

# Consensus-Building in Organizational Development

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# Agenda

- Objectives (10 minutes)
  - Fun!
  - Learning
    - Key factors in consensus-building
    - 5-Whys process (AKA, Root Cause Analysis)
- Breakout groups (20 minutes)
  - People issue
  - Logistics issue
  - Budget issue
- Wrap-up (15 minutes)

#### Hello Wiki Arctic User Group!



Fictional Affiliate whose User Group members live in:

- 1. Norway
- 2. Sweden
- 3. Finland
- 4. Russia
- 5. United States (Alaska)
- 6. Canada
- 7. Denmark (Greenland)
- 8. Iceland (Grímsey Island)

# Key factors in consensus-building

#### 1. Awareness

- a. Beyond common language
- b. Ascertain who knows what
- c. Never assume!

#### Collaboration

- a. Design and develop a process
- b. Facilitator should encourage collective decision-making

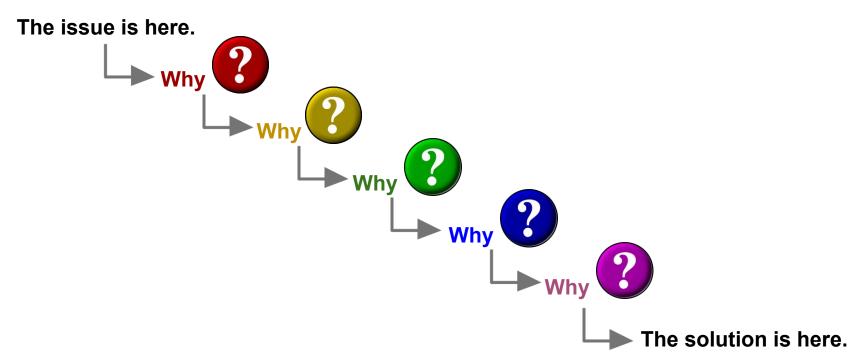
#### 3. Commitment

- a. Trust
- b. Time

# 5-Whys... a method

- Most useful when problems involve human factors or interactions.
- The 5-Whys root cause analysis is most effective when the answers come from people who have hands-on experience of the process associated with the issue.
- When a problem occurs, you uncover its nature and source by asking "why" no fewer than five times.
- "If you don't ask the right questions, you don't get the right answers." -Edward Nodnett

# 5-Whys... the diagram



### Breakout groups... teams & issues

1 | Maria's team: people issue

How do we decide who will be the Wiki Arctic UG representative to Berlin for the Wikimedia Conference?

2 | Sydney's team: logistics issue

How do we decide where Wiki Arctic UG convenes its first conference?

3 Nataliia's team: Budget issue

There isn't enough money in the budget to do all the things that Wiki Arctic UG wants to do. Now what?

## **Breakout groups**

#### 1. Awareness

- a. Beyond common language
- b. Ascertain who knows what
- c. Never assume!

#### 2. Collaboration

- a. Design and develop a process
- b. Facilitator should encourage collective decision-making

#### 3. Commitment

- a. Trust
- b. Time

Three teams, each dealing with a different consensus-building issue: people, logistics, budget

- 1. Incorporate the 3 key factors
- 2. Use the 5-Whys analysis diagram
- 3. Be prepared to answer:
  - a. Did you resolve your issue?
  - b. What was the biggest challenge?
  - c. Did you learn something?
  - d. Did you have fun?

# 5 minutes remaining...

### Wrap-up

- Maria's team → people issue → How do we decide who will be the Wiki Arctic UG representative to Berlin for the Wikimedia Conference?
- Sydney's team → logistics issue → How do we decide where Wiki Arctic UG convenes its first conference?
- Nataliia's team → budget issue → There isn't enough money in the budget to do all the things that Wiki Arctic UG wants to do. Now what?

- Did you resolve your issue? If yes, what did you decide?
- What was the biggest challenge?
- 3. Did you learn something? If yes, what?
- 4. Did you have fun? If yes, how?

#### **Thank You**



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