

JTF CapMed Newsletter Inaugural Edition 2008



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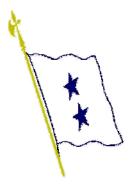
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Greetings to all JTF members,

It has been a challenging and exciting eight months since the Deputy Secretary of Defense established the Joint Task Force National Capital Region Medical and charged us with ensuring the effective and efficient delivery of world-class healthcare within the National Capital Region (NCR). Being the military's first standing medical task force has many inherent challenges and rewards.

Our ultimate success will be determined by how well we

come together and operate a high quality, effective and efficient integrated regional healthcare system dedicated to providing patient and family centered care that is convenient and accessible to our beneficiaries while we continue to be the nation's primary casualty reception site for the wounded returning from Iraq and Afghanistan.

We have a profound covenant with all those entrusted to our care. We must view our roles and responsibilities from the perspective of what is best for our patients and most effective and efficient for our regional healthcare system.

In focusing on our mission, I have established five priorities which are greater detailed later in this newsletter:

Casualty Care

Caring for the Caregiver

Be Ready Now

Regional Healthcare Delivery

Common Standards and Processes

We must build our regional integrated healthcare system understanding that our efforts impact not only the facilities where each of us work today, but the system as a whole. We must integrate and implement evidenced-based standards in all disciplines. The regional advantage that we will gain will be achieved by leveraging mutual support arrangements between our healthcare facilities and aligning all of our resources to optimize regional capabilities.

I am excited about the unique opportunity before us to establish the nation's premier regional healthcare system and remain highly motivated to continue our pioneering work. Thank you for all that you do every day for those entrusted to our care.

- RADM John Mateczun, Commander, JTF CapMed



- **Vision:** A world-class medical center at the hub of the nation's Premier regional healthcare system serving our military and our nation.
- **Mission:** Deliver integrated healthcare in the NCR, ensure readiness, and execute the BRAC business plans to achieve the vision.

Guiding Principals

Mission Focus: We are at war and must focus on our responsibilities to provide healthcare services while we prepare and train for deployments and contingencies.

Serving Our People: Our success depends on the contributions of our active, reserve, civilian, and contract personnel and their families. Personal and family readiness are key to our mission. Developing and fostering, individual, family and community resilience is necessary for readiness.

Leadership: Leadership is key to service. Everyone is responsible for developing their own leadership potential to be ready to lead when necessary. All leaders are accountable for ensuring someone is being prepared to replace them if the need arises. We must take advantage of the leadership advantage of our young leaders many of whom have extensive combat experience.

Accountability: We take full accountability for our decisions and actions. We have high standards and will meet our responsibilities with integrity and honor. We will be good stewards of the resources we receive to accomplish our mission

Interoperability: The future of the military health systems lies in interoperability and cooperation among the Services. Each Service brings unique and critical capabilities but they can only be as effective as the contribution they make to the overall mission. We require:

Alignment: The degree to which resources and processes support the mission, vision and priorities. If your efforts do not support the mission vision and priorities then they are not aligned. Authority necessary to carry out the mission must be aligned with accountability for mission success.

Commitment to Change: Mission success demands that we continue to adapt the way we think and operate. It requires leaders to set the right expectations, minimizing the uncertainty caused by change through constant dialogue and free flow of information.

Teamwork: Giving our best for something larger than ourselves is a core value of service and it means putting aside personal ambition, ego and pride.



Casualty Care. As America's primary reception site for returning casualties our number 1 priority is casualty care. We will answer our nation's call to care for its casualties without fail.

Caring for the Caregivers. Our people are called to provide healthcare for all we serve, often under trying circumstances, and we have a covenant leadership responsibility to care for them.

Be Ready Now. The lesson of 9/11 is that we must think about the unimaginable and be prepared to adjust and react when the worst happens. Without planning and training we will not be able to answer the call.

Regional Healthcare Delivery. Integrated planning for the efficient and effective delivery of services on a regional basis is the key to quality and to mission success. We can not afford to optimize operations at any single facility at the expense of sub optimizing operations in the entire region.

