MOTIVATION & EMOTION

Mindsets



Reading: Reeve (2018) Ch 9 (pp. 202-226)

James Neill
Centre for Applied Psychology
University of Canberra
2021

1

Outline

- Mindsets
- Deliberative Implemental
- Prevention Promotion
- Fixed Growth
- Dissonance Consistency

Based on Reeve (2018, p. 202)

2

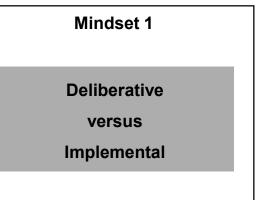
Mindsets

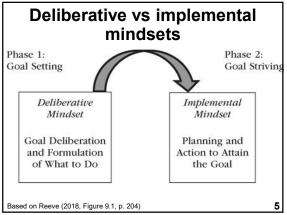
- Cognitive frameworks (patterns of brain use)
- Downstream effects on thinking, feeling, and behaving

e.g., guide attention, info processing, decision making, and thinking about effort, success, failure, and self

■ Varies between people

Based on Reeve (2018, p. 203)





5

Deliberative vs implemental mindsets

Deliberative

- Intentional goal-setting.
- Open thinking about desirability and feasibility of different possible goals.

Implemental

- Action to achieve chosen goal.
- Closed thinking that only considers info related to goal attainment and shields against non-goal-related considerations.

Based on Reeve (2018, pp. 203-206)

Reeve (2018, pp. 203-206)

Deliberative vs implemental mindsets

Deliberative

- What should be my major?
- Which career should I pursue?
- Should I exercise today?
- Should I ask someone on a date?

Implemental

- What do I need to do to:
 - graduate?
 - become a "x" (career)?
 - exercise well?
 - arrange the date?

Based on Reeve (2018, Table 9.1, p. 203)

_

Implications

■ Use different mindsets at different stages of goal setting and striving.

Wrong mindset \rightarrow frustration, unproductive.

 ■ Different people can have different mindsets in the same situation.
 Different mindsets → conflict

Based on Reeve (2018, p. 206)

8

9

Mindset 2

Prevention versus

Promotion

q

Prevention vs. promotion mindsets

Prevention

- Security-based regulatory style.
- Focuses on preventing the self from failing to maintain its duties and responsibilities.
- Adopts a vigilant behavioural strategy.

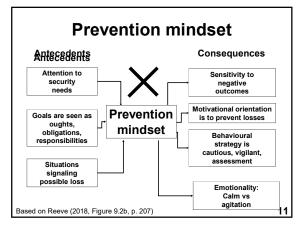
Promotion

- Improvement-based regulatory style.
- Focuses on advancing the self toward ideals.
- Adopts an eager locomotion behavioural strategy.

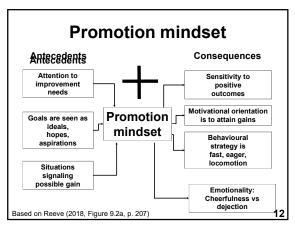
Based on Reeve (2018, Table 9.1, p. 203)

10

10



11



Mindset 3	
Fixed	
versus	
Growth	
13	13
Fixed vs growth	
mindsets Fixed	
 Personal qualities are set. Competence cannot be developed. Effort is a sign of low ability. Adopt performance goals 	
Growth	
 Personal qualities are changeable. Competence can be developed. Effort is a tool for learning. 	
■ Adopt mastery goals. Based on Reeve (2018, Table 9.1, p. 203, pp. 211-	14
14	
Performance vs mastery goals	
■ Performance goals■ Demonstrate competence■ Display high ability	

Based on Reeve (2018, pp. 216-218)

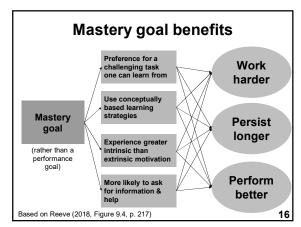
■ Outperform others

■ Mastery goals

persistence

■ Succeed with little apparent effort

■ Develop competence
■ Improve, learn, and make progress
■ Overcome difficulties with effort and



Fixed vs growth mindset origins Ability Praise "You are so smart!" Ability Criticism "I'm very disappointed in you." Genius Role Models Tiger Woods was born one-of-a-kind Tends to Grow Children's: Ability Attributions Fixed Mindset Entity-oriented meaning system Effort/Strategy Praise Tends to Grow Children's: "You worked so hard!" Effort/Strategy Attributions Growth Mindset "Perhaps you could think of another way to do it." Work Ethic Role Models Tiger Woods worked harder than everyone else Incremental-oriented meaning system Based on Reeve (2018, pp. 214-215) 17

17

18

Mindset 4 **Dissonance** versus Consistency 18

Dissonance vs consistency

Desire to view one's self as competent, moral, and reasonable.

