1, 1)
CC C CALL SALRM(I2250)
CC C SET UP GRAPHIC MESSAGES
CC C CALL PTEXT(IGDS1, TEXT4, 12, NULL, IKY27, 1, 344, 1000)
CC C CALL EXEC(IGDS1)
CC C IY=65549
CC C ITAB=0
CC C LM=0
CC C ICOR=0
CC C ICON=0

```



```

K3=0
KTEMP=0
DN 601 N=1, 50
EVT(N,20)=0
EVT(N,1)=0
EVT(N,2)=0
EVT(N,3)=0
EVT(N,4)=0
EVT(N,5)=0
EVT(N,6)=0
EVT(N,7)=0
EVT(N,8)=0
EVT(N,9)=0
601
CC
CC
    DISPLAY TEXT FOR CALLING ROUTINES
200
CALL STPOS(IGDS2,36,160)
CALL PTEXT(IGDS2,TEXT1,12,NULL,IKY21,1,36,160)
CALL PTEXT(IGDS2,TEXT3,12,NULL,IKY22,1,36,160)
CALL PTEXT(IGDS2,TEXT5,24,NULL,IKY23,1,50,100)
CALL EXEC(IGDS2)
CALL STPOS(IGDS2,50,70)
CALL PTEXT(IGDS2,TEXT11,8,NULL,IKY31,1,50,70)
CALL PTEXT(IGDS2,TEXT13,16,NULL,IKY32,1,50,40)
CALL PTEXT(IGDS2,TEXT15,8,NULL,IKY35,1,50,100)
CALL PTEXT(IGDS2,TEXT24,11,NULL,IKY44,1,50,160)
CALL EXEC(IGDS2)
CALL STPOS(IGDS2,500,130)
CALL PTEXT(IGDS2,TEXT25,10,NULL,IKY45,1,500,130)
CALL PTEXT(IGDS2,TEXT26,25,NULL,IKY46,1,500,40)
CALL PTEXT(IGDS2,TEXT27,23,NULL,IKY47,1,500,70)
CALL EXEC(IGDS2)
CALL STPOS(IGDS2,50,100)
CALL PTEXT(IGDS2,TEXT29,4,NULL,IKY49,1,50,190)
CALL PTEXT(IGDS2,TEXT30,16,NULL,IKY50,1,50,10)
CALL PTEXT(IGDS2,TEXT31,24,NULL,IKY51,1,500,10)
CALL EXEC(IGDS2)
K3=KTEMP
CC
CC
    CALL NEXT ROUTINE WITH LIGHT PEN
CALL ROATN(IATL,INTCD,2,INTARY,34)
CALL RRESET(IGDS2)
IF(INTARY(2).EQ.IKY21)GO TO 201
IF(INTARY(2).EQ.IKY22)GO TO 202
IF(INTARY(2).EQ.IKY23)GO TO 203
IF(INTARY(2).EQ.IKY31)GO TO 600
IF(INTARY(2).EQ.IKY33)GO TO 450

```



```

IF(ININARY(2),EQ,IKY35)GO TO 510
IF(ININARY(2),EQ,IKY46)GO TO 800
IF(ININARY(2),EQ,IKY44)GO TO 405
IF(ININARY(2),EQ,IKY45)GO TO 409
IF(ININARY(2),EQ,IKY47)GO TO 900
IF(ININARY(2),EQ,IKY49)GO TO 300
IF(ININARY(2),EQ,IKY50)GO TO 1900
IF(ININARY(2),EQ,IKY51)GO TO 1800
GO TO 200
CC
CC
PLOT NODE
201 ICOR=ICOR+1
CALL PTEXT(IGDS2,TEXT2,48,NULL,IKY24,1,176,25)
CALL EXEC(IGDS2)
CALL MLITS(IATL,4,4)
CALL RQATN(IATL,INTCD,2,NULL,4)
CALL LCCPN(IGDS1,LX,LY)
CALL PTEXT(IGDS1,IX(ICOR),2,ICOR,NULL,NULL,LX,LY)
CALL ICOR,1)=LX+21
CALL ICOR,2)=LY
CALL EXEC(IGDS1)
CALL REXEC(IGDS2)
CALL MLITS(IATL,2)
GO TO 200
PLOT ARC
CC
CC
202 CALL PTEXT(IGDS2,TEXT6,32,NULL,IKY25,1,302,970)
CALL EXEC(IGDS2)
CALL RQATN(IATL,INTCD,2,INTARY,34)
CALL SALRM(I2250)
KI=INTARY(4)
LX=INTARY(8)-42
CALL SPOSN(IGDS1,LX,INTARY(9))
CALL RQATN(IATL,INTCD,2,INTARY,34)
K2=INTARY(4)
IC1=K1+IC0+K2
CALL PLINE(IGDS1,INTARY(8),INTARY(9),IC1)
CALL EXEC(IGDS1)
CALL REXEC(IGDS2)
CALL PTEXT(IGDS2,TEXT7,19,NULL,IKY26,1,50,40)
CALL PTEXT(IGDS2,TEXT12,24,NULL,IKY32,1,50,70)
CALL PTEXT(IGDS2,TEXT14,16,NULL,IKY34,1,50,100)
CALL PTEXT(IGDS2,TEXT32,19,NULL,IKY52,1,50,10)
CALL EXEC(IGDS2)
CALL RQATN(IATL,INTCD,2,INTARY,34)
CALL REXEC(IGDS2)

```



