



RG 331 (Allied Operational & Occupation  
Headquarters, World War II)

SUPREME COMMANDER FOR THE ALLIED POWERS  
Government Section  
Administrative Division  
Zaibatsu File  
1945-50

Re-Examination Reports-15 to Appointees  
Examination Section

Box No. 2096



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ZAIBATSU CONTROLS

RE-EXAMINATION COMMITTEE REPORTS

Report No. 17 - INAGAKI, Heitaro

Report No. 18 - TODO, Daizo

Report No. 19 - INOUE, Itsuro  
(See Report No. 10)

Report No. 20 - INOUE, Katsuichi  
NAKAMURA, Fumio  
TAKAGI, Ukichi

Report No. 21 - TAMURA, Komajiro  
KONDO, Tetsuji



NAME Inagaki, Heitaro.

No. \_\_\_\_\_ Name of Company The Yokohama Rubber Co., Ltd.

個人調査書

(記載上の一般的注意)

一、本調査書は、三通提出しなければならない。

二、調査書は、日本文及び英文で記入する。その場合、英文記載事項は對應頁の日本語に照應するものとする。日英  
兩文間に相違がある場合は、英文によるものとする。

三、記載事項は、楷書(英文の場合は大文字活字體)で明瞭に記入しなければならない。

四、各記載事項は、空白のままにしないよう正確に且つ良心的に記入しなければならない。

五、各記載事項中該當事項のない場合は「該當しない」又は「該當事項なし」等の文句を用いて記入しなければならない。

六、記載すべき空欄に充分の餘白がない場合は、補助紙を用い、「補助紙に續く」等の字句を記入して、いずれの記  
載欄の補助紙として用いたかを明かにしなければならない。

七、この調査書の重要な事項について虚偽の記載をし又は事實をかくした記載をした者は、財閥同族支配力排除法第  
三十一條の規定により處罰せられる。

FOR REEXAMINATION Aug. 25, 1948  
再 審 昭和23年8月21日

Seikichi Kawazoe

會社 第 號

氏名

稲垣平太郎



個人調査書

一、姓名(振假名をつけること)

新垣 平太郎

二、従来使用し又は一般に通用している他の名稱(通稱、筆名等)

なし

三、生年月日(年齢数え年)

明治二十一年七月四日生 二十一年

四、出生地(都道府縣)

岡山縣

五、現住所(略記しないこと)及び電話番号

東京都大田区新井山宿四丁目千七百貳番地 電話大森三三三

六、本籍地(略記しないこと)

東京都大田区新井山宿四丁目千七百貳番地



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Questionnaire

1. Name (In full).

Inagaki, Heitaro.

2. Other names which you have used or by which you have been known,  
(alias or penname).

None.

3. Date of birth (age).

July 4, 1888 (61)

4. Place of birth (prefecture).

Okayama Pref.

5. Present address (in full) and telephone number.

#1102, 4-Chome, Arai-ku, Ora-ku, Tokyo-to.

6. Permanent address (in full).

Same as above



七、現に保有し又は就こうとする財閥、制限、從屬又は關係會社における役員としての地位

(一) 會社の名稱及び財閥系統(昭和二十年九月二日以降稱號變更があつた場合は舊稱號を含む)

横濱護謨製造株式會社 古河系

(二) 財閥會社、制限會社、從屬會社又は關係會社の區分(財閥會社の場合には更に直系、準直系又は傍系の區分)

財閥會社 徳力系

(三) 地位

取締役社長

(四) 就任の豫定日

昭和二十一年

八、前項の他本人の保有するすべての身分及び職業

別紙

九、財閥としての指定者との親族關係

(一) 關係の有無及び有りとすればその詳細(財閥同籍者との親族關係を含む)

なし

(二) 指定者が指定された日において指定者と同一戸籍内にあつたことの有無

なし



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7. Position of official in company which you hold or for which you are under consideration.

a. Name of company and the lineage of Zaibatsu where the company belongs. (In case name of the company has been changed after 2 September 1945 the former name will also be given.)

The Yokohama Rubber Co., Ltd.

Furukawa.

b. Classification of Zaibatsu, restricted, subsidiary or connected company (in the case of Zaibatsu company, the classification of the direct affiliate, indirect affiliate or associate company will also be given.)

Subsidiary of the Zaibatsu.

c. Position:

Director, President

d. Scheduled date of assumption of the position:

1946.

8. All other positions and professions which you hold now.

See the attached.

9. Family relationship with the persons designated as Zaibatsu.

a. Existence or not of the relationship and its details, if any. (including relationship with the Zaibatsu family members.)

No

b. Whether or not you were on the same family register with the designated persons on the day of their designation.

No



七、職業の履歴

註一、本欄の會社團體とは財閥會社に限らずあらゆる會社團體を含むものとし、團體中特に組合、協會、協議會等の經濟團體については詳細に記入すること

註二、職務内容に關し本人の地位から當然豫想せられる職務を事實上擔當していなかつた場合には本人が實際に擔當していた職務内容及び本人に代わり當該地位の管轄たるべき職務を事實上擔當していた者の氏名を記入すること

註三、本人が役員として又は役員の特遇の地位にて勤務した會社が財閥會社たる場合には、左の事項を附記すること

- (1) 本人の役員としての就任及び退任の時に於ける當該會社の株式の割以上の所有者の氏名及び持株率
- (2) 本人が勤務した期間における他の役員の名、地位及び就任退任年月日

就職及び退職日附	會社團體等の名稱	地位(職員たる場合を含む)	職務内容(詳細に)	會社團體等の事業内容及び所在地
大正三年四月就	吉河合名會社	職員	銅線探査電線探査	現在の吉河合名會社株式會社の前身として吉河及石炭の鉱工業
大正五年二月	ニエコー會社	出張所員	出張所開設銅の市価調査	
大正六年十月	ロウエ出張所		銅の調査	
大正七年八月	パリー出張所		販賣調査	
大正八年七月	ヘルリン出張所			
大正九年十月	吉河電氣工業株式會社	職員		東京市都
大正十三年九月	富田電機株式會社	職員		東京市都
昭和七年六月辞	富田電機株式會社	経理部長	會計全般の統括	東京市都



昭和七年六月	就 株式會社時事新報社	常務取締役	營業方面担当	新聞報道 東京都
昭和八年十月	就 株式會社自動車工業	専務取締役	経営全般	運輸 横浜市
昭和九年十月	就 株式會社自動車工業	取締役	自衛隊自動車隊の経営全般	湘南汽船株式会社 東京都
昭和十年六月	就 株式會社湘南電氣	取締役		
昭和十三年六月	就 株式會社日本特殊鋼	常務取締役	社長と輔佐とを管理する	鋼管製造 東京都
昭和十三年六月	就 株式會社日本特殊鋼	専務取締役		
昭和十七年六月	就 株式會社東京泰成機	取締役	取締役会に出席し意見を述べた程 度には出席しなかったが、 總會等に出席し意見を述べた	泰成機製作 東京都
昭和十九年十月	就 株式會社東京泰成機	監査役		
昭和二十年十月	就 株式會社東京泰成機	監査役		
昭和二十二年十月	就 株式會社東京泰成機	取締役	取締役としての意見を述べた 程度に出席しなかったが、 總會等に出席し意見を述べた	夜光塗料製造 東京都
昭和二十三年十月	就 株式會社東京泰成機	取締役		



## 10. Chronological record of profession and employment.

Note 1: "Organization or company" mentioned in this column include any organization or company other than Zaibatsu company. With reference to organizations, relationship with economic organizations such as union, association or conference etc. will particularly be given in detail.

Note 2: In case you did not, in fact, handle duties for which you have been authorized, duties and powers which you actually handled and name of the person who dealt with duties originally authorized for you will be given.

Note 3: With reference to the Zaibatsu company where you served as official or as a person accorded with the status of official, the following entries are additionally required.

a. Name and stock-holding percentage of stock-holders owning 10 per cent or more of the total stock of the company at the time of your assumption of office and retirement.

b. Name, position and dates of appointment and retirement of other officials of the company during the period when you served.

Dates of employment and retirement.	Name of company or organization where you served.	Status of the position (including position as ordinary personnel.)	Duties and powers (in detail).	Substance of business of organization or company where you served and its location.
Apr. 1913	emp. Furukawa Gomei	Clerk	Copper Wire Sec. Survey	Antecedent of the present Furukawa Mining Co. Chiefly Mining of Copper and Coal. Tokyo.
Nov. 1917	Furukawa Branch New-York Branch	Branch Staff.	Electric Cable Sec. Sales. To open Branch Survey of market price for copper	
Nov. 1917	Furukawa Rome Branch	"	To sell copper	
July 1918	" Paris Branch	"	To sell copper and Survey.	
Aug. 1919	" Berlin Branch	"	"	
Nov. 1920	emp. Furukawa Electric Co.	Clerk	Sales	Sale of Copper products Tokyo.
Sept. 1923	Fusi Electric Co.	Mgr. Acct. Dept.	Supervision of accounting in general.	Mgr. of electric machinery and appliances. Tokyo.



八、前項の地本人の保有するその身分及び職業

南東各官署協議会 委員

社團法人 古河理化学研究所 理事

社團法人 自動車會議所 代議員

社團法人 大日本の研究所 理事

日本の製薬品輸出協會 理事

社團法人 横浜貿易協會 理事

横浜商工会議所 理事

横浜工業俱樂部 常任理事

慶應義塾評議員 並に理事

衆議院議員 (鉱工業委員会長)

社團法人 日本貿易協會 理事

社團法人 復興科學技術相談所 評議員

社團法人 産業設備活用協議會 評議員

日本の工業業協同組合聯合會 理事

民主黨の政務調査會 会長

政治経済懇話會 副会長

石炭増産協働會 常任理事

の産業復興會 委員



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8.

Member of the Kanto Industrialists Committee  
 Director of the Juridical Person Furukawa  
 Representative member, Chemical Science Laboratory  
 of the Juridical Person Automobile Association.  
 Director of the Juridical Person Japan Rubber Laboratory  
 " " the Japan Rubber Goods Export Association  
 " " the Yokohama Chamber of Commerce.

Standing Director of the Yokohama Industrial Club  
 Councillor and also Director of the Keio University Member  
 of the House of Councillors.  
 (Chairman of the Mining and Industry Committee)

Director of the Juridical Person Japan Trade Association  
 Councillor of the Juridical Person Consulting Organ for  
 Rehabilitation of Scientific Technique.  
 Councillor of the Juridical Person Industrial Facility  
 Utilizing Association.

Director of the Kanto Rubber Manufactures Co-operative Union.  
 " " the Japan Rubber Manufactures Co-operative Union.

Chairman of the Government Affairs  
 Investigation Committee of the Democratic Party.

Vice Chairman of the Political Economy Conference  
 Standing Committee member of the Co-operative Union for  
 Increased Coal Production.

Member of the Rubber Industry Rehabilitation Committee.



昭和十七年十月	新橋製糖株式会社専務取締役				
昭和十九年五月		生産責任者			
昭和二十年八月		専務取締役			
昭和二十年三月		取締役社長			
昭和十八年三月	東北製糖株式会社	取締役社長			
昭和二十年十月		取締役			
昭和二十年三月					
昭和二十五年五月					
昭和十八年四月	東洋製糖株式会社	取締役			
昭和二十年十月					
昭和二十年九月	朝鮮製糖株式会社	取締役会長			
昭和二十年十月					

中川重吉、横濱製糖の専務、専務各種の製造  
 は担当し、専務務はの統制との連絡  
 運営  
 横濱市

会社代表者 経営全般  
 名目上の社長及取締役は之を際  
 上の専務並に各責任を負ひ、  
 是に之を以て責任の行ふ  
 仙台市

横濱の公の技術を興す為名目  
 上の取締役は之を専務は担当  
 する、特に外地会社は之を故  
 高州奉天

横濱の公の技術を興す為名目  
 上の取締役は之を専務は担当  
 する、特に外地会社は之を故  
 全般を専務尾山和男が行ふ  
 朝鮮奉天



Nov. 1942	emp. Yokohama Rubber Co.	Managing Director	S. Nakagawa & K. Hagiwara were undertaking actual management. Chiefly contacting with Rubber Control Ass'n. & execution of general business	Mfr. of various rubber roogs. Yokohama
May 1944	"	Responsible person for production	"	"
Aug. 1945	"	Managing Director	"	"
Mar. 1946	"	Director President	Company representative General Management.	"
Mar. 1943	emp. Tohoku Rubber Co.	"	Nominal only actual business management was handled by T.	Mfr. of rubber goods Sendai.
Oct. 1945	resigned	"	"	"
Mar. 1945	emp.	Director	"	"
May 1947	resigned	"	"	"
Apr. 1943	emp. Toyo Tire Industry Co.	"	Nominal only for supplying technical data of Yokohama Rubber. Did not participate in management specially as it was a company abroad.	Mfr. of rubber goods Mukden, Manchuria.
Dec. 1946	resigned	"	"	"
Sept. 1943	emp. Chosen Rubber Industry Co.	Director	Chairman of Management of the Board of Directors hands of K. Oyama, Korea.	Mfr. of Rubber goods Fusan, Korea.
Dec. 1946	resigned	"	"	"

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昭和二十一年十月 退	北平工業株式會社	取締役會長	横濱の技術と興業の爲名目上の 會長にして会社の又は他の他全般 を大體先男行ふ	工業製造	小樽市
昭和二十年十月 就	大同工業株式會社		名譽職にして経営人全般は有限會 社当時の社長清水逸平行ふ		大同
昭和二十一年十月 退	東洋工業株式會社	取締役	名譽職程度にして社長武村謙に 取締役の業務一切を委任	鑄鉄加工	東京都
昭和二十一年十月 退			右同様にして監査役後藤日鏡蔵 に一切を委任	工業製造	大阪市
昭和二十一年十月 退	日本工業株式會社	取締役	名譽職にして取締役の實際 業務は担おせり	工業製造	東京都
昭和二十一年十月 退	東洋工業株式會社	取締役社長	工場建物と人々たる爲株式 會社を横濱の工業製造株式會社の買 入たもその其の作は解散實際 業務はなし	工業製造	横濱市
昭和二十一年十月 退	大同工業株式會社	評議員	会務の審議	工業製造	東京都



Dec.1945 emp.	Hokuto Rubber Co.	"	"	Management of the company was in the hands of M.Omiya.	Mfr. of rubber goods Otaru
Oct.1946 resigned	"	"	"	"	"
Oct.1945 emp.	Irumagawa Rubber Co.	Director Chairman of the Board of Directors	"	Honorary post. Actual business was managed by I.Shimizu who was the President of the Company when it was the limited liability Company.	Mfr. of rubber goods. Irumagawa.
Jan.1946 resigned.	"	"	"	"	"
June 1945 emp.	Daiichi Cast Steel Co.	Director	"	Honorary post. All the management was entrusted to K.Takemura.	Work upon Cast Steel Tokyo.
Oct.1946 resigned	"	"	"	"	"
May 1943 emp.	Toyo Rubber Industry Co.	Auditor	"	Same as above. Auditor K.Oida handled all business.	Mfr. of rubber goods Osaka.
Dec.1944 resigned	"	"	"	"	"
Mar.1943 emp.	Japan Rubber Goods Trade Control Co.	Director	"	Honorary post. Did not participate in execution of actual business.	Control of rubber goods trade Tokyo.
1946 resigned	"	"	"	"	"
June 1944 emp.	Fuso Steel Co.	Director President	"	Yokohama Rubber purchased all the shares of this company for the purpose of acquiring the factory building Later liquidated. No actual business.	Mfr. of steel iron Yokohama.
Jan.1945 resigned	"	"	"	"	"
Mar.1943 emp.	Rubber Control Ass'n	Councillor	"	Deliberation on the Association's activities.	Control of raw materials for rubber manufactures Tokyo
Dec.1945 resigned	"	"	"	"	"







Dec.1945 emp. Rubber Control Union Director

Feb.1946 resigned

Jan.1946 emp. Kanto Area Committee of Rubber Control Union. Chairman In the nature of Honorary post. Actual business was handled by Vice-Chairman Shibuya.

