

How can we work better together? Part 1

WikiIndaba - Tunis 2018

Friday, March 16



Raise your hands!

- ❖ Who has worked with other Wikimedia affiliates on a specific project?
- ❖ Who has worked with external partners on a project?
- ❖ Who has sought funding together with a partner?
- ❖ Who would like to expand their collaboration with partners?

What we know

- ❖ Everyone in the movement works with partners: either external partners or partners within the movement
- ❖ External partners: GLAMs, schools, NGOs, government, public institutions, media
- ❖ Movement partners: other affiliates, WMF, different communities

What happened?

- ❖ A bunch of us thought: we can do better!
- ❖ There is so much experience and knowledge around working with partners, but we share so little of it within the movement.
- ❖ Partnerships track (WMConference), partnerships group, partnerships workshop (2 x Berlin), partnership workshops at regional conferences
- ❖ Many people work towards improve and expanding collaboration within our movement – some even in this room!

And why all that?

- ❖ If we work with partners, we can achieve more and have a greater impact!
- ❖ Working as partners within the movement will make us more effective in using existing resources and will build a stronger movement
- ❖ Only if we work well together and share our knowledge, we will be able to achieve our vision for a movement in 2030



WikiIndaba 2017

3 main themes emerged from our Partnerships workshop:

1. The need to grow and maintain a **Community**
2. Clear and concise **Communication**
3. Constant and efficient **Outreach**

Partnerships Workshops 2017

4 themes emerged from our workshop,
based on the new strategic direction:

1. Diversity and Alignment
2. Resources and Structures
3. Collaboration, Learning and Sharing
4. Trust and Culture





**And more than anything, many
questions were posed!**

Some of our questions

Culture and Trust

1. How do we create trust between our communities and new partners?
2. How do we build trust within the movement?
3. How can the movement grow into a culture of service and equity?

Structure and Resources

1. How do we improve the current structures to create the environment for an inclusive and participatory movement?
2. What are the roles of the various constituents in the movement?
3. How does the movement approach to obtaining funding have to change with the new strategic direction?
4. What is the kind of change required for distribution of resources in order to achieve diversity and equity?

Some of our questions

Diversity and Alignment

1. How do we as a movement grow in our diversity while retaining alignment on Wikimedia values and vision?
2. To what extent do we need to be aligned with our partners and allies and how do we get there?
3. How do we make sure we are ready to partner in terms of resources and competencies?

By alignment we mean functioning basically as one movement, having same core values, similar understanding of who we are and why and how we operate, as well as future goals that support each other.

Sharing and Learning

1. How do we ensure organizational learning?
2. How do we encourage partners to share experience and lessons learned?
3. How can we localize lessons learned?
4. How can we learn from failures of others?



Now: what are your questions?