```

2205 CONTINUE
GO TO 200
C
C CHANGE ONLY DISTRIBUTION OF ONE ARC
C ANY OTHERS USING SAME DISTRIBUTION ARE UNCHANGED
C
900 CALL PTEXT(IGDS2,TEXT27,23,NULL,IKY47,1,500,70)
CALL EXEC(IGDS2)
CALL ROATN(IATL,INTCD,2,INTARY,34)
K2=INTARY(4)
K1=(K2/100)*100
PK2=K2-K1
K1=K1/100
KTEMP=K3
CALL RESET(IGDS2)
IF(EVT(K1,1),EQ,PK2)GO TO 910
IF(EVT(K1,3),EQ,PK2)GO TO 920
IF(EVT(K1,5),EQ,PK2)GO TO 930
K3=IPT(K1,4)
L=4
GO TO 940
910 K3=IPT(K1,1)
L=1
GO TO 940
920 K3=IPT(K1,2)
L=2
GO TO 940
930 K3=IPT(K1,3)
L=3
C
C CHECK IF ANOTHER ARC IS USING SAME DISTRIBUTION
C
940 DO 950 I=1,ICDR
IF(EVT(I,20),EQ,1)GO TO 950
DO 951 J=1,4
IF(IPT(I,J),EQ,K3)GO TO 960
GO TO 951
960 IF((I,EQ,K1).AND.(J,EQ,L))GO TO 951
IPT(K1,L)=K3
GO TO 952
CONTINUE
951 CONTINUE
950 CALL PTEXT(IGDS2,TEXT12,24,NULL,IKY32,1,50,70)
952 CALL PTEXT(IGDS2,TEXT7,19,NULL,IKY26,1,50,40)
CALL PTEXT(IGDS2,TEXT32,19,NULL,IKY52,1,50,10)
CALL EXEC(IGDS2)
CALL ROATN(IATL,INTCD,2,INTARY,34)

```



```

CALL RESET(IGDS2)
IF(ININARY(2).EQ.IKY26)GO TO 205
IF(ININARY(2).EQ.IKY52)GO TO 2200
KK1=1
GO TO 200
970 IPT(K1,L)=KK3
GO TO 200
KK1=0
GO TO 200
C
C
C
DELETE A NODE
405 CALL PTEXT(IGDS2,TEXT24,11,NULL,IKY44,1,500,160)
CALL EXEC(IGDS2)
CALL RQATN(IATL,INTCD,2,INTARY,34)
ITC=INTARY(4)
CALL OMIT(IGDS1,ITC,NULL)
EVT(ITC,20)=1.
CALL RESET(IGDS2)
GO TO 200
C
C
C
DELETE AN ARC
409 CALL PTEXT(IGDS2,TEXT25,10,NULL,IKY45,1,500,130)
CALL EXEC(IGDS2)
CALL RQATN(IATL,INTCD,2,INTARY,34)
CALL OMIT(IGDS1,INTARY(4))
KK2=INTARY(4)
KK1=(KK2/100)*100
PK2=KK2-KK1
KK1=KK1/100
IF(EVT(KK1,1).EQ.PK2)GO TO 410
IF(EVT(KK1,3).EQ.PK2)GO TO 420
IF(EVT(KK1,5).EQ.PK2)GO TO 430
GO TO 440
410 EVT(KK1,1)=EVT(KK1,3)
IPT(KK1,1)=IPT(KK1,2)
420 EVT(KK1,3)=EVT(KK1,5)
IPT(KK1,2)=IPT(KK1,3)
430 EVT(KK1,5)=EVT(KK1,7)
IPT(KK1,3)=IPT(KK1,4)
440 EVT(KK1,7)=0.
IPT(KK1,4)=0.
CALL RRESET(IGDS2)
GO TO 200
C
C
C
DISPLAY FREQUENCY DISTRIBUTION OF AN ARC
1000 CALL PTEXT(IGDS2,TEXT30,24,NULL,IKY50,1,500,10)

```



```

IF(PLOT(I,1).NE.1.0)GO TO 1860
REXT=PLNT(I,2)
GO TO 1810
CONTINUE
ICX=0
ICV=0
IUX=450
IUY=200
IGDS2=IGDS2
CALL DISPLAY(NULL,I2250)
CALL MLTTS(IATL,4,3)
CALL ROATN(IATL,INTCD,2,NULL,3)
CALL RFSST(IGDS2)
CALL SGLSL(IGDS2,0,0,1024,1024,0,0,1024,1024)
CALL MLTTS(IATL,2)
GO TO 200

C
C
C CHANGE ALL USING SAME DISTRIBUTION
800 CALL PTEXT(IGDS2,TEXT26,25,NULL,IKY46,1,500,40)
805 CALL EXEC(IGDS2)
CALL ROATN(IATL,INTCD,2,INTARY,34)
K2=INTARY(4)
K1=(K2/100)*100
PK2=K2-K1
K1=K1/100
KTEMP=K3
IF(EVT(K1,1).EQ.PK2)GO TO 810
IF(EVT(K1,3).EQ.PK2)GO TO 820
IF(EVT(K1,5).EQ.PK2)GO TO 830
K3=IPT(K1,4)
GO TO 840
K3=IPT(K1,1)
GO TO 840
K3=IPT(K1,2)
GO TO 840
K3=IPT(K1,3)
GO TO 1905
IF(K12.EQ.1)GO TO 1805
IF(K13.EQ.1)GO TO 1805
CALL PTEXT(IGDS2,TEXT12,24,NULL,IKY32,1,50,70)
CALL PTEXT(IGDS2,TEXT17,19,NULL,IKY26,1,50,40)
CALL PTEXT(IGDS2,TEXT32,19,NULL,IKY52,1,50,10)
CALL EXEC(IGDS2)
CALL ROATN(IATL,INTCD,2,INTARY,34)
CALL RFSST(IGDS2)
K10=1
IF(INTARY(2).EQ.IKY26)GO TO 205
IF(INTARY(2).EQ.IKY52)GO TO 2200\

```



