# Recruitment, retention & motivation volunteers

Jan Lochman, Juandev CEE Meeting Belgrade 2019

Question 1

Do you focus on newbies or do you work with the actual community?

### Motivation as a key

"Motivation is the reason for people's <u>actions</u>, <u>willingness</u>, and <u>goals</u>."

...English Wikipedia

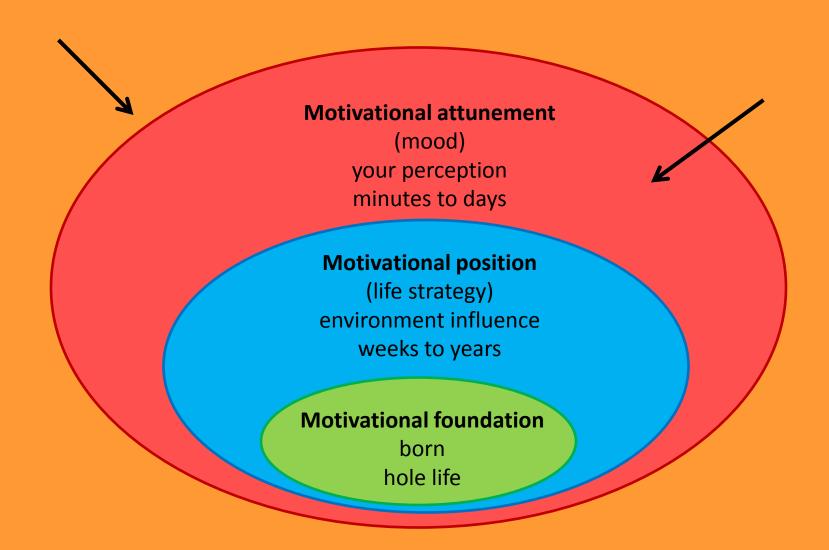
# Personal typology

- Jiri Plaminek
  - easy to remember, 4 groups
  - scalable
  - motivational typology
- MBTI (Myers-Briggs Type Indicator)
- Wikimedia user personas (WUP)

Question 2

Do you know MBTI or WUP?

### Motivational field



# Mood (motivational attunement)

- mood determination
  - non-verbal communication
    - Face to face, audio
  - know the person (smilies, abbrevs)

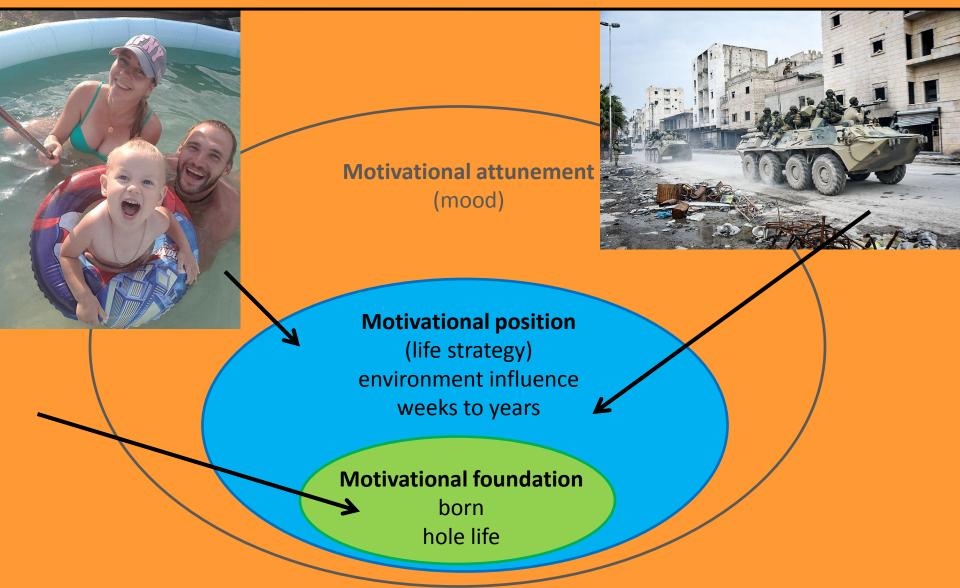


- use of mood for motivation
  - sad wait a few days
  - angry/happy smaller tasks
    - source of the mood