Oct.1947 resigned

Oct.1943 emp. Japan Rubber Belt Control Co. Director In the nature of Honorary post No actual activity. Control of rubber goods Tokyo.

July 1944 resigned

May 1947 emp. Kanto Rubber Manufacturers Cooperative Association Chief Director Actual business is handled by Assistant Chief Director Shibuya

May 1947 emp. Japan Rubber Manufacturers Cooperative Association Director Deliberation on the Ass'n s activities

Mar.1946 Kanagawa Pref.Trade Economy Association Director Trade Co-operation of Kanagawa Pref. Yokohama.

Feb.1947 dissolved

Nov.1945 emp. Southern Industry Post-War Business Ass'n. Contacting organ of the Corporations which had business in South Seas. Tokyo.

Feb.1947 dissolved

Aug.1946 emp. Japan Industrial Council. Councillor Organ where opinions on rehabilitation of Japanese Industry are exchanged. Tokyo.

Feb.1947 dissolved



昭和二十五年九月	經濟團體聯合會	評議員	會務、審議	日本產業協會 意見之交渉、交換、研究、 經濟團體聯合會、 東京部
昭和二十五年十月	重要産業協賛會			日本產業協賛會 前身
昭和二十五年六月	關東經濟者協談會	委員		關東地方上於此之重要 者、其意見交換、研究、 研究、研究、研究
昭和二十五年七月	交通運輸研究所	理事		自動車産業協賛會 販賣、整備、運送、研究、 各団体、事業、安、運、 強、調、研究、 研究、研究、研究
昭和二十五年十月	法人大企業研究所	理事		法人大企業研究所 研究、研究、研究
昭和二十五年八月	日本工業協會			日本工業協會 研究、研究、研究
昭和二十五年三月	社団法人 經濟團體聯合會			社団法人 經濟團體聯合會 研究、研究、研究



Aug.1946 emp.	Union of Economic Corporations	Councillor	Union of Economic Corporations Tokyo.
Feb.1947 dissolved	"	"	"
Dec.1944 emp.	Important Industry Council.	"	Origin of Japan Industrial Council Tokyo.
Feb.1947 resigned	"	"	"
June 1946 emp.	Kanto Employers Council	Committee member	Organ for exchanging views of employers in Kanto area. Tokyo.
June 1943	Furukawa Chemical Science Laboratory	Director	Research, Tokyo.
July 1946	Automobile Association	Representative member	Contacting organ for importer, exporter & dealer of automobiles, and for those connected with automobile repairs and transportation Tokyo.
Oct.1946	Japan Rubber Research Laboratory	Director	Rubber research work. Tokyo.
Aug.1946	Japan Rubber Goods Export Ass'n.	"	Rubber goods exportation. Tokyo.
Mar.1946	Yokohama Trade Association.	"	Encourage exportation of goods mfd.by makers in Yokohama. Yokohama.







1	1944 emp.	Kanagawa Pref. Councillor Commerce & Industry Association		To assist development and improvement of commerce and industry in Kanagawa Pref. Yokohama.
	1946 resigned			
	Jan. 1947 emp.	Yokohama Chamber of Commerce and Industry	Director	in Yokohama. Yokohama.
	Aug. 1946	Yokohama Industrial Club.	Standing Director	Survey on social and industrial development and improvement, etc. Yokohama.
	Oct. 1942	Keio Gijuku University	Councillor	Discuse school management Education Tokyo.
	Jan. 1947		Director	School management
	May 1947 elected	House of Councillors	All Japan Territory	
	May 1947 emp.	Japan Trade Ass'n		Deliberation on the Ass'n's Activities. Foreign Trade Organ, Tokyo.
	Oct. 1947	Consulting Organ for Rehabilitation of Scientific Technique	Councillor	Encourage development of scientific technique for rehabilitation of Japan. Tokyo.
	May 1947	Industrial Facility Utilizing Ass'n		Exchange of un- utilized facilities. Tokyo.
	June 1947	Kanto-shinetsu Rubber Industry Rehabilitation Council	Chairman	Discussion on harmonizing of Labor and capital. Rehabilitation of industry. To assist harmo- nised operation between labor and capital of rubber industry in Kanto area & rehabilitation of same. Tokyo.
	Nov. 1947 resigned		Committee	
	Oct. 1947 emp.	All Japan Rubber Industry Re- habilitation Council.	member	for all Japan. Tokyo.



June 1932 resigned	emp. Jiji News- paper Co.	Standing Director	Sales	Newspaper Tokyo.
Nov. 1933 resigned				
Nov. 1934	emp. Yokosuka Automobile Co.	Managing Director	General Manage- ment.	Transportation Yokosuka.
June 1935	Shonan Elect- ric Tram- way Co.	Director	General Manage- ment of the former Yokosuka Automobile Co.	Affiliated by Shonan Elec. Tramway. Tokyo.
June 1938 resigned				
June 1936	emp. Japan Special Steel Alloy Pipe Co.	Standing Director	Helped the President in management of business.	Mgr. of Steel pipe Tokyo.
June 1938		Managing Director		
May 1942 resigned				
June 1942	emp. Tokyo Engine Co.	Director	Did not attend the office regularly. Participate in administration to the extent of ex- pressing opinions at the Board of Directors Meeting.	Mgr. of engine Tokyo.
Nov. 1944		Auditor	To audit books before General Shareholders Meetings.	
Oct. 1947 resigned				
Jan. 1941	emp. Tokyo Chemi- cal Industry Co.	Director	Not attended regularly gave opinions as Director	Tokyo.
Mar. 1947 resigned				



第五頁

十一、本人の役員就任當時その勤務した財閥会社と財閥又は財閥直系会社との間に役員としての就任についての事前承認を必要とする旨の取極の有

無  
(一) 明文の取極の有無

なし

(二) 本人の役員としての就任の事情の詳細、特にその就任につき財閥又は財閥直系会社が關與した事實の有無

なし



Page 5

11. At the time of your assumption of office as official, whether or not the arrangement that the previous approval be obtained from the Zaibatsu or the direct Zaibatsu affiliate regarding assumption of the position of official existed between the Zaibatsu company where you served and the Zaibatsu or the direct Zaibatsu affiliates.
  - a. Whether or not the arrangement existed in writing.

No

- b. Details of circumstances under which you assumed the position of official; particularly whether or not the Zaibatsu or the direct Zaibatsu affiliate was concerned in approving your assumption of office.

No



第六頁

十二、本調査書作成年月日

昭和二十三年一月

「この調査表の記載は眞實であり且つ完全であることを確言する、又私はこの調査表の重要な事項について虚偽又は事實をかくした記載があるときは財閥同族支配力排除法第三十一條の規定により處罰せられることを諒承してをる旨申し添える」

署名



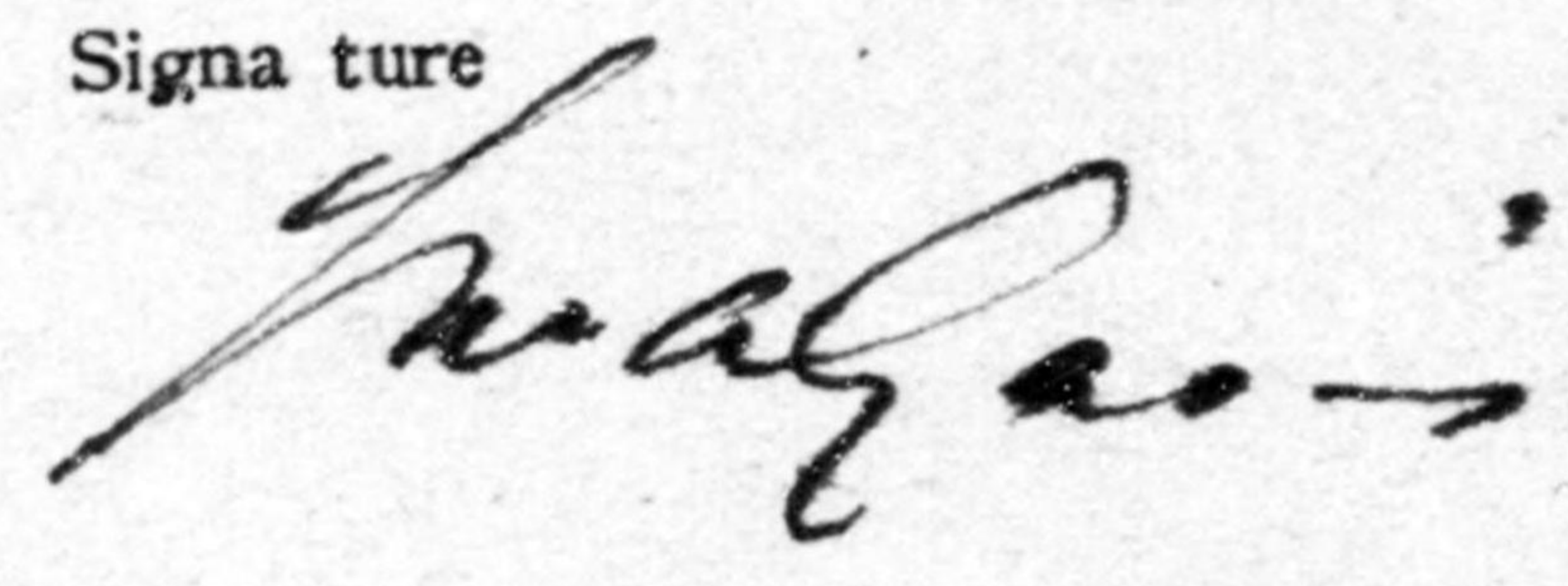


Page 6

12. Date

13. I hereby certify that entries made in this questionnaire are true and complete. I further add that I understand that entries false or lacking full and complete disclosure on relevant or material matters in this questionnaire will subject me to penalty in accordance with the provisions of Article 31 of the Law for Termination of the Zaibatsu Family Control.

Signature

A handwritten signature in black ink, appearing to read 'K. A. G. S.', written in a cursive style.



FOR REEXAMINATION Aug. 25, 1948  
再 審 昭和23年8月25日

Seikichi Kawazoe June 21 1948

To: Mr. Hitoshi Ashida, Prime Minister

Petition proving that the applicant  
is not a Zaibatsu Director

Heitaro Inagaki  
# 1102, 4-chome Araijuku,  
Otaku, Tokyo



Petition proving that the applicant is not  
a Zaibatsu Director.

I, under signed, as the Director and President of the Yokohama Rubber Co., Ltd. fell under the stipulation of Art. 3, Item 2, paragraph 1 of the Elimination of Zaibatsu Family Control Law, and on the basis of Articles 6 and 7 of the said law, I submitted an application for recognition that I was not a Zaibatsu Director. On June 16th I have received a notice of disqualification and, therefore, I submit herewith my petition based on Art. 23 of the said law.

I explained in my application for recognition that I was not a Zaibatsu Director submitted on Feb. 5, 1948 (attachment #1) the circumstances under which I assumed the post of Director of the Yokohama Rubber Company and the actual manner in which I executed my duty, but I wish to file the present petition with more detailed explanation.

(1) The circumstances under which I assumed the post of Director.

As shown in my personal history I was the employee of Furukawa from the time I entered Furukawa Partnership in 1913 until I left Fusi Denki in 1932, but when Mr. Wasaku Natori, who was then the President of Fusi Denki, left Furukawa and became the President of Jiji Newspaper I resigned Fusi Denki which was one of the Furukawa enterprises and was given the post of Managing-Director of Jiji Newspaper on the recommendation of Mr. Natori. Since then I assumed the posts of Executive-Director of Yokosuka Bus Company, Director of Shonan Electric Tramway Company, Managing-Director and Executive-Director of Nihon Special Steel Pipe Company up to May 1942 and my relation with Furukawa completely terminated at the time when I resigned from Fusi Denki in June 1932. It was for representing the shares owned by the late Mr. Gunshiro Machizuki in each of the Companies listed above that I was made Director of those Companies.

However, when I did not have any occupation after resigning the post of Executive-Director of Nihon Special Steel Pipe Company in May 1942, Mr. Suekichi Nakagawa who was then the Chairman of the Board of Directors of the Yokohama Rubber Company was having difficulty in finding a suitable person to assist him as Executive-Director of the Yokohama Rubber Company because he was forced in a position whereby he had to assume the offices of Director of Furukawa Electric Company, Nihon Light Metal Company, etc. concurrently and it was impossible for him to efficiently execute the responsibility as administrator of those companies without



- 2 -

some one to help him, and just then Mr. Natori recommended me to Mr. Nakagawa. This recommendation was accepted and I was appointed Executive-Director of the Yokohama Rubber Company in November 1942. (Evidences: attachment #2, Mr. Wasaku Natori's explanation and attachment #3 Mr. Nakagawa's explanation).

At that time I consulted Mr. Gunshiro Mochizuki's <sup>coterie,</sup> regarding this ~~offer~~ offer and they suggested to me that if I was to go back to Furukawa after the ten long years during which I did not have any connection with it, it might be better if they could purchase some shares of the Yokohama Rubber Company for me in order to save my humiliation. However, as most of the shares were concentrated at Furukawa Electric and the situation made it difficult to get the shares, this suggestion did not materialize.

As explained above, the reason why I was employed by one of the Furukawa Companies again after the ten long years during which I did not have any connection with Furukawa was not only because I was formerly connected with Furukawa but it was because of Mr. Wasaku Natori's recommendation.

(2) The actual manner in which I executed my duty.

It was under the circumstances explained above that I assumed the office of Executive-Director in order to assist Mr. Suekichi Nakagawa at the Yokohama Rubber Company and the fact that I did not have the controlling power equivalent to that held by the administrator was explained in the application for recognition that I was not a Zaibatsu Director previously submitted.

Later when the Yokohama Rubber Company was designated as Munitions Company in May 1944 it became necessary to appoint Responsible Person for Production based on the Munitions Company Law. In general cases it was the Director who represented the company to assume the post of Responsible Person for Production and it was also our plan to appoint Mr. Nakagawa, the Chairman of the Board of Directors, Responsible Person for Production of the Yokohama Rubber Company but as he had already been appointed Responsible Person for Production for both Furukawa Electric Company and Nihon Light Metal Company and since it was the Army's policy that one person can only be Responsible Person for Production of one company and not to permit anyone assuming more than one of such



- 3 -

responsibility concurrently. It was in consideration of the particular circumstances that Mr. Nakagawa and one other person, the only those two all through Japan, were permitted to assume concurrently the office of Responsible Person for Production for two different companies, and as a consequence our suggestion to appoint Mr. Nakagawa Responsible Person for Production of the Yokohama Rubber Company was rejected by the Munitions Ministry and I, Executive-Director at that time and assistant of Mr. Nakagawa, was appointed Responsible Person for Production. (Evidence Attachment #4).

Under the circumstances explained above I assumed the post as Responsible Person for Production, but there was no slightest change in the fact that it was Mr. Nakagawa that was the administrator and I was given only the nominal representing power. This situation was explained in my previous application, but I will give here further explanation.

After I became Responsible Person for Production Mr. Nakagawa was made outwardly a Director in compliance with the Munitions Company Law, but internally he maintained his authority as Chairman of the Board of Directors and I received a written document through Mr. Ueno, who was then the Secretary to the Chairman of the Board of Directors, enumerating the items generally as listed below on which he requested his prior approval as he was the actual administrator of the company.

I kept this document in my desk drawer but as it was lost by fire at the time the Factory was burnt down, I cannot submit it now, but I remember that it covered the items generally as shown below:

- (1) Matters pertaining to personnel affairs and salaries and wages.
- (2) Matters concerning new enterprises.
- (3) Contract for large army orders.
- (4) Sale and purchase of immovable property.
- (5) Financing (particularly loans)
- (6) Budget and settlement of accounts.
- (7) General Meeting of Shareholders

And other important matters pertaining to business management.