Dissonance: Information and actions that suggest that one is not a competent, moral and reasonable person.

Consistency: Information and actions that confirm that one is a competent, moral and reasonable person.

Based on Reeve (2018, Table 9.1, p. 203)

19

19

Cognitive dissonance process

Dissonance-arousing situational events

Produces inconsistency between cognitions

Dissonance motivation

Dissonance-reduction strategy implemented

Dissonance reduced or eliminated

Based on Reeve (2018, Figure 9.6, p. 224)

20

20

Dissonance-arousing situations

Situations that often induce dissonance:

- Making difficult choices
- Behaving spontaneously
- Putting in intense effort
- Receiving new information

Based on Reeve (2018, pp. 222-224)

21

	•
Resolving dissonance	
Two options:	
■ Change the belief ■ Change the behaviour	
22	
22	
Г	1
Summary	
■ Mental patterns of thinking have	
downstream effects on thinking, feeling,	
and behaviour	
■ Deliberative - Implemental	
■ Prevention - Promotion	
■ Fixed - Growth	-
■ Dissonance - Consistency	
23	
23	
References	
References	-
■ Reeve, J. (2018). Understanding motivation	
and emotion (7th ed.). Hoboken, NJ: Wiley.	
1 24	1

MOTIVATION & EMOTION

Personal control beliefs



Reading: Reeve (2018) Ch 10 (pp. 227-254)

James Neill
Centre for Applied Psychology
University of Canberra

2021

1

Outline

- Expectancy and control
- Self-efficacy
- Mastery beliefs
- Learned helplessness
- Reactance
- Expectancy-value model

Based on Reeve (2018, Ch 9, pp. 227-228) **2**

2

Expectancy and control

- What causes good outcomes and how can bad outcomes be prevented?
- Why do some people:
 - develop their skills and make a lot of progress?
 - develop their skills less and make little progress?
- Answer: Expectations and perceptions of control affect:
 - motivation
 - performance

Based on Reeve (2018, p. 228) 3

Expectancy and control

- What are your **expectations** about your future? e.g., Do you think that you will:
 - get the next job you apply for?
 - be liked by the other person on a blind date?
 - be able to run 3 kms without stopping?
- Do you **perceive** that you are in control of events that happen to you?
 - Or are they controlled by luck, fate, or others?

Based on Reeve (2018, p. 228) 4

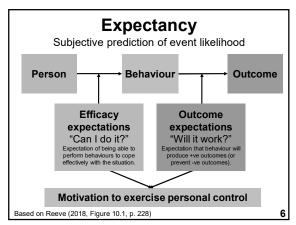
4

Motivation to exercise personal control

- People desire control over their environment to make:
 - +ve outcomes ↑ likely
 - -ve outcomes ↓ likely
- Exercising personal control is predicated upon a person's belief that they have the power to favourably influence outcomes.
- The strength with which people try to exercise personal control can be traced to their **expectancies** of being able to do so.

Based on Reeve (2018, pp. 228-229)

5



Self-efficacy

- Judgement about how well one will cope with a situation, based on one's skills and circumstances.
- Capacity to improvise ways to translate personal abilities into effective performance.
- Opposite is self-doubt.
- Predicts motivational balance between wanting to give it a try vs anxiety, doubt, and avoidance.

Based on Reeve (2018, p. 231)

7

7

Self-efficacy role in motivation

■ Self-inefficacy causes anxiety and avoidance:

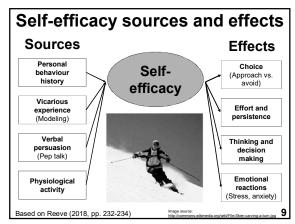
Perceived inefficacy in coping with potentially aversive events creates anxiety and motivates avoidance for fear of being overwhelmed.

■ Self-efficacy empowers approachbased motivation: Perceived capacity to cope eliminates anxiety and avoidance motivations, and empowers approach motivation.

Based on Reeve (2018, p. 231)

8

8



Consequences of avoidance

- We continually make choices about what activities and environments to approach.
- We choose activities with which we feel we can cope and avoid those we fear might overwhelm our coping capacities.
- When we avoid activity out of self-doubt, we also participate in an anti-educative process that retards our development.
- Avoidance can have detrimental long-term effects on development, as avoidance decisions progressively restrict one's range of activities and settings.