```

850 GO TO 209
      KI0=0
      DO 860 I=1,ICOR
      DC 861 J=1,4
      IF(IPT(I,J).NE.K3)GO TO 861
      IPT(I,J)=KK3
      CONTINUE
      CONTINUE
      GO TO 200
CC
CC
      RESTART
510 CALL RESET(IGDS1)
      CALL PTEXT(IGDS1,TEXT4,12,NULL,IKY27,1,344,1000)
      CALL EXEC(IGDS1)
      DO 511 I=1,K3
      DO 512 L=1,20
      DO 513 K=1,20
      DTS(I,K,L)=0.0
      CONTINUE
513 CONTINUE
512 CONTINUE
511 CONTINUE
      DO 514 I=1,ICOR
      DO 515 II=1,4
      CRT(II)=0
515 CONTINUE
514 GO TO 4
CC
CC
      DELETE LAST NODE
450 CALL RESET(IGDS1,ICOR)
      ICOR=ICOR-1
      GO TO 200
CC
CC
      DELETE LAST ARC
470 CALL RESET(IGDS1,IC1)
      GO TO 200
CC
CC
      DISTRIBUTION PREVIOUSLY DESCRIBED
209 CALL PTEXT(IGDS2,TEXT12,24,NULL,IKY32,1,50,70)
      CALL EXEC(IGDS2)
      CALL RQATN(IATL,INTCD,2,INTARY,34)
      KK2=INTARY(4)
      CALL SALRM(I225C)
      KK1=(KK2/100)*100
      PK2=KK2-KK1

```



```

KK1=KK1/100
CALL RESFT(IGDS2)
IF(EVT(KK1,1),EQ,PK2)GO TO 210
IF(EVT(KK1,3),EQ,PK2)GO TO 211
IF(EVT(KK1,5),EQ,PK2)GO TO 212
KK3=IPT(KK1,4)
GO TO 213
210 KK3=IPT(KK1,1)
GO TO 213
211 KK3=IPT(KK1,2)
GO TO 213
212 KK3=IPT(KK1,3) TO 850
IF(KK3,EQ,1)GO TO 970
IF(EVT(KK1,1),EQ,C)GO TO 221
IF(EVT(KK1,3),EQ,O)GO TO 231
IF(EVT(KK1,5),EQ,O)GO TO 241
IPT(KK1,7)=K2
IPT(KK1,4)=KK3
GO TO 200
221 EVT(KK1,1)=K2
IPT(KK1,1)=KK2
GO TO 200
231 EVT(KK1,3)=K2
IPT(KK1,2)=KK3
GO TO 200
241 EVT(KK1,5)=K2
IPT(KK1,3)=KK3
GO TO 200
220 EVT(KK1,1)=K2
IPT(KK1,1)=K3
IF(KK14,EQ,1)GO TO 2210
K4=1
GO TO 205
230 EVT(KK1,3)=K2
IPT(KK1,2)=K3
IF(KK14,EQ,1)GO TO 2210
K4=2
GO TO 205
240 EVT(KK1,5)=K2
IPT(KK1,3)=K3
IF(KK14,EQ,1)GO TO 2210
K4=3
C CHOOSE TYPE OF DISTRIBUTION
C
C 205 CALL OMIT(IGDS1)
KTEMP=K3

```



```

CALL PTEXT(IGDS2,TEXT9,24,NULL,IKY29,1,365,040)
CALL PTEXT(IGDS2,TEXT10,24,NULL,IKY30,1,365,1000)
CALL EXEC(IGDS2)
CALL ROATN(IATL,INTCD,2,INTARY,34)
CALL RESET(IGDS2)
IF(INTARY(2).EQ.IKY29)GO TO 301

```

CC

ENTER FREQUENCY DISTRIBUTION

```

400 CALL STPOS(IGDS3,365,1000)
CALL PTEXT(IGDS3,TEXT10,24,NULL,NULL,1,365,1000)
CALL EXEC(IGDS3)
CALL INCL(IGDS3)
CALL DIST(IGDS3,IGDS4)
YY=DIS(K3,1,1)
DIS(K3,1,3)=YY
DO 402 I=2,IE
DIS(K3,I,3)=DIS(K3,I,1)
X=DIS(K3,I,2)
X1=DIS(K3,I-1,2)
Y=DIS(K3,I,1)
Y1=Y
YY=Y

```

```

DIS(K3,I,1)=(X-X1)*(Y1+.5*(Y-Y1))+DIS(K3,I-1,1)

```

402

```

CONTINUE
CALL RESET(IGDS3)
CALL RESET(IGDS4)
IF(DIS(K3,IE,1).EQ.1.0)GO TO 200
X=DIS(K3,IE,1)
DO 401 I=1,IE
DIS(K3,I,1)=DIS(K3,I,1)/X
CALL EXEC(IGDS1)
CALL INCL(IGDS1)
KK3=K3
IF(K10.EQ.1)GO TO 850
GO TO 200

```

401

CC

ENTER CUMULATIVE DISTRIBUTION

```

301 CALL STPOS(IGDS3,365,1000)
CALL PTEXT(IGDS3,TEXT9,24,NULL,NULL,1,365,1000)
CALL EXEC(IGDS3)
CALL INCL(IGDS3)
CALL DIST(IGDS3,IGDS4)
CALL RESET(IGDS3)
CALL RESET(IGDS4)
CALL EXEC(IGDS1)
CALL INCL(IGDS1)

```

301