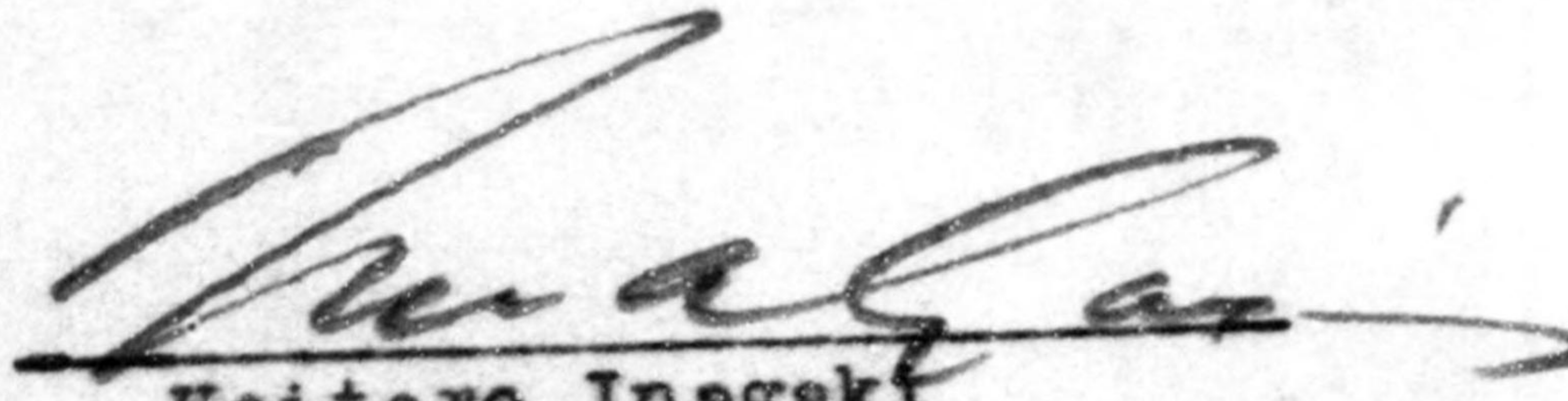
Therefore, on important questions such as listed above, I went to Mr. Nakagawa myself to get his instruction and on less important questions I requested his decision through Mr. Ueno, his Secretary.



- 4 -

As explained above, although according to the law the Responsible Person for Production must be a Director who represents the company, having not only the administrative right but also all the responsibility and authority, but in so far as the Responsible Person for Production of the Yokohama Rubber Company is concerned it was an exceptional case and I was merely an assistant and could only give my opinions to Mr. Nakagawa, the Chairman of the Board of Directors. This situation continued until March 1946 when I was appointed President of the Yokohama Rubber Company and Mr. Nakagawa resigned his post as Director.

As will be judge from the foregoing explanation covering the circumstances under which I assumed the post of Director of the Yokohama Rubber Company and the manner in which I executed my duties, it is obviously unfair to consider myself as a Zaibatsu Director. Although the Yokohama Rubber Company was a subsidiary company of Zaibatsu and I was in the posts of Executive-Director and Responsible Person for Production, I hereby pledge myself that actually I did not have either the authority of the highest representative director or the controlling power and on the strength of Art. 23 of the law I respectfully request rescreening of myself so that I shall be given recognition that I am not a Zaibatsu-Director as specified under Art. 6, Item 1 and Art. 7, Item 1. of the law.



Heitaro Inagaki



ATTACHMENTS

1. Copy of the application for approval that the applicant is not the official of Zaibatsu. Appendix - Questionnaire
2. Explanation surrounding the circumstances under which Mr. Inagaki assumed the post of Director of the Yokohama Rubber Company. Testimony by Mr. Wasaku Natori, former President of Jiji Newspaper.
3. Regarding the situation surrounding Mr. Heitaro Inagaki's assumption of the office. Testimony by Mr. Suekichi Nakagawa, former Chairman of the Board of Directors of the Yokohama Rubber Company.
4. Regarding the duty of Responsible Person for Production. Testimony by Mr. Ken Ueno, former Secretary to the Chairman of the Board of Directors of Yokohama Rubber Company.
5. Regarding the duty of Responsible Person for Production. Testimony by Mr. Suekichi Nakagawa, former Chairman of the Board of Directors.
6. Regarding Responsible Person for Production. Testimony by Mr. Saburo Endo, former Aeronautical Ordnance Bureau Chief of the Munitions Ministry.
7. Explanation regarding selection of the Responsible Person for Production and his duty. By Mr. Kumakichi Takayanagi, former Munitions Inspector stationed at the Yokohama Rubber Company.
8. Documentary Evidences:
  - A. Minutes of the 45th Ordinary General Meeting of Shareholders. (Draft)
  - B. File copy of the report on the 45th Ordinary General Meeting of Shareholders.
  - C. Resolution of the Meeting of Board of Directors. (Draft)
  - D. Business Report for the 45th Term. (Draft)
  - E. Proposal circulated for approval - Re: Deletion of registration of Mukden Branch.
  - F. Resolution of the Meeting of Board of Directors. (Draft)
  - G. Proposal circulated for approval - Re: <sup>Date for</sup> Collection of the second call on shares.
  - H. Table of Salary Raise



To: The Prime Minister.

(Attachment #1)

Feb. 1948

COPY

Application for Approval that  
I am not the Official of Zaibatsu.

I, Heitaro Inagaki, being the Director and President of Yokohama Rubber Co., Ltd. fall within the purview of Article 3, Clause 2, para 1 of the Law for Termination of the Zaibatsu Family Control, however, I herewith respectfully request your approval, on the basis of Article 6, Item 1, para 2 as well as Article 7, that I am not the appointee as will be seen from the documentary evidence attached.

1. Article 6, Item 1, para 2. That, in view of the circumstances under which the subject persons have been appointed as officials or in view of their activities in executing their duties and powers as officials, they would not be considered as the appointees without causing gross injustice.

(a) The circumstances surrounding my assumption of the position as Director:

The Yokohama Rubber Co., Ltd. which was designated as a subsidiary Company of the Zaibatsu, was originally established in 1917 with joint investment of B.F. Goodrich Company, Akron, Ohio, U.S.A. and Furukawa Electric Co., Ltd. At the time of establishment, the company imported and sold Goodrich products but after the construction of the factory the sale of their own products was added. For a time after the factory was burnt owing to the severe earthquake in Kanto area the Company handled only imported goods, but after a part of the factory was reconstructed in 1929 the company kept on handling the sale of imported goods as well as the products manufactured by themselves up to 1933. Later the company started manufacture of Goodrich branded merchandise using Goodrich specification for exportation to East Asia markets under the name of Goodrich representative in Japan. (Ref. Except from "Goodrich Worldwide Service" issued by The B.F. Goodrich Co. in 1938. Attachment #1)

As witnessed from the above prior to 1941 our relation with Goodrich was closer than that with Furukawa Electric Company, and Goodrich used to call Yokohama Rubber as their Japan Factory, giving us sale agency in Japan for the sale of their products, and in addition to furnishing us with technical data, they gave us instruction regarding the book-keeping method, treating us the same way as their foreign factories (France, Mexico, etc.). As for accounting, they used to let the American Auditors selected by them audit our books and get reports from them. They also had 2 or 3 representatives stationed at our Company all the time since the establishment of the Company until 1941, and the person who undertook the responsibility, representing Furukawa, in this joint enterprise with Goodrich, was Suekichi Nakagawa.



Nakagawa was the President of Furukawa Electric and also was concurrently either Director or President of Yokohama Rubber Company since the establishment of the latter Company. For the reason that Nakagawa was the person who negotiated all the arrangements with Goodrich at the time of the establishment of Yokohama Rubber Co. Goodrich entrusted the management of business to him. This is entirely due to the personal confidence Goodrich had in him and even though Furukawa Electric was the shareholder, actually it was rather an enterprise launched between Goodrich and Nakagawa, and it is more appropriate to say that Furukawa Electric had nothing to do about it.

As a result until 1941 the Company had to obtain authorization from Goodrich for any changes in the staff, Goodrich having more influence than Furukawa. However, international situation became serious in 1941 and after all the foreign directors resigned from the Company, those vacancies were left unfilled until the General Meeting of Shareholders was held in November 1942 when Inagaki was nominated Director.

I, Heitaro Inagaki, entered Furukawa Gomei Kaisha (present Furukawa Mining Co.) immediately after graduating from the Keio University (Economic Course). I severed relation with Furukawa when I resigned the post of the Accounting Department Manager of Fusi Denki K.K. in 1932, and since then I was in various companies all of which had no connection with Furukawa. In 1942 when it became necessary for Yokohama Rubber to fill the vacancies in their directorate, they appointed me as Director as I was in a position to participate in business administration as an individual entirely free from Furukawa influence, same as those foreign directors. After the war, Goodrich expressed their appreciation towards the procedure we took during the war to protect Goodrich as one of our shareholders. (Ref. Letter from Goodrich Attachment #2)

(b) Actual situation surrounding business execution:

As explained in the foregoing clause, I was appointed Director at the General Shareholders Meeting held in November 1942 to fill the vacancy arising from the resignation of Goodrich representative, I was entrusted to assist Suekichi Nakagawa, the then Chairman of the Board of Directors and Kenkichi Hagiwara, Director and Representative of the Company (both were Representative Directors) and at the same time to keep contact with the Rubber Control Union which was the organization controlling rubber industry at that time and to render efforts towards development and business conduct of the said Union.

On the other hand, I tried to express my own opinion from the entirely independent stand from those of Directors connected with Furukawa like those foreign Directors did, and by assisting the two Representative Directors endeavored to protect interest of the all shareholders. At the same time I also took a part in administration of the Rubber Control Union for the express purpose of expansion and development of rubber industry.



The fact that I was selected to the positions of Councillor and Director of the Rubber Control Union, Chairman of Kanto District Committee of the Rubber Control Union, Director of Kanto Rubber Manufacturers Co-operative Union, Director of Rubber Manufacturers Co-operative Association, Chairman of Kanto Shinetsu Rubber Industry Rehabilitation Conference, etc. as shown on the record of my profession and employment, will serve to testify the above explanation.

As explained hereunder even though I assumed the position ostensibly as Representative for a time, the actual power was held by Suekichi Nakagawa regardless whether he was the Chairman of the Board of Directors or merely a Director, and he was the one who made final decisions, and particularly on important questions like fundamental policy of the Company, personnel affairs, etc. I only gave my opinions. It was after my assumption of the office as President on March 29, 1946 that I started to execute business as Representative of the Company.

(Ref. Testimonial signed by Suekichi Nakagawa, former Chairman of the Board of Directors. Attachment #3.)

2. Article 7, Item 1 para a.

That the subject person is not a spouse, parent, child, brother or sister including a spouse of such person, or persons belonging to the Zaibatsu or their family members.

(Ref: Copy of the census register. Attachment #4)

Item 1 para b. That, with reference to any appointment to the position of official which the subject person occupied, there has never existed an arrangement with the Zaibatsu or the direct Zaibatsu affiliates that their previous approval should be obtained, or that should such an arrangement have never existed, the subject person, on the occasion of his appointment, did not in fact, obtain the previous approval of the Zaibatsu or the direct Zaibatsu affiliates.

Up to Nov. 26, 1946, aside from the stipulation made in Article 10 of the Company Contract that "Save to The Furukawa Electric Company, Ltd., shares may not be sold or assigned by any shareholder without the consent of the Directors."

(prior to Feb. 24, 1942, in addition to Furukawa, The B.F. Goodrich Company was also included) there have been no special contract or any other arrangements with either Zaibatsu family or Zaibatsu Company, therefore, no such approval as specified in the foregoing clause has been obtained.

Item 1 para c. That the subject person has, in fact never exercised the authority or influence commensurate with or surpassing in the case of his having been an official in the Quasi-direct Zaibatsu affiliates, that of the standing director, and, in the case of his having been an official in the Zaibatsu associate Companies, that of the highest responsible official.



- (a) Since the assumption of office on Nov. 26, 1942 as Director of Yokohama Rubber Co., Ltd., which is a subsidiary Company of Zaibatsu, until May 4, 1944. I did not have actually any authority or influence as explained in Clause 1 above.
- (b) For the period during May 5, 1944 and Aug. 14, 1945, the Yokohama Rubber Co. was designated by the Ministers of Munitions, Army and Navy as Munitions Company and it became necessary to select responsible person for production who was to be a Director representing the Company. Suekichi Nakagawa (then Chairman of the Board of Directors) who he held the actual managing power over the Company was already appointed as responsible person for production of both Furukawa Electric Company and Nihon Light Metal Co. The principal policy was that a person could assume position as responsible person for production for only one company, the case of Nakagawa representing the above two companies was very exceptional, therefore, it was out of the question to appoint Nakagawa as responsible person for production of the Yokohama Rubber Co. Under the circumstances the Company was obliged to appoint me as responsible person for production, however, Nakagawa kept on holding all the power as regards making final decisions, particularly on questions pertaining to principle policy of the Company, personnel affairs and other such important issues, and Inagaki served to keep contract among the three parties, i.e., Government authorities (Army, Navy), the Company and Nakagawa, relaying respective opinions, and thus was not the actual manager of the Company. (Ref: Testimonial signed by Nakagawa, former Chairman of the Board of Directors. Attachment #5).
- (c) During the period from Aug. 15, 1945 to Feb. 11, 1946 after designation as Munitions Company was cancelled, I assumed the position as Managing Director, and although the right to represent the Company was given to me insofar as the Commercial Law was concerned but this was merely for the convenience of disposing of general business and as explained above, Suekichi Nakagawa, the Chairman of the Board of Directors at that time, was the actual manager of the Company.
- (d) After March 12, 1946 it became evident that Suekichi Nakagawa would be purged from all public posts, so he resigned the post as Chairman of the Board of Directors, thereupon Directors Meeting was called at which time I was elected by mutual election to be Director and President in recognition of my ability and personality for carrying out business in face of extraordinary economic crisis. At that time questions of restricting possession of stocks by companies and dissolution of Zaibatsu were already being talked about and although Yokohama Rubber Co. was a subsidiary of Furukawa my assumption of the post as Director and President who was to be the actual controller of the Company was decided without support or approval of the Zaibatsu Company, as seen from Clause 1 above. (Ref. Testimonial signed by Nakagawa, the former Chairman of the Board of Directors attached. Attachment #5.)



Item 1 para d. That the subject person has never held concurrently the positions of officials in Zaibatsu Companies exceeding three positions in one time.  
Absolutely none, as shown on the separate questionare.

I herewith respectfully beg your approval that I am not official of Zaibatsu, as is evident from the foregoing data.

Heitaro Inagaki

1,102, 4-Chome, Araijiku,  
Ota-ku, Tokyo-to.



Documentary Evidences attached.

1. Excerpt from the "Goodrich Worldwide Service" issued by The B.F. Goodrich Company in 1938
2. Copy of the letter from The B.F. Goodrich Company addressed to Heitaro Inagaki.
3. Testimonial certifying to the fact that no actual representative right was given.
4. Explanation surrounding the circumstances at the time of the assumption of office as Responsible Person for Production.
5. Copy of census register.      Details omitted
6. Explanation of the reasons of the retirement of Director Nakagawa, the former Chairman of the Board of Directors.
7. Testimonials showing there was no agreement regarding the assignment of Director.

Issued by Furukawa Electric Co., Ltd.

8. Copy of the registration of the Yokohama Rubber Co., Ltd.  
Details omitted
9. List of the shareholders.



◎ 特ニ The B.F. Goodrich Company 當社トノ關係ノ實證

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The B.F. Goodrich Company, 1938 再發行 Goodrich Worldwide Service ノ中ニ Goodrich manufacturing interests in Japan are centered in the Yokohama Rubber Company.

ト述ベラレテ居ルト共ニ同書ニ次ノ通り記載セラレテキル

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The International B.F. Goodrich corporation and Associated Interests.

Main Office.

The International B.F. Goodrich Corporation  
Canadian-Pacific Building.  
342, Madison Avenue,  
New York, N.Y., U.S.A.

Factories.

Akron, Ohio - The B.F. Goodrich Company  
Los Angeles, California - The Pacific Goodrich Rubber Company  
Leyland, Lancashire, England - The British Goodrich Company,  
Colombes (Seine) France - Societe Francaise B.F. Goodrich  
Tokyo, Japan - The Yokohama Rubber Company  
Savertown, Georgia - Marth's Mills. Inc.  
Atlanta, Georgia - Southern Goodrich Company.