Common Standards and Processes. Achieving common business and clinical processes will be necessary to maximize regional potential. Differences that could impact patient safety and outcomes as our people work in different facilities across the region on a day to day basis can not be tolerated.



Commander's Guidance





The **eagle** symbolizes our great nation and our freedoms. It is frozen in flight to represent steadfast preparedness and readiness to defend our constitution and our liberties. The **olive branch**, clutched in the eagle's right talon, symbolizes our humanitarian and peacetime health care missions. The **group of arrows**, clutched in the eagle's left talon, symbolizes our wartime and wounded warrior care missions. The eagle's head is turned toward the olive branch, an indication of the nation's commitment toward peace while ensuring we stand ready to meet any challenge during times of war to preserve the peace.

The **shield** symbolizes a warrior's primary piece of defensive equipment. The 13 alternating red and white bars on the shield represent the 13 original colonies of the United States of America and the creation of our constitution. The chief, in blue, holds fifty 5-pointed stars, one for each state, and is representative of the role Joint Task Force, National Capital Region Medical (JTF CAPMED) plays in support of homeland defense and disaster preparedness.

A bold **red cross**, the international symbol for medical assistance and health care services, is in the background supporting the eagle, just as our mission is to support warriors and their families.

The **three stars** on each side represent the rank of the Commander for the Joint Task Force and illustrate the balanced commitment of the Army, the Navy and the Air Force in delivering integrated healthcare in the National Capital Region (NCR), ensuring readiness, and achieving the vision of establishing a world-class medical center at the hub of the nation's premier regional healthcare system serving our military and our nation.

The **red**, **white and blue colors** throughout the emblem are indicative of the nation we represent. The **circular design** of the emblem represents the unity required in accomplishing our mission as one entity, one team.





Rear Admiral John M. Mateczun is serving as Commander, Joint Task Force, National Capital Region Medical. He is also a member of the congressionally directed Task Force on the Future of the Military Health System.

As an enlisted member of the U.S. Army, Rear Admiral Mateczun volunteered for training in the Explosive Ordnance Disposal School at Indian Head, Md. He served two tours of duty in the Republic of Vietnam where he was awarded the Bronze Star Medal and was honorably discharged as a Staff Sergeant. He subsequently earned a Bachelor of University Studies degree from the University of New Mex-

ico where he was elected to membership in the Phi Beta Kappa honorary society. He received a Doctor of Medicine degree from the University of New Mexico School of Medicine and was commissioned as an Ensign in the United States Naval Reserve during his senior year.

Rear Admiral Mateczun completed postgraduate training in Psychiatry at the Naval Regional Medical Center, Oakland, Calif. He concurrently completed requirements for a Master of Public Health degree from the University of California, Berkeley.

After completing training, Rear Admiral Mateczun was assigned as Division Psychiatrist, 3d Marine Division, Okinawa, Japan, where he also served as the Assistant Division Surgeon. He was then assigned to the Naval Hospital, Bethesda, Md., as a staff physician. While there he became the Intern Advisor and Transitional Intern Program Director. Rear Admiral Mateczun was selected as a Navy Astronaut Candidate and screened for Medical Director assignment.

During his off duty hours, he completed requirements for a law degree at Georgetown University Law Center. Rear Admiral Mateczun became the most junior officer to become chairman of a training program in Navy psychiatry when assigned as Chairman of Psychiatry at the Naval Hospital, Portsmouth, Va. During that assignment, he was the Officer in Charge of a support team sent to the Persian Gulf in support of USS Vincennes. He also organized and directed mental health support activities for the crew and families of USS Iowa.

Reassigned to the National Naval Medical Center as Chairman of Psychiatry, Rear Admiral Mateczun became the Acting Director of Medical Services during Operation Desert Shield. During Operation Desert Storm, he was assigned to I Marine Expeditionary Force in Saudi Arabia as consultant on the establishment and operation of Combat Stress Centers.



He was a medical crew-member on the first flight that retrieved repatriating Prisoners of War in Amman, Jordan. When Desert Storm personnel returned to the National Naval Medical Center he was appointed Director of Medical Services.