**How can we work better
together?**



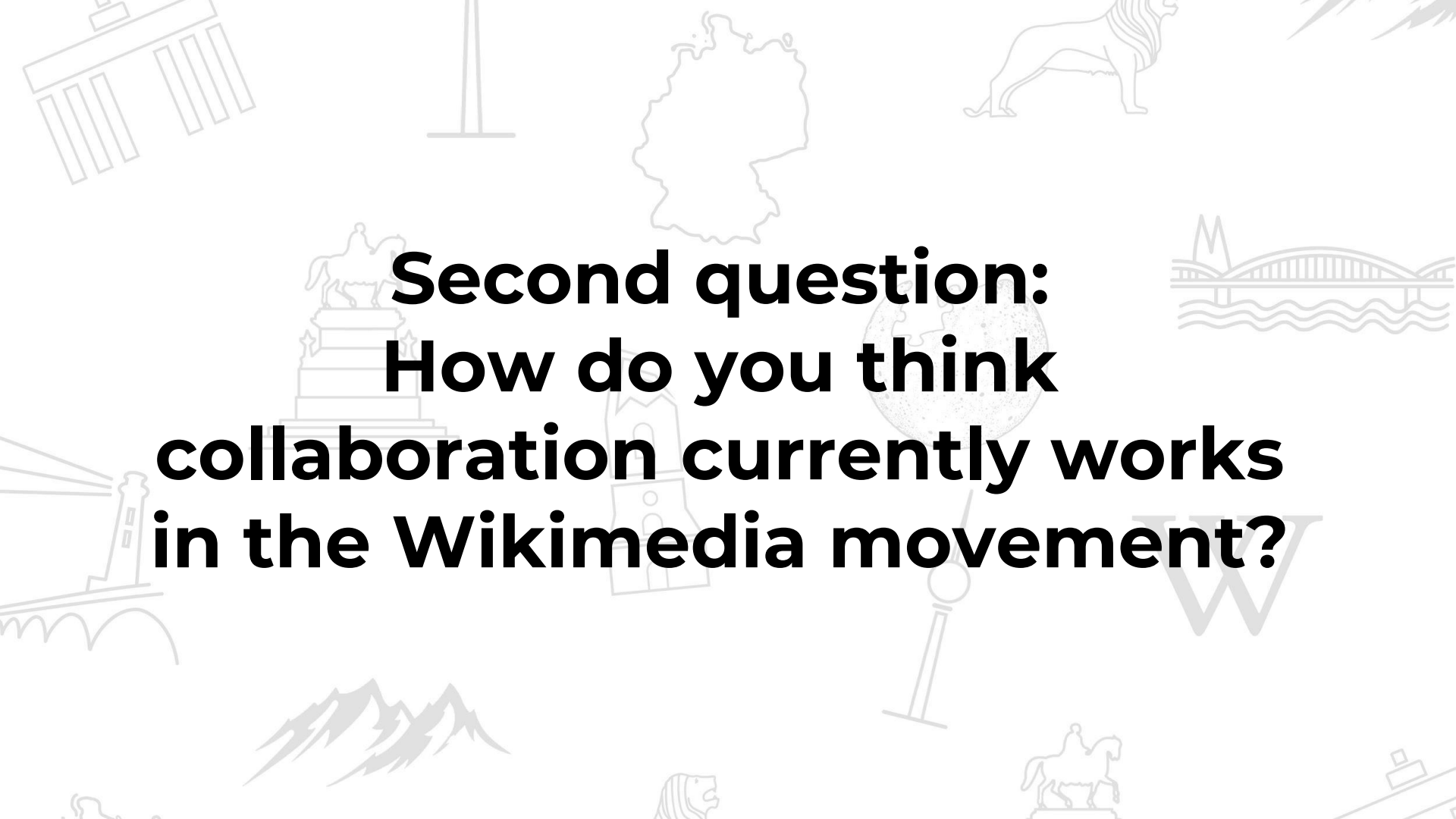
But first, please get up!

Partnerships within the movement

- ❖ Collaboration on projects, programs, grants, events and much more
 - ❖ Collaboration between affiliates (chapters, user groups, thematic orgs)
 - ❖ Collaboration between a chapter/user group and the WMF
 - ❖ Collaboration between an affiliate and a Wikipedia community
 - ❖ Collaboration between an affiliates and the FDC
 - ❖ Also includes partnerships where you get money from your partner to run your program!
-
- ❖ Not: Partnerships with companies, other NGOs, public institutions



**First question:
How long have you been
involved with the Wikimedia
movements and its projects?**



**Second question:
How do you think
collaboration currently works
in the Wikimedia movement?**



**Third question:
How do you think
collaboration currently works
within the African community?**



Hichem Bekhti, Conference Wiki Indaba 2018 -
Tunis (16-18 Mars 2018) 40, CC BY-SA 4.0



Hichem Bekhti, Conference Wiki Intaba 2018 - Tunis
(16-18 Mars 2018) 36, CC BY-SA 4.0



Now it's time for group work!