尙ホ會社的支配ニ付キテモ別紙抜萃ノ通りニ記載セラレテ居ル

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The B.F. Goodrich Company  
International Division

Akron, Ohio, U.S.A

August 10, 1938

Mr. S. Nakagawa, President  
The Yokohama Rubber Co., Ltd.  
17, Heian-cho, 2-Chome,  
Tsurumi-ku, Yokohama  
Japan.

Dear Mr. Nakagawa:

Attached in copy of the 1938 revised Chart of Accounts,  
No.69.

We are sure that this chart will be treated strictly  
confidential and ask that you destroy the old chart  
which has not become obsolete.

Yours very truly,

Auditor  
Foreign Subsidiary Companies

L. A. Patterson  
A.



CHART OF ACCOUNTS HELD BY

<u>Dept.</u>		<u>Dept.</u>	
0001	T.B. Tomkinson	9260	L.S. Miller
0012	C.T. Kilmon	"	J.G. Thompson
"	P.H. Sears	"	P.W. Sheplin
0013	W.H. Haokett	9270	R.C. Taylor
"	F.R. King	9280	L.A. Patterson
0027	L.L. Smith	"	B.P. Rothermel
0027	M.T. Shaffer	"	L.M. Atkinson
0028	W.H. Schellin	9300	J.H. McGill
0029	O.I. Brouse	"	K.H. Schmidt
0030	C.N. Carlson	9320	F.C. Pitkin
1003	Geo. Owen	"	F.B. Eggleston
1205	L.F. Foss	9330	L.E. Trader
1208	J.M. Faucett	9510	J.H. Edgar
9000	H.V. Gaertner	"	M.F. Robertson
"	W.M. Bechler	9530	C.C. Lewis
"	R.R. Jennings	"	H.A. Red
9100	H.V. Browne	"	F.S. Lose
9105	H.M. Laoy	"	W.H. Leas
9120	J.M. Hays	9610	K.R. Juffman
9210	R.O. John	9720	J.E. Spuller
"	J.E. Carter	Los Angeles	G.W. Hubbell
"	V.C. Swinehart	"	C.A. Heinbrok
"	L.M. Oblinger	Watertown	A.C. Brett
"	R.H. Nicol	"	T.P. Brown
"	F. Fisher	Kitchener	G.W. Sawin
"	G. Feil	"	D.G. Seebach
"	A. Dowell	Martha Mills	J.J. Blank
9220	R.D. Mountford	"	J.M. Simms
9250	R.E. Tucker	Oaks	R.A. Kibler
"	G.F. Piatt	Cadillac	W.F. Bowman
"	C.H. Cook	American Anode Inc.	J.D. Mackay
"	H. Ensign	Foreign Cos.	French Company (2)
"	H.A. Lyle	"	Mexican Company
"	E.V. Hoel	"	Japanese Company
		Auditors	Stagg, Mather & Hough
		"	" " " "

for Paris  
Office

Additional copies of the chart may be secured on written approval of the respective managers.



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It is the responsibility of the respective managers to insure that the current or prior charts are not removed from the office, and in the event of removals from service or a surplus supply of the charts in their department that the extra copies are promptly returned to the Corporate Accounts Dept.



THE B.F. GOODRICH COMPANY  
AKRON, OHIO

December 22, 1947

Mr. H. Inagaki, President  
The Yokohama Rubber Co., Ltd.  
P.O. Box 46, Shiba  
Tokyo, Japan

My dear Mr. Inagaki:

You will find attached copies of letters concerning The Yokohama Rubber Co., Ltd. addressed to Mr. W.R.F. Stier, Chief, Civil Property Custodian, and Mr. Edward C. Welsh, Chief, Anti-Trust and Cartels Division of the Military Government.

The letter to the Civil Property Custodian sets forth certain facts regarding our Yen holdings in Japan, requests that an "Inventory and Investigation Report" be made as promptly as possible, and that our interests be protected as to money, shares, and anything else that might be involved in The Yokohama Rubber Co., Ltd. and Furukawa Company case.

The letter to the Chief, Anti-Trust and Cartels Division sets forth certain facts regarding our Yen holdings in Japan, briefly explains our former relationship and establishes our intention to resume business relations with Yokohama in the future, and requests that the executive personnel presently in charge of Yokohama's affairs be continued in their respective capacities. Inasmuch as we have stated that you will be willing to furnish any additional information which might be required, it might be advisable for you to contact Mr. Welsh's office in the near future. At that time, you might also inquire as to any recent developments which might be of interest to you or to our company.

A report was to be furnished to the Anti-Trust and Cartels Office on November 15, 1947 answering the "Questionnaire" and furnishing certain financial statements. I would appreciate knowing if the report was issued and any discussion that might have followed between that office and your representatives.

I would also like to know if the Economic Decentralization Bill has been passed by the Diet in the form as it was originally presented. At the time I left, it appeared quite likely that the bill would be passed within a few days.

For your information, the general plan of re-organization of Yokohama as outlined in your letter of October 9, 1947, addressed for my attention, has been discussed with management, and you will receive further information on this subject within the next few days.

I will appreciate your informing us promptly of any major developments in Japan that might effect either Yokohama, our company, or the rubber industry in general. With best personal regards.

Sincerely yours,

J. G. Thompson

Office of Controller



THE B.F. GOODRICH COMPANY  
Akron, Ohio

December 22, 1947

Office of  
Vice President

Chief, Anti-Trust and Cartels Division  
Economic and Scientific Section  
G.H.Q., S.C.A.P.  
U.S. Army, A.P.O. 500, c/o Postmaster  
San Francisco, California

Attention: Mr. Edward C. Welsh, Chief

The Yokohama Rubber Co., Ltd., Tokyo, Japan.

Gentlemen:

As a result of the recent visit of our Mr. J.G. Thompson to Japan and his conferences with you and your staff, we take this opportunity to state our position with regard to our interests in The Yokohama Rubber Co., Ltd.

During the year 1917 we made a substantial investment in the stock of The Yokohama Rubber Co., Ltd. While the number of shares owned by us has varied over the years, the connection continued uninterrupted until the approach of hostilities. At that time and during actual hostilities, in order to protect our interests, Furukawa Electric Co., majority stock holder in Japan, purchased our shares at original cost to us, placing the proceeds to their credit in trust for us at the following banks:

The Teikoku Bank	¥ 102,275
The Nippon Ginko	500,000
	<u>¥ 602,275</u>

In addition, there is a balance of ¥ 743,672.59 credited to us on the books of The Yokohama Rubber Co., Ltd. arising out of technical services and goods supplied by us. According to the contracts, all of such payments except ¥ 38,605.82 were due in Dollars \$ 165,250.00 at the pre-war official rate (which was ¥ 1 = 23-7/16 cents U.S.), plus the Yen balance of 38,605.82.

The relationship of our company with Yokohama expended beyond that of a stock holder. The extent of the relationship is evidenced by existence of the following agreements which were in effect at the outbreak of hostilities and still remain in force:

1 - Technical Agreement dated April 19, 1935

The B.F. Goodrich Co. Agrees, among other things, to give all necessary engineering and technical service and assistance in development of Yokohama's rubber goods factory in Japan and to make available to Yokohama technical personnel as required.



Mr. Edward C. Welsh, Chief

December 22, 1947

2 - Purchase Contract dated April 24, 1935

Under this contract Yokohama agrees to manufacture and sell and B.F. Goodrich agrees to purchase such quantities of Yokohama's rubber products as B.F. Goodrich may order.

3.- Distributor's Contract dated April 24, 1935

In this agreement Yokohama is appointed distributor to handle and promote the sale of B.F. Goodrich brand rubber products within the Empire of Japan and the Republic of Manchukuo.

4 - Technical Agreement dated November 2, 1940

Under this agreement B.F. Goodrich permitted Yokohama to furnish technical information for the manufacture of tires and tubes to The Oriental Tire Company, Mukden, Manchukuo.

Copies of these contracts are available at the offices of The Yokohama Rubber Co., Ltd., at Tokyo.

It is the intention of our company to resume business relations with Yokohama on a basis similar to that maintained before the war as soon as permissible. To this end we desire to exercise our preferential rights in acquiring shares of Yokohama at the appropriate time by using the Yen balances to which we have referred.

From the foregoing, it is clear that we have an active interest in the rehabilitation of The Yokohama Rubber Co., Ltd. Because of our intent to resume our former relations with the company, we are directly concerned with the caliber of the executive personnel which will be in charge of Yokohama's affairs. We are also interested in seeing measures adopted which will lead to the recovery of the Japanese civilian economy. We believe that the executives currently directing the present operations of Yokohama are qualified by their past business and financial experience to continue in their respective capacities, and we request that this be permitted providing no infractions of military regulations or laws will result.

Anything which you can do to help in our situation will be greatly appreciated, and you may be sure that we will cooperate in every way. You will also find Mr. H. Inagaki, President of The Yokohama Rubber Co., Ltd., most willing to furnish any additional information which you might require. We are attaching, for your information, a copy of our letter to the Chief, Civilian Property Custodian, on this subject.

If there have been any recent developments which might be interesting to us, we would be deeply pleased to receive them at the time you acknowledge this letter.

Very truly yours,

Vice President

G. W. Vaught



THE B.F. GOODRICH COMPANY  
Akron, Ohio

Office of  
Vice President

December 22, 1947

Civil Property Custodian  
Foreign Property Division  
United Nations Branch  
G.H.Q., S.C.A.P.  
U.S. Army, A.P.O. 500, c/o Postmaster  
San Francisco, California

Attention: Mr. W. R. F. Stier, Chief

The Yokohama Rubber Co., Ltd., Tokyo, Japan

Gentlemen:

As a result of the visit of our Mr. J.G. Thompson with you on September 23, 1947, we are making a formal statement of our past relationships with The Yokohama Rubber Co., Ltd., together with our understanding of the amount and nature of assets now owned by us in Japan.

We have been associated with The Yokohama Rubber Co., Ltd. both as a stock holder and technical advisor since September 1917. The other substantial and majority stock holder at the outbreak of hostilities was Furukawa Electric Company. The attached letter to the Chief, Anti-Trust and Cartels Section of the Military Government gives further detail of our associations with these companies.

During the development and actual outbreak of hostilities, certain changes were made in our share holdings in order to protect our interests. It is our understanding that as a result of these changes the following Yen balances stand to the credit of Furukawa in trust for us at these banks:

The Teikoku Bank	¥ 102,275
The Nippon Ginko	500,000
	<u>¥ 602,275</u>

In addition, there is a balance of ¥ 743,672.59 credited to us on the books of The Yokohama Rubber Co., Ltd. arising out of technical services and goods supplied by us. According to the contracts, all of such payments except ¥ 38,605.82 were due in Dollars rather than in Yen. The Yen balance of 743,672.59 represents the conversion of \$165,250.00 at the pre-war official rate (which was ¥ 1 = 23-7/16 cents U.S.), plus the Yen balance of 38,605.82.

It is our desire that you proceed as promptly as possible to make an "Inventory and Investigation Report", and we also request that our interests be protected as to money, shares, and anything else that might be involved in The Yokohama Rubber Co., Ltd. and Furukawa Company case.

We would appreciate acknowledgment by you of receipt of this letter and will deeply appreciate anything you can do to protect our interests.

Very truly yours,

G. W. Vaught



INTERNATIONAL B.F. GOODRICH COMPANY  
A DIVISION OF THE B.F. GOODRICH COMPANY

AIR MAIL

AKRON, OHIO, U.S.A.

STANLEY W. CAYWOOD  
PRESIDENT

April 2, 1947

Mr. H. Inagaki, President,  
The Yokohama Rubber Co., Ltd.  
P.O. Box 46, Shiba,  
Tokyo, Japan

Dear Mr. Inagaki,

We wish to acknowledge your letter of February 27 and also your letter dated March 13, both of which have just been received. We thoroughly appreciate the opportunity which we now have for renewing our relationship by correspondence, and while we understand that no commercial transactions can be undertaken, we shall be glad to discuss those matters which are permissible.

We understand from your letter dated February 27 that the Shares Liquidation Comitty has agreed to your proposal whereby the 10,000 old shares of Yokohama Rubber Company stock and the 8,182 shares additional for which B.F. Goodrich had paid one-fourth, totaling 18,182 shares, plus the additional 18,182 shares allotted to The B.F. Goodrich Company at the time the capital of The Yokohama Rubber Company was doubled, or a grand total of 36,364 shares, are to be set aside until you hear from us as to our interest in this matter.

We appreciate your having made this arrangement and we wish to tell you that we are definitely interested in acquiring all of these shares or such part of them as can be paid for with the yen which you are holding for our account, as indicated in the statement attached to your letter dated April 15, 1946 and signed by Mr. S. Nakagawa.

In our letter dated March 26, 1947 to Mr. Nakagawa, we made certain suggestions for transferring our Yokohama Rubber Company shares to The B.F. Goodrich Company, and we assume that this will not be possible at this time. We wish you would keep our request in mind, however, and let us know what procedure should be followed at such time as we are again in possession of all or a part of the shares in question.

In reply to the questions on page 4 of your letter dated March 13, we wish to assure you that we are very much interested in renewing the friendly relations between our companies and we shall be glad to consider the Yokohama Rubber Company as our exclusive distributors in Japan, providing such contract arrangements for renewal of our associations can be worked out. If you will, therefore, consider this as an expression of our intentions, we shall do our best to open negotiations just as soon as the authorities permit.

It is our hope to have one of our representatives visit Japan within the next few months and at this time preliminary discussions can be had. In the meantime, please convey our kindest regards to our many old friends and particularly to Mr. S. Nakagawa for whom we all have the highest regard.

Very truly yours,

SWC  
F

S. W. Caywood. (Sgd.)



Testimonial

I assumed the office of the Chairman of the Board of Directors of Yokohama Rubber Company in December 1938 and was in charge of business as Representative Director but since November 1942 I had Heitaro Inagaki assist me as Managing-Director.

In May 1944 after enforcement of the Munitions Company Law it became necessary for the Company to appoint a responsible person for production who would represent the Company and it was the policy of the Army that no person could represent two or more companies concurrently.

However, as I was Director and President of Furukawa Electric Co., Ltd. and Nihon Light Metal Co., Ltd. and the situation was such that either position could not be handled by any other person, a special permit was granted whereby I was allowed to assume the post of the person responsible for production for both of these Companies.

As for the Yokohama Rubber Company, I should have assumed the post as the person responsible for production since I was actually the controller of the business, however, as I had already held the post as the person responsible for production for the two Companies as an exceptional case, I made Heitaro Inagaki, who was the Managing-Director at that time, assume the post as my proxy, but all the important questions related to business management were executed according to my direction and Inagaki served merely as my proxy.

After the war Inagaki resumed his former post as Managing-Director and until my retirement from the Chairmanship in March 1946 the same situation continued, but it is the fact that no actual power for management of the Company was bestowed on him all this while.

I hereby testify to the fact that while Inagaki was in the post of the person responsible for production and Managing-Director, he had never given more controlling power than I had.

Feb. 1, 1948

---

Suekichi Nakagawa.  
46, Minami-cho, Takanawa,  
Minato-ku, Tokyo-to.



(Attachment #3)

Testimonial

Up to March 1946 I was Director and the Chairman of the Board of Directors of the Yokohama Rubber Co., Ltd. and was the actual controller of the Company. Three of the Directors who had connection with Furukawa Electric Company which was the parent company of the Yokohama Rubber were requested by Furukawa to resign by March 1946 for the purpose of severing their relation with Yokohama Rubber Co. At that time questions relative to dissolution of Zaibatsu, purge from public posts etc. were coming up, and as I was connected with many other Furukawa business other than Furukawa Electric, I anticipated that I would fall within the purview of those acts and have decided to retire prior to such decision was made.

At that time I was still the President of Furukawa Electric Company and I am in the belief that by my resignation relation between Furukawa Electric and Yokohama Rubber was completely dispensed of.

I hereby testify that the situation surrounding at the time of my resignation as explained above is true and correct.