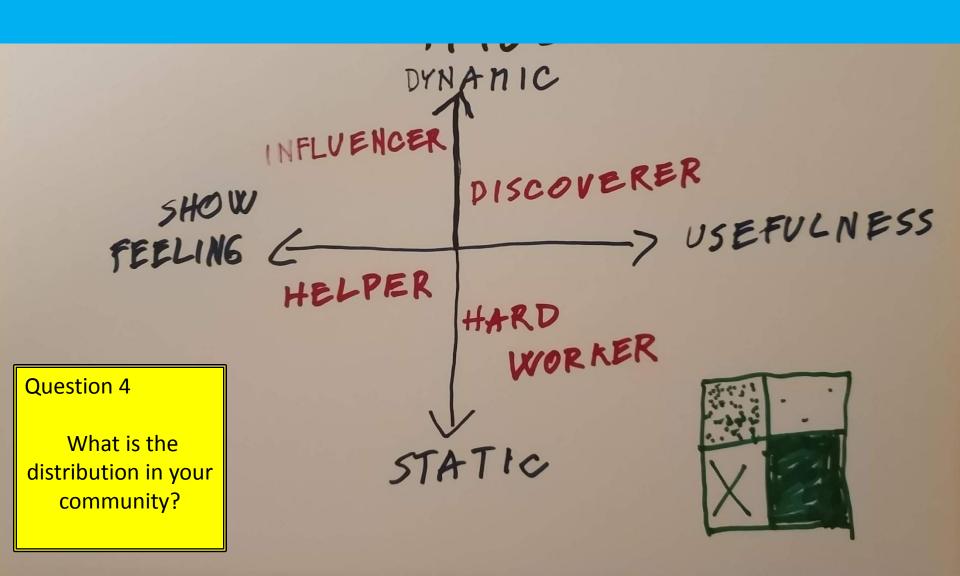
**Question 3** 

Have you ever motivated fellow Wikimedian in a mood?

### Motivational field



## Motivational types of people



### How to determine the motivational type?

- 1) unknown person
  - a) from their role (job)
  - b) reaction on praise and critics
- 2) wikimedian
  - 1) from their role
  - 2) behavior observation
    - 1) praise
    - 2) criticism
    - 3) load (of work)
    - 4) injustice
    - 5) conflict

Question 5

In which roles you would expect different personality types in your non-wiki society?

expert -> questionnaire -> you

# Reaction to praise and criticism

INFLUENCER	DISCOVERER
HELPER	HARD
	WORKER

#### **CRITICISM**

"It wasn't easy."
"I wonder what I got for it."
"Look, I will show you how I did that."

**PRAISE** 

"I know."

"It looked more
difficult than it was."

"I am working on
something else now."

"Give thanks to others!"

"I will write it to others."

"It would be difficult without your input."

"Thank you!"

"Fantastic."

"I could add images
and create Wikidata
links."

"It's a lie!"

"How somebody,
who does not edit
can evaluate me?!"

"There is no
problem at all."

"If there were
tools..."

"Sure, we'll fix it."

"I am sorry, I haven't got an idea that it is so important."

"I know."

"It really didn't go
well."

"Now I know, next
time I'll do it better."

"What happened,
happened."

"I am sorry, Ill fix it."

"Probably you are right."

"You are the team leader."

## Examples of influencers and HWes

#### Influencers

- the admin for the 3rd time backed by FA
- from the bottom to the top with FA
- valuable in offline projects



- taking his grape encyclopedia to Wikipedia
- Wikidata team and database owners
- New Zealand Wikipedian at Large



Question 6

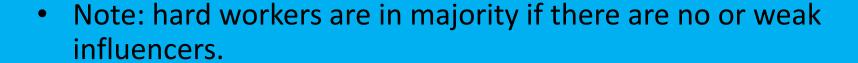
Do you have an influencer/a HW story?