Based on Reeve (2018, p. 235)

10

10

Effort and persistence

- Learning is fraught with setbacks which leave us vulnerable to doubt.
- Self-doubt leads us to slacken effort, settle prematurely on mediocre solutions, or give up.
- Self-efficacy is a motivational resource we can fall back on to offset doubt and preserve our effort and persistence.
- Self-efficacy doesn't silence doubt (doubt is a normal, expected emotional reaction to failure). But it leads to a quick recovery of self-assurance following setbacks.

Based on Reeve (2018, pp. 235-236)

11

11

Quality of thinking and feeling

- Under stress:
 - self-efficacy helps with maintaining clearheadedness and task-focus
 - self-doubt leads to erratic thinking and distraction
- Root cause of anxiety is low selfefficacy. Thus:
 - self-efficacy helps to keep doubt, anxiety, and distress at bay
 - any sign of anxiety means that self-efficacy is slipping

Based on Reeve (2018, pp. 235-236)

12

Empowerment

Empowerment involves:

- knowledge
- skills
- self-efficacy beliefs

that allow people to exert control over their lives.

Based on Reeve (2018, p. 237)

13

13

Mastery modeling program

Expert model walks novices through these steps:

- Expert identifies the specific skills necessary for effective coping and measures novices' efficacy expectation on each component skill
- 2. Expert models each component skill. Emphasises novices' most worrisome skill areas.
- 3. Novices emulate each modeled skill. Expert provides guidance and corrective feedback, as needed.
- 4. Novices integrate the separate component skills into an overall simulated performance. Expert introduces mild obstacles and helps novices integrate the different skill components into a coherent overall performance.
- 5. Novices participate in cooperative learning groups. One person gives a simulated performance while peers watch. Peers provide encouragement and tips. Each person takes a turn until everyone has performed multiple times.
- Novices perform individually in a near-naturalistic situation that features numerous difficulties, surprises, and obstacles, while the expert provides modeling and corrective feedback.
- 7. Expert models confident demeanour and arousal-regulating strategies throughout the mentoring.

Based on Reeve (2018, p. 238)

14

14

Stress and coping

- Stress occurs when the demands of a situation exceed our resources.
- Coping refers to choiceful attempts to deal with stress.

Ways of coping

There are many which identify different coping styles or strategies such as:

- Problem- vs. emotion-focused
- Approach vs avoidance
- Solitary vs social
- Proactive vs reactive

Based on Reeve (2018, Table 10.1, p. 239) which is based on Skinner et al. (2003) 16

16

How to make stress your friend Kelly McGonigal, 2013

TED Talk (12:21 mins)



17

Mastery vs helpless motivational orientation

Mastery

motivational orientation motivational orientation

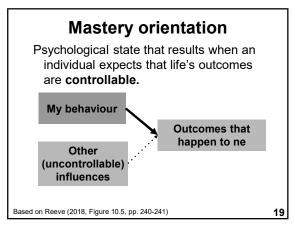
- Hardy, resistant portrayal of self during encounters of failure
- Failure feedback can be helpful and constructive information

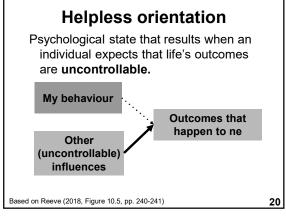
Helpless

- Fragile view of self during encounters of failure
- Failure feedback is a sign of personal inadequacy

Based on Reeve (2018, pp. 239-240)

18





20

During failure

Mastery oriented • Energised by setbacks

- and failure feedback. • Improve problem-solving
 - strategies e.g.,:
- Try harder.
 Find a better strategy.

 Focus: How can I gain control over this failure?
- Failure means: "The harder a task is, the harder I need to try."

Helpless oriented

- De-energised by setbacks and failure feedback.
- Immature problem-solving strategies e.g.,:
- Wild guesses
 Acting silly
 Focus: Failure = punishment → negative emotionality.
- Failure means: "I am not very smart; I'm not good at this.

Based on Reeve (2018, pp. 239-240)

21

Learned helplessness

Seligman and Maier's 1967 experiment showed how helplessness is learnt



Based on Reeve (2018, p. 241)

Source: https://commons.wikimedia.org/wiki/File:Shuttle_Box_Dog_Orange.p

22

Helplessness components

- Contingency: Objective relationship between a person's behaviour and the environment's outcomes (range: 0 to 1)
- Cognition: Subjective personal control beliefs including biases, attributions, and expectancies
- **Behaviour**: Listless, demoralised coping behaviour

Based on Reeve (2018, p. 243)

23

23

Helplessness deficits

- Motivational: Decreased willingness to try: "Why try?"
- Learning: Pessimism interferes with ability to learn new response-outcome contingencies
- Emotional: Energy-depleting emotions (e.g., listlessness, apathy, depression)

Based on Reeve (2018, pp. 243-245)

Explanatory style

Cognitive style that reflects the habitual way a person explains why bad events happen to them.