```

C
C
C
GO TO 620
CHOOSE TYPE OF EXECUTION
600 CALL PTEXT(IGDS2,TEXT11,8,NULL,IKY31,1,50,70)
CALL PTEXT(IGDS2,TEXT16,8,NULL,IKY36,1,240,70)
CALL PTEXT(IGDS2,BLN,4,1,NULL,1,170,70)
CALL PTEXT(IGDS2,TEXT20,24,NULL,IKY40,1,50,40)
CALL EXEC(IGDS2)
620 CALL ICURS(IGDS2,1,NULL,1)
CALL EXEC(IGDS2)
NT=ICR
DO 604 I=1,NT
DO 607 II=1,4
DO 608 III=1,11
DO 609 IV=1,11
607 CONTINUE
604 DO 603 I=1,150
603 P(II)=0
CALL MLITS(IATL,4,1)
CALL RQATN(IATL,INTCD,2,INTARY,1,34)
CALL PCURS(IGDS2)
IF(INTARY(2),EQ,IKY40)GO TO 1200
CALL GSPRD(IGDS2,TIM,4,1,ITIM,1)
CALL STPOS(IGDS2,170,70)
CALL PTEXT(IGDS2,TIM,4,NULL,NULL,1,170,70)
CALL EXEC(IGDS2)
CALL RCNV(TIM,TM,202,4,0)
ITM=I
CALL PTEXT(IGDS2,TEXT17,14,NULL,IKY37,1,50,130)
CALL PTEXT(IGDS2,BLN,8,3,NULL,1,260,130)
CALL PTEXT(IGDS2,TEXT18,21,NULL,IKY38,1,550,130)
CALL PTEXT(IGDS2,BLN,8,4,NULL,1,858,130)
CALL PTEXT(IGDS2,TEXT19,20,NULL,IKY39,1,50,100)
CALL ICURS(IGDS2,BLN,8,5,NULL,1,135,100)
CALL EXEC(IGDS2)
CALL RQATN(IATL,INTCD,2,NULL,1)
CALL GSPRD(IGDS2,TIM,8,1,ITIM,3)
CALL STPOS(IGDS2,260,130)
CALL PTEXT(IGDS2,TIM,8,NULL,NULL,1,260,130)
CALL EXEC(IGDS2)
CALL RCNV(TIM,TLO,202,8,1)
CALL ICURS(IGDS2)
CALL EXEC(IGDS2)
CALL RQATN(IATL,INTCD,2,NULL,1)
CALL GSPRD(IGDS2,TIM,8,1,ITIM,4)
CALL STPOS(IGDS2)
CALL PTEXT(IGDS2,TIM,8,1,ITIM,4)
CALL EXEC(IGDS2)
CALL RQATN(IATL,INTCD,2,NULL,1)
CALL GSPRD(IGDS2,TIM,8,1,ITIM,4)

```



```

610 IX=IY
    CALL RAND
    KP=IPT(KT,1)
    CALL SETTE(KP,R,TE)
    EVT(KT,9)=TE
    GO TO 605
C
C
C
CRITICAL PATH ANALYSIS
100 K=2
    P(1)=FVT(1,1)
    N=P(2)
103 IF(EVT(N,9))104,104,105
104 P(K)=EVT(N,1)
    N=P(K)
    GO TO 103
105 TE1=EVT(N,9)
    K=K-1
    N=P(K)
    TE5=TE1+EVT(N,2)
    IF(EVT(N,3))106,106,107
106 EVT(N,9)=TE5
    GO TO 115
107 K=K+1
    P(K)=EVT(N,3)
    N=P(K)
    IF(EVT(N,9))104,104,108
108 TE2=EVT(N,9)
    K=K-1
    N=P(K)
    TE6=TE2+EVT(N,4)
    IF(EVT(N,5))114,114,109
109 K=K+1
    P(K)=EVT(N,5)
    N=P(K)
    IF(EVT(N,9))104,104,110
110 TE3=EVT(N,9)
    K=K-1
    N=P(K)
    TE7=TE3+EVT(N,6)
    IF(EVT(N,7))113,113,111
111 K=K+1
    P(K)=EVT(N,7)
    N=P(K)
    IF(EVT(N,9))104,104,112
112 TE4=EVT(N,9)

```



```

K=K-1
N=P(K)
TE3=TE4+EVT(N,8)
IF(TE5>GT,TE6)TE6=TE5
IF(TE6>GT,TE7)TE7=TE6
IF(TE7>GT,TE8)TE8=TE7
EVT(N,9)=TE8
GO TO 115
IF(TE5>GT,TE6)TE6=TE5
EVT(N,9)=TE7
GO TO 115
IF(TE5>GT,TE6)TE6=TE5
EVT(N,9)=TE6
IF(K=K-1)117,117,116
K=K-1
N=P(K)
GO TO 103
DO 118 N=1,NT
EVT(N,10)=0
EVT(N,11)=0
EVT(N,12)=0
EVT(N,13)=0
EVT(N,14)=0
EVT(N,15)=0
EVT(N,16)=0
EVT(N,17)=0
EVT(N,18)=0
118 IMMEDIATE SUCCESSOR
DO 150 N=1,NT
I=EVT(N,1)
J=EVT(N,3)
K=EVT(N,5)
L=EVT(N,7)
IF(I>150,150,119)
IF(EVT(I,10))120,120,121
EVT(I,10)=EVT(N,2)
GO TO 126
IF(EVT(I,12))122,122,123
EVT(I,12)=EVT(N,2)
GO TO 126
IF(EVT(I,14))124,124,125
EVT(I,14)=EVT(N,2)
EVT(I,15)=EVT(N,2)

```

C
C
C


```

125 GO TO 126
    EVT(I,16)=N
    EVT(I,17)=EVT(N,2)
126 IF(J1,150,150,127
127 IF(EVT(J1,10))128,128,129
128 EVT(J1,11)=EVT(N,4)
    GO TO 134
129 IF(EVT(J1,12))130,130,131
130 EVT(J1,12)=N
    EVT(J1,13)=EVT(N,4)
    GO TO 134
131 IF(EVT(J1,14))132,132,133
132 EVT(J1,15)=N
    EVT(J1,15)=EVT(N,4)
    GO TO 134
133 EVT(J1,16)=N
    EVT(J1,17)=EVT(N,4)
134 IF(K,150,150,135
135 IF(EVT(K,10))136,136,137
136 EVT(K,10)=N
    EVT(K,11)=EVT(N,6)
    GO TO 142
137 IF(EVT(K,12))138,138,139
138 EVT(K,12)=N
    EVT(K,13)=EVT(N,6)
    GO TO 142
139 IF(EVT(K,14))140,140,141
140 EVT(K,14)=N
    EVT(K,15)=EVT(N,6)
    GO TO 142
141 EVT(K,16)=N
    EVT(K,17)=EVT(N,6)
142 IF(L,150,150,143
143 IF(EVT(L,10))144,144,145
144 EVT(L,10)=N
    EVT(L,11)=EVT(N,8)
    GO TO 150
145 IF(EVT(L,12))146,146,147
146 EVT(L,12)=N
    EVT(L,13)=EVT(N,8)
    GO TO 150
147 IF(EVT(L,14))148,148,149
148 EVT(L,14)=N
    EVT(L,15)=EVT(N,8)
    GO TO 150
149 EVT(L,16)=N
    EVT(L,17)=EVT(N,8)

```