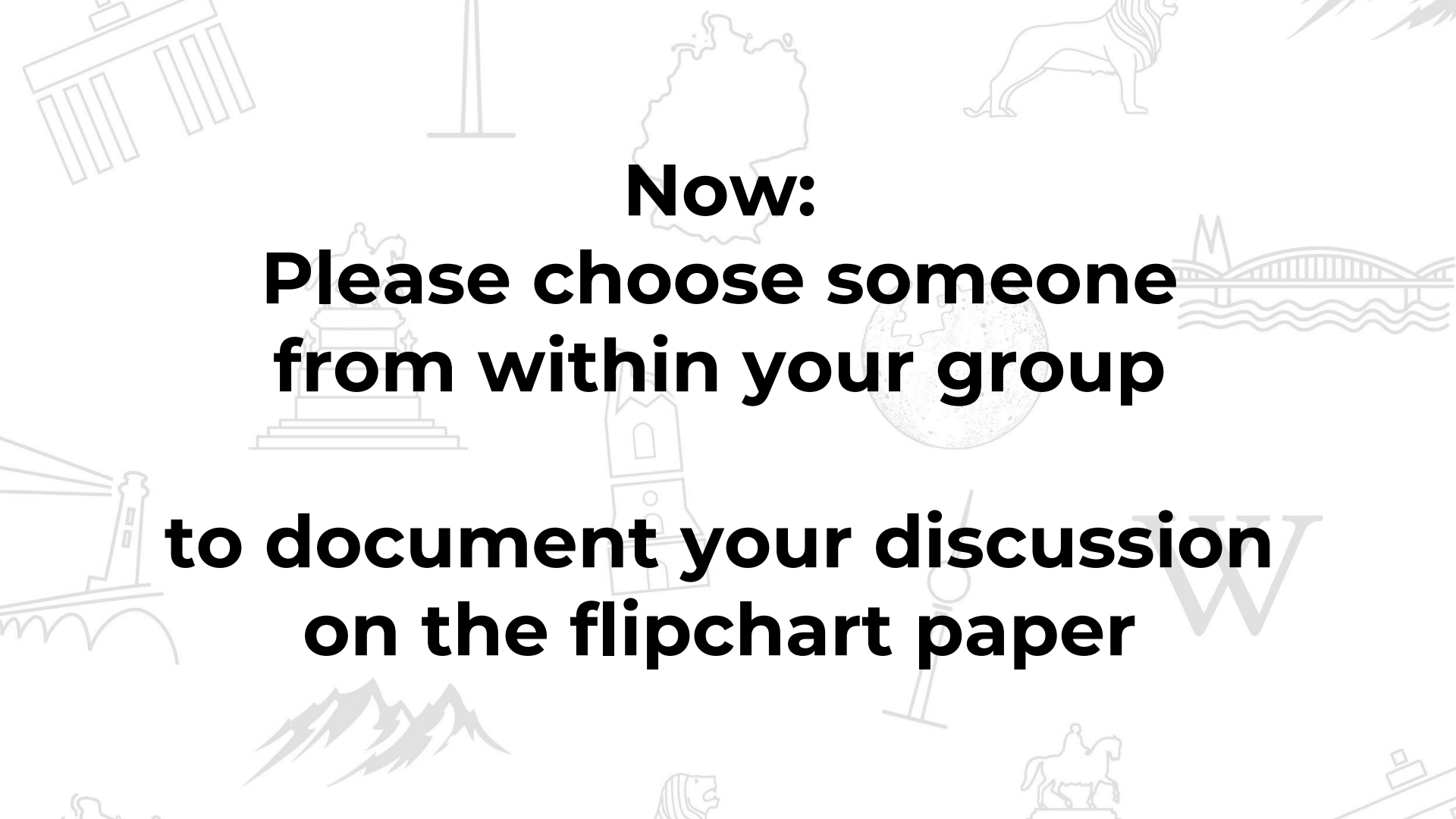
**Please find three other people
that you don't know very well
for the next exercise**



You need a few materials!

Please pick up:

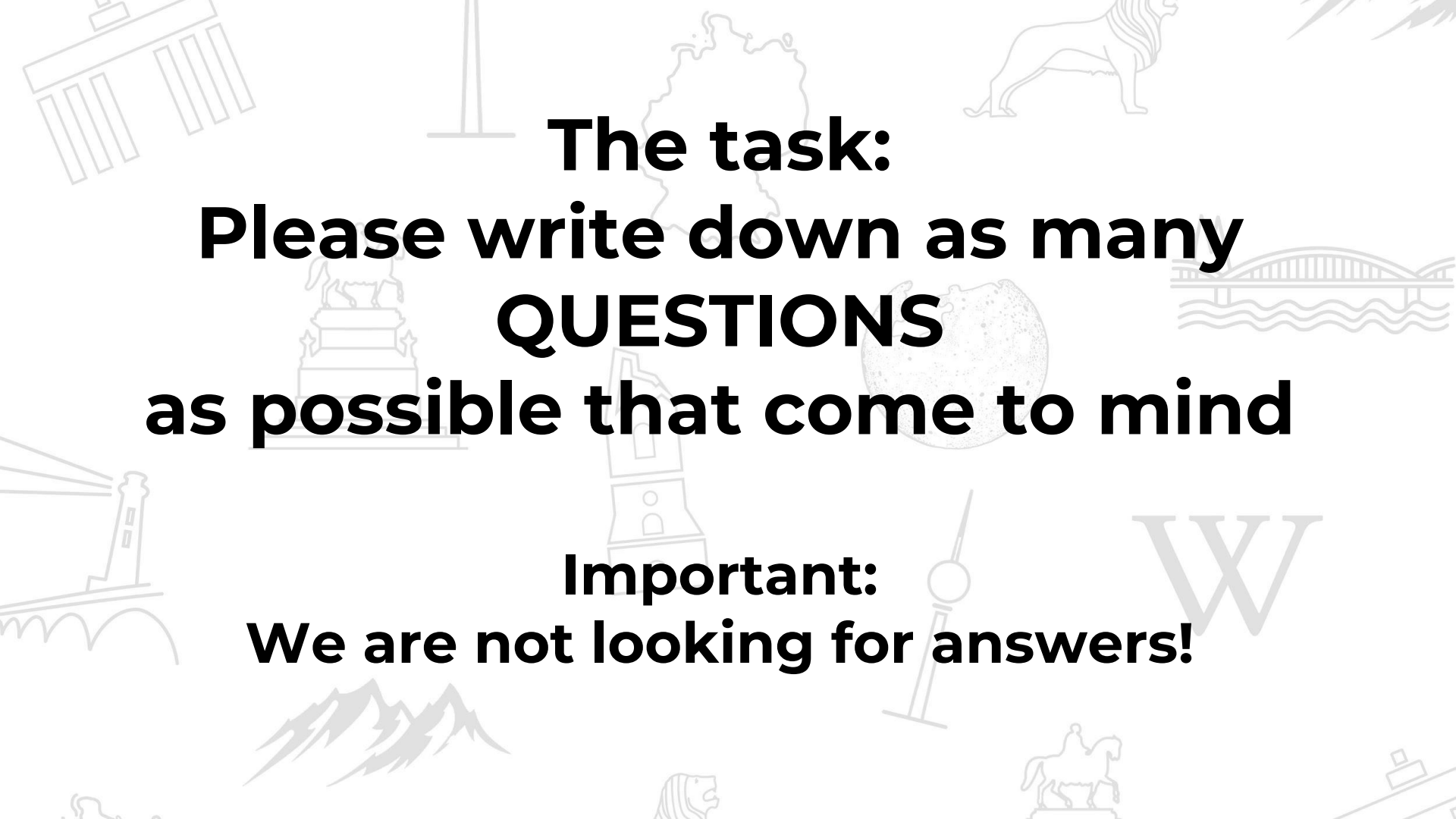
- **a marker**
- **A sheet of flipchart paper**



Now:
**Please choose someone
from within your group
to document your discussion
on the flipchart paper**



**Now:
I am going to ask you
a few questions!**



The task:
Please write down as many
QUESTIONS
as possible that come to mind

Important:
We are not looking for answers!