Optimistic explanatory style

- Bad events are unstable and controllable:
 "I wrecked my car because I wasn't paying attention at that moment."
- Illusion of control contributes to optimistic view of the future.

Based on Reeve (2018, pp. 246-248)

Pessimistic explanatory style

- Bad events are stable and uncontrollable:
 "I wrecked my car because there are nothing but crazy lunatics driving the streets."
 Associated with
- Associated with academic failure, social distress, impaired job performance, and depression.

25

25

Pattern of attributions made by people with a pessimistic or optimistic explanatory style. Pessimistic or optimistic explanatory style. Locus Internal Attributions Made Locus Internal Attributions Made Locus Internal Attributions Made Locus Internal Attribution State Attribution Cause of the bad outcome is in one. I failed because of didn't try hard enough. Stability: Stable Attribution Cause of the bad outcome is endouring and fixed in time and I failed because of my low ability. Controllable Attribution Cause of the bad outcome is ephemeral and changes in time and I failed because of my low ability. Controllable Attribution Cause of the bad outcome is ephemeral and changes in time and I failed because that couldn't focus. Controllable Attribution Cause of the bad outcome is ephemeral and changes in time and I failed because that a cold and couldn't focus. Controllable Attribution Cause of the bad outcome is ephemeral and changes in time and I failed because that a cold and couldn't focus. Controllable Attribution Cause of the bad outcome is ephemeral and changes in time and I failed because that a cold and couldn't focus. Controllable Attribution Cause of the bad outcome is ephemeral and changes in time and I failed because that a cold and couldn't focus. Controllable Attribution Cause of the bad outcome in because the teacher harts me.

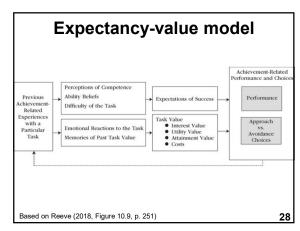
26

Reactance

- Psychological and behavioural attempt at reestablishing ("reacting" against) loss of freedom.
- e.g., a boss micro-manages employees
 consequently employees reassert
 their autonomy by engaging in defiant
 behaviours

Based on Reeve (2018, pp. 248-250)

27



Summary

- Efficacy and outcome expectancies
- Self-efficacy vs doubt
- Mastery vs helpless orientation
- Learned helplessness
- Optimistic vs pessimistic explanatory style
- Reactance
- Expectancy-value model

29

29

References

■ Reeve, J. (2018). *Understanding motivation and emotion* (7th ed.). Hoboken, NJ: Wiley.

30

MOTIVATION & EMOTION The self and its strivings Reading: Reeve (2018) Ch 11 (pp. 255-281) James Neill Centre for Applied Psychology University of Canberra 2021 1 **Outline** ■ Self strivings ■ Self-concept ■ Self-identity ■ Agency ■ Self-regulation Based on Reeve (2018, p. 255) Strivings of the self ■ Create the self ■ Regulate the self ■ Develop personal potential

3

Based on Reeve (2018, p. 256)

■ Relate self to society

Self-concept

- Beliefs used to conceptualise one's self e.g.,
 - "I am ..." (self-descriptions)
- Domain-specific self-schemas e.g., Physical self-concept, Academic self-concept
- Reflects the way the self is differentiated and articulated in memory

Based on Reeve (2018, p. 259)

4

Well-developed self-schema benefits

- Process info about self with relative ease.
- Quickly retrieve self-related behavioural evidence from a relevant domain.
- Confidently predict own future behaviour in a domain.
- Resist counter-schematic information about one's self.

Based on Reeve (2018, pp. 259-260)

5

Motivational properties of self-schemas

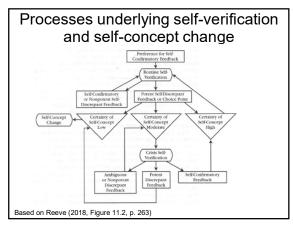
Consistent self

Self-schemas direct behaviour to confirm the self-view and prevent episodes that generate feedback that might disconfirm that self-view.

Possible self

 Self-schemas generate motivation to move the present self toward a desired future self.