```

150 CONT INUE
    K=N
    EVT(1,18)=EVT(1,9)
    N=FV(T1,1)
151 IF(EVT(N,18))152,159
152 IF(EVT(N,16))153,173
153 IF(EVT(N,14))154,166
154 IF(EVT(N,12))155,161
155 IF(EVT(N,10))
    I=FV(M,18)156,157
156 K=K+1
    P(K)=N
    N=1
    GO TO 152
157 EVT(N,18)=EVT(M,18)-EVT(N,11)
158 N=P(K)
159 IF(N)159,159,151
    DO 160 N9=1,NT
160 N=N9
    IF(EVT(N,20),FO,1.)GO TO 160
    IF(EVT(N,18))152,152,160
    CONT INUE
161 GO TO 182
161 M1=EVT(N,10)
162 IF(EVT(M1,18))162,162,163
    K=K+1
    P(K)=N
    N=M1
    GO TO 152
163 M2=EVT(N,12)
164 IF(EVT(M2,18))164,164,165
    K=K+1
    P(K)=N
    N=M2
165 GO TO 152
    TL1=EVT(M1,18)-EVT(N,11)
    TL2=EVT(M2,18)-EVT(N,13)
    IF(TL1,LT,TL2)TL2=TL1
    EVT(N,18)=TL2
    GO TO 158
166 M1=EVT(N,10)
167 IF(EVT(M1,18))167,167,168
    K=K+1
    P(K)=N
    N=M1
    GO TO 152
168 M2=EVT(N,12)
    IF(EVT(M2,18))169,169,170

```



```

169 K=K+1
    P(K)=N
    N=M2
    GO TO 152
170 M3=EVT(N,14)
    IF(EVT(M3,18))171,171,172
171 K=K+1
    P(K)=N
    N=M3
    GO TO 152
172 TL1=EVT(M1,18)-EVT(N,11)
    TL2=EVT(M2,18)-EVT(N,13)
    TL3=EVT(M3,18)-EVT(N,15)
    IF(TL1,LT,TL2)TL2=TL1
    IF(TL2,LT,TL3)TL3=TL2
    EVT(N,18)=TL3
    GO TO 158
173 M1=EVT(N,10)
    IF(EVT(M1,18))174,174,175
174 K=K+1
    P(K)=N
    N=M1
    GO TO 152
175 M2=EVT(N,12)
    IF(EVT(M2,18))176,176,177
176 K=K+1
    P(K)=N
    N=M2
    GO TO 152
177 M3=EVT(N,14)
    IF(EVT(M3,18))178,178,179
178 K=K+1
    P(K)=N
    N=M3
    GO TO 152
179 M4=EVT(N,16)
    IF(EVT(M4,18))180,180,181
180 K=K+1
    P(K)=N
    N=M4
    GO TO 152
181 TL1=EVT(M1,18)-EVT(N,11)
    TL2=EVT(M2,18)-EVT(N,13)
    TL3=EVT(M3,18)-EVT(N,15)
    TL4=EVT(M4,18)-EVT(N,17)
    IF(TL1,LT,TL2)TL2=TL1
    IF(TL2,LT,TL3)TL3=TL2
    IF(TL3,LT,TL4)TL4=TL3

```



```

EVT(N,18)=TL4
GO TO 158
182 DO 183 N=1,NT
183 EVT(N,19)=EVT(N,18)-EVT(N,9)
CC
TABULATE ARCS ON CRITICAL PATH
DO 185 N=1,NT
184 IF(EVT(N,20).EQ.1.)GO TO 185
IP1=-1
IP2=0
II=0
191 IP1=IP1+2
IF(IP1.GT.7)GO TO 185
IP2=IP2+?
II=II+1
IF(EVT(N,IP1))186,186,193
193 CK=EVT(N,IP1)
IF(EVT(CK,19).GT.01)GO TO 191
190 IF((EVT(N,18)-EVT(N,IP2))-EVT(CK,18)).LT.01)GO TO 192
192 GO TO 191
IF(EVT(CK,19).GT.01)GO TO 191
ICRIT(N,II)=ICRIT(N,II)+1
ITCRT(N,II)=1
GO TO 191
194 ICRIT(N,II)=ICRIT(N,II)+1
ITCRT(N,II)=1
GO TO 185
186 IF(IP1.NE.1)GO TO 185
IF(EVT(N,19))194,194,185
185 CONTINUE
IF(ISW.EQ.1)GO TO 1250
SUMM=SUMM+EVT(1,18)
SUMD=SUMD+EVT(1,18)**2
IX=(EVT(1,18)-TL0)/TH1
IF(IX.LT.1)GO TO 196
IF(IX.GE.1)GO TO 197
IHS(IX+1)=IHS(IX)+1
GO TO 195
196 IHS(1)=IHS(1)+1
GO TO 195
197 IHS(IW)=IHS(IW)+1
195 IF(IGDST.I)GO TO 199
CALL STPOS(IGDS2,350,960)
CALL PTEXT(IGDS2,TEXT23,13,NULL,IKY43,1,350,960)
CALL EXEC(IGDS2)
CALL EXPOS(IGDS1,540,960)
CALL PLINE(IGDS1,610,960,NULL,IKY70)

```



```

CALL MLITS(IATL,4,3,6)
CALL RQATN(IATL,INTCD,2,NULL,3,6)
CALL EXEC(IGDS1)
CALL EXEC(IGDS2)
CALL MLITS(IATL,2)