Feb. 1, 1948

---

Suekichi Nakagawa.  
46, Minami-cho, Takanawa,  
Minato-ku, Tokyo-to.



Feb. 1948

Testimonial regarding the fact that there has been  
no arrangement concerning the appointment of officials.

The Yokohama Rubber Co., Ltd. was established with joint investment of the B.F. Goodrich Co. of Akron, Ohio, U.S.A. and this Company in 1917, but it was based on the initiative of the Goodrich and because of the special relation Suekichi Nakagawa, the then President of this Company, had with the Goodrich, Nakagawa participated in administration of the Yokohama Rubber Co., Ltd. business, so it is more appropriate to say that it was an enterprise launched between Nakagawa as private person and Goodrich. However, as Nakagawa was not in a position to invest a large sum of money into the Yokohama Rubber Co., Ltd. and as he was the President of this Company at that time that the investment was made under this Company's name.

Therefore this Company did not make any special stipulation regarding selection of officials or never made any proposal to the Yokohama Rubber Co., Ltd. in that nature.

Furthermore, in purchasing the products manufactured by the Yokohama Rubber Co., Ltd. we treated them just the same as other manufacturers, that is by the method of inviting competitive tenders and has never given special privilege to them. This procedure will be a proof to show that the Yokohama Rubber Co., Ltd. was never treated as our child Company.

On the basis of the foregoing, we hereby testify that in selecting officials of the Yokohama Rubber Co., Ltd. they have never obtained our approval or understanding and further this Company has never requested or expressed the desire that they would do so.

The Furukawa Electric Co., Ltd.  
#8, 2-Chome, Marunouchi, Chiyoda-ku,  
Tokyo.

---

Keizo Nishimura  
Director, President



List of Shareholders.

Yokohama Rubber Co., Ltd.  
No.131-2, Heian-cho, 2-Chome,  
Tsurumi-ku, Yokohama.

As at August 16, 1947

No. of Shares	Name of Shareholders	Address of Shareholders
371,500	The Holding Company Liquidation Committee.	8, 2-Chome, Uchisaiwai-cho, Chiyoda-ku, Tokyo.
49,000	Otani Heavy Industries Co., Ltd. Director, President, Yonetaro Otani.	14, Niban-cho, Chiyoda-ku, Tokyo.
36,364	Furukawa Electric Co., Ltd. Director, President, Keizo Nishimura.	8, 2-Chome, Marunouchi, Chiyoda- ku, Tokyo.
20,000	Okamoto Heavy Industries Co., Ltd. Director, President, Naoziro Okamoto.	57, Minami-Kasadera-cho, Aza, Tatewaki, Nagoya.
17,136	Minister of Finance	
3,000	Kintaro Watanabe	75, Mitsuzawa-Naka-machi, Kanagawa-ku, Yokohama.
2,000	Takeo Sakata.	16, 3-Chome, Denen, Ofuna-machi, Kamakura-gun, Kanagawa Pref.
1,000	Yonetaro Otani	4, 2-Chome, Hashiba-machi, Asakusa, Taito-ku, Tokyo.
<hr/>		
Total No. of Shares.	Total	8
500,000		

Remarks:- 36,364 Shares which are nominally in the possession of the Furukawa Electric Co., Ltd. are actually belonging to the B.F. Goodrich Co., and are entrusted to the decision of the Holding Company Liquidation Committee at present.



List of the large shareholders of  
the Yokohama Rubber Co., Ltd. which  
is a subsidiary company of the Zaibatsu  
at the time of Heitaro Inagaki's  
assumption of the post of Director.

As at November 1942.

Name	No. of shares.
Furukawa Electric Co., Ltd. Director, President, Suekichi Nakagawa.	167,082
Toyo Spinning Co., Ltd. Director, President, Kenzo Oida.	20,000
<hr/>	
Total No. of shares	<u>200,000</u>

Remarks: Among the 167,082 shares owned by the Furukawa Electric, there are included the 18,182 shares originally owned by the B.F. Goodrich Company of America which were transferred to Furukawa when communication between America and Japan was severed in Dec. 1941 and it became impossible to use the shareholders right. This procedure was followed for the sake of convenience on condition that these shares would be resold to Goodrich later.



(Attachment No. 2)

Explanation Surrounding the Circumstances  
under which Mr. Inagaki Assumed the Post  
of Director of the Yokohama Rubber Co., Ltd.

Mr. Heitaro Inagaki, the present President of the Yokohama Rubber Co., Ltd. had held the posts of Manager of Accounting Department of Fusi Electric Appliances Company, Managing-Director of Jiji Newspaper, Executive-Director of Yokosuka Bus Company, Director of Shonan Electric Tramway Company and Managing-Director and later Executive-Director of Nihon Special Steel Pipe Company before he was connected with the Yokohama Rubber Company as its Executive-Director. When he was the Manager of Accounting Department of Fusi Electric Appliances Company I resigned the post of the President of Fusi Electric Appliances and became the President of Jiji Newspaper which had entirely no connection with Furukawa, and as I highly valued Mr. Inagaki's ability, I made him resign from Fusi Electric Appliances, which was connected with Furukawa, and made him accept the post of Managing-Director of Jiji Newspaper. After I resigned from Jiji Newspaper, Mr. Inagaki also left the said Newspaper and since then assumed the various posts listed above. After he resigned the post of Executive-Director of Nihon Special Steel Pipe Company in May 1942 he did not have any occupation.

It was at that time that I was asked by Mr. Suekichi Nakagawa, the then Chairman of the Board of Directors of the Yokohama Rubber Company to recommend him a suitable person to assist him as Executive-Director because he was so busy as Directors of Furukawa Electric Company and many other companies concurrently. I recommended Mr. Inagaki who had been my former assistant and who at that time did not have any occupation. This recommendation was promptly accepted and Mr. Inagaki assumed the post of Executive-Director of the Yokohama Rubber Company in November 1942.

As explained above, Mr. Inagaki did not have any connection with Furukawa for ten years since he left Fusi Electric Appliances in 1932 and although he came back to the Yokohama Rubber Company, which was related to Furukawa, it was not only because he had had previous connection with Furukawa but I firmly believe and pledge myself that it was because of my recommendation that he was given the post in the said Company.

Wasaku Natori

Wasaku Natori  
Oka, Kozu-machi, Kanagawa Pref.



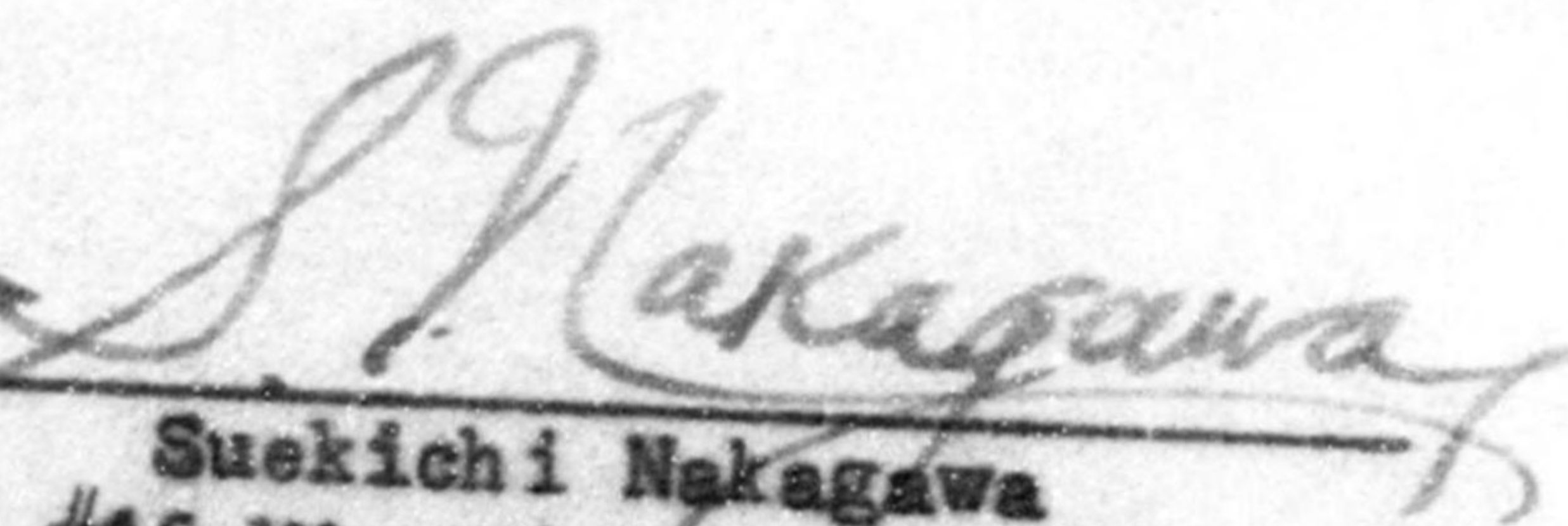
(Attachment No. 3)

Regarding the Situation Surrounding  
Mr. Heitaro Inagaki's Assumption of  
the Office

Previously I gave evidence regarding the circumstances surrounding Mr. Heitaro Inagaki's assumption of the office of Executive-Director of the Yokohama Rubber Company, but as it appears that I made it too simple, I will explain further in detail.

As I was then the administrator of the Yokohama Rubber Company and at the same time held responsibility for management of many other companies I needed a dependable assistant. Mr. Kenkichi Hagiwara who was the Executive-Director prior to Mr. Inagaki and later became the Deputy Chairman of the Board of Directors was recommended to me by Mr. Wasaku Natori, a friend of mine, as they knew each other when they had worked for Tokyo Electric Light Company, and I asked him to join the Yokohama Rubber Company. It was shortly before that that my family and Mr. Hagiwara's were united by matrimonial relation.

However, later on I found Mr. Hagiwara unsatisfactory and again consulted the matter with Mr. Natori. Mr. Natori then recommended Mr. Inagaki who had been his assistant at a time. Although Mr. Inagaki had entirely severed his relation with Furukawa and I did not have any business contact with him up till then, I thought he must be an ideal person because of his experiences in management of the various companies for the past ten years and in consideration of our relation with Goodrich, U.S.A., it occurred to me that the fact that he spent some years abroad would be helpful. This is the reason that I asked him to assume the post of Executive-Director, appointing Mr. Hagiwara the Deputy Chairman of the Board of Directors.



Suekichi Nakagawa  
#46 Minamicho, Takenawa,  
Shiba, Minatoku, Tokyo

June 17, 1948

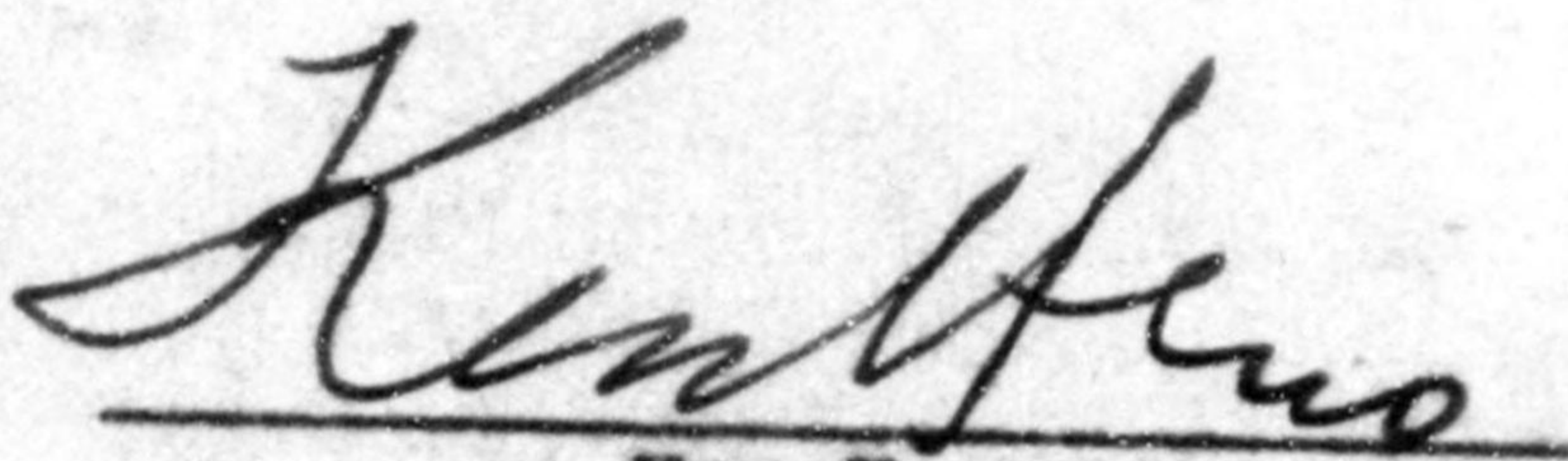


Attachment No. 4-1

TESTIMONY

I am at present the Director and President of Kanagawa Toyota Automobile Sales Company but formerly I was employed by the Yokohama Rubber Company. My position at that time was Secretary to the President or Secretary to the Chairman of the Board of Directors and ~~was~~ worked as Secretary to President Nakagawa (later the Chairman of the Board of Directors) and even after Mr. Inagaki, the present President of the said Company assumed the post of the Responsible Person for Production, I used to keep contact between Mr. Nakagawa, the Chairman of the Board of Directors and Mr. Inagaki, the Responsible Person for Production. Upon the strength of such position I was in, I hereby testify to the two facts concerning the relation between the two persons referred to above as enumerated below:

- (1) After Mr. Inagaki was appointed the Responsible Person for Production, Mr. Nakagawa ordered me to hand Mr. Inagaki the papers on which were listed all those items on which he intended to make decision himself, therefore, such items should have the approval of the Chairman of the Board of Directors. Although I do not remember the details of such items distinctly, it is a fact that I conveyed this message to Mr. Inagaki.
- (2) The Army Administrator disapproved of my action in which I kept contact between Mr. Nakagawa and Mr. Inagaki and ordered me to stop coming to work. Although ostensibly Mr. Inagaki was the Responsible Person for Production and held all the responsibility for the management of the Company, actually he was receiving instructions from Mr. Nakagawa and it was the fact that I kept contacts between them behind the Army Administrator.



Ken Ueno  
Sawatari, Kanagawa-ku, Yokohama City

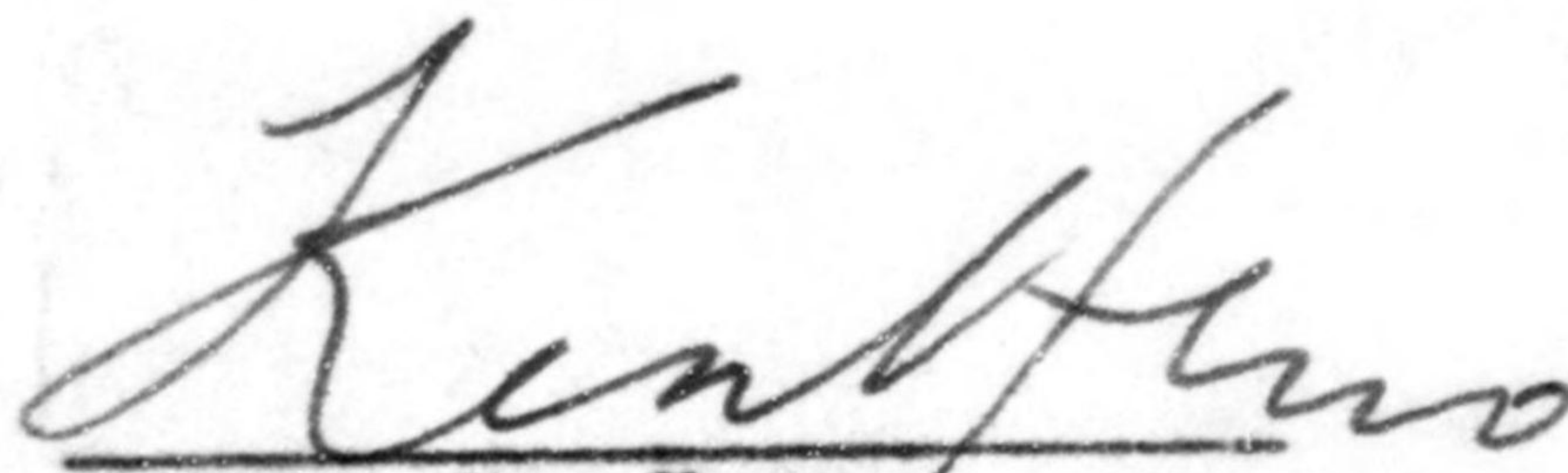
June 17, 1948



Attachment No. 2

TESTIMONY

I hereby testify that the attached paper was written by myself addressed to Mr. Nakagawa, the Chairman of the Board of Directors, after I was outwardly transferred to Furukawa Electric Company having been expelled by the Army Administrator because, as Secretary to the Chairman of the Board of Directors, I was keeping contact between Mr. Nakagawa and Mr. Inagaki.