**First question:
How can we improve
collaboration within the
African community?**

5 minutes



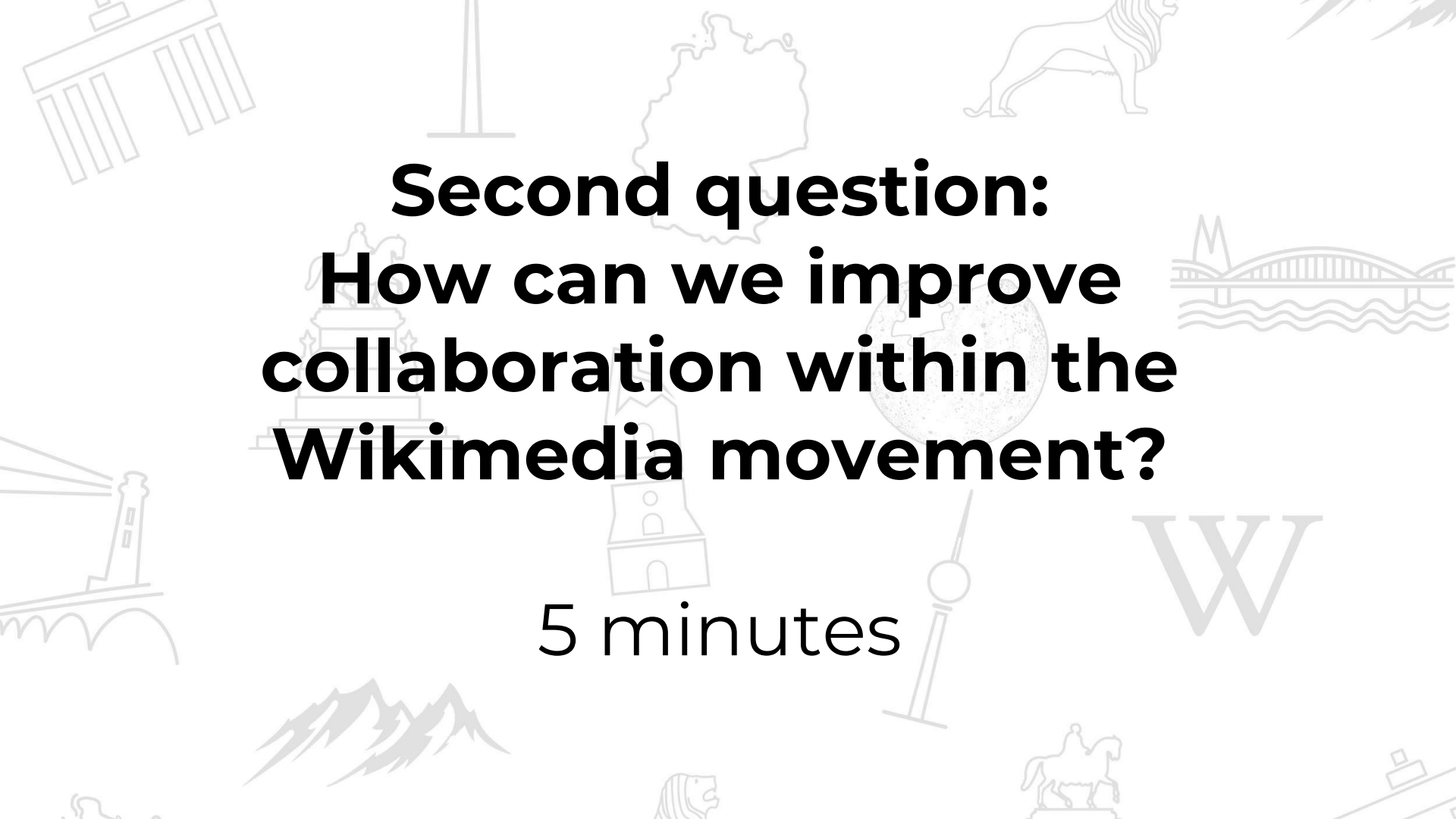
Example:

„I think, African user groups should have more in-person meetings.“

As a question:

„Should African user groups have more in-person meetings?“

Also good: Why and how questions



**Second question:
How can we improve
collaboration within the
Wikimedia movement?**

5 minutes



**Now, please write down the
names of your group members
on the flipchart paper**

And pin the paper to the walls



ABOUT OUR
FACTORS OF
HELP?
E TO CONSIDER
U PLATFORM
TIVE
THE AFRICA HOUSE?
MORE CONTINUED
AFRICAN NEWLETTER
FRENCH

THE COLLABORATION
COMMUNITIES?
CONTINENTAL PROBLEMS
REGIONAL
THREE PHASE
MANAGED VS COOPERATED?
CONTROL USE FACILITATION

THE COLLABORATION
HOW TO MOVE IT?
DIFFERENTIAL COLLABORATION?
MORE GLOBAL INITIATIVES
HOW TO IMPLEMENT?
HOW TO SCALE UP EVENTS?
WITH NEW THEMES?
HOW PROBLEMS CAN BE MAINTAINED
STABILITY/RESILIENCE/CONTINUITY