CC
HARD OUTPUT

ITAR=ITAR+1
WRITE(6,2035)ITAR
2035 FORMAT(,ITABLE,16)
WRITE(6,2036)
2036 #,ENTRIES IN TABLE,24X,MEAN TIME,32X,STANDARD DEVIATION
WRITE(6,2037)REPI,EAN,DEV
2037 FORMAT(1IX,F6.0,25X,F8.2,42X,F8.2)
WRITE(6,2038)
2038 #VE,UPPER,17X,OBSERVED,17X,PER CENT,15X,CUMULATI
WRITE(6,2039)
2039 #,LIMIT,16X,FREQUENCY,17X,OF TOTAL,15X,PERCENTAGE,
IZ=IW-1
PLOT(1,2)=PLOT(1,2)+THI
TH=THI#5
DO 2052 I=2,IZ
PLOT(1,2)=PLOT(1,2)+TH
CONTINUE
PER=0.0
DO 2041 I=1,IZ
WRI=PLOT(I,1)*100.
PER=PER+WRI
WRITE(6,2040)PLOT(I,2),IHIS(I),WRI,PER
2041 CONTINUE
2040 FORMAT(17X,F8.1,19X,I6,19X,F6.2,19X,F6.2)
IF(INTCD.EQ.6)GO TO 1770
GO TO 200
REPI=REPI+TM
ICON=C
GO TO 1720
1770 ICON=1
CALL PTEXT(IGDS2,TEXT11,8,NULL,NULL,1,50,70)
CALL PTEXT(IGDS2,TEXT16,8,NULL,NULL,1,240,70)
CALL PTEXT(IGDS2,TEXT17,8,NULL,NULL,1,240,70)
CALL EXEC(IGDS2)
CALL ICURS(IGDS2,1,NULL,1)
CALL EXEC(IGDS2)
CALL MLITS(IATL,4,1)

```



```

310 CALL STPOS(IGDS3,14,LY)
    CALL PTEXT(IGDS3,YTX(I),3,NULL,NULL,1,14,LY)
    DO 320 I=1,21
      LY=I*44-14
    CALL STPOS(IGDS3,56,LY)
320  CALL PTEXT(IGDS4,DASH,I,NULL,NULL,1,56,LY)
    DO 330 I=1,21,2
      LX=9+I*47
    CALL STPOS(IGDS3,LX,30)
330  CALL PTEXT(IGDS4,XI,I,NULL,NULL,1,LX,30)
    DO 335 I=2,20,2
      LX=9+I*47
    CALL STPOS(IGDS3,LX,30)
335  CALL PTEXT(IGDS4,I,1,NULL,NULL,1,LX,30)
336  CALL STPOS(IGDS3,19,10)
    CALL PTEXT(IGDS3,RLK,6,1,NULL,1,19,10)
    CALL STPOS(IGDS3,940,10)
    CALL PTEXT(IGDS3,RLK,6,11,NULL,1,940,10)
    CALL SLPAT(IGDS4,1)
    CALL EXEC(IGDS3)
    CALL EXEC(IGDS4)

```

CCC

ENTER EXTREMES OF X-AXIS

```

CALL ICURS(IGDS3,1,NULL,1)
CALL EXEC(IGDS3)
CALL MLITS(IATL,4,1)
CALL RCATN(IATL,INTCD,2,NULL,1)
CALL GSPRD(IGDS3,TEMP,5,1,ITERM,1)
CALL STPOS(IGDS3,19,10)
CALL PTEXT(IGDS3,TEMP,5,NULL,NULL,1,19,10)
CALL EXEC(IGDS3)
CALL RCNV(TEMP,DL,202,6,1)
CALL RCURS(IGDS3)
CALL ICURS(IGDS3,11,NULL,1)
CALL EXEC(IGDS3)
CALL RCATN(IATL,INTCD,2,NULL,1)
CALL GSPRD(IGDS3,TEMP,6,1,ITERM,11)
CALL STPOS(IGDS3,940,10)
CALL PTEXT(IGDS3,TEMP,6,NULL,NULL,1,940,10)
CALL EXEC(IGDS3)
CALL RCNV(TEMP,DU,202,6,1)
CALL RCURS(IGDS3)
CALL MLITS(IATL,2)

```

CCC

CALCULATES AND LABELS DIVISIONS ON X-AXIS

DA=DU-DL


```

OB=DL
D=DA/10.0
DO 341 I=2,10
DL=D+DL
CALL RCNV(DL,TEMP,102,6,1)
LX=19+(I-1)*92
CALL STPOS(IGDS3,LX,10)
CALL PTEXT(IGDS3,TEMP,6,I)
CALL EXEC(IGDS3)
341
CC
PLOT DISTRIBUTION
IE=1
DIS(K3,1,1)=0.0
DIS(K3,1,3)=0.0
CALL ROATN(IATL,INTCD,2,INTARY,34)
CALL SALRM(I2250)
IXB=INTARY(8)
X=IXB-56
DIS(K3,1,2)=(X/945)*DA+DB
IYB=30
CALL STPOS(IGDS4,512,975)
CALL PTEXT(IGDS4,TEX1,8,NULL,IKE1,3,512,975)
CALL MLITS(IATL,4,0,2)
CALL ROATN(IATL,INTCD,2,INTARY,0,2,34)
IF(INTCD.EQ.1)GO TO 500
IF(INTCD.EQ.2)GO TO 351
IE=IE+1
IYA=INTARY(8)
X=IXA-56
DIS(K3,IE,2)=(X/945)*DA+DB
CALL STPOS(IGDS4,512,975)
CALL PTEXT(IGDS4,TEX2,8,NULL,IKE1,3,512,975)
CALL ROATN(IATL,INTCD,2,INTARY,34)
IYA=INTARY(9)
Y=IYA-30
DIS(K3,IE,1)=Y/880
DIS(K3,IE,3)=0.0
CALL STPOS(IGDS3,IXB,IYB)
CALL PLINE(IGDS3,IXA,IYA)
CALL EXEC(IGDS3)
IYR=IYA
IF(IE.EQ.20)GO TO 500
GO TO 350
CALL RESET(IGDS3,1)
CALL MLITS(IATL,2)
DO 352 I=1,IE
351

```