Ken Ueno

Sawatari, Kanagawa-ku, Yokohama City

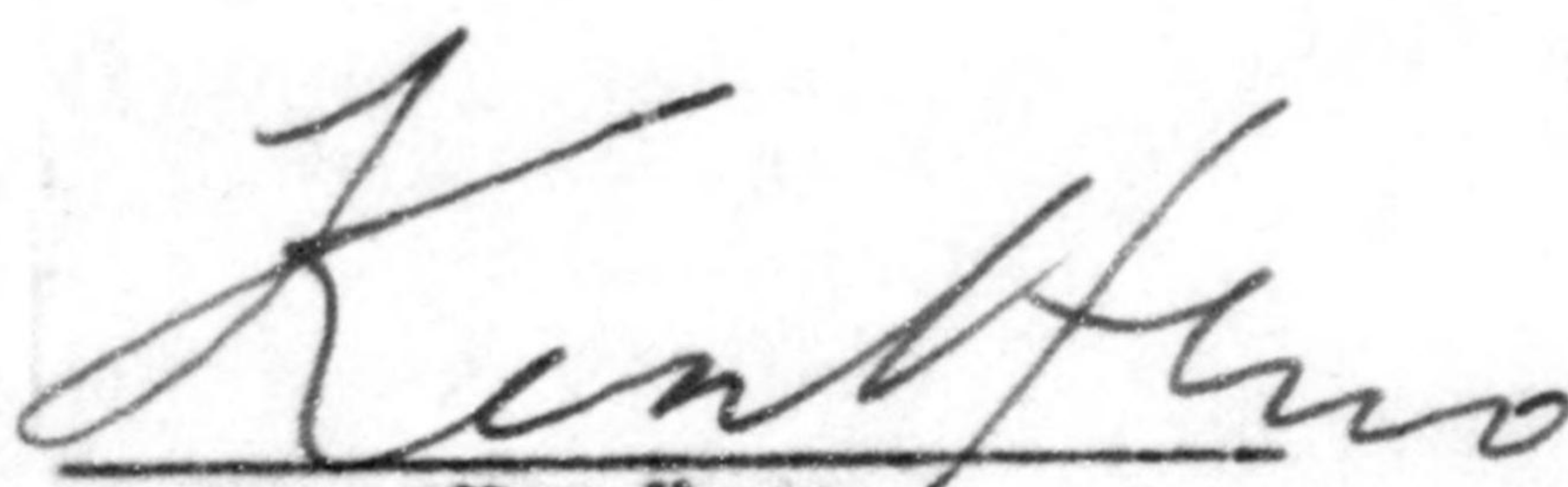
June 19, 1948



Attachment No. 4-2

TESTIMONY

I hereby testify that the attached paper was written by myself addressed to Mr. Nakagawa, the Chairman of the Board of Directors, after I was outwardly transferred to Furukawa Electric Company having been expelled by the Army Administrator because, as Secretary to the Chairman of the Board of Directors, I was keeping contact between Mr. Nakagawa and Mr. Inagaki.



Ken Ueno

Sawatari, Kanagawa-ku, Yokohama City

June 19, 1948



COPY

Feb. 13, 1945

To: Mr. Nakagawa, Chairman of the Board of Directors

I beg you to consult with Executive-Director Inagaki regarding the troublesome question brought up by the Army Inspectors.

Lt. Takayanagi, former Munitions Inspector at YRC and Sub-Lt. Yoshida, the present Munitions Inspector at YRC made the following request to Executive-Director Inagaki having been unofficially instructed by Commander Sadaichi Nakagawa, Chief of Airplane Section of Aeronautical Ordnance Headquarters of the Munitions Ministry and the Chief Munitions Inspector at YRC, viz.

It is wrong that you people consider that every question has been smoothed out by transferring Mr. Ueno to Furukawa Electric. It is not the transfer of Mr. Ueno that the Army requests. Our object lies above that.

That is an absolute authority of Responsible Person for Production. Although Mr. Inagaki tells the Army that he is the absolute controller, but it is a subterfuge. If he has absolute authority, then why doesn't he convene a General Meeting and become President? Regarding this President question Mr. Inagaki replied to us August last year that he will do so later on when the General Meeting is convened, and he has not taken any step as yet.

At the recent personnel reshuffling also Mr. Inagaki failed to elevate new men of talent and after all isn't he still taking confidence in those who were Mr. Nakagawa's followers for many years? This is evidently because Mr. Inagaki is trying to be loyal to Mr. Nakagawa. In other words, he has absolutely no control power.

The above is the summary of the conversation and to which Mr. Inagaki replied in certain part with firm answers and the other part, skillfully obscuring the issue.

However, here is one trouble, that is an Ordinary General Meeting of Shareholders will be held on this coming 28th and as this has to be publicly notified, it will be known to these Inspectors.

If we do not take their proposal into consideration this time there is no telling what difficult question they may bring out next. On the other hand there is coming up another question of "Big Boss" for each group of industrialists. Among the candidates for "Big Boss" for the rubber industry:

Mr. Shinkyō Nakamatsu	President of Chuo Rubber Co.
Mr. Shojiro Ishibashi	President of Bridgestone Rubber Co.
Mr. Suekichi Nakagawa	Chairman of the Board of Directors of YRC
Mr. Heitaro Inagaki	Executive-Director of the above



Mr. Nakamatsu is sick in bed and Mr. Ishibashi is at present involved in the problem of illegal sale of rubber and as a result it will come to YRC. But then Mr. Nakagawa will no doubt be selected as "Big Boss" for the light metal circle. In that case Mr. Inagaki will be the most eligible person to be selected. At such instances, we will of course need strong support from the Munitions Ministry. At that critical moment it is very inadventageous to offend the feelings of the Inspectors.

In case this "Big Boss" question does not materialize, there is a tendency to unify all the rubber industry in the Kanto area and appoint a chief controller for the same. In this case there will be:

Mr. Noboru Matsumura	President of Meiji Rubber Co.
Mr. Zenkichi Sekiguchi	President of Fujikura Aeronautic Co.
Mr. Suekichi Nakagawa	Chairman of the Board of Directors of YRC
Mr. Heitaro Inagaki	Executive-Director of the above

Mr. Nakagawa cannot assume such post just the same. Here we need considerable support from Army Inspectors. They are really troublesome people because of the first mentioned question, but we cannot make frontal attack to them and again we cannot ignore them.

Mr. Inagaki told me to convey you the message that as he will be away on a business trip to Mye from the 11th but as he will come back to office on the 15th (day after tomorrow) he would appreciate if you will let him come to your office for discussion of the problem.

Ken Ueno, Secretary to the Chairman  
of the Board of Directors



TESTIMONY (Attachment No. 5)

I have previously testified to the fact that during the war I, as Administrator of the Yokohama Rubber Company, appointed Mr. Inagaki the Responsible Person for Production. Nevertheless, I gave instructions on all the important questions pertaining to management of business. As it now became necessary to give a more detailed explanation, I herewith submit the following evidences.

It was my intention to become Responsible Person for Production, but as the Army did not approve of this, I was obliged to select Mr. Inagaki for that. I remember that after Mr. Inagaki assumed the said post, I made a list of various items on which I demanded my approval as Administrator and ordered Mr. Ueno, my secretary at that time, to hand it to Mr. Inagaki.

The attached memo (the part added with pencil is my own handwriting) is the basis for the said instruction, and this memo was previously written by myself for the purpose of showing distinctly the matters on which I expected assistance of the Directors of the Yokohama Rubber Company.

According to my memory I selected roughly the following matters to give to Mr. Inagaki:

1. Business policy.
2. Matters pertaining to representing the Company against Furukawa Partnership, Goodrich and Furukawa Electric.
3. Personnel affairs and salaries and wages.
4. Budget, settlement of accounts and disposition of profit for each term.
5. Contracts for purchasing of important materials.
6. Sales policy and control of selling prices.
7. Decision of expenses for new enterprise and extraordinary disbursements.
8. Contracts for important sales and new appointment, revision or cancellation of agents.
9. Establishment and revision of the Company regulations.
10. Convocation of the Board of Directors Meetings and General Meetings of Shareholders.
11. Matters to be submitted for discussion to General Meeting of Shareholders.
12. Financing, deposit, loan, issuance of bills.



13. Acquisition of assets and liabilities and disposition of the same.
  14. Reorganization.
  15. Estalibhsment of new companies and investment.
- And other important questions pertaining to business management.

I understand that the instruction given to Mr. Inagaki was lost together with other documents by the fire at the time the Factory was bombed, but I submit the foregoing testimony based on my memory.

*S. Nakagawa*

Suekichi Nakagawa  
#46, Minamicho, Takanawa,  
Shiba, Minatoku, Tokyo

June 1948



**COPY**

- I. Questions on which the President is to make final decision.
  1. Administrative policy.
  2. Matters pertaining to representation of the Company against Furukawa Partnership, Goodrich and Furukawa Electric.
  3. Personnel affairs and salaries and wages.
  4. Budget and settled accounts each term.
  5. Monthly sales and production schedule.
  6. Contract for purchase of important materials
  7. Classification of products and cost.
  8. Decision of new products.
  9. Matters concerning inspection of products.
  10. Sales policy and selling price control.
  11. Decision of expenses for new work and extraordinary expenses.
  12. Important sales contract and new appointment, revision or cancellation of agents.
  13. Establishment and revision of the Company regulations.
  14. Convocation of Meeting of the Board of Directors and General Meeting of Shareholders.
  15. Procedures of law such as Commercial Law, Civil Law, Factory Law and all others.
  16. Application for patent and utility model.
  17. Applications to be submitted to Government offices.
  18. Transfer of shares.
  19. Issuance of Power of Attorney.
  20. Contributions.
  21. Financing, deposit, loan and issuance of bills.
  22. Acquisition of assets and liabilities and disposition of the same.
  23. Important contracts.
  24. Advertising, design, propaganda.
  25. Permission or rejection of the request to see the Factory.
  26. Important outside negotiations.
  27. Any others which are considered important.
- II. Questions to be handled for the President.
  1. Assist the President on matters to be decided by the President.



2. Administration of the operation within the scope of budget.
3. In case the President is unable to do so, take the chair at the Meeting of Key Personnel and the Meeting of the Board of Directors.



Testimony

*(Attachment No. 6)*

In view of the fact that I was in the post of the Chief of Aeronautical Ordnance Bureau of the Munitions Ministry during the war, I hereby submit the following testimony.

It was the policy that any one can represent only one company in compliance with the Munitions Company Law as Responsible Person for Production as a rule and not to authorize any one holding two offices. However, for certain companies because of their special characteristics we permitted one person to assume up to two posts concurrently as Responsible Person for Production or had to tolerate the fact that actual controlling power was being held by Chairman of the Board of Directors or President even though nominally someone ~~else~~ also was appointed Responsible Person for Production.

It was the extremely special case wherein Mr. Suekichi Nakagawa, President of Furukawa Electric Company and Nihon Light Metal Company was permitted to assume the posts of Responsible Person for Production for the both companies because of the important nature of these Companies as well as for the relations between them. He was also the Chairman of the Board of Directors of the Yokohama Company, but as the law did not permit him to become Responsible Person for Production of three different companies, Mr. Heitaro Inagaki was made Responsible Person for Production for the Yokohama Rubber Company, however, actual power was still in the hands of Mr. Nakagawa.

June 18, 1948

*S. Endo*

Fujimibashi, Irumagawa-machi,  
Iruma-gun, Saitama Pref.



TESTIMONY

(Attachment No. 7)

I was dispatched to the Yokohama Rubber Company as Munitions Inspector of the Army Aeronautical Headquarters or Munitions Inspector of the Munitions Ministry from July 1943 until the termination of was. The said Company was designated Munitions Company in May 1944 and when it became necessary to select Responsible Person for Production, the Company proposed that they wanted to appoint Mr. Suekichi Nakagawa, the Chairman of the Board of Directors. However, as Mr. Nakagawa was already Responsible Person for Production for both Furukawa Electric Company and Nihon Light Metal Company, I told the Company that the Munitions Ministry could not approve Mr. Nakagawa assuming one more post in addition as Responsible Person for Production of the Yokohama Rubber Company as it was against the Governmental policy.

As a result, the Company was obliged to appoint Mr. Heitaro Inagaki, the then Executive-Director, to the post, but the absolute authority of administrator was still kept by Mr. Nakagawa and internally Mr. Nakagawa was Director and the Chairman of the Board of Directors as before and Mr. Ken Ueno remained there in the capacity of Secretary to the Chairman of the Board of Directors in order to keep contact between Mr. Inagaki and Mr. Nakagawa.

Upon learning the above situation, at the instruction of ~~the late~~ Commander Sadaichi Nakagawa, who was the Chief of Airplane Division of the Aeronautical Ordnance Bureau of the Munitions Ministry and the Chief Munitions Inspector at the Yokohama Rubber Company, I gave order to stop Mr. Ken Ueno's attendance to the Company for the purpose of letting Mr. Inagaki acquire the absolute authority for management by cutting off communication with Mr. Nakagawa by means of Mr. Ueno.

In spite of the above steps taken, I could not see much result while I was stationed at the Yokohama Rubber Company.

I hereby testify that the foregoing is to be true and correct.

June 18, 1948

K. Takayanagi

#52-1, Kuwajima, Kori-machi,  
Date-gun, Fukushima Pref.



(Attachment No. 8)

Documentary Evidence Proving that the  
Applicant did not have the Authority  
or Control Power of the Highest  
Representative Director

The fact that I did not have the authority or control power of the substantial highest representative director while I was in the post of Executive-Director or Responsible Person for Production of the Yokohama Rubber Company was fully explained in my application for recognition and in Mr. Suekichi Nakagawa's testimony attached thereto submitted on the basis of Art. 6 and Art. 7 of the Elimination of Zaibatsu Control Law, but I wish to submit herewith the documentary evidences testifying to that fact.

1. Minutes of the 45th Ordinary General Meeting of Shareholders (draft)
2. Copy of the Report on the 45th Ordinary General Meeting of Shareholders.
3. Resolutions of the Meeting of the Board of Directors (draft).
4. Business Report for the 45th Term (draft).
5. Proposal to be circulated for decision.

Re: Deletion of registration of the Mukden Branch.

6. Resolution of the Meeting of the Board of Directors.
7. Proposal to be circulated for decision.

Re: Date of payment for the second call on the shares.

The copies of the seven documents listed above will prove the fact that the administrative power was in the hands of Mr. Nakagawa, the Chairman of the Board of Directors, even though I was in the post of Responsible Person for Production and it was necessary to get Mr. Nakagawa's seal on such matters as listed above.