How can we improve collaboration in the movement

- (everything from the other side)
- How can we become less dependent on individual leaders? (increase the Bio Factor)
- Can we make reporting less tedious & exchanging ideas, parallel etc. etc. etc?
- What communication channels do we need?
- Is the Foundation responsible to make collaboration happen?
- Do people want to collaborate? Why? Why not?

How can African countries support each other in the better than other countries?

- How do we explore other people's ideas?
- How do we share our own ideas?
- How do we share our own ideas?
- How do we share our own ideas?

TERM MONARCHY
EUGENE
SPRING
back

How many groups are in the African community?

- WHAT DO WE NEED TO IMPROVE FRIENDSHIPS?
- SHOULD WE FOCUS ON BUILDING FRIENDSHIPS?
- HOW CAN WE OVERCOME DISTANCE?
- WHAT ARE THE WAYS WE CAN COME TOGETHER?
- WHAT DO AFRICAN COMMUNITIES NEED TO COLLABORATE ON?
- WHAT ARE THE EASY COLLABORATION PROBLEMS WE CAN SOLVE FIRST? How do communities resolve conflicts?
- WHAT SIMILAR PROBLEMS DO NEED DO AFRICAN COMMUNITIES HAVE?
- WHAT TOOLS DO COMMUNITIES USE?

Why collaboration not working among African country

- Why do we have distance and open communication in Africa?
- Why do we have distance and open communication in Africa?
- Why do we have distance and open communication in Africa?
- Why do we have distance and open communication in Africa?

How do we better on...

- How do we better on...
- How do we better on...
- How do we better on...

How can we understand the most better?

- How do we make it easier to meet and connect with them?
- How do we make it easier to meet and connect with them?
- How do we make it easier to meet and connect with them?

Cornelius Kibelka (WMDE), How can affiliates work better together part 1. Wikilndaba 2018 02, CC BY-SA 4.0



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FRENCH

How can we improve collaboration in the movement

- (everything from the other sheet)
- How can we become less dependent on individual leaders? (increase the Bio Factor)
- Can we make reporting less tedious & exchanging ideas, parallel etc. etc. etc?
- What communication channels do we need?
- Is the Foundation responsible to make collaboration happen?
- Do people want to collaborate? Why? Why not?

How can African communities get involved?
Who are the barriers that prevent them from collaborating?
How do we explore other people's values?
What are the main reasons for not collaborating?
How can we be more inclusive?
How can we be more effective?
How can we be more visible?
How can we be more active?
How can we be more engaged?
How can we be more committed?
How can we be more passionate?
How can we be more dedicated?
How can we be more loyal?
How can we be more honest?
How can we be more open?
How can we be more flexible?
How can we be more adaptable?
How can we be more resilient?
How can we be more persistent?
How can we be more determined?
How can we be more focused?
How can we be more disciplined?
How can we be more organized?
How can we be more efficient?
How can we be more effective?
How can we be more productive?
How can we be more successful?

How many groups are in the African community?

- WHAT DO WE NEED TO IMPROVE FRIENDSHIPS?
- SHOULD WE FOCUS ON BUILDING FRIENDSHIPS?
- HOW CAN WE OVERCOME DISTANCE?
- WHAT ARE THE WAYS WE CAN COMMUNICATE?
- WHAT DO AFRICAN COMMUNITIES NEED TO COLLABORATE WITH?
- WHAT ARE THE EASY COLLABORATION PROBLEMS WE CAN SOLVE FIRST? How do communities resolve conflicts?
- WHAT SIMILAR PROBLEMS DO WE NEED DO AFRICAN COMMUNITIES HAVE?
- WHAT TOOLS DO COMMUNITIES USE?