Based on Reeve (2018, p. 260)



Possible selves Representations of attributes, characteristics, and abilities that the self does not yet possess. Mostly social in origin, as the individual observes the selves modeled by others. Possible self's motivational role is to link the present self with ways to become the possible (ideal) self. An important piece of the puzzle in understanding how the self develops. Portrays the self as a dynamic entity with a past, present, and future. Based on Reeve (2018, pp. 263-266)

8

Self-identity

- Means by which the self relates to society
- Assumed roles (e.g., mother, bully) guide behaviour in culturally-defined ways.
- One's self-identity directs one to:
 - pursue some behaviours (identity-confirming behaviours)
 - avoid other behaviours (identitydisconfirming behaviours)

Based on Reeve (2018, pp. 266-267)

9

Agency

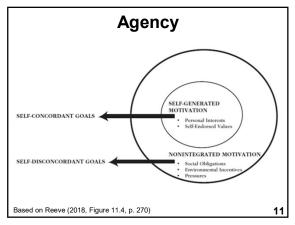
Self is not just about cognition - it also drives action and development

- Core self is energised by innate motivation for differentiation and integration.
- Not all self-structures are equally authentic; some reflect the core self, others reflect and reproduce the needs and priorities of society.

Based on Reeve (2018, pp. 268-269)

10

10



11

Intrinsic goals

- Aspirations that are inherently satisfying.
- Pursuit of intrinsic goals gives rise to autonomy, competence, and relatedness need satisfaction.
- Typical intrinsic goals:
 - personal growth
 - relationship growth
 - community contribution

Based on Reeve (2018, pp. 271-272)

12

Extrinsic goals

- Aspirations that require contingent regard or affirmation from others.
- Pursuit of extrinsic goals veers thoughts and behaviors off in ways which neglects need satisfaction.
- Typical extrinsic goals:
 - Money
 - Fame
 - Popularity

Based on Reeve (2018, pp. 271-272)

13

13

Self-regulation

- Meta-cognitive management of how one's goal pursuit progress is going.
- Involves planning, implementing, monitoring, and evaluating one's cognitive and emotional processes prior to, during, and following the undertaking of tasks.
- Opposite of a *lets-see-what-happens* and *hope-for-the-best* approach.

Based on Reeve (2018, pp. 272-273)

14

14

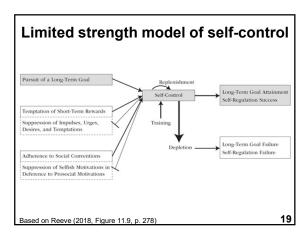
Self-regulation skills

- Goal-setting
- Monitoring
- Implementing
- Reflecting

Based on Reeve (2018, pp. 273-275)

15

	
Developing effective self-regulatio	on
Typically learned through social processes,	
including modeling, instruction, and social	· -
guidance, such as from a mentor who shows people how to:	
snows people now to. set goals	
■ make a plan	
■ identify an effective strategy	
■ evaluate progress	
· J	
	16
Based on Reeve (2018, pp. 273-275)	
16	
Self-control	
■ Capacity to:	
 suppress, restrain, or override impulsive desire, urge, behaviour, or tendency so as to pursue a 	-
long-term goal.	
 interrupt tendency toward automatic pilot and short-term attractions and, instead, steer 	
behavior towards long-term goal.	
■ Will power	
■ Gets depleted and needs replenishment	
■ Can be enhanced through practice	
Based on Reeve (2018, pp. 275-278)	
17	
For deal deal of	
Ego-depletion tasks	
- Suppressing impulses	
Suppressing impulses Managing emotions	
Managing emotions Controlling thoughts	
■ Controlling thoughts■ Focusing attention	
 Making decisions and choices 	
■ Impression management	
■ Impression management ■ Emotion labour	
■ Lillottoff labout	
Based on Reeve (2018, p. 276)	18



Delayed gratification

- Capacity to resist immediate gratification of a short-term attraction for a larger long-term reward
- Helps predict successful life outcomes.

Based on Reeve (2018, pp. 278-279)

20

20

Summary

- "Self" defines, regulates, and communicates to society
- Self-concept is "I am..." (set of self-schemas)
- Possible selves create discrepancy to motivate striving
- Self-regulation involves meta-cognitive monitoring of goal pursuit
- Self-control = willpower, but is a limited resource which gets depleted, so needs replenishment

References

- Reeve, J. (2015). *Understanding motivation and emotion* (6th ed.). Hoboken, NJ: Wiley.
- Reeve, J. (2018). *Understanding motivation and emotion* (7th ed.). Hoboken, NJ: Wiley.