Subsequently assigned as the Force Surgeon, Fleet Marine Force, Pacific, in Camp H. M. Smith, Hawaii, Rear Admiral Mateczun was responsible for planning and coordinating the contingency wartime health services for the 80,000 U.S. Marines stationed in the Pacific.

Rear Admiral Mateczun then assumed duties as the first Chief of Staff for Tricare Region 1 at Walter Reed Army Medical Center. He was responsible for planning for the coordination of military health care services in the Northeast United States with 1.1 million beneficiaries, three medical centers, 11 hospitals and 43 clinics and operating expenses of \$1.25 billion per year as well as insurance expenses of \$243 million per year.

Assigned to the Department of Defense, he was appointed Principal Director for Clinical Services by the Assistant Secretary of Defense for Health Affairs. His duties included policy formulation on clinical matters, including graduate medical education, quality management, military public health and health promotion in the \$15 billion Defense Health Program providing health services to 8.1 million beneficiaries. Jointly selected by the Service Surgeons General to become the first Chief Medical Officer for the Tricare Management Activity, he was key to the initial organizational efforts of that Defense Agency.

Rear Admiral Mateczun then assumed command of the Naval Hospital in Charleston, S.C. Under his leadership, the command earned the Department of Defense Access Award and the Team Award for Reinventing Government from the Federal Executive Association. He was selected for promotion to flag rank and assigned to the Navy Bureau of Medicine and Surgery as Assistant Chief for Health Care Operations where he was responsible for health care delivery in the Navy's direct care system of 25 hospitals and 135 Medical and Branch Clinics.

Rear Admiral Mateczun was then selected to be the Joint Staff Surgeon, J4, The Joint Staff and Medical Advisor to the Chairman of the Joint Chiefs of Staff. He was the United States delegate to the NATO Committee of Chiefs of Medical Services. He was present in the Pentagon on 9/11/01 and subsequently served on the Joint Staff during Operations Noble Eagle, Enduring Freedom and Iraqi Freedom. Following this J4 tour, Rear Admiral Mateczun was the Chief of Staff and Program Executive Officer at the Bureau of Medicine and Surgery.

Rear Admiral Mateczun was selected for promotion to Rear Admiral and assumed command of the Naval Medical Center San Diego, the military's largest academic Medical Center employing 6,200 military, civilians and contractors with an operating budget of \$380 million. Under his leadership, Naval Medical Center San Diego deployed over 1,000 personnel in support of Operations Iraqi Freedom, Enduring Freedom and Unified Assistance. The Medical Center also received, treated and rehabilitated over 200 wounded Marines and Sailors.



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Rear Admiral Mateczun previously served as the Deputy Surgeon General of the Navy and the Vice Chief of the Bureau of Medicine and Surgery where he envisioned and implemented the regional command structure of Navy Medicine. He was also the Director of the Military Health System of Transformation chartered by the Deputy Secretary of Defense to accelerate and enhance organizational change.

Rear Admiral Mateczun is board certified in Adult Psychiatry as well as Forensic Psychiatry and is a Certified Physician Executive. He is a Distinguished Fellow of the American Psychiatric Association and has been an examiner for the American Board of Psychiatry and Neurology. He has an academic appointment as Associate Professor of Clinical Psychiatry at the Uniformed Services University of the Health Sciences.

Rear Admiral Mateczun's awards include the Navy Distinguished Service Medal, Defense Superior Service Medal with Oak Leaf Cluster, Legion of Merit with two Gold Stars, Bronze Star, Defense Meritorious Service Medal, Meritorious Service Medal with Gold Star, Navy/Marine Corps Commendation Medal, Army Commendation Medal, and Navy/Marine Corps Achievement Medal.



Commande

Brigadier General Philip Volpe currently serves as the Deputy Commander, Joint Task Force - National Capital Region Medical at Bethesda Naval Base, Maryland. He is a Board-Certified Family Medicine Physician and was born in Brooklyn, New York. He was commissioned a Captain in the Medical Corps in 1983 entering the Army through the Health Professions Scholarship Program.