Why collaboration not working among african community?
Why don't we have successful and open network in Africa?
Why are we having to transition from knowledge among african communities? Why is Wikipedia regarded as an example of success in Africa?
How can we be more successful in Africa?
Why are we not regarded as an example of success in Africa?
How can we be more successful in Africa?
Why are we not regarded as an example of success in Africa?
How can we be more successful in Africa?

How do we get better on the African continent?
How can we move from the local context to the regional one?
How can we be more visible in Africa?
How can we be more active in Africa?
How can we be more engaged in Africa?
How can we be more committed in Africa?
How can we be more passionate in Africa?
How can we be more dedicated in Africa?
How can we be more loyal in Africa?
How can we be more honest in Africa?
How can we be more open in Africa?
How can we be more flexible in Africa?
How can we be more adaptable in Africa?
How can we be more resilient in Africa?
How can we be more persistent in Africa?
How can we be more determined in Africa?
How can we be more focused in Africa?
How can we be more disciplined in Africa?
How can we be more organized in Africa?
How can we be more efficient in Africa?
How can we be more effective in Africa?
How can we be more productive in Africa?
How can we be more successful in Africa?

TEAM MEMBERS
EUGENE
SPINA
back

How can we understand the most success?
How do we make it easier to meet and connect with them?
How can we be more successful in Africa?
How can we be more active in Africa?
How can we be more engaged in Africa?
How can we be more committed in Africa?
How can we be more passionate in Africa?
How can we be more dedicated in Africa?
How can we be more loyal in Africa?
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How can we be more productive in Africa?
How can we be more successful in Africa?

THE COLLABORATION
COMMUNITIES?
CONTINENTAL PROBLEMS
REGIONAL
PROBLEMS
HOW CAN WE
IMPROVE
CAPACITY
VS. COACHES?
CONTROL VS. FACILITATION
COLLABORATION
HOW CAN WE
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MORE GLOBAL INITIATIVES
HOW CAN WE IMPLEMENT
WITH NEW THEMES?
HOW CAN WE BE MAINTAINED
STABILITY/RESILIENCE/CONTINUITY

Blossom Reza, Alex Lohrey
How can we improve African collaboration?

- Do we need more user groups?
- Is there enough human capacity to facilitate?
- Should we make more technical content easier?
- What should a virtual user hub look like? shared ownership and collaboration?
- How can we better support knowledge exchange?
- How can we have more online collaboration / joint activities?
- Do we need an African CEFT?

Cornelius Kibelka (WMDE), How can affiliates work better together part 1. Wikilndaba 2018 02, CC BY-SA 4.0

Questions, sorted by groups

John Cummings, Gereon Kalkuhl, Felix Nartey, May Hachem

How can we improve collaboration within the African community?

- Do existing African communities have the resources to support other communities?
- What kind of incentives are needed to encourage volunteering in countries where there is no volunteering culture?
- What technical barriers exist that the community can solve?
- What policies exist that are a barrier to contribution and collaboration?

How can we improve collaboration within the Wikimedia movement?

- Is there competition between affiliates and why does this happen?
- What effect does the funding model have on collaboration?
- Why is it sometimes easier to do things on your own than to work with others?
- Why don't we feel inclined to work together to achieve common goals?

Dumi, Ahmed, Mahuton, Fay, Anthere

How can we improve collaboration within the African community?

- Should we restore the African hour?
- Should we imagine more continent-wide projects?
- Should we set up an African newsletter?
- Should we all learn French?

How can we improve collaboration within the Wikimedia movement?

- Would identification of current ongoing projects help?
- Would identification of difficult or easy types of projects help?
- Should we all be able to communicate in French?
- Should we have a common platform to share initiatives?

Questions, sorted by groups

Mourad, Isla, Stephane, Woubzena, Mohammed

How can we improve collaboration within the African community?

- Do we need more transcontinental projects?
- Would it be better to work at regional level rather than continental?
- How do we start communities where there are none?
- Should we focus on languages vs countries?
- Should there be a central organisation facilitating collaboration?

How can we improve collaboration within the Wikimedia movement?

- Should there be cross-regional collaboration?
- Should there be more global initiatives with collaboration to implement?
- How do we maintain and scale up events? (ex. WLA with new themes)
- How successful projects can be maintained and given stability/security/continuity?