```

352 DIS(IPT(K1,K4),I,1)=0.0
DIS(IPT(K1,K4),I,2)=0.0
GO TO 336
500 CALL MLITS(IATL,2)
RETURN
END

C
C SUBROUTINE MEAN(KP,DIS,TMN)
C CALCULATE THE MEAN OF A DISTRIBUTION
C DIMENSION DIS(50,20,3)
I=1
TMN=0.
1201 I=I+1
TMN=((DIS(KP,I,2)+DIS(KP,I-1,2))*5)*(DIS(KP,I,1)-DIS(KP,I-1,1))+
1 TMN
IF(DIS(KP,I,1).LT.1.0)GO TO 1201
RETURN
END
C

C SUBROUTINE RAND
C GENERATE RANDOM NUMBERS BETWEEN 0 AND 1
CCMMCN/B/IX,IY,R
IY=IX*65539
IF(IY)5,6,6
5 IY=IY+2147483647+1
6 R=IY
R=R*.4656613E-0
RETURN
END
C

C SUBROUTINE SETTE(KP,R,TE)
C SET TE USING SEQUENTIAL SEARCH
COMMON/GS1/EVT,DIS,INTARY,IPT,NULL,I2250,IATL,IE,K1,K2,K3,K4,
1 INTCD
DIMENSION EVT(50,20),DIS(50,20,3),INTARY(10),IPT(50,4),NULL(1)
IUP=2
ILO=1
701 IF(DIS(KP,IUP,1).GE.R)GO TO 720

```



```

IUP=IUP+1
ILO=ILO+1
GO TO 701
720 X=(R-DIS(KP,ILO,1))/(DIS(KP,IUP,1)-DIS(KP,ILO,1))
TE=(DIS(KP,IUP,2)-DIS(KP,ILO,2))*X+DIS(KP,ILO,2)
RETURN
END

SUBROUTINE PLTHIS(IGDS5,IGDS6,NULL,I2250,EAN,DEV)
C
C PLOT A GRAPH OF COMPLETION TIMES
COMMON/GS2/PLOT,YMAX,DEXT,REXT,TLO,THI,IW,ITM,LM,IHIS,IOX,IOY,IUX,
1IUY,NPTS,IGDS
DIMENSION IHIS(50),PLOT(50,2),NULL(1),STEX1(4),STEX2(4),STEX4(5),
ITM(2)
DATA STEX1/'THIS','ANA','LYSI','S','STEX2/'LAST','ANA','LYSI',
1'S','STEX3/'MEAN','STEX4/'STAN','DARD','DEV','IATI','ON'/
NPTS=IW
S=ITM
DO 1410 I=1,IW
Y=IHIS(I)
PLOT(I,1)=Y/S
CONTINUE
W=IW
DEXT=TLO
T2=THI*.5
REXT=THI*W+TLO
PLOT(1,2)=DEXT
PLOT(IW,2)=REXT
JR=IW-1
IF(JR.LE.1)GO TO 1425
PLOT(2,2)=DEXT+THI+T2
IF(JR.EQ.2)GO TO 1425
DO 1420 I=3,JR
PLOT(I,2)=PLOT(I-1,2)+THI
CONTINUE
YMAX=PLOT(1,1)
DO 1430 I=2,IW
IF(PLOT(I,1).GT.YMAX)YMAX=PLOT(I,1)
CONTINUE
LM=LV+1
IF(MOD(LM,2).EQ.1)GO TO 1450
IF(LM.EQ.2)GO TO 1435
CALL RESET(IGDS6)
IOX=C
IOY=C
1410
1420
1425
1430
1435

```



```

IUX=1024
IUY=512
IGDS=IGDS6
CALL DISP(Y(NULL,I2250),STEX3,4,NULL,NULL,1,100,930)
CALL PTEXT(IGDS6,TM,102,8,1)
CALL RCNV(EAN,TM,102,8,1)
CALL PTEXT(IGDS6,TV,8,NULL,NULL,1,170,930)
CALL PTEXT(IGDS6,STEX4,18,NULL,NULL,1,622,930)
CALL RCNV(DEV,TM,102,8,1)
CALL PTEXT(IGDS6,TM,8,NULL,NULL,1,882,930)
CALL EXEC(IGDS6)
CALL STPOS(IGDS6,428,970)
CALL PTEXT(IGDS6,STEX1,13,NULL,IKY6,1,428,970)
CALL EXEC(IGDS5)
CALL STPOS(IGDS5,428,970)
CALL PTEXT(IGDS5,STEX2,13,NULL,IKY5,3,428,970)
CALL EXEC(IGDS5)
CALL EXEC(IGDS6)
GO TO 1460
CALL RESET(IGDS5)
IOX=0
IOY=512
IUX=1024
IUY=1024
IGDS=IGDS5
CALL DISP(Y(NULL,I2250),STEX3,4,NULL,NULL,1,100,930)
CALL PTEXT(IGDS5,TM,102,8,1)
CALL RCNV(EAN,TM,102,8,1)
CALL PTEXT(IGDS5,TV,8,NULL,NULL,1,170,930)
CALL PTEXT(IGDS5,STEX4,18,NULL,NULL,1,622,930)
CALL RCNV(DEV,TM,102,8,1)
CALL PTEXT(IGDS5,TM,8,NULL,NULL,1,882,930)
CALL PTEXT(IGDS5,STEX1,13,NULL,IKY5,1,428,970)
IF(LM.EQ.1)GO TO 1455
CALL EXEC(IGDS6)
CALL STPOS(IGDS6,428,970)
CALL PTEXT(IGDS6,STEX2,13,NULL,IKY6,3,428,970)
CALL EXEC(IGDS6)
CALL EXEC(IGDS5)
1455 RETURN
1460 END

```

```

SUBROUTINE DISPLY(NULL,I2250)
CC
CC
DRAWN GRAPH
COMMON/GS2/PLOT,YMAX,DEXT,REXT,TLO,THI,IW,ITM,LM,IHIS,IOX,IOY,IUX,

```



```

1330 CONTINUE
DIF=REXT-DEXT
IF(DIF.EQ.0.)GO TO 1360
UINC=945./DIF
IF(YMAX.EQ.0.)GO TO 1355
IYA=(PLOT(1,1)*880.)/YMAX+30.
IXA=56
DO 1350 I=2,NPTS
CALL STPOS(IGDS,IXA,IYA)
IYB=(PLOT(I,1)*880.)/YMAX+30.
IXR=(PLOT(I,2)-DEXT)*UINC+56.
IYA=IYB
IXA=IXR
CALL PLINE(IGDS,IXB,IYB)
1350 CONTINUE
GO TO 1355
1360 UINC=945/NPTS
GO TO 1335
1355 CALL EXEC(IGDS)
RETURN
END