He holds a Bachelor of Science Degree in Pre-Professional Studies from the University of Notre Dame and a Doctorate in

Osteopathic Medicine from the New York College of Osteopathic Medicine. His internship and residency training in family medicine were completed at Tripler Army Medical Center from 1983 to 1986.



Dr. Volpe is a Fellow of the American Academy of Family Physicians and a Diplomat of the American Board of Family Medicine. He was selected as the Uniformed Services Family Physician of the Year in 1996 and served as the President, Uniformed Services Academy of Family Physicians from 2003 to 2004.

His military education includes the AMEDD Officer's Basic and Advanced Courses, the Combined Arms and Services Staff School, the Command and General Staff Officer's Course, and the U.S. Army War College at Carlisle Barracks, Pennsylvania where he was awarded a Distinguished Writing Award for publishing a Personal Experience Monograph on his experiences as the Task Force Ranger Surgeon in Somalia in 1993.

BG Volpe additionally served as the Operational Medicine Consultant to the Surgeon General from 1998 to 2003; and as President Elect-President-Past President of the Uniformed Services Academy of Family Physicians from 2002-2005, where he additional served as a Chapter Delegate to the American Academy of Family Physicians.

Previous assignments include: Clinic Commander & Officer-In-Charge, Medical Dispensary, Multinational Force and Observers, Sinai, Egypt; Residency Staff Physician and Clinic Director, Family Practice Residency Program, Womack Army Medical Center, Ft. Bragg, NC; Division Surgeon, 82D Airborne Division, Ft. Bragg, NC; Command Surgeon, Joint Special Operations Command (JSOC) and Commander, Joint Medical Augmentation Unit (JMAU), Ft. Bragg, NC; Hospital Commander, 28th Combat Support Hospital, Fort Bragg; Department Chief (Teaching Chief), Department of Family Practice & Emergency Medical Services, Tripler Army Medical Center, Honolulu, HI; Brigade Commander, 62nd Medical Brigade, Ft Lewis, WA; Commander, 18th MEDCOM / 121st General Hospital (Seoul Community Hospital); Command Surgeon, United States Forces Korea / Eight US Army; and Deputy Command Surgeon, United Nations Command / Combined Forces Command, Republic of Korea from 2002 to 2004; the Assistant Surgeon General for Force Projection (ASG-FP), Office of the Surgeon General, Department of the Army, the Pentagon, Washington, DC. After being promoted to BG on 1 Oct 2005, and prior to his current assignment in Bethesda, Maryland, BG Volpe served as the Commanding General, 44th Medical Command (Airborne), the Command Surgeon for XVIIIth Airborne Corps and the Director of Health Services at Fort Bragg, North Carolina from 2005-2007.

BG Volpe has participated in a variety of deployments to include: Operation JUST CAUSE in Panama (2nd Ranger BN / USSOCOM); Operation HURRICANE ANDREW RE-LIEF in South Florida (Command Surgeon, 82nd ABN DIV); Operation RESTORE HOPE in Somalia (Command Surgeon, Task Force Ranger); Operation UPHOLD DEMOCRACY in Haiti (JSOTF Surgeon); Operation CLEAN SWEEP (Hurricane Fran Relief) in North Carolina (Hospital CDR); and numerous classified special operations missions.



Among his awards and decorations include: the Legion of Merit (4 OLC), the Bronze Star Medal, the Purple Heart Medal, the Defense Meritorious Service Medal, the Meritorious Service Medal (2 OLCs), the Army Commendation Medal with "V" Device (& 2 OLCs), the Joint Service Achievement Medal, the Army Achievement Medal, the National Defense Service Medal, the Armed Forces Expeditionary Medal with Arrowhead and 2 Bronze Stars, the Global War On Terrorism Service Medal, the Korean Defense Service Medal, the Humanitarian Service Medal with 2 Service Stars, the Joint Meritorious Unit Award (3 OLCs), and the Korean Order of National Security Merit Medal (the Samil Medal). He has also been awarded the Expert Field Medical Badge, the Combat Medical Badge, the Parachutist Badge, the Combat Parachutist's Badge, the Air Assault Badge, and the Army Staff Badge. BG Volpe possesses the Surgeon General's "A" Proficiency Designator in the field of Family Medicine. In addition, he is a proud member of the AMEDD Regiment and the Order of Military Medical Merit.