Blossom, Reda, Alex, Lodewijk

How can we improve collaboration within the African community?

- Do we need more user groups?
- Is there enough human capacity for facilitation?
- Should we make moving between countries easier?
- What shared activities can help boost shared ownership and identity?
- How can we better support knowledge exchange?
- Who can we have more on-wiki collaboration / join activities?
- Do we need an “African” coalition like CEE/IberoCoop?
- How can we build mutual trust? (between groups & between groups and WMF)

How can we improve collaboration within the Wikimedia movement?

- How can we become less dependent on individual brokers? (increase the bus factor)
- Can we make reporting less tedious, exhausting, discouraging, painful?
- What communication channels do we need?
- Is the Foundation responsible to make collaboration happen?
- Do people *want* to collaborate? Why? Why not?

Questions, sorted by groups

Mohamed, Eugene, Erina, Jack

How can we improve collaboration within the African community?

- How can African communities support each other?
- What are the barriers that prevent others from collaborating?
- How do we capture other people's interest?
- Which common goals can improve synciny between African wiki users?
- Beyond regional conferences, how do we communicate with one another?
- Who can we share experiences?
- After collaboration, how do we collect feedback?

How can we improve collaboration within the Wikimedia movement?

- How do you reach out to others within the movement?
- How do we group barriers / challenges?
- How to explain / understand other cultures?
- Should we have more regional events to discuss similar shared experiences?

Douglas, Dereck, Dzoma, Kacie

How can we improve collaboration within the African community?

- How many groups are in the African community?
- What do we need to improve?
- Should we focus on building friendships?
- How can we overcome distance?
- What are the ways we can collaborate?
- What do African communities need to collaborate on?
- What are the easy collaboration problems we can solve first?
- How can communities resolve conflicts?
- What similar problems or needs do African communities have?
- What tools do communities use now?

How can we improve collaboration within the Wikimedia movement?

- How can we understand the movement better?
- How do we make it easier to meet and connect with others?
- How do we communicate better? Is there something better than e-mail?
- How do we share what we are working on?

Questions, sorted by groups

*Georges, Reda, Marc Miquel, Noha Dammak
(translated from French into English)*

How can we improve collaboration within the African community?

- Could we do a regional breakdown of projects in Africa? *(Peut-on faire un découpage régional des projets en Afrique? Ex. Afrique du Nord, Africa central, Afrique de l'ouest)*
- Can we share experiences of projects carried out for their realization in other communities? *(Peut-on partager l'expérience des projets réalisés pour leur réalisation dans d'autres communautés?)*

How can we improve collaboration within the Wikimedia movement?

- Why not create links of the Foundation in each content in order to decentralize the actors of movement? *(Pourquoi pas créer des relais de la Fondation dans chaque content afin de décentralisés les acteurs de mouvement?)*

Rosalie, Reem Alkashif, Anass Sedrati, Hichem Bekhti

How can we improve collaboration within the African community?

- How do we focus on the topic in discussion and avoid conflicts? (no politics, no religion etc.)
- How can we move from the local context to the regional one?
- How can we grow the local communities?
- How do we put local and regional/international activity on the same scale?

How can we improve collaboration within the Wikimedia movement?

- How can we share experience more?
- How do we promote the local work internationally?

Questions, sorted by groups

Mompati Dikunal, Olushola Olanyan, Ana Brandusescu, Rossou, Meriem Machghoul

How can we improve collaboration within the African community?

- Why collaboration not working among African communities?
- Why don't we have accessible and open internet in Africa?
- What are the barriers to transform knowledge among African communities?
- Why is Wikipedia regarded as an untrusted source in African schools?
- How can we prevent regarded internet shutdowns in Africa?
- Why aren't oral citations not regarded as reliable sources?
- What is the best way to support the Wikimedia movement in Africa?
- How much knowledge in Wikimedia movement is available in Africa?

Further thoughts and recommendations

- Collaboration: Forming good working relationships with local/national regulatory authority
- Barriers: Language, time, digital skills, volunteering, awareness
- Trust: creating more awareness and outreach programs