### Influencers and Hard workers

Personality type	Recruitment		Retention
	WHERE	HOW	HOW
		Motivation	
Influencers	Active in organisations/com munities, positions	Wikipedia influence, organisational structure	100 GA $\rightarrow$ admin $\rightarrow$ 300 GA $\rightarrow$ chair
		No demotivation	
Hard workers	Deep interests	Precision, automatically	100 GA → 150 GA
		A	

#### What would happen if one group prevailed?

- strong Influencers
  - too much press on others
  - cheating, manipulation with results
- majority of Hard workers
  - distance, non-friendly atmosphere
  - don't want to present their good job





### Diversity

- natural society:
  - has all 4 groups with certain dynamics
- wiki society:
  - is going well with the lower strength of <u>Influencers</u>
     and a good amount of <u>Hard workers</u>
    - <u>Discoverers</u> make equilibrium in the society, limit the strength of <u>Influencers</u>
  - Helpers set up a good mood of the society and help (newbies)

### Discoverers and Helpers

Personality type	Recruitment		Retention
	WHERE	HOW	HOW
		Motivation	
Discoverers	Project leaders, hidden	Engagement	100 GA → patrolling → OTRS
		No demo	tivation
Helpers	Women, keepers	Help children/others	30 A → patrolling/helping newbies/making fun

Will we recognize their work on Wikimedia projects?

## Examples

Discoverers

```
— ...
```

**—** ...

**—** ...

#### Helpers

- good admin/bad admin
- mentor from the chapter

<del>-</del> ...

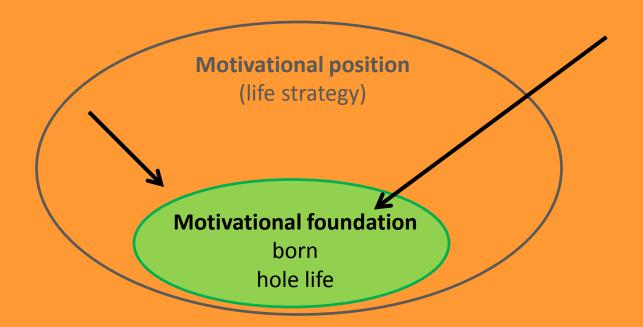
#### Question 7

Do you want
Discoverers and
Helpers or just H
Wes in your
community?

#### **Question 8**

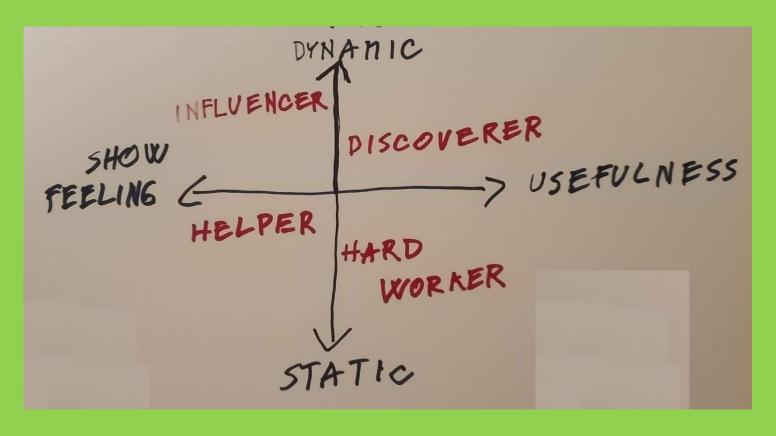
What is your Discoverer/Helper story?

### Motivational field



### Motivational foundation

four groups with no variation



### Homework and questions

- answer all questions from the presentation to the <u>etherpad</u>
- discuss your answers with fellow Wikimedians