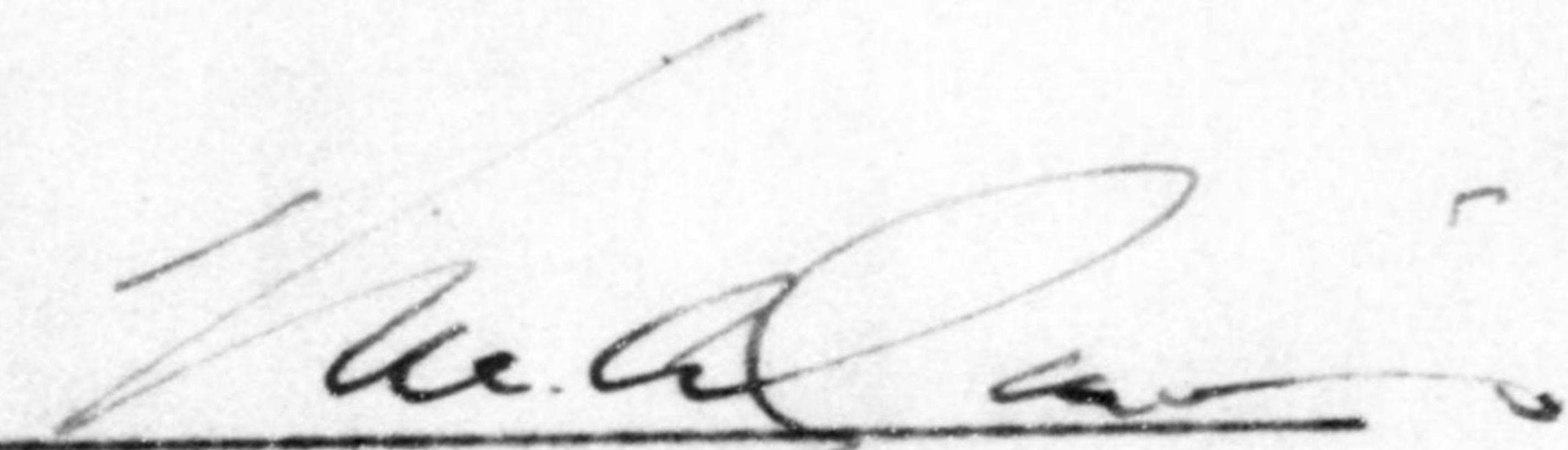
8. Table of Salary Raise for the first half of 1945.

Especially on such questions as personnel affairs and salaries I used to receive very strict restraint from him and he gave me the most minute instructions himself. The notation made on the cover of this table was written by Mr. Nakagawa himself.

The documents attached herewith are submitted as evidence, but as there is only one original for each others are all the copies, and those which are fairly large in volume are difficult to make complete copies, therefore, I am submitting



copies of only the essential parts of them.

  
Heitaro Inagaki



(Attachment 168-A)

Chairman of the Board of Directors (sealed)

Responsible Person for Production (sealed)

Manager Administrative Div. (sealed)

May 31, 1945.

Minutes of the 45th Ordinary  
General Meeting of Shareholders

(Draft)

The Yokohama Rubber Co., Ltd.



COPY

Minutes of the 45th Ordinary  
General Meeting of Shareholders

The 45th Ordinary General Meeting of Shareholders was held at 2 p.m. May 31, 1945, at the Head Office of Furukawa Electric Company, #8, 2-chome, Marunouchi, Kojimachiku, Tokyo.

Those present were as follows:

Total number of shareholders -	18	Total number of shares	500,000
Number present	-		-
Power of attorney	-		-
Total	-		-

Based on Art. 13 of the Company Contract Mr. Inagaki, Responsible Person for Production, presided and declared the meeting open and the following matters were discussed.

1. Re: To request approval on Balance Sheet and Inventory of Property as at March 31, 1945 and Business Report and Profit and Loss Statement for the period from Jan. 1, 1945 to March 31, 1945.
2. Re: Disposition of the Profit for the current term.

The above were submitted for discussion and the Chairman made report of the business results of the current term and explained the proposed plan for disposition of the net profit. Auditor reported that all the papers relative to account settlement submitted were correct and the proposed plan for disposition of the net profit was appropriate, and

- (1) The Balance sheet, Inventory of Property, Business Report and Profit and Loss were approved as originally submitted.
- (2) Proposed plan for disposition of the net profit of the current term was approved as submitted.

3. Re: Election of one Director to fill the vacancy created by the resignation of Mr. Kenkichi Hagiwara, Director.

The Chairman reported the resignation of Mr. Kenkichi Hagiwara and proposed to select a Director to fill the vacancy. It was unanimously agreed that the nomination be entrusted to the Chairman whereupon the Chairman appointed Kotaro ~~Washikawa~~ Yoshioka and Mr. Kotaro Yoshioka accepted the post of Director.



COPY

Minutes of the 45th Ordinary  
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3. Re: Election of one Director to fill the vacancy created by the resignation of Mr. Kenkichi Hagiwara, Director.

The Chairman reported the resignation of Mr. Kenkichi Hagiwara and proposed to select a Director to fill the vacancy. It was unanimously agreed that the nomination be entrusted to the Chairman whereupon the Chairman appointed Kotaro ~~Washikawa~~ Yoshioka and Mr. Kotaro Yoshioka accepted the post of Director.



4. Re: Presentation of gratuity to Mr. Kenkichi Hagiwara.

The above was submitted for discussion and it was unanimously approved to leave the question to Mr. Suekichi Nakagawa, the Chairman of the Board of Directors for his handling.

As all the questions were discussed and decided upon as above, the Chairman declared to adjourn the meeting at 2:- P.M.

In order to make clear the mainpoints of the proceedings and the results thereof, the present minutes are prepared and signed and sealed by the Chairman, Directors, Auditors and one of the shareholders present.

May. 31, 1945.

The Yokohama Rubber Co., Ltd.



(Attachment No. 8-B)

Responsible Person for Production (sealed)  
Manager Administrative Dept. (sealed)  
Manager Accounting Div. (sealed)  
Manager Administrative Div. (sealed)

**COPY**

To: Shareholder

Mr.

May 31, 1945

Report of the 45th Ordinary General  
Meeting of Shareholders

Dear Sir:

This is to advise you that the following decisions have been made at the 45th Ordinary General Meeting of Shareholder held to-day.

We are remitting you separately the dividends. Upon receipt of the same will you please send the attached receipt to the Administrative Division of the Yokohama Rubber Company, #7-2 5-chome, Tamuracho, Shibaku, Tokyo after duly signed and sealed with your seal previously registered with us.

Very truly yours,

The Yokohama Rubber Co., Ltd.  
#131, 2-chome, Heiancho,  
Tsurumiku, Yokohama.

- Proposal 1. Balance sheet and Inventory of Property as at March 31, 1945 and Business Report and Profit and Loss Statement for the period from Jan. 1, 1945 to Mar. 31, 1945 were submitted for approval and were approved as originally submitted.
- Proposal 2. The method of disposition of the profit for the present term was approved as original plan.
- Proposal 3. Re: Election of one Director to fill the vacancy created by the resignation of Director Mr. Kenkichi Hagiwara. Mr. Kotaro Yoshioka assumed the post of Director.
- Proposal 4. Re: Gratuity for Mr. Kenkichi Hagiwara. It was agreed that this will be entrusted to Mr. Suekichi Nakagawa, the Chairman of the Board of Directors.



(Attachment No. 8-B)

Responsible Person for Production (sealed)  
Manager Administrative Dept. (sealed)  
Manager Accounting Div. (sealed)  
Manager Administrative Div. (sealed)

**COPY**

To: Shareholder

Mr.

May 31, 1945

Report of the 45th Ordinary General  
Meeting of Shareholders

Dear Sir:

This is to advise you that the following decisions have been made at the 45th Ordinary General Meeting of Shareholder held to-day.

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- Proposal 2. The method of disposition of the profit for the present term was approved as original plan.
- Proposal 3. Re: Election of one Director to fill the vacancy created by the resignation of Director Mr. Kenkichi Hagiwara. Mr. Kotaro Yoshioka assumed the post of Director.
- Proposal 4. Re: Gratuity for Mr. Kenkichi Hagiwara. It was agreed that this will be entrusted to Mr. Suekichi Nakagawa, the Chairman of the Board of Directors.



(Attachment No. 8-B)

Responsible Person for Production (sealed)  
Manager Administrative Dept. (sealed)  
Manager Accounting Div. (sealed)  
Manager Administrative Div. (sealed)

**COPY**

To: Shareholder

Mr.

May 31, 1945

Report of the 45th Ordinary General  
Meeting of Shareholders

Dear Sir:

This is to advise you that the following decisions have been made at the 45th Ordinary General Meeting of Shareholder held to-day.

We are remitting you separately the dividends. Upon receipt of the same will you please send the attached receipt to the Administrative Division of the Yokohama Rubber Company, #7-2 5-chome, Tamuracho, Shibaku, Tokyo after duly signed and sealed with your seal previously registered with us.

Very truly yours,

The Yokohama Rubber Co., Ltd.  
#131, 2-chome, Heiancho,  
Tsurumiku, Yokohama.

- Proposal 1. Balance sheet and Inventory of Property as at March 31, 1945 and Business Report and Profit and Loss Statement for the period from Jan. 1, 1945 to Mar. 31, 1945 were submitted for approval and were approved as originally submitted.
- Proposal 2. The method of disposition of the profit for the present term was approved as original plan.
- Proposal 3. Re: Election of one Director to fill the vacancy created by the resignation of Director Mr. Kenkichi Hagiwara. Mr. Kotaro Yoshioka assumed the post of Director.
- Proposal 4. Re: Gratuity for Mr. Kenkichi Hagiwara. It was agreed that this will be entrusted to Mr. Suekichi Nakagawa, the Chairman of the Board of Directors.



(Attachment No. 8-c)

Dec. 1, 1944

**COPY**

Chairman of the Board of Directors (sealed)

Responsible Person for Production (sealed)

Officer in charge (sealed)

Resolution of the Meeting of the Board of Directors

(Draft)

The Yokohama Rubber Co., Ltd.



Resolution of the Meeting of the Board of Directors

Date of the Meeting - Dec. 1, 1944

Place of the Meeting - The Yokohama Rubber Company  
#131-2, 2-chome Heiancho  
Tsurumiku, Yokohama.

Matters to be discussed.

Re: Collection of the second call on the unpaid shares.

1. To collect a total of ¥ 5,875,000, ¥ 25 per share,  
as second call on the 235,000 shares unpaid.

2. The date of payment is to be Dec. 20, 1944.

We resolve as above.

Provided that the above is to become effective when we  
are given permit from the authorities based on the  
Temporary Capital Adjustment Law.

Dec. 1, 1944

The Yokohama Rubber Company

Heitaro Inagaki      Responsible Person  
                                 for Production

Suekichi Nakagawa      Director

Kenkiichi Hagiwara      "

Ken Takemura              "

Sadayoshi Usami         "

Tetsutaro Hasegawa      "

Isuzu Sugimoto           "



(Attachment No. 8-D)

To: The Chairman of the Board of Directors (sealed)

Responsible Person for Production ( " )

Manager Administrative Dept. ( " )

**COPY**

Clerk in charge (sealed)

The 45th Business Report (Draft)

(From - Jan. 1, 1945)

(To - Mar. 31, 1945)

The Yokohama Rubber Co., Ltd.

# 131-2, 2-chome, Heiancho

Tsurumiku, Yokohama.



The 45th Business Report of the Yokohama Rubber Co., Ltd.

We herewith report our business matters during Jan, 1, 1945 and Mar. 31, 1945.

1. Business Outcome

Based on the resolution of the last Ordinary General Meeting of Shareholders this 45th term covers only the 3 months period from Jan. 1, 1945 to Mar. 31, 1945, and as a result we were not particularly successful in realizing the result of increased production for decisive battle, but we are pleased to say that we were able to show considerable result fulfilling the requirements of the Army and Navy authorities.

2. General Meeting of Shareholders.

Ordinary General Meeting of Shareholders.

The 44th Ordinary General Meeting of Shareholders was held at 11 A.M. on Feb. 28, 1945, at Furukawa Electric Company's Head Office at #8, 2-chome, Marunouchi, Kojimachiku, Tokyo.

Total number of shareholders - 18      Total number of shares - 500,000

Shareholders present and  
Power of Attorney presented - 18      Total number of shares represented  
- 500,000

- (1) Approval requested on Balance Sheet and Inventory of Assets as of Dec. 31, 1944 and on Business Report and Profit and Loss Statement for the period from Jan. 1, 1944 to Dec. 30, 1944.
- (2) Method of disposal of the profit for the present term.
- (3) Re-election of 6 Directors and 2 Auditors whose terms of office have expired.
- (4) Resignation of one Director and selection of 2 Directors.
- (5) Revision of the Company Contract  
Revision of Articles 1,2,3,4,5,6,7,8,9,10,13,14,17,25, 26,27,28 and 29 of the present Company's Contract as follows:

Art. 1. The name of the Company is "Yokohama Gomu Seizo Kabushiki Kaisha".



Art. 2. The location of the Main Office is the City of Yokohama.

Art. 3. The objects for which this Company is formed are as follows:

(1) To manufacture and sell rubber of the six Directors, Messrs. Suekichi Nakagawa, Heitaro Inagaki, Kenkichi Hagiwara, Ken Takemura, Tetsutaro Hasegawa and Isuzu Sugimoto, and the two Auditors Messrs. Ryoze Hiranuma and Toyokichi Kimura as well as the resignation of Director Sadayoshi Usami and the new appointment Messrs. Sadayoshi Usami and Shukuro Amamoto as Directors, also to make the object of the business of the Company; "(1) To manufacture and sell rubber goods, goods of which rubber is a component part, other articles which may be used for the same purpose as rubber goods, synthetic resin, chemicals, and raw materials and accessory articles which may be required for such purpose, and to do any such business as may be carried on in connection therewith."

"(2) To invest in any business of the same nature as are mentioned in the preceding clause."

The term of existence of the Company to be "ninety-nine years in full, computed from the date of the formation of the Company. Provided that this may be extended by the resolution of the General Meeting of Shareholders."

The restriction governing transfer of goods, goods of which rubber is a component part, other articles which may be used for the same purpose as rubber goods, synthetic resin, chemicals and raw materials and accessory articles which may be required for such purpose, and to do any such business as may be carried on in connection therewith.

(2) To invest in any business of the same nature as are mentioned in the preceding clause.

Art. 4.

The capital of the Company shall be twenty-five million yen (Yen 25,000,000).

Art. 5.

To be deleted.

Art. 6.

The term of existence of the Company is ninety-nine years in full, computed from the date of the formation of the Company. Provided that this



may be extended by the resolution of the General Meeting of Shareholders.

Art. 9. The share certificates of the Company shall invariably bear the name of the holder, and shall be in the four denominations viz., one, ten, one-hundred or one-thousand.

Art.10. The shares of the Company may not be transferred to other than Furukawa Electric Company without the approval of the Board of Directors.

Art.13. General Meeting of Shareholders shall be convened in May and November every year.

Art.14. }  
Art.17. }  
Art.25. } To be deleted.  
Art.26. }  
Art.27. }

Art.28. The Company shall settle its accounts on March 31st and September 30th each year.

Art.29. The Company shall regard the surplus that remains after deducting the various expenditures and losses from the total income each term as the Company's profit and it shall be disposed of as below:

- Tax reserve fund
- Legal reserve fund ..... not less than 5%
- Special reserve fund
- Retiring allowance
- Bonus to Directors ..... not exceeding 10%
- Dividend
- Amount carried forward to the ensuing period

Aside from the preceding items, the profit may be disposed of in conformity with the provision of law and ordinance.

The foregoing was discussed and (1) and (2) were unanimously approved.

As for (3) the six Directors, Suekichi Nakagawa, Heitaro Inagaki, Kenkichi Hagiwara, Ken Takemura, Tetsutaro Hasegawa and Isuzu Sugimoto, and the two Auditors, Ryozo



Hiranuma and Toyokichi Kimura were each re-elected and they accepted their reappointments.

As regards (4) Director Sadayoshi Usami tendered his resignation. Further, as regards increasing the number of Directors by two, Mr. Sadayoshi Usami and Shukuro Amamoto were selected and both of them accepted the post.

(5) was approved as originally submitted. After deleting Articles 5,14,17,25, 26 and 27, each article shall be moved up respectively making the total number of the articles of the Company Contract 24.

3. General Affairs.

Registration. Discontinuation of our Branch at #38, Chiyodadori, Yamatoku, Mukden was registered at the the Yokohama District Court on Jan. 11, 1945 and the Mukden District Court on Jan. 31, 1945.