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Colonel Scott F. Wardell is the Chief of Staff for the Joint Task Force, National Capital Region-Medical located on the campus of the National Naval Medical Center in Bethesda, MD. He plans and coordinates actions necessary to deliver health care by the Service component commands assigned to the Joint Task Force. He develops programs impacting all military medical facilities in the JOA with a cu-

mulative enrollment of 320,000 beneficiaries, 12,000 employees, and operating budgets in excess of \$1.3B. Colonel Wardell is responsible for managing the command's initiatives and providing guidance to the command's executive staff on day-to-day matters.

Colonel Wardell entered the Air Force in 1985. He has held various positions in the Air Force Medical Service, including; Director of Medical Logistics, Director of Resource Management, Chief of Managed Health Care Integration, Chief Financial Officer for the Command Surgeon, Chief of Manpower/Personnel and Financial Management for the Command Surgeon, Deputy Group Commander, Medical Support Squadron Commander, Medical Group Commander and Chief Financial Officer of the Air Force Medical Service. He is a graduate of Squadron Officers School in residence, Air Command and Staff College by correspondence, and Air War College in residence.

JTF Senior Leadership





Command Master Chief Robert H. Elliott was born in 1960 at Long Beach Naval Hospital in California. A son of a U.S. Navy Chief Petty Officer, he was raised on Naval bases throughout the world. He enlisted in the Navy in February 1979 in Kansas City, Missouri. He completed Recruit Basic Training in Great Lakes, IL and Hospital Corps "A" School in San Diego, CA.

After completing Field Medical Service School in Camp Pendleton, CA, Master Chief Elliott served as a General

Duty Field Corpsman with 1st and 3d Force Service Support Groups. He graduated from Surface Nuclear Medicine Technician School in Groton, CT and served onboard the USS EMORY S. LAND (AS-39) and at the Naval Shipyard in Pearl Harbor, HI.

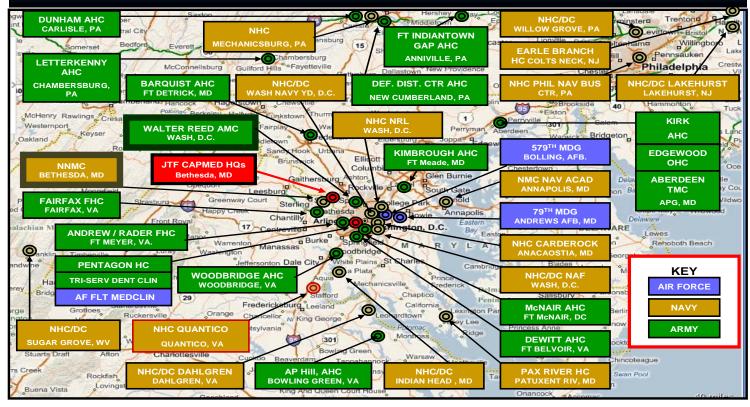
He pursued advanced training at Submarine Independent Duty Corpsman School in Groton, CT. As a Submarine IDC, he served on various demanding operational billets including the USS LA JOLLA (SSN-701), USS MCKEE (AS-41), Submarine Squadron Eleven and Submarine Squadron Three as embarked staff onboard the USS Dixon (AS-37).

Master Chief Elliott was selected to the Command Master Chief program in 1998 and graduated from the Senior Enlisted Academy in Newport, RI. He served as Command Master Chief, 3d Force Service Support Group, Okinawa, Japan, 1st Force Service Support Group and I Marine Expeditionary Force, both based at Camp Pendleton, CA.

Master Chief Elliott was selected as Command Master Chief, Naval Medical Center, San Diego, CA prior to his selection as the 11th Bureau of Medicine and Surgery Force Master Chief and Director of the Hospital Corps. He is currently serving as the Command Senior Enlisted Leader for Joint Task Force, National Capital Region Medical Command.