questions to the presenter

## Thank you for your attention!



### Authors and licences

- Presentation: Recruitment, retention & motivation volunteers. Author: Jan Lochman (Juandev). License: CC By-SA 4.0.
- Slide 5:
  - smilie with teeth. Filename: Smiley green alien aaah.svg. Author: LadyofHats. License: public domain. Source: https://commons.wikimedia.org/wiki/File:Smiley green alien aaah.svg
  - Smilie with sword. Filename: Smiley green alien sword.svg. Author: LadyofHats. License: public domain. CCO 1.0. Source: <a href="https://commons.wikimedia.org/wiki/File:Smiley green alien sword.svg">https://commons.wikimedia.org/wiki/File:Smiley green alien sword.svg</a>
- Slide 6:
  - Family. Filename: 20180804 171424 Счастливы вместе!.jpg. Author: Marinakartina26. License: CC BY-SA 4.0, personality rights. Source:
     <a href="https://commons.wikimedia.org/wiki/File:20180804">https://commons.wikimedia.org/wiki/File:20180804</a> 171424 %D0%A1%D1%87%D0%B0%D1%81%D1%82%D0%BB%D0%B8%D0%B8%D0%B2%D1%8B
     <a href="https://commons.wikimedia.org/wiki/File:20180804">https://commons.wikimedia.org/wiki/File:20180804</a> 171424 %D0%A1%D1%87%D0%B0%D1%81%D1%82%D0%BB%D0%B8%D0%B2%D1%8B
     <a href="https://commons.wikimedia.org/wiki/File:20180804">https://commons.wikimedia.org/wiki/File:20180804</a> 171424 %D0%A1%D1%87%D0%B0%D1%81%D1%82%D0%BB%D0%B8%D0%B2%D1%8B
     <a href="https://commons.wikimedia.org/wiki/File:20180804">https://commons.wikimedia.org/wiki/File:20180804</a> 171424 %D0%A1%D1%87%D0%B0%D1%81%D1%82%D0%BB%D0%B8%D0%B8%D0%B2%D1%8B
     <a href="https://commons.wikimedia.org/wiki/File:20180804">https://commons.wikimedia.org/wiki/File:20180804</a> 171424 %D0%A1%D1%87%D0%B0%D1%81%D1%82%D0%B8%D0%B
  - Tank. Filename: International Mine Action Center in Syria (Aleppo) 04.jpg. Author: Министерство обороны Российской Федерации. License: СС ВУ 4.0,
     Attribution: Mil.ru. Source: <a href="https://commons.wikimedia.org/wiki/File:International Mine Action Center in Syria (Aleppo) 04.jpg">https://commons.wikimedia.org/wiki/File:International Mine Action Center in Syria (Aleppo) 04.jpg</a>
- Slide 10:
  - grapes. Filename: Wine grapes03.jpg. Author: Fir0002. License: custom, see: source. Source: <a href="https://commons.wikimedia.org/wiki/File:Wine\_grapes03.jpg">https://commons.wikimedia.org/wiki/File:Wine\_grapes03.jpg</a>
- Slide 11:
  - Barnstar. Filename: Barnstar barnstar.png. Author: Michaelas10. License: CC BY-SA 3.0, Attribution: Michaelas10 at the English language Wikipedia. Source: <a href="https://commons.wikimedia.org/wiki/File:Barnstar.png">https://commons.wikimedia.org/wiki/File:Barnstar.png</a>
- Slide 12:
  - Cloud. Filename: Furtună.png. Author: Calusarul. License: CC BY-SA 3.0. Source: <a href="https://commons.wikimedia.org/wiki/File:Furtun%C4%83.png">https://commons.wikimedia.org/wiki/File:Furtun%C4%83.png</a>
- Slide 19:
  - Jing Jang. Filename: Yin yang.svg. Author: Gregory Maxvell. License: public domain. Source: <a href="https://commons.wikimedia.org/wiki/File:Yin\_yang.svg">https://commons.wikimedia.org/wiki/File:Yin\_yang.svg</a>
- Licences explanation:
  - Public domain: <a href="https://en.wikipedia.org/wiki/Public domain">https://en.wikipedia.org/wiki/Public domain</a>
  - CC0 1.0: https://creativecommons.org/publicdomain/zero/1.0/deed.en
  - CC BY-SA 4.0: <a href="https://creativecommons.org/licenses/by-sa/4.0/deed.en">https://creativecommons.org/licenses/by-sa/4.0/deed.en</a>
  - Personality rights: https://commons.wikimedia.org/wiki/Commons:Country\_specific\_consent\_requirements
  - CC BY 4.0: <a href="https://creativecommons.org/licenses/by/4.0/deed.en">https://creativecommons.org/licenses/by/4.0/deed.en</a>
  - CC BY-SA 3.0: <a href="https://creativecommons.org/licenses/by-sa/3.0/deed.en">https://creativecommons.org/licenses/by-sa/3.0/deed.en</a>