Registration was applied and accepted at the Yokohama District Court on Mar. 7, 1945 covering the reappointment the share to be "may not be transfered to other than Furukawa Electric Company without the approval of the Board of Directors."

Shares. Transfer of shares . -2, involving 2,100 shares. Number of shareholders at of March 31st - 18

Others. In accordance with the revision of the Company Contract effected at the 44th General Meeting of Shareholders held on Feb. 28, 1945, the months' period from Jan. 1, 1945 to Mar. 31, 1945 shall be regarded as the 45th term.



Balance Sheet  
As at March 31st 1945

<u>Amount</u>	<u>Item</u>	<u>Amount</u>
35,065,474.52	Fixed Assets	
18,200,045.34	Investments	
342,955.85	Reserve for Retiring Allowance to Factory Workers Deposited	
28,071,666.22	Inventories	
10,628,596.29	Customer's Account	
1,587,600.00	Bills Receivable	
9,954,542.95	Short-Term Credit and Deferred Charges	
7,657,009.51	Contra-Account for Syonan Factorie's Loans	
4,721,857.39	Cash Account	
	<u>Liabilities and Net Worth</u>	
	Capital Stock Paid In	25,000,000.00
	Legal Reserve	1,450,000.00
	Special Reserve	1,720,000.00
	Reserve for Expansion	750,000.00
	Reserve for Bad Account	1,286,600.00
	Reserve for Retiring Allowances to Salaried Employees	1,558,625.28
	Reserve for Retiring Allowances to Factory Workers	342,955.85
	Loans	40,605,638.00
	Bills Discounted	1,587,600.00
	Account Payable	13,833,402.11
	Employee's Deposits	1,994,780.81
	Short-Term Liabilities and Referred Credits	17,665,881.17
	Contra-Account for Syonan Factorie's Loans	6,600,820.99
	Surplus	783,906.51
	Profit Account	1,049,537.45
116,229,748.07	Total	116,229,748.07



Inventory of Property

Inventory of Property is omitted because it is similar to that shown in the Balance Sheet under "Asset".

## Profit and Loss Account

Surplus at Beginning Period	¥ 1,049,537.45
<u>Profit for Current Term</u>	<u>783,906.51</u>
Total	<u>¥ 1,833,443.96</u>

## Disposition of Accumulated Undivided Profits

Provision for Current Term Legal Reserve	¥ 400,000.00
Provision for Current Term Income Tax	32,500.00
Provision for Current Term Reserve for Retiring Allowances to Salaried Employees	50,000.00
Provision for Current Term Reserve for Expansion	50,000.00
Provision for Bonuses out of Profit	15,000.00
Dividends (8% per year)	500,000.00
Balance of Free Surplus Proposed to be Carried Forward	<u>785,943.96</u>
Total	<u>¥ 1,833,443.96</u>



We hereby report as above.

May 31, 1945

The Yokohama Rubber Co., Ltd.

Suekichi Nakagawa	Chairman of the Board of Directors
Heitaro Inagaki	Responsible Person for Production Executive-Director
Ken Takemura	Officer in charge of Production Managing-Director
Sadayoshi Usami	Officer in charge of Production Director
Kenkichi Hagiwara	Director
Tetsutaro Hasegawa	"
Isuzu Sugimoto	"
Shukuro Amamoto	"

We have duly audited the foregoing and found it correct.

Ryozo Hiranuma	Auditor
Toyokichi Kimura	"



(Attachment No. 8-F)

COPY

Resolution of the Meeting of  
the Board of Directors  
(Draft)

Jan. 10, 1945

THE YOKOHAMA RUBBER COMPANY, LTD.



Resolution of the Meeting of Board of Directors

Date of meeting: Jan. 10, 1945

Place of meeting: The Yokohama Rubber Co.  
#2-131, Heiancho, 2-chome,  
Tsurumiku, Yokohama

Matter for discussion:

Discontinuation of Branch.

To discontinue our branch located at #38, Chiyoda-  
dori, Yamato-ku, Mukden on and after Jan. 10, 1945.

The above has been resolved.

Jan. 10, 1945

THE YOKOHAMA RUBBER CO., LTD.

Suekichi Nakagawa, Director  
Chairman of the Board of  
Directors  
Kenkichi Hagiwara, Representative Director  
Heitaro Inagaki, Executive-Director  
Ken Takemura, Director  
Sadayoshi Usami, "  
Tetsutaro Hasegawa, "  
Isuzu Sugimoto "



(Attachment 108-78)  
Proposal to be circulated (for approval) #524

COPY

Submitted on Nov. 30, 1944

Approved on Dec. 3, 1944

Proposed by: Deputy Manager  
of Administrative  
Dept. (sealed)

Chairman of the Board of Directors (sealed)

Responsible Person for Production (sealed)

Manager of Accounting Division (sealed)

Manager of General Affairs Division (sealed)

Subject: Date of the collection of the second call

As regards the second call on the new shares for capital increase, we have submitted our application for permit for issuance of notice for the call based on the Temporary Capital Adjustment Law, and as we understand that the permit will be granted in one of these days, we would like to collect the payment as follows for which your approval is herewith requested.

Date of payment Dec. 20, 1944 (Wed.)

Amount of payment ¥ 5,875,000 (¥ 25 per share)

Further, it is our desire to make it appear as if the Board of Directors' Meeting to decide the collection of the second call on unpaid shares was held on Dec. 1st by circulating the relative documents.



(Attachment # 8-H)

COPY

June 23, 1945.

The Chairman of the Board of Directors (sealed)

Table of Salary Raise

First half 1945.

1. General readjustment. Do not approve those are too early.
2. Must be less than 10% (7.8%)
3. Must adjust unfairness for Keio graduates.
4. Class "C" must be weeded out at this time.
5. Original plan appears to lack prudence.
6. There are some employees not as yet approved by the Chairman of the Board of Directors.

Responsible Person for Production (sealed)

(Remarks) As this table is bulky and difficult to make complete copy, we submit only the copy of the cover, omitting the contents.



(Attachment No. 8-E)

Proposal to be circulated (for approval) # 543

Submitted on Dec. 27, 1944

Approved on Dec. 29, 1944

COPY

Proposed by: Manager of General Affairs  
Division (sealed)

Chairman of the Board of Directors (sealed)

Responsible Person for Production (sealed)

Manager of Business Dept. (sealed)

Deputy Manager of Administrative Dept. (sealed)

Subject: Registration of the Discontinuation of Mukden Branch

Our Mukden Branch has already been discontinued and although we have been holding the cancellation of the registration at the request of the said office, we now consider it unnecessary to continue the said branch in view of the prevailing situation at present. Not only it requires unnecessary maintenance expenses, but as all registrations done by the Head Office are required to be done by the branches involving unnecessary work and expenses, we would like to cancel the registration of the said branch, and hence the present proposal is submitted.



NAME DAIZO TODO

No. \_\_\_\_\_ Name of Company HINODE KISEN K.K.

個人調査書

(記載上の一般的注意)

一、本調査書は、三通提出しなければならない。

二、調査書は、日本文及び英文で記入する。その場合、英文記載事項は対応頁の日本語に照應するものとする。日英  
両文間に相違がある場合は、英文によるものとする。

三、記載事項は、楷書(英文の場合は大文字活字體)で明瞭に記入しなければならない。

四、各記載事項は、空白のまゝにしないよう正確に且つ良心的に記入しなければならない。

五、各記載事項中該當事項のない場合は「該当しない」又は「該當事項なし」等の文句を用いて記入しなければならない。  
ない。

六、記載すべき空欄に充分の餘白がない場合は、補助紙を用い、「補助紙に続く」等の字句を記入して、いずれの記  
載欄の補助紙として用いたかを明かにしなければならない。

七、この調査書の重要な事項について虚偽の記載をし又は事實をかくした記載をした者は、財閥同族支配力排除法第  
三十一條の規定により處罰せられる。

REJECTED Aug. 30, 1948  
却 昭和23年 8月30日

Seikichi Kawazoe

日之出汽船株式會社 第 號

氏名

藤堂大藏



個人調査書

一、姓名(振假名をつけること)

藤堂大藏

二、従来使用し又は一般に通用している他の名稱(通稱、筆名等)

該当事項ナシ

三、生年月日(年齢数え年)

明治九年正月拾叁日生  
七拾叁歳

四、出生地(都道府縣)

三重縣

五、現住所(略記しないこと)及び電話番号

東京都目黒区中根町一七九九番地

六、本籍地(略記しないこと)

三重縣志那川町西鷹跡町三〇番地



Page 1

Questionnaire

1. Name (In full).

DAIZO TODO

2. Other names which you have used or by which you have been known.  
(alias or penname).

None

3. Date of birth (age).

March 13, 1876.

73 Years old

4. Place of birth (prefecture).

Mie Prefecture

5. Present address (in full) and telephone number.

1799 Nakane cho, Meguro ku, Tokyo

6. Permanent address (in full).

380 Nishitakato machi, Hisai machi

Ichishi gun, Mie Prefecture.



七、現に保有し又は就こつとする財閥、制限、從屬又は關係會社における役員としての地位

(一) 會社の名稱及び財閥系統(昭和二十年九月二日以降稱號變更があつた場合は舊稱號を含む)

日之出汽船株式會社

(二) 財閥會社、制限會社、從屬會社又は關係會社の區分(財閥會社の場合には更に直系、準直系又は傍系の區分)

從屬會社

(三) 地位

取締役社長

(四) 就任の豫定日

現在就任中ニシテ許可已ハ引キ續キ就任

八、前項の他本人の保有するすべての身分及び職業

日之出産業株式會社取締役

九、財閥としての指定者との親族關係

(一) 關係の有無及び有りとなればその詳細(財閥同籍者との親族關係を含む)

關係ナシ

(二) 指定者か指定された日において指定者同一戸籍内にあつたことの有無

該當事項ナシ



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7. Position of official in company which you hold or for which you are under consideration.

a. Name of company and the lineage of Zaibatsu where the company belongs. (In case name of the company has been changed after 2 September 1945 the former name will also be given.)

**HINODE KISEN CO., LTD**

b. Classification of Zaibatsu, restricted, subsidiary or connected company (in the case of Zaibatsu company, the classification of the direct affiliate, indirect affiliate or associate company will also be given.)

**Subsidiary Company**

c. Position.

**President**

d. Scheduled date of assumption of the position.

**Actually assuming and considering to hold continuously if permitted.**

8. All other positions and professions which you hold now.

**Official of HINODE SANGYO CO., LTD.**

9. Family relationship with the persons designated as Zaibatsu.

a. Existence or not of the relationship and its details, if any. (including relationship with the Zaibatsu family members.)

**None**

b. Whether or not you were on the same family register with the designated persons on the day of their designation.

**None**



七、職業の履歴

註一、本欄の會社團體とは財閥會社に限らずあらゆる會社團體を含むものとし、團體中特に組合、協會、協議會等の經濟團體については詳細に記入すること

註二、職務内容に關し本人の地位から當然豫想せられる職務を事實上擔當していなかつた場合には本人が實際に擔當していた職務内容及び本人に代わり當該地位の管轄たるべき職務を事實上擔當していた者の氏名を記入すること

註三、本人が役員として又は役員の特遇の地位にて勤務した會社が財閥會社たる場合には、左の事項を附記すること  
(1) 本人の役員としての就任及び退任の時における當該會社の株式の割以上の所有者の氏名及び持株率  
(2) 本人が勤務した期間における他の役員の名、地位及び就任退任年月日

就職及び退職日附	會社團體等の名稱	地位(職員たる場合を含む)	職務内容(詳細に)	會社團體等の事業内容及び所在地
昭和二十三年入社 其後就職	株式會社 台灣銀行	香港支店長 上海支店長		銀行業 台灣 今 右 中華民國香港 今 右 上海
大正七年五月入社 昭和六年五月就職	株式會社 日本郵船株式會社	支配人	株式會社 日本郵船株式會社	銀行業 有価証券の取得利用 海運業 東京郵船株式會社 石炭 東京郵船株式會社 石炭 東京郵船株式會社
昭和七年九月	株式會社 順安銀行株式會社	支店長		石炭 順安銀行株式會社
昭和十年五月	株式會社 小倉鐵道株式會社	監査役		探金 朝鮮 順安銀行株式會社
昭和十三年六月	株式會社 千代田建設株式會社	監査役		探金 千代田建設株式會社
昭和十三年十月	株式會社 千代田建設株式會社	監査役		探金 千代田建設株式會社
昭和十三年十月	株式會社 千代田建設株式會社	監査役		探金 千代田建設株式會社
昭和十三年十月	株式會社 千代田建設株式會社	監査役		探金 千代田建設株式會社
昭和十三年十月	株式會社 千代田建設株式會社	監査役		探金 千代田建設株式會社
昭和十三年十月	株式會社 千代田建設株式會社	監査役		探金 千代田建設株式會社
昭和十三年十月	株式會社 千代田建設株式會社	監査役		探金 千代田建設株式會社







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10. Chronological record of profession and employment.

Note 1: "Organization or company" mentioned in this column include any organization or company other than Zaibatsu company. With reference to organizations, relationship with economic organizations such as union, association or conference etc. will particularly be given in detail.

Note 2: In case you did not, in fact, handle duties for which you have been authorized, duties and powers which you actually handled and name of the person who dealt with duties originally authorized for you will be given.

Note 3: With reference to the Zaibatsu company where you served as official or as a person accorded with the status of official, the following entries are additionally required.

- a. Name and stock-holding percentage of stock-holders owning 10 per cent or more of the total stock of the company at the time of your assumption of office and retirement.
- b. Name, position and dates of appointment and retirement of other officials of the company during the period when you served.

Dates of employment and retirement.	Name of company or organization where you served.	Status of the position (including position as ordinary personnel.)	Duties and powers (in detail).	Substance of business of organization or company where you served and its location.
1899	Taiwan Bank " " "			Banker Formosa " "
Dec. 1918	Asano Chuya Bank Asano Dozoku Co Ltd.,		Managed financial section and general director. Consultant	Manager Tokyo Stock exchanger & Shipping business. Tokyo.
Dec. 1926	Hinode Nisen Director		"	Coal Tokyo
Apr. 1931	Asano Sekitan Sentetsu Co Ltd.		"	Coal & Mining
Sept 1932	Asano Uriyu Tanke Co Ltd		"	Mining Mining Korea
Sept 1932	Jun-anKogyo Co., Ltd		"	
Dec, 1935	Kokufa Chikko Co Ltd	Controller	Consultant	Reclaim Building Tokyo



Jun 1937	Chiyoda Fatemono Co Ltd	Director	Consultant	Reclaim building Tokyo
Dec 1938	"	"	"	"
Dec 1938	"	Controller	"	"
Aug 1938	Asano Hoken Co., Ltd	Director	"	Insurance Tokyo
Jul 1940	Hinode Kisen Co Ltd	President	Management & Directing.	Shipping Tokyo.
Mar 1941	Hinode Sangyo Co., Ltd	Director	Consultant	Lumber Tokyo
Aug. 1942	Dainihon Kogyo Co Ltd "	"	"	Mining Tokyo
Oct 1942	Kanto Denki Kogyo Co Ltd	Controller	"	Electric equip- ment, Tokyo
Jul 1944	Asano Honsha Co Ltd	Director	"	Stock Exchange Tokyo
Dec 1944	Hokkaido Kogyo Co Ltd "	"	"	Agricultural equipment Hokkaido
Feb 1946	Hinode Suisan Co Ltd	"	"	Fishery Tokyo
Dec 1946	Asano Sekitan Co., Ltd	"	"	"
"	Asano Uriyu Togyo Tanko	"	"	"
"	Jun-an Kogyo Co., Ltd	"	"	"
"	Kokura Chikko Co., Ltd	Controller	"	"
"	Chiyoda Fatemono Co.,	"	"	"
"	Asano Hoken	Director	"	"
"	Dainihon Kogyo	Director	"	"
"	Kanto Denki Kogyo Co Ltd	Controller	"	"
"	Hokkaido Kogyo Co Ltd	Director	"	"
"	Asano Honsha Co., Ltd	"	"	"
"	Hinode Suisan Co., Ltd	"	"	"