Command Master Chief Elliott's warfare qualifications include the Enlisted Fleet Marine Force Warfare Specialist, Enlisted Submarine Specialist and Enlisted Surface Warfare Specialist. His personal awards include the Legion of Merit, Bronze Star, Meritorious Service Medal, Navy Commendation Medal (five awards), Navy Achievement Medal (four awards), Combat Action Ribbon, and various unit and campaign awards.

JTF CapMed Component Task Organization



Army Component CDR: MGEN Hawley-Bowland Walter Reed Army Medical Center, Washington, DC DeWitt ACH, FT Belvoir, VA AP Hill AHC, Bowling Green, VA Fairfax FHC, Fairfax, VA Andrew/Rader FHC, FT Meyer, VA Woodbridge FHC, Woodbridge, VA Kimbrough AHC, FT Mead, MD Barquist AHC, FT Detrick, MD Dunham AHC, Carlisle, PA Defense Distribution Center AHC, New Cumberland, PA BHC Philadelphia Naval Bus Ctr, PA FT Indiantown Gap AHC, Anniville, PA Letterkenny Army Depot AHC, Chambersburg, PA Kirk AHC, Aberdeen Proving Ground, MD Edgewood OHC, Edgewood, MD Troop Medical Clinic, Edgewood, MD McNair AHC, Washington, DC

Pentagon HC, Arlington, VA (DiLorenzo) Tri-Serv Dental Clinic, Pentagon (DiLorenzo)

Navy Component CDR: RDML Jeffries

National Naval Medical Center, Bethesda, MD BHC Carderock, Anacostia, MD BHC/DC Dahlgren, VA BHC/DC Earle, Colts Neck, NJ **BHC/DC** Indian Head, MD

BHC/DC Lakehurst, Lakehurst, NJ

BHC Mechanicsburg, PA

BHC/DC NAF Washington, DC

BHC NRL, Washington, DC

BHC/DC Sugar Grove, WV BHC/DC USUHS, Bethesda, MD BHC/DC Washington Navy Yard, DC **BHC/DC Willow Grove, PA**

NHC Annapolis, MD **BHC Bancroft Hall**

NHC Pax River, Patuxent River, MD NHC Quantico, Quantico, VA **BHC Basic School**

BHC OCS Brown Field

Air Force Component CDR: MAJ GEN Graham

79th MDW. Andrews AFB. MD 79th MDG, Andrews AFB, MD

579th MDG, Bolling AFB, DC AF Flight Medicine Clinic, Pentagon



Early April saw two major milestones celebrated with the pouring of the first concrete footing for the new Fort Belvoir Community Hospital. The event was commemorated by a ceremonial tossing of Command and other coins by the attendees. JTF CapMed's own Chief of Staff, Col Scott Wardell, USAF, MSC, FACHE, had the opportunity to use the newly-minted JTF CapMed Command Coin in a ceremonial capacity for the first time.

Distinguished guests from the DeWitt Health Care Network, TRICARE Management Activity, the Fort Belvoir Garrison Command, the U.S. Army Corps of Engineers, and the Health Facility Planning Agency were also all on hand for the occasion.

According to Dennis Pritchett, USACE project manager, "This coin represents the hard work of everyone here, whether it is military personnel, civilian workers or contractors, you have all contributed to this project."

Some of the other coins tossed into the foundation included a coin from the Assistant Secretary of Defense for Health Affairs, a George Washington Presidential Dollar coin, a Virginia State coin, and a small cross to bless the project and workers.



Noteworthy News

JTF CapMed Staff Ride

In early May, as part of JTF CapMed's Professional Devel-

opment Program, several had the opportunity to enjoy a day trip to Antietam National Battlefield in Maryland, sponsored by the Uniformed Services University. The historic site, famous as the site of the first major battle in the Civil War to take place on Northern soil, was also the bloodiest single-day battle in American history, with about 23,000 casualties.

According to MAJ Jeffery Ball, Medical Operations Officer in J3 for JTF CapMed, "The most exciting aspect of the visit was walking across Burnside Bridge and retracing the historical steps of those brave men."

JTF CapMed's Professional Development Program is overseen by J7's Director, Col John Murray, USAF, NC, PhD, RN, CPNP, CS, FAAN. Future staff rides are planned, and additional information about the Professional Development Program is available on the website at www.JTFCapMed.mil.