SUBROUTINE CRIT(I,CRT,LOC,IGDSX,EVT,NT)
C
C
C   DRAWS A LINE ALONG ARCS ON CRITICAL PATH
DIMENSION ITCRT(50,4),LOC(50,2),EVT(50,20)
DO 1560 I=1,NT
IF(EVT(I,20).EQ.1.)GO TO 1560
DO 1559 J=1,4
IF(ITCRT(I,J).NE.1)GO TO 1550
LX=LOC(I,1)-44
LY=LOC(I,2)+2
LX1=LX+4
LY1=LY
CALL STPOS(IGDSX,LX,LY)
IF(EVT(I,1))1510,1510,1520
1510 LX=LX-60
LX2=LX
LY2=LY
GO TO 1530
1520 LX=LOC(EVT(I,J*2-1),1)-2
LX2=LX+4
LY=LOC(EVT(I,J*2-1),2)+2
LY2=LY
CALL PLINE(IGDSX,LX,LY)
CALL STPOS(IGDSX,LX1,LY1)

```



```

CALL PLINE(IGDSX,LX2,LY2)
CALL EXEC(IGDSX)
CONTINUE
RETURN
END
1559
1560

```

```

C
C
C
SUBROUTINE MARK(EVT,LOC,IGDS2,NT)
PRINTS DATA ON ARCS IN PERT NETWORK

```

```

DIMENSION TN(2),EVT(50,20),LOC(50,2)
DO 1660 I=1,NT
IF(EVT(I,20),EQ,1)GO TO 1660
DO 1659 J=1,7,2
IF(EVT(I,J))1601,1601,1602
IF(J,NE,1)GO TO 1660
LX=LOC(I,1)-132
IF(LX,LT,0)LX=0
LY=LOC(I,2)+10
CALL BCNV(EVT(I,9),TN,102,7,2)
CALL STPOS(IGDS2,LX,LY)
CALL PTEXT(IGDS2,TN,7,NULL,NULL,1,LX,LY)
CALL EXEC(IGDS2)
GO TO 1660

```

```

1602
LX2=LOC(EVT(I,J),1)
LY2=LOC(EVT(I,J),2)
LX1=LOC(I,1)
LY1=LOC(I,2)
LY=(LY1+LY2)/2-42
LY=(LY1+LY2)/2+10
CALL BCNV(EVT(I,J+1),TN,102,7,2)
CALL STPOS(IGDS2,LX,LY)
CALL PTEXT(IGDS2,TN,7,NULL,NULL,1,LX,LY)
CALL EXEC(IGDS2)
CONTINUE
RETURN
END
1559
1660

```

```

C
BLOCK DATA
COMMON/GSI/FVT,DIS,INTARY,IPT,NULL,I2250,IATL,IF,K1,K2,K3,K4,
1 INTCD
DIMENSION EVT(50,20),DIS(50,20,3),INTARY(10),IPT(50,4),NULL(1)
DATA DIS/3000*0.0/

```



```
END  
//LINK SYSIN DD *  
INCLUDE SYSLIB(IHCGSP03)  
//GD.FTJFC01 DD UNIT=(2250-1)  
//GD.SYSIN DD *
```


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DOCUMENT CONTROL DATA - R & D

(Security classification of title, body of abstract and indexing annotation must be entered when the overall report is classified)

1. ORIGINATING ACTIVITY (Corporate author) Naval Postgraduate School Monterey, California 93940		2a. REPORT SECURITY CLASSIFICATION Unclassified	
		2b. GROUP	
3. REPORT TITLE A Monte Carlo PERT Analysis System Utilizing the Graphic Display of an IBM 360 Computer			
4. DESCRIPTIVE NOTES (Type of report and inclusive dates) Master's Thesis; June 1970			
5. AUTHOR(S) (First name, middle initial, last name) Robert A. Kottke Jr.			
6. REPORT DATE June 1970	7a. TOTAL NO. OF PAGES 92	7b. NO. OF REFS 8	
8a. CONTRACT OR GRANT NO.	9a. ORIGINATOR'S REPORT NUMBER(S)		
b. PROJECT NO.			
c.	9b. OTHER REPORT NO(S) (Any other numbers that may be assigned this report)		
d.			
10. DISTRIBUTION STATEMENT This document has been approved for public release and sale; its distribution is unlimited.			
11. SUPPLEMENTARY NOTES		12. SPONSORING MILITARY ACTIVITY Naval Postgraduate School Monterey, California 93940	
13. ABSTRACT A system for PERT analysis using Monte Carlo methods to estimate project completion times was designed using a 2250 Display Unit operating on an IBM 360/67 computer. The user enters the PERT network and the distributions of activity times by using the light pen on the 2250 Display Unit. After the computer performs the analysis, the probability of being on the critical path is shown for each arc in the network and a histogram of project completion times is displayed. The user may then modify the network and run another analysis. A discussion of the difference between this Monte Carlo PERT analysis and the usual PERT analysis and details of the implementation is included, along with operating instructions for the program. A user with no programming experience on the 2250 Display Unit can utilize the program by following the operating instructions.			

KEY WORDS

LINK A

LINK B

LINK C

ROLE

WT

ROLE

WT

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PERT

Monte Carlo PERT

Graphic Display

10 MAR 71 20387
10 NOV 71 13095
3 JUN 76 24253
8 JUL 76 24451

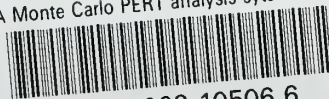
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K8346 Kottke
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analysis system util-
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play of an IBM 360
computer.

10 MAR 71 20387
10 NOV 71 13095
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