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"We are embarking on an exciting journey -- to take our existing world-class capabilities and enhance them through synergistic consolidation and integration. When we reach the finish line in 2011, we'll have the nation's premier Regional Healthcare System."

- RADM John Mateczun, Commander, JTF CapMed

Record of Decision Regarding Walter Reed National Military Medical Center Signed

Facility planned as a world-class medical center for wounded troops, families

BETHESDA, Md. The Department of the Navy yesterday issued a Record of Decision (ROD) addressing actions necessary to create the Walter Reed National Military Medical Center on the campus of the National Naval Medical Center in Bethesda. On behalf of Secretary of the Navy, the Honorable Donald C. Winter, Assistant Secretary of the Navy for Installations & Environment, B.J. Penn, signed the environmental document officially allowing construction to begin.

The 2005 Base Closure and Realignment Commission recommended relocating

certain Walter Reed Army Medical Center activities from D.C. to Bethesda, and establishing it as the Walter Reed National Military Medical Center. The medical center will provide tertiary, subspecialty and complex medical services. Also, a new community hospital at Fort Belvoir, Va. will provide non-tertiary care services to the Northern Virginia area. The Base Realignment and Closure law requires construction of the two facilities to be completed by Sept. 15, 2011.

The Record of Decision is the final step in the environmental evaluation process established by the National Environmental Policy Act of 1969 (NEPA). NEPA requires federal agencies such as the Department of the Navy to consider the impact that major federal actions such as the BRAC may have on the environment.

RADM John Mateczun, Commander Joint Task National Capital Region Medical commented "Our nation is building two world class medical facilities that will care for our warriors and their families in the National Capital Region. This is a pivotal step in the BRAC realignment process. But, more importantly, we are embarking on an exciting journey -- to take our existing world-class capabilities and enhance them through synergistic consolidation and integration. When we reach the finish line in 2011, we'll have the nation's premier Regional Healthcare System."

A groundbreaking is planned for late June and construction will begin summer 2008.

From the Deputy's Desk



Greetings!

Summertime is here and along with it comes warmer, more humid weather and participation in many more outdoor activities. I hope that each of you are preparing to enjoy the summer season with your family and friends, but that you also plan to ensure you remain safe and healthy while doing so.

It has been an incredible 6 months since I joined the JTF CapMed Team and what I have seen thus far is truly impressive. The effort everyone is putting forth towards meeting our mission is incredible. From the delivery of quality healthcare, to education, research and academics, and to operational and readiness contributions you do it all, and you do it well, everyday. It is breath-taking to watch as our military and civilian clinical and administrative staff and leaders throughout this command work to tackle the major challenges of creating a "new" world-

class health system within the National Capital Region.

While most of the staff work of the JTF has been confined to our HQs in Bethesda and the Component HQs scattered about the DC area, I have also had the opportunity to travel throughout our region and visit many of our Medical Treatment Facilities (MTFs) --- where the "real" day to day work is being done. The service and dedication there is just as impressive as I have witnessed anywhere. Be it a Navy Branch Medical Clinic in Earle, New Jersey or an Army Family Health Clinic in Woodbridge, Virginia or an Air Force Medical Treatment Facility at Bolling AFB, Wash, DC --- the caliber of our personnel and their efforts are clearly evident and unrivaled.

We are truly a "Team of Teams," and it is an honor to serve with you during these exciting times. Each of you is helping us blaze a new path when it comes to integrating healthcare and delivering the best care for our beneficiaries. And as long as we keep THEM at the center of our efforts as we work towards the future, we will undoubtedly be successful.

Thanks for all you do.

I would like to close this inaugural edition of our Newsletter by sharing two useful quotes for all those involved in creating a better tomorrow:

"Attitude is Everything: Things work out the best for those who make the best out of the way things work out."

"Reputation is Self-Determined: Everything done is a reflection of the person who did it, so mark your work with excellence in all you do."

Proud to serve and respectfully yours,

Brigadier General Volpe

Deputy